

# SIGAR

Special Inspector General for  
Afghanistan Reconstruction

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QUARTERLY REPORT TO THE UNITED STATES CONGRESS







## The National Defense Authorization Act for FY 2008 (Pub. L. No. 110-181) established the Special Inspector General for Afghanistan Reconstruction (SIGAR).

SIGAR's oversight mission, as defined by the legislation, is to provide for the independent and objective

- conduct and supervision of audits and investigations relating to the programs and operations funded with amounts appropriated or otherwise made available for the reconstruction of Afghanistan.
- leadership and coordination of, and recommendations on, policies designed to promote economy, efficiency, and effectiveness in the administration of the programs and operations, and to prevent and detect waste, fraud, and abuse in such programs and operations.
- means of keeping the Secretary of State and the Secretary of Defense fully and currently informed about problems and deficiencies relating to the administration of such programs and operation and the necessity for and progress on corrective action.

Afghanistan reconstruction includes any major contract, grant, agreement, or other funding mechanism entered into by any department or agency of the U.S. government that involves the use of amounts appropriated or otherwise made available for the reconstruction of Afghanistan.

Source: Pub. L. No. 110-181, "National Defense Authorization Act for FY 2008," 1/28/2008.

(For a list of the congressionally mandated contents of this report, see Section 3.)

**Cover photo:**

Students fill a classroom at the UNICEF-funded Zarghuna Girls School in Kabul.  
(UN Photo by Eskinder Debebe)



SPECIAL INSPECTOR GENERAL FOR  
AFGHANISTAN RECONSTRUCTION

I am pleased to submit to Congress, and to the Secretaries of State and Defense, SIGAR's 33rd quarterly report on the status of the U.S. reconstruction effort in Afghanistan.

Fifteen years after the United States and its allies intervened to expel the Taliban regime that was sheltering al-Qaeda, the international community this quarter reaffirmed its support for the civilian reconstruction of Afghanistan. On October 5, Afghanistan and the European Union co-hosted a conference in Brussels that brought together 75 countries and 26 international organizations and agencies. Donor nations stated their intent to provide \$15.2 billion between 2017 and 2020 in support of Afghanistan's development priorities. Decisions on future U.S. funding rest with the United States Congress, but Secretary of State John Kerry pledged to work with lawmakers to provide civilian assistance "at or very near" the current levels through 2020.

For its part in the Brussels proceedings, the Afghan government introduced the Afghanistan National Peace and Development Framework, the new five-year plan for attaining self-reliance. Kabul's representatives also announced a fresh set of deliverables for the Self-Reliance through Mutual Accountability Framework. Afghan government progress on the deliverables may influence donors' decisions on aid levels in the 2017–2020 period.

The commitments made at Brussels paralleled donor commitments made earlier this year at the NATO summit in Warsaw to maintain security assistance to Afghanistan at more than \$4 billion annually through 2020.

The United States will almost certainly continue to be the leading source of both military and civilian reconstruction aid to Afghanistan for years to come. With a total of \$115 billion already appropriated since fiscal year 2002, the need for close and effective oversight of funds, projects, and programs will continue.

The most immediate challenge to the U.S. reconstruction effort, and to the viability of the Afghan nation-state, remains the armed insurgency pursued by the Taliban and other factions. In September, the Afghan government concluded a peace agreement with one group of insurgents, the Gulbuddin faction of Hezb-e Islami, whose leader was designated a global terrorist by the United States for his participation in and support of terrorist acts by al-Qaeda and the Taliban.

Other insurgent groups, however, have continued to press hard against the Afghan government's hold on population centers. As in the fall of 2015, Taliban fighters briefly held portions of the northern provincial capital of Kunduz in early October. In southwestern Afghanistan, another Taliban offensive threatened Lashkar Gah, capital of long-contested, poppy-growing Helmand Province, as well as Farah, capital and namesake city of a neighboring province. In the north, insurgents attacked Maimane, capital of Faryab Province in mid-October. The fighting has prompted increased U.S. tactical support and air strikes to help government forces.

The *Washington Post* recently quoted an unnamed senior U.S. administration official characterizing the security situation in Afghanistan as an "eroding stalemate." The security section of this report discusses some worrisome facts that might support such a view: (1) Afghan army and police numbers remain below authorized-strength goals, (2) the security forces suffer from high levels of attrition, (3) the United States lacks visibility into most Afghan units' actual levels of training and effectiveness, (4) the security forces have questionable abilities to sustain and maintain units and materiel, and (5) the security forces continue to deploy commando and other highly skilled units on missions that should be undertaken by regular units.

The insurgency is the most immediate and visible threat to a viable central government in Afghanistan. The less-dramatic and slower-acting, but still existential, threat is the corroding effect of corruption, which diverts money from vital purposes, undermines security and public services, saps the economy, erodes public trust and support, and in varied ways nourishes the insurgency. Like the insurgency, corruption is an enemy that can be hard to pin down and difficult to defeat.

It was therefore appropriate that on September 14, SIGAR issued the first report from its Lessons Learned Program on the threat of corruption and the difficulties facing U.S. efforts to combat it. The report, *Corruption in Conflict*, examines U.S. government agencies' understanding of the risks of corruption in Afghanistan, the slow recognition of the threat and evolution of U.S. responses, and their varying effectiveness. Systemic corruption, aggravated by floods of aid money, undermined the U.S. mission in Afghanistan from the outset and, unless effectively checked, will continue to undermine progress and could ultimately result in mission failure.

*Corruption in Conflict* presents findings, lessons, and 11 recommendations for executive and legislative actions to avoid or mitigate corruption in Afghanistan and in other contingency operations, especially by making anticorruption a high priority in goals, plans, and operations. More details appear in Section 2 of this report.

The Lessons Learned Program also released a conference report, "Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction," that summarized results of the joint SIGAR and United States Institute of Peace conference held at Institute headquarters in Washington, DC, earlier this year. Policy makers, donor-nation officials, and subject-matter experts discussed issues including conflicting goals and actors in the reconstruction effort, information sharing and donor coordination, the importance of obtaining local knowledge and securing local buy-in for programs, and the challenge of institutionalizing lessons from Afghanistan for the future.

Improving the lives and opportunities of Afghan women has been a policy goal of the United States from the outset of the reconstruction effort. This quarter, SIGAR sent a team of female SIGAR analysts to Afghanistan under the leadership of Sharon Woods, SIGAR's chief of staff, and Deborah Scroggins, director of our Research and Analysis Directorate, on a fact-finding mission. The team's objective was to report on the perspectives of prominent Afghan women on U.S.-funded programs supporting women, on how Afghan women are faring in general, and on the challenges women still face in that country.

The essay in Section 1 of this report presents views on women's progress and ongoing challenges drawn from more than 40 interviews of Afghan women—among them, Afghanistan's First Lady Rula Ghani—including public officials, members of the security forces, and opinion leaders. SIGAR plans to issue a more detailed Lessons Learned Program report in the future—based on these interviews and additional research and interviews with a broader spectrum of Afghan women—to reach conclusions about the status of women in Afghanistan and the effectiveness of U.S. programs since 2002.

SIGAR's Audits and Inspections, Special Projects, and Investigations directorates continue their work to fulfill SIGAR's mission. This quarter, SIGAR issued 23 audits, inspections, alert letters, and other products. SIGAR's work to date has identified about \$2 billion in savings for the U.S. taxpayer.

One alert letter expressed concern over a cooperative agreement between the U.S. Agency for International Development (USAID) and Democracy International that has been extended for years, subjected to more than 30 modifications, and expanded tenfold in value to \$51 million—all while lacking clear justification for being awarded noncompetitively. A performance audit examined the sustainment challenges and risk to the significant U.S. investment in Afghanistan's road infrastructure, while another examined how USAID's lack of a geospatial-data policy and standards affected its ability to measure impacts of stabilization initiatives in Afghanistan.

SIGAR also completed six financial audits regarding U.S.-funded contracts, grants, and cooperative agreements to rebuild Afghanistan. The financial audits identified nearly \$85.2 million in questioned costs as a result of internal-control deficiencies and noncompliance issues. To date, SIGAR's financial audits have identified more than \$395 million in questioned costs.

This quarter, SIGAR published an alert letter after observing that many fire doors in 25 buildings on the newly constructed, U.S.-funded Ministry of Interior compound in Kabul were not certified—although some bore fake certification labels—to withstand fire despite contract requirements.

SIGAR also published four inspection reports. One of them examined USAID’s cooperative agreement with the International Organization for Migration to build a 100-bed hospital in Gardez, Paktiya Province. Another examined the construction and furnishing of a 20-bed hospital in the Salang District of Parwan Province.

SIGAR’s Office of Special Projects issued seven products on a range of issues including “ghost” personnel in the Afghan security forces, the creation of the new Anti-Corruption Justice Center in Kabul, the Afghan government’s assessment of pervasive corruption at the Ministry of Public Health, the limited anticorruption capacity of the Afghan High Office of Oversight, and reconstruction spending by the U.S. Department of Agriculture.

SIGAR criminal investigations resulted in one indictment, two convictions, and two sentencings. SIGAR recouped more than \$800,000 in cost savings and recoveries for the U.S. government. SIGAR initiated 13 new investigations and closed 28, bringing the total number of ongoing investigations to 254.

This quarter, SIGAR’s suspension and debarment program referred 46 individuals and one company for suspension or debarment based on evidence gathered in Afghanistan and the United States. These referrals bring the total number of individuals and companies referred by SIGAR since 2008 to 803, involving 447 individuals and 356 companies.

My SIGAR colleagues and I continue to stand ready to work with Congress and other stakeholders to improve U.S. programs and projects and prevent the waste, fraud, and abuse of U.S. funds in Afghanistan.

Respectfully,

A large, stylized handwritten signature in black ink, appearing to read 'John F. Sopko', is written over the typed name and title.

John F. Sopko  
Special Inspector General for Afghanistan Reconstruction

# EXECUTIVE SUMMARY

**This report summarizes SIGAR’s oversight work and updates developments in the three major sectors of Afghanistan’s reconstruction effort from July 1 to September 30, 2016.\* It also includes an essay on the status of Afghan women across six key development sectors: security, political and economic participation, justice, health, and education. The essay is the product of a fact-finding mission in which SIGAR analysts interviewed notable female Afghan government officials and civil-society leaders in Kabul. During this reporting period, SIGAR published 23 audits, inspections, alert letters, and other products assessing U.S. efforts to build the Afghan security forces, improve governance, and facilitate economic and social development. These reports identified a number of problems, including a lack of accountability, failures of planning, deficiencies in internal controls, and noncompliance issues. SIGAR investigations resulted in one indictment, two convictions, and two sentencing. SIGAR recouped more than \$800,000 in cost savings and recoveries for the U.S. government. Additionally, SIGAR referred 46 individuals and one company for suspension or debarment based on evidence developed as part of investigations conducted by SIGAR in Afghanistan and the United States.**

## SIGAR OVERVIEW

### AUDITS

This quarter, SIGAR produced one audit alert letter, two performance audits, six financial audits, and one inspection alert letter, and four inspection reports.

The **performance audits** found:

- USAID has spent more than \$2.3 billion funding stabilization initiatives in Afghanistan, which generally achieve their objectives. However, their ability to measure the impacts of these programs are limited by USAID’s lack of geospatial-data policies and standards.
- The majority of road infrastructure in Afghanistan needs repair and maintenance despite the U.S. Department of Defense (DOD) and the U.S. Agency for International Development (USAID) spending at least \$2.8 billion building and maintaining Afghanistan’s road infrastructure, and more than \$154 million in road-related programs to improve the Afghan Ministry of Public Works’ (MOPW) management of road infrastructure. MOPW’s weak capacity, corruption, funding issues, and insecurity are the biggest challenges to progress.

The **financial audits** identified nearly \$85.2 million in questioned costs as a result of internal-control deficiencies and noncompliance issues. These deficiencies and noncompliance issues included, noncompliance with

the terms of delivery orders, failure to obtain prior authorization from a contracting officer before awarding subcontracts, receiving excess funding that was not supported by allowable expenditures or costs incurred, unreasonable subcontract and material costs, failure to provide supporting documentation for subcontractor- and professional-service costs as well as property and equipment used for projects, inadequate procedures to review and approve transactions with subsidiary companies, and failure to maintain adequate systems or records for reported expenses.

The **inspection reports** covered:

- a USAID-funded hospital in Gardez, Paktiya Province
- the U.S. Army Corps of Engineers-funded Special Mission Wing’s 3rd Air Squadron at Kandahar Airfield
- the U.S. Forces-Afghanistan-funded women’s dormitory at Herat University in Herat, Afghanistan
- a Bagram Regional Contracting Center-funded hospital in Salang District of Parwan Province

### SPECIAL PROJECTS

This quarter SIGAR’s Office of Special Projects wrote five inquiry letters, highlighting concerns on a range of issues including:

- DOD’s efforts to eliminate “ghost” personnel in the Afghan National Defense and Security Forces’ systems, particularly in Helmand Province

# EXECUTIVE SUMMARY

- Two inquiries to DOD and State about the scope of their support efforts in developing the newly established Anti-Corruption Justice Center in Kabul
- Requesting a meeting between SIGAR Inspector General Sopko and the executive director of the Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC) to further discuss MEC's recent corruption-vulnerability assessment findings for the Afghan Ministry of Public Health (MOPH)
- USAID efforts to address and implement the MEC's MOPH corruption-vulnerability assessment findings with the MOPH

Additionally, Special Projects conducted a review assessing the effectiveness of the High Office of Oversight, an anticorruption body charged with registering, verifying and publishing the asset declarations of Afghanistan's top government officials, and issued one fact sheet on the U.S. Department of Agriculture's obligated funds towards the Afghan reconstruction effort.

## LESSONS LEARNED

During this reporting period, the Lessons Learned Program released two reports:

- Its first, full lessons-learned report assessing the extent to which U.S. efforts countered the pervasive corruption in Afghanistan's institutions from 2002–2014.
- A report from a lessons-learned conference at the United States Institute of Peace on September 28, 2016, "Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction."

## INVESTIGATIONS

During the reporting period, SIGAR's criminal investigations resulted in one indictment, two convictions, and two sentencing. SIGAR recouped more than \$800,000 in cost savings and recoveries for the U.S. government. SIGAR initiated 13 new investigations and closed 28, bringing the total number of ongoing investigations to 254. SIGAR's suspension and debarment program referred 46 individuals and one company for suspension

or debarment based on evidence developed as part of investigations conducted by SIGAR in Afghanistan and the United States.

**Investigations highlights** include:

- A federal indictment filed against an Afghan contractor, charging him with conspiracy and bribery for his role bribing U.S. military members to influence their selection of his company for contract awards.
- Two British executives of a defense firm sentenced to period of incarceration and ordered to pay fines totaling over \$8,200 for bribing an employee at U.S.-based Ronco Consulting Corporation in order to enable them to win contracts with that company. This was in connection to an investigation earlier this year in which the director of operations for Ronco Consulting was sentenced to a year-long incarceration and a fine of \$193,665 for his part in those crimes.
- An investigation into nonpayment of \$14,905 to an Afghan national for subcontract geologic work completed under a USACE contract for the Kabul-Logar Transmission Line Project led to SIGAR recouping the full amount of money owed to the subcontractor from the prime contractor.
- A prime contractor paid a subcontractor an additional \$75,000 on the balance of a \$175,000 contract payment owed to the subcontractor, bringing the total recouped funds to \$100,000.
- The recovery of over \$300,000 of State Department money that funded a grant for Women for Afghan Women (WAW) due to ineligible costs, mainly for improper exchange rates and payment of fines in Afghan tax penalties.
- A U.S. contractor indicted for tax evasion for failing to file tax returns that adequately reflected financial data from his numerous business ventures in Afghanistan.

\* SIGAR may also report on products and events occurring after September 30, 2016, up to the publication date.



# TABLE OF CONTENTS



## SECTION 1

### **1 AFGHAN WOMEN ON THEIR PROGRESS AND THE CHALLENGES THAT REMAIN**

- 4 Key Themes of SIGAR's Interviews
- 6 Afghanistan's First Lady Talks About Women's Issues and U.S. Programs
- 7 Reforms Have Historically Provoked Backlashes in Afghanistan
- 10 Lack of Security Prevents Women From Advancing
- 11 Promote
- 12 Corruption Blocks Women's Advance
- 12 Sector Challenges
- 25 Looking to the Future



## SECTION 2

### **27 SIGAR OVERSIGHT ACTIVITIES**

- 30 Audits
- 48 Inspections
- 57 Special Projects
- 63 Lessons Learned
- 68 Investigations
- 75 Other SIGAR Oversight Activities
- 76 SIGAR Budget
- 77 SIGAR Staff



## SECTION 3

### **79 RECONSTRUCTION UPDATE**

- 84 Status of Funds
- 100 Security
- 146 Governance
- 174 Economic and Social Development



# TABLE OF CONTENTS



## SECTION 4

### **211 OTHER AGENCY OVERSIGHT**

- 213 Completed Oversight Activities
- 218 Ongoing Oversight Activities



### **APPENDICES AND ENDNOTES**

- 226 Appendix A: Cross-Reference of Report to Statutory Requirements
- 232 Appendix B: U.S. Funds for Afghanistan Reconstruction
- 234 Appendix C: SIGAR Written Products
- 238 Appendix D: SIGAR Investigations and Hotline
- 245 Appendix E: Abbreviations and Acronyms
- 253 Endnotes

“If I talk long enough with [Afghan women],  
they come up with the solutions. ...  
Anybody working in development, take  
time to sit down with the local population.  
Take time to listen to them. They know  
their situation better than anyone else.”

—*Afghan First Lady Rula Ghani*

# 1 AFGHAN WOMEN DISCUSS PROGRESS AND CHALLENGES





## ESSAY CONTENTS

Key Themes of SIGAR's Interviews	4
Afghanistan's First Lady Talks About Women's Issues and U.S. Programs	6
Reforms Have Historically Provoked Backlashes in Afghanistan	7
Lack of Security Prevents Women From Advancing	10
Promote	11
Corruption Blocks Women's Advance	12
Sector Challenges	12
Looking to the Future	25

**Photo on previous page**

A student takes notes during photojournalism training at the Directorate of Women's Affairs building in Farah City, Afghanistan. (U.S. Navy photo by HMC Josh Ives)

## NO SURRENDER: AFGHAN WOMEN ON THEIR PROGRESS AND THE CHALLENGES THAT REMAIN

Fifteen years after the United States ousted the Taliban regime, Afghanistan remains one of the worst places in the world to be a woman, according to the United Nations Development Programme.<sup>1</sup> Substantial progress has been made, but deep-rooted cultural traditions and a persistent insurgency continue to threaten the physical safety and health of Afghan women and hold them back from entering public life, particularly in the rural areas where some 75% of women live.<sup>2</sup> In many parts of the country, women still face significant barriers to receiving an education and working outside the home. Women and girls are often forced into marriage.<sup>3</sup> According to the human rights group Global Rights, violence against Afghan women in their homes is so widespread that practically every woman will experience it in her lifetime.<sup>4</sup>

The United States has allocated significant funding since 2002 to the goal of improving life and opportunities for Afghan women.<sup>5</sup> SIGAR analysis of audits, legislation, and known women's programs indicates the United States has committed at least \$1 billion for activities intended to improve conditions for Afghan women.<sup>6</sup> The United States has also obligated more than \$1 billion on programs for which the advancement of women was a component of the program, but the amount specifically for women was not quantifiable.<sup>7</sup>

SIGAR has followed these activities closely as part of its mandate to promote the economy, efficiency, and effectiveness of reconstruction programs and to prevent and detect waste, fraud, and abuse. A 2009 SIGAR audit examined the barriers to female participation in that year's August elections; in 2010, another audit reviewed USAID and State's programs to help women and girls in Afghanistan.<sup>8</sup> In 2013, Special Inspector General John F. Sopko testified before Congress on the implications of oversight challenges for Afghan women and girls.<sup>9</sup> In 2014, another audit found that although DOD, State, and USAID reported gains and improvements in the status of Afghan women in fiscal years 2011–2013, there was no comprehensive assessment available to confirm these gains directly resulted from U.S. efforts.<sup>10</sup> After USAID in 2014 launched Promote, a \$280 million

# AFGHAN WOMEN

program in Afghanistan, which the agency describes as the largest women’s-empowerment program in its history, SIGAR raised questions in 2015 regarding its funding, outreach, and future goals.<sup>11</sup> Finally, SIGAR plans to initiate a performance audit of Promote later this year.

This quarter, SIGAR Chief of Staff Sharon Woods and Director of Research and Analysis Deborah Scroggins led a team of female analysts to Kabul on a fact-finding mission to identify the major challenges facing Afghan women today. The objective was to report to Congress on the perspectives of prominent Afghan women on U.S.-funded programs supporting women and to better understand how Afghan women feel they are faring.

For this project, SIGAR spoke with more than 40 prominent Afghan women in late August and early September, including meeting twice with First Lady Rula Ghani, President Ashraf Ghani’s wife, who has emerged as a leading spokeswoman for Afghan women. Discussions dealt with what has—and has not—been accomplished in six sectors: the security forces, justice, politics, the economy, health, and education.

The interviewees included cabinet ministers, members of parliament, heads of civil-society organizations, and many other professionals. Some interviewees asked not to be named in this report; SIGAR is quoting or paraphrasing their comments anonymously.

Most of the women interviewed were highly educated, English-speaking, and mainly residing in the Kabul area, although several parliamentarians represented rural provinces. They do not represent a random sample of Afghan women, who mostly live outside of cities and some 75% of whom are illiterate.<sup>12</sup> Still, their insights reveal what those who have smashed through barriers and benefited most from U.S. policies and programs think about the changes that have taken place. This essay discusses their views and does not represent the views of SIGAR. A future SIGAR Lessons Learned Program report will draw upon these interviews and upon future interviews with a more representative sample of rural and urban Afghan women to reach conclusions about the effectiveness of U.S. gender programs since 2002.

## KEY THEMES OF SIGAR’S INTERVIEWS

Several key themes emerged from SIGAR’s interviews with Afghan women. Notably, most of the women agreed that security and corruption remain the biggest roadblocks to progress for Afghan women. Without improvements in both, little headway can be made to advance women in terms of the security forces, justice, politics, the economy, health, and education.

The main challenge facing Afghan women—Afghanistan’s lack of security—not only makes it dangerous for women to go to school, work outside the home, and access health services, but also perpetuates social attitudes that women are vulnerable and thus should not leave the home. The second most frequently cited challenge, pervasive corruption, hinders women’s



# AFGHAN WOMEN



**Women gather in Sheberghan**, northern Afghanistan, during a televised public debate to discuss violence against women. (UNAMA photo by Sayed Barez)

ability to compete with men in a male-dominated social environment and has allegedly led to funds intended for women's programs being misspent.

The women SIGAR interviewed offered other valuable insights that impact U.S. efforts to improve the status of women in Afghanistan.

These included:

- the necessity for the U.S. government to continue pressing the Afghan government to make opportunities available to Afghan women
- ensuring U.S.-funded programs seek more input from local Afghan women in their design phase and are sustainable in the long-term
- expanding the reach of programs to include more rural, not just urban, women
- better contextualizing and marketing U.S. programs in a more culturally resonant way for Afghans, such as promoting “mutual respect between men and women” instead of “women’s empowerment”
- tackling barriers in traditional culture, where they exist, by working with men and religious leaders, as well as women
- further improving legal protections for women in both the informal and formal justice systems.

Overall, the women SIGAR interviewed were grateful to the United States and the international community for their support of Afghan women. More than any specific programs or projects, they credited the constant pressure from the United States and its allies on successive Afghan governments for many of the gains they have made. “Fifty to sixty percent of the changes now are due to the courage of Afghan women, [because] they fought all the time. But if it were not for the women like you in the West, the door would not be open,” said Fatima Gailani, the former head of the Afghan Red Crescent Society, a major humanitarian organization.<sup>13</sup> Colonel Ghouti of the Afghan Border Police, who like many Afghans goes by one name, said that U.S. support has made the past 15 years the best ever for Afghan women.<sup>14</sup>

## AFGHANISTAN'S FIRST LADY TALKS ABOUT WOMEN'S ISSUES AND U.S. PROGRAMS

First Lady Rula Ghani is a change agent, but don't call her a feminist.

She has seized upon her role as First Lady of Afghanistan to speak up for Afghan women, children, and internally displaced persons (IDPs).<sup>15</sup> She has become the public face of the National Unity Government's (NUG) gender policies, delivering speeches such as a keynote address to the "Empowered Women, Prosperous Afghanistan" event on October 4 at the Brussels Conference on Afghanistan.

But she doesn't consider herself a feminist. "I think I fit here [in Afghanistan]", she told SIGAR. "I don't feel out of place."<sup>16</sup>

Mrs. Ghani's policy positions are not her only distinctive features in the largely tradition-guided culture of Afghanistan. A native of Lebanon, she met her future husband while pursuing a master's degree in political science at the American University in Beirut.<sup>17</sup>

Mrs. Ghani said her first priority for improving the status of Afghan women start with erasing the wounds of war. "Violence against women is a result of 40 years of war, lack of education, poverty, and drugs," she said. Her second priority is to create a secure environment in which women can freely pursue their activities, and her third is to ensure women's voices are heard. She said the NUG is tackling all three goals by reforming the justice system to pay particular attention to violence against women, emphasizing restoration of security and peace, increasing the number of women in decision-making posts, and creating a cabinet-level committee to address gender issues.

The First Lady believes that the status of Afghan women has improved since 2001, especially in urban areas where they have access to services such as health, education, legal aid, training and mentoring. But she admits that in the provinces,

especially in remote areas, the presence of women actively improving the status of women is minimal. She feels the biggest challenges still facing Afghan women are (1) regaining respect as human beings, (2) the implementation of existing laws, (3) lack of security, (4) the need for targeted training and mentoring, and (5) the need for a more women-friendly business environment.

Mrs. Ghani criticized U.S. gender programs on several counts. She said the United States, like most international actors, made a mistake in singling out "women's rights" instead of calling for "mutual respect between men and women." She is concerned that programs targeting educated, urban women have increased the gap between the provinces and the cities.

She also found fault with USAID's \$280 million Promote program, which she said was launched too early. She raised concerns that it could have relied more on women for its staffing and that much of its funding went to administrative costs. She said the program targeted women who had at least a high-school education and ignored the provinces. She questioned the wisdom of training women to

get jobs instead of building their own businesses, and raised doubts that Promote's beneficiaries would be able to find jobs once they were trained. Finally, she said that the part of Promote designed to build a cadre of activists and civil-society organizations focused on promoting more effective advocacy for women's equality and empowerment may have negative consequences due to the young age and political inexperience of the participants.<sup>18</sup>

Mrs. Ghani agreed with the other women SIGAR interviewed that Afghan women are hopeful about the future. "They are strong inside," the First Lady said. "They have not been broken."<sup>19</sup>



**First Lady Rula Ghani** attends a seminar on the Afghan Ministry of Interior's Strategic Implementation Plan for the Integrity of Female Police. (EUPOL photo)

## REFORMS HAVE HISTORICALLY PROVOKED BACKLASHES IN AFGHANISTAN

The current period is not the first time reformers have sought to release Afghan women from the strictures of tradition. Beginning in the early 20th century, Afghan rulers have repeatedly instituted reforms, several times provoking a severe backlash. Understanding this historical context is crucial for the success of future reform endeavors in Afghanistan.

In the 1920s, King Amanullah discouraged the wearing of the veil, the seclusion of women, and polygamy. His legal code also gave women the freedom of choice in marriage.<sup>20</sup> His wife, Queen Soraya, publicly campaigned for a radical change in women's roles and advocated for women's rights to education, employment, and divorce. As the scholar Shireen Khan Burki observed, "Calls for women's rights made publicly by a woman challenged embedded religious and cultural beliefs of a tribal society that did not view women as equals but only as property."<sup>21</sup> These measures on behalf of women became key elements in the propaganda campaign that led to the king's overthrow in 1929.<sup>22</sup>

From 1933 to 1973, King Zahir Shah established elementary schools for girls and the first women's college, and gave women the right to vote and run for office.<sup>23</sup> Reforms largely continued under the short rule of his cousin, Daoud Khan, from 1973 to 1978.<sup>24</sup> The communists who ruled from 1978 to 1992 aggressively promoted women's liberation in the cities of Kabul, Herat, and Mazar-e Sharif. As of 1988, women made up nearly 19% of government staff.<sup>25</sup> The U.S.-backed mujahedeen who fought the Soviet-backed government opposed these efforts, seeing them as foreign-imposed and un-Islamic. The mujahedeen's 1992 overthrow of President Mohammed Najibullah reversed women's status overnight.<sup>26</sup>

The Taliban who replaced the mujahedeen in 1996 made it illegal for women to study, work, or leave the home without being fully veiled and in the company of a male guardian.<sup>27</sup> Since the fall of the Taliban regime, the Afghan government has removed these restrictions and, together with the international community, encouraged the reemergence of women in politics, business, and civil society.<sup>28</sup> But reality has yet to conform to official policy.

Many of the women SIGAR interviewed looked back on the era of King Zahir Shah, and subsequent rule of Daoud Khan, as a golden age for women. However, some also fondly recalled the communist period, when women could work and study unveiled without harassment. Gailani said that while Zahir Shah's reforms did not extend far beyond the cities, the change "came naturally—it didn't come with force from the outside," whereas today the changes in women's status are perceived as "a package" from the West.<sup>29</sup> Journalist Najiba Ayubi, who directs the independent media organization The Killid Group, remembered growing up during the communist period: "We could walk around in the streets and no one could say anything. This is when I had the most freedom."<sup>30</sup> While all agreed that the Taliban period



# AFGHAN WOMEN

was the worst time for Afghan women, Dr. Dilbar Nazari, the Minister for Women's Affairs, said that even then, "Women never surrendered."<sup>31</sup>

But their consensus was that the reforms of previous regimes never touched as many women as those of the current government. First Lady Rula Ghani described attending a pageant in Jalalabad for International Women's Day along with one of President Ghani's uncles. Girls and women of different social classes gave speeches celebrating the achievements of women. Afterwards, she and her husband's uncle agreed that such a performance would never have taken place under the king, when only a tiny elite in the major cities were affected by his reforms.<sup>32</sup>

The numbers seem to agree with the First Lady's observation. In 2013, the Ministry of Education reported that 71% of girls were enrolled in primary school, 40% in lower secondary school, and 28% in upper secondary school.<sup>33</sup> (SIGAR cannot verify the ministry's numbers, but a USAID assessment recently found that the ministry's data collection system had made "substantial" progress in the last five years.<sup>34</sup>) By contrast, scholar Antonio Giustozzi found that between 1975 and 1985, during the communist era, female enrollment in primary school only grew from 8% to 14%, while in secondary schools it rose from 2% to 5%.<sup>35</sup>

As the example of those interviewed by SIGAR shows, Afghan women today are employed as civil servants, judges, teachers, doctors, pilots, soldiers, and police.<sup>36</sup> "Now you can really see women are at the forefront in bigger numbers than ever before," said Mahboub Seraj, president of the Organization of Research for Peace and Solidarity, a civil-society organization.<sup>37</sup> Afghanistan has signed the international Convention on the Elimination of All Forms of Discrimination Against Women and enacted a Law on Elimination of Violence Against Women (EVAW) through presidential decree.<sup>38</sup> Wazhma Frogh, a gender advisor to the Ministry of Defense, summarized the situation by saying that no country has changed as much for women in 15 years as Afghanistan.<sup>39</sup> This is reflected in the current makeup of parliament, where 27% of the seats in the lower house and 28% in the upper house are reserved for women under the Afghan constitution, an unprecedented number for Afghanistan and many other countries.<sup>40</sup>

Many of the interviewees said they believed the current National Unity Government is more committed to women's rights than the previous government under President Hamid Karzai, but they said the United States still has a crucial role to play in keeping the Afghan government accountable on women's issues. Several expressed approval of the public role Mrs. Ghani plays, unlike Karzai's wife, who remained out of sight during his presidency. But they said that while President Ghani stands with them, there is only so much influence he and Chief Executive Abdullah Abdullah can have.<sup>41</sup>

For example, President Ghani fulfilled his campaign promise to nominate the first woman to the Supreme Court when he named Judge Anisa Rasooli. But the Afghan parliament failed to ratify Judge Rasooli's nomination. A judge

# AFGHAN WOMEN



**Basira Basiratkha, principal** of the Female Experimental High School in Herat, with her students. (World Bank picture by Graham Crouch)

SIGAR interviewed believed this was because most members of parliament did not think a woman should have power over men. “The issue was, ‘Why should a woman judge?’” the judge told SIGAR.<sup>42</sup> Even many of the female parliamentarians failed to support Judge Rasooli. If all 69 female members of parliament had voted in favor, Judge Rasooli would have been confirmed; however, 23 of the 69 were absent the day of the vote, for unknown reasons.<sup>43</sup>

Ultimately the parliament and government reflect Afghan society, leading some of the women SIGAR interviewed to worry women’s issues will not remain a priority without international pressure. “It is still a male-dominated society and they are not ready to share the power,” said Massouda Jalal, a former Minister for Women’s Affairs.<sup>44</sup>

As in other periods in Afghanistan’s history, the recent progress has triggered some backlash. Wazhma Frogh said there is public support for women, but also “a lot of hatred.” She noted that women’s organizations and women’s activists are widely criticized and that reported cases of violence against women have risen in recent years.<sup>45</sup> Nearly every woman felt the international community made a mistake by not providing more training and public-awareness campaigns about women’s rights in Islam, to men as well as to women. Adela Raz, the deputy foreign minister for economic affairs, said, “These programs have raised the expectations of women, but they have left men behind. This has created tension between genders because men think that as women become more ‘aware,’ they will cut ties with tradition and their families.”<sup>46</sup>

Even the terms “women’s rights” and “women’s empowerment” and “gender” remain controversial in the Afghan cultural context. A government official commented, “‘Women’s empowerment’ makes it seem like women are going to take down the male-dominated system.”<sup>47</sup> Mrs. Ghani said she preferred the term “mutual respect between men and women” to “women’s rights.”<sup>48</sup>

## LACK OF SECURITY PREVENTS WOMEN FROM ADVANCING

The interviewees agreed that the biggest challenge facing Afghan women today is the lack of security. They referred not only to the ongoing armed conflict, which in 2015 and 2016 caused more civilian casualties than at any other time since the United Nations began documenting them in 2009,<sup>49</sup> but also to the danger women and girls face from criminal gangs and from harassment and worse in public spaces, schools, and the workplace.

“If women don’t have security, they cannot go to school and get educated, and they cannot find a job,” said General Nazifa Zaki, a member of parliament and a former Afghan National Police general. “Women who have an education and were working are now electing to stay home because of the security situation,” the general added. “In some cases women are making this decision for themselves, but in other cases the family is making it for them. It is the family’s—mainly the man’s—responsibility to ensure the women are safe. If they feel that going to school or a job may put the women in danger, then they won’t let them go.”<sup>50</sup>

About one-third of the country’s districts are either under insurgent control or influence, or at risk of coming under it, according to USFOR-A.<sup>51</sup> In these areas, the Taliban seek to punish women who work or study outside the home. A number of the women interviewed had their lives threatened or had relatives killed by the Taliban. For example, the Taliban killed the brother of Hamida Ahmadzai, a member of parliament from Logar Province, in retaliation for her work on women’s rights.<sup>52</sup> A member of parliament was kidnapped for 10 days by the Taliban. She was released after then-President Karzai exchanged prisoners for her, her bodyguard, and three others. Since then, she has been unable to work in her home province and must stay in Kabul.<sup>53</sup>

A female lieutenant colonel in the Afghan National Army said the Taliban especially targeted women in the army. Her brother warned her that if people know she was in the army, the family could be killed. Because of this, she no longer wears her uniform in public.<sup>54</sup> Najiba Ayubi of The Killid Group said women journalists face constant danger; many parents will not allow their daughters to become journalists because of the threat to their lives.<sup>55</sup> Wazhma Frogh said she used to travel to Ghazni three times a week for her work, but now it is impossible: “They would kill me.”<sup>56</sup>

Several women recalled the murder of Farkhunda Malikzada, a 27-year-old female student of Islam who was killed by an all-male mob in 2015 after being falsely accused of burning a Koran at a shrine.<sup>57</sup> Frogh pointed out that the men who beat Farkhunda to death were not Taliban. “These were young guys in jeans with iPhones. The hatred and the grudge they had against women is very powerful.”<sup>58</sup> A government official said that although she dresses very conservatively, she is still harassed in the streets and knows that men sometimes grope other women in public. Since the murder of Farkhunda, she said, no woman would dare to hit back at a man who harassed her.<sup>59</sup>



# AFGHAN WOMEN

## PROMOTE

In Afghanistan, USAID is currently undertaking the largest gender-based initiative in its history. The Promote partnership aims to assist more than 75,000 Afghan women in achieving leadership roles over five years in all parts of society, including business, academia, politics, and public policy. USAID has committed \$280 million to Promote, which is composed of six separate programs, several of which provide internships and leadership training to women in government and business. The first program was launched in September 2014. According to USAID, in the two years since, Promote programs have benefited 7,804 individuals, 118 civil-society organizations, and 178 businesses.<sup>60</sup> (See Section 3 for more information about Promote’s current activities.)

The women SIGAR interviewed were familiar with Promote, which USAID has sought to publicize widely. They applauded the effort to promote female leadership, but many were concerned about some aspects of the program. As with many other U.S. aid projects, they fear that despite what appears to be generous funding, a large portion will be absorbed by U.S. contractors, leaving little to actually reach Afghan women.

Several women said they worried that Promote would not lead to lasting jobs for its beneficiaries and would therefore leave them even more frustrated than before. Helena Malikyar, an Afghan-American scholar and journalist, noted that even well-educated men have trouble finding jobs in Afghanistan, where the unemployment rate is nearly 23%, and the government does not have the revenues to hire thousands of Afghan women.<sup>61</sup> “Nobody has thought about the job placement of these women,” said Malikyar, adding that this frequently happens with international training programs. “Right after [the trainees] finish, they think they are better than anyone else and they should get a very high-paying job. When they don’t get those positions, they become disgruntled citizens.” Malikyar and several other women also said that Promote and other U.S. gender initiatives tend to concentrate their



**Women’s leadership development** trainer Lida Heydayat speaks at a Promote graduation ceremony in Kabul. (USAID photo)

assistance on educated, English-speaking, urban women rather than reaching out to rural women.<sup>62</sup>

Many women also commented on the way Promote and other USAID programs in Afghanistan are designed. For example, the executive director of one women’s rights NGO in Kabul said that “USAID projects are often designed in New York City or D.C. As a result, they often don’t work the way USAID envisioned. As you know, once a project is planned and there is buy-in, it is hard to change. USAID doesn’t consult Afghan women until it is too late to make any changes.” She added that the Initiative to Promote Afghan Civil Society, another USAID program, “was driven by Afghans and was more effective as a result.”<sup>63</sup>

A member of the same NGO said USAID and their contractors tell Afghan women that they cannot change the projects once they have been planned. She also said some women’s access to donors is problematic: “The elite [women] challenge ideas, work for women, and are always contacted by donors to find out what is going on. The other group is made up of marginalized women. They are rural, not as educated, often working women, and donors do not talk to them enough. If you ask them if they know about Promote, they will say no.”<sup>64</sup>

SIGAR plans to initiate a performance audit of Promote within the next year.

## **CORRUPTION BLOCKS WOMEN'S ADVANCE**

The second biggest challenge the women identified was corruption. Najiba Ayubi said the media organization The Killid Group had extensively investigated corruption within the government. “The ongoing corruption is damaging everything,” she said. She described a system in which every position and every government service has its price. She and other women said the United States bears some responsibility for exacerbating corruption in Afghanistan. “The U.S. and the international community came in and gave money without asking a lot of questions and it created a lot of corrupted people.”<sup>65</sup> (SIGAR this quarter published a Lessons Learned Program report, *Corruption in Conflict*, on the U.S. response to corruption in Afghanistan. See Section 2 for more information.)

Partly because of corruption, Afghan women are often cut out of the political and economic system. “This is a big problem for women because men run the system, and it is hard for women to be part of this,” said Shinkai Karokhail, a member of parliament from Kabul Province. “Men bring people into the system that they want, and because of warlords who have a lot of power, they do not support women. Political parties also have big challenges. They have their own very tight power base. This occupies the entire system.”<sup>66</sup> When women do succeed in gaining power, interviewees said, they sometimes become just as corrupt as their male counterparts.<sup>67</sup>

USAID and other U.S. agencies have often relied on Afghan nongovernmental organizations (NGO) to implement their gender programs. However, Helena Malikyar, an Afghan-American scholar and journalist who has also worked on international aid projects, said many of the NGOs were not truly independent, but relied on donors for money and project ideas. She also said U.S. agencies fail to hold NGO implementers accountable for the funds they receive.

## **SECTOR CHALLENGES**

The interviewees also discussed progress and challenges and provided insights on improving the status of Afghan women across the six sectors of gender initiatives: security, justice, politics, the economy, health, and education.

### **Women in Security Forces Face Engrained Cultural Stigma and Harassment**

The Afghan women interviewed by SIGAR identified several barriers to recruiting, training and keeping women in the Afghan National Defense and Security Forces (ANDSF). Namely, the women cited the cultural stigma associated with women serving in that capacity, the ubiquitous sexual harassment and abuse of these women, and the male opposition to

# AFGHAN WOMEN



**Afghan policewomen participate** in the first basic patrolmans' course for women in Kandahar, Afghanistan. (U.S. Army photo by Cpl. Mariah Best)

their participation that kept them from serving in their intended roles or being promoted.

In fiscal year 2016 alone, the United States budgeted \$93.5 million to increase the recruitment of women to the ANDSF.<sup>68</sup> The money has also gone to build facilities, provide training, and supply equipment for female members of the Afghan National Army (ANA) and the Afghan National Police (ANP).<sup>69</sup>

Under the Women's Participation Plan, about \$79.4 million has been obligated since 2014 to build facilities for female soldiers and police.<sup>70</sup> In a sex-segregated society such as Afghanistan where women are often not allowed to be in the presence of unrelated men, it is especially important to have female soldiers and police to interview and search women and their quarters, said General Nazifa Zaki, a parliamentarian and former ANP general:

Having female police officers is essential, just like it is essential to have female doctors. Afghan women can't file claims with men because they aren't supposed to talk to other men without their fathers, husbands, or brothers present. Additionally, women understand the issues other women face. If there are women in the police force, they can help to ensure that their male counterparts do not harass women, both verbally and sexually.<sup>71</sup>

Increasing the number of women in the ANDSF has long been a goal of the NATO missions in Afghanistan. In 2012, for example, the goal was for 10% of the ANA—about 19,500 positions—to be women and to have 5,000 women in the ANP.<sup>72</sup> However, the ANDSF has never come close to attaining those goals: the number of women in the ANA has rarely exceeded 1%.<sup>73</sup> In July 2015, the Resolute Support (RS) mission changed its annual numerical goal for women in the ANA to 485, “a more realistic goal based

upon training capacity.<sup>74</sup> But as of August 24, 2016, the RS mission reported having set the goal of 5,000 women in the ANA and 5,000 in the ANP, even though at that time the numbers of women serving were only 877 and 2,866, respectively.<sup>75</sup>

A female ANP colonel said danger is the main reason families would not let their daughters join the ANDSF; for example, her brother and several other relatives in the Afghan security services were killed.<sup>76</sup> Another woman with experience in the ANDSF said families did not want their daughters to be sexually harassed and abused, as was common in the ANA and the ANP. Another problem, she said, was that society believed that only women of bad character would join the police.<sup>77</sup> These sentiments are reflected by the Asia Foundation's 2015 *Survey of the Afghan People*, in which 58% of Afghans surveyed said they did not consider it acceptable for women to work in the army or police.<sup>78</sup>

In an effort to raise the capacity of women in the ANP, the United States recently funded 109 policewomen to complete training in Turkey. However, SIGAR has learned that there is resistance to placing them in positions appropriate to their training. "They face constant harassment," said one woman with knowledge of the program. "The men don't respect them [and] they are worried that these women will take their places."<sup>79</sup>

According to RS, common reasons women leave the ANDSF are opposition from male relatives, problems with male colleagues, low pay, family obligations, lack of promotion or meaningful assignment opportunities, and a lack of training and security.<sup>80</sup> The four women SIGAR interviewed in the security field all agreed that women in the ANDSF have difficulty being promoted, despite their skills and capabilities. Colonel Ghouti of the Afghan Border Police and Wazhma Frogh said women were usually kept in junior positions or assigned menial tasks. Colonel Ghouti said that while her male colleagues from the police academy have been promoted to the rank of general officer, she has not been promoted beyond colonel because she is a woman.<sup>81</sup>

Several of the women added that U.S. funds were not being spent as intended on ANDSF women's facilities. They said the funds either had not been spent to build women's facilities such as bathrooms, changing areas, and living quarters, or that facilities that had been built were being used by men. They also said although the U.S. Congress has allocated funding for female recruitment, the MOD claims to have no funds. SIGAR plans to investigate these complaints.<sup>82</sup>

## Justice System Still Biased Against Women

Women struggle to receive justice in Afghanistan, whether in the country's formal or informal justice systems. Despite U.S. support for the justice sector in Afghanistan, the women SIGAR interviewed raised concerns about the way Afghan law is interpreted concerning women, the lack of legal representation for women, increased violence against women but inadequate



# AFGHAN WOMEN



**Violence against women** is now more commonly addressed in Afghan media, including in this scene from Afghanistan's *Palwasha* TV series. (United Nations photo by Jawad Jalali)

investigation and prosecution of these crimes, and cultural barriers for women pursuing legal complaints against family members and others.

The United States has sought to support and improve both the informal and formal justice systems, spending more than \$1 billion to implement at least 66 rule-of-law programs as of May 2014.<sup>83</sup> According to Noah Coburn of the United States Institute of Peace (USIP), research suggests that a large majority of Afghans eschew the formal justice system—which is seen as corrupt, expensive, and inefficient—in favor of informal dispute mechanisms.<sup>84</sup> While some critics have argued that the informal system especially penalizes women, Coburn found that the formal sector appeared no more capable of addressing human-rights issues than the informal sector. “In fact cases of women being prosecuted for ‘running away’ and other ‘moral crimes’ that have no legal basis were surprisingly common [in the formal sector],” he wrote.<sup>85</sup>

Some of the women interviewed by SIGAR felt that both systems of justice were unfair to women and relied on customs such as the Pashtun honor code known as *Pashtunwali* rather than actual Islamic law. For example, Fatima Gailani, who has a higher degree in Islamic law, said Afghan courts did not uphold women’s rights to divorce or inherit, as outlined in the Koran. “The pre-Islamic, existing systems are very strong. It is very difficult for a woman to win a case.”<sup>86</sup>

A senior judge, on the other hand, said the informal courts were far more biased against women than the formal courts. She pointed out that while the informal courts were composed almost entirely of men, and women were often not allowed to be present, the formal courts now had 285 female judges. She said that this was progress compared to the Taliban era, when there were no female judges, and also under President Najibullah, when

there were only 45.<sup>87</sup> A government official pointed out that Afghanistan lacks female lawyers and prosecutors.<sup>88</sup>

The senior judge recommended that the United States concentrate its aid on the formal court system.<sup>89</sup> Gailani, on the other hand, thought the United States could help make the system fairer to women by sponsoring young women to study Islamic law under internationally recognized scholars.<sup>90</sup>

Public awareness of crimes against women and gender-based violence has increased in recent years due to a spate of violent incidents and greater media attention to the issue. A majority of the 43 women interviewed for this essay raised the issue. Wazhma Frogh, a gender advisor to the Ministry of Defense, said violence against women was now being reported more often.<sup>91</sup> The senior judge said that a major problem for Afghan justice was that families often would not allow women to bring cases to court because they feared it would damage their reputations. She said that when a man married a woman, he often thought that she was now his property. “He thinks ‘Whatever I want to do, I can do it.’ They don’t think a woman is human.” This goes against human rights law and Islamic law, the judge said, adding that unfortunately, few men or women were aware of women’s rights.<sup>92</sup>

A parliamentarian from a central province said that even when women brought cases of domestic violence to court, they were not always taken seriously: “Judges do not follow up on cases of criminal activity against women, and this is the biggest challenge for all Afghan women.”<sup>93</sup>

## Women’s Political Participation Increasing But Faces Resistance

The Afghan women interviewed by SIGAR saw substantial progress in the area of women’s political participation, but they also spoke of challenges that needed addressing, such as the substantial security concerns for female politicians, opposition to women’s political participation, and the struggle to assert authority in a corrupt and male-dominated political establishment.

Afghan women today hold more positions of political power than at any other time in the country’s history. Currently, under the quota stipulated in the Afghan constitution, women occupy 18 seats of the 68-member upper house of parliament or *Meshrano Jirga*,<sup>94</sup> and 69 out of 249 seats in the lower house of parliament or *Wolesi Jirga*.<sup>95</sup> Four ministries and the Afghanistan Independent Human Rights Commission are led by women, and three women have been appointed as ambassadors. Furthermore, Afghanistan is one of only two South Asian countries with a national action plan in place for implementing UN Security Council Resolution 1325, which promotes women as participants in leadership and peace building.<sup>96</sup>

However, enormous obstacles remain for women seeking public office, particularly due to security risks and pervasive cultural resistance to women entering political life. For instance, in 2012, Hanifa Safi and Najia Sediqi were both assassinated for acting as head of women’s affairs in

# AFGHAN WOMEN



**Female cabinet members** surround Chief Executive Abdullah and other Afghan and U.S. officials during a Promote program launch at U.S Embassy, Kabul. (USAID photo)

Laghman Province.<sup>97</sup> Governors, members of parliament, and other high-level female officials also face death threats and harassment, as well as occasional assassination attempts.<sup>98</sup>

According to a 2015 public opinion survey conducted by the Asia Foundation, support for equal representation of men and women in political leadership positions has declined in recent years, from a high of 51.1% in 2008 to 43.6% in 2015. The proportion of Afghans who say that political leadership positions should be mostly for men has increased, from 36.8% in 2006 to 42.3% in 2015. Attitudes toward women in political leadership positions vary mainly by gender and region. Women (52.9%) are more likely than men (32.9%) to support women's equal access to political leadership positions. Most Afghan men (56.3%) say that political leadership positions should be only for men; only 30.0% of women agree.<sup>99</sup> These figures may reflect a reaction to recent political gains for Afghan women.

The parliamentarians interviewed said women lawmakers have to struggle to be heard. Rangina Kargar, a member from Faryab Province, said when women talk in parliament, men interrupt.<sup>100</sup> Another member said women are excluded from important meetings and policymaking.<sup>101</sup> As an example of the women's relative powerlessness in parliament, another parliamentarian cited their continuing inability to endorse the EVAW law, which was enacted by presidential decree.<sup>102</sup> When a female lawmaker attempted to strengthen the law in 2013 by having parliament endorse it, the opposition was so vociferous that the speaker halted debate after 15 minutes and sent the bill back to parliamentary commissions.<sup>103</sup> The member interviewed by SIGAR said that even though the male members of parliament are educated, they have resisted passing the bill. "So imagine the challenges with uneducated men. The issue is the culture. Men want to control women here. They want to keep the power."<sup>104</sup>

Nevertheless, Shinkai Karokhail, a member from Kabul, said the female parliamentarians are having an impact. "There is strong advocacy today

by women in parliament and NGOs, which is why we have more women in government now. Even women in burqas from the country show up at political events and say ‘we are here.’ Their physical presence, even if they are covered, is a big revolution. Even if one woman appears on stage, it’s a chance for other women and it makes men accept women and change their mindset.” She explained that women now feel more comfortable talking to the chief of police in a province, or the district councilperson, and others. “It makes the men accept that women are a part of society.”<sup>105</sup>

While several women said the parliamentary quotas led to some unqualified women being elected over more qualified men, most agreed that for now the quotas are necessary to ensure that women are represented.

## Women Need Assistance to Increase Economic Participation

While still extremely limited, the participation of Afghan women in the economy is rising.

The number of Afghans who say the women in their family contribute to their household income has edged up, from 13.6% in 2009 to 22.6% in 2015, according to the Asia Foundation.<sup>106</sup> At the same time, the percentage of Afghans who support women working outside the home has been declining, from 70.9% in 2006 to 64% in 2015. Women (72.9%) are much more likely than men (53.8%) to agree that women should be allowed to work outside the home.<sup>107</sup>

The women SIGAR interviewed said Afghan women need help with problems such as finding job opportunities in a nepotistic and corrupt economic atmosphere, accessing markets for small businesses, and dealing with harassment in the workplace.

USAID has actively sought to encourage women’s participation in the economy. In addition to its Promote program, USAID seeks to provide women with job training and placement services, access to credit, and financial products designed specifically for women. USAID reports that through its programs, women have received more than 100,000 microfinance loans worth \$85.7 million. Furthermore, USAID reports that since 2011, it has “facilitated” \$1.86 million in private-sector loans to 575 businesswomen and supported 22 business and entrepreneurship workshops for 1,200 businesswomen from all 34 provinces.

Since 2012, USAID reports, more than 3,500 women have participated in USAID-sponsored job training aimed at mid-career/semiprofessional employees and job seekers, and that these women are being equipped with technical and business management skills in response to private-sector labor market needs. USAID says, as a result, more than 2,000 women have been placed in jobs or promoted with salary increases. USAID also has programs that train women in agricultural best practices, provide marketing services and loans, and facilitate access to lines of credit in support of women in agribusiness.<sup>108</sup>



**A carpetweaver works** in Herat, Afghanistan, at a carpet- and silk-weaving center funded by a World Bank program. (World Bank photo by Graham Crouch)



Many of the women SIGAR interviewed spoke of the need to open up economic opportunities for women, such as greater access to jobs and the markets. One of the conditions for further civilian assistance to Afghanistan at the Brussels Conference on October 5, 2016, was for the Afghan government to produce a plan for the economic empowerment of women.<sup>109</sup>

A member of parliament said several programs to help women have run into obstacles in her remote northern province, where women do all the farming and household work. She ran an NGO from 2002 to 2009 helping women market their handicrafts, but faced opposition from village mullahs and men in families who controlled the household finances. She said the Taliban are not present in her area, but she was still shot and severely wounded for arguing with men about women's rights. More recently, a bazaar has opened across the border in Tajikistan where women can sell their handicrafts. Since they have to stay home to work, they send their children to sell their products.<sup>110</sup>

A parliamentarian suggested that the government buy women's agricultural products and resell them to the community rather than importing many goods from neighboring countries. "This way, a man will see that his woman is working and getting money from the government, so that if he beats her, he will not receive the money from her work."<sup>111</sup> Shafiqqa Habibi, the director of the New Afghanistan Women Association, said there is a need for more formalized associations to help women pool resources, access credit, and market their products.<sup>112</sup>

## **Lack of Female Health Professionals, Facilities, and Funding Endangers Women's Health**

Advancements in women's health in Afghanistan are often reported as a major accomplishment in the reconstruction effort, but the women interviewed by SIGAR agreed that major health challenges still exist, particularly in rural areas, and especially with regard to maternal mortality, access to female doctors and health facilities, and the prohibitive cost of health services.

USAID has spent hundreds of millions of dollars on health services for Afghan women since 2001.<sup>113</sup> USAID reports that about 760,000 Afghan women and children receive health treatment monthly at USAID-supported facilities.<sup>114</sup> USAID is running the \$60 million Helping Mothers and Children Thrive program, which started in 2015 and is slated to continue to 2020. According to USAID, this program intends to build health-provider capacity, strengthen a "gender-sensitive approach" to family health care, increase access to women's health facilities in remote areas, and integrate family planning and gender equity in the health system.<sup>115</sup>

USAID also has spent \$5.4 million to fund the Afghanistan Demographic Health Survey from 2013 to 2016. According to the agency, the survey was the "first-ever nationwide effort to gather comprehensive demographic

# AFGHAN WOMEN



**A young midwife** advises a mother and her five-month-old daughter at a village health clinic in Parwan Province. (World Bank photo by Graham Crouch)

and health information of [Afghanistan's] citizens."<sup>116</sup> Included in this data is information specifically relevant to women and children, such as fertility levels, marriage rates, awareness and use of family planning methods, breastfeeding practices, nutritional status of mothers and young children, childhood and maternal health and mortality, as well as information on domestic violence.<sup>117</sup>

One of the biggest threats to the lives of Afghan women is maternal mortality. According to USAID, in 2002, Afghanistan had one of the worst maternal-mortality rates in the world due to a lack of basic health care, equipment, and facilities.<sup>118</sup> The U.S. government, in partnership with the Afghan Ministry of Public Health (MOPH), implemented programs to directly address this issue. In 2008, USAID initiated a \$259.6 million Partnership Contracts for Health project that ran until 2015. Part of this program involved USAID and MOPH training midwives in five remote provinces.<sup>119</sup> As a result of this and other donor-funded programs, USAID claims that the number of midwives has increased from 467 during Taliban rule to at least 4,000 today.<sup>120</sup>

Despite such improvements, questions remain about the degree to which U.S. efforts have succeeded in reducing maternal-mortality rates. Some experts disagree with earlier statistics showing major improvements in this area; the facts will remain unclear at least until the full results of the Afghan Demographic Health Survey are released.<sup>121</sup> In SIGAR's interviews, many of the Afghan women raised continuing concerns about maternal mortality. A member of parliament from a rural area lamented the lack of female doctors: "Women are dying at home, especially during childbirth, because men do not want to take them to male doctors."<sup>122</sup> This sentiment was echoed by Rangina Kargar, another parliamentarian from remote Faryab Province. "It

is considered shameful when women have babies in a hospital instead of their homes, even though many women die in childbirth.”<sup>123</sup>

Several of the women interviewed also raised concerns about the lack of access to proper facilities and female doctors. A member of parliament from a rural area in northern Afghanistan remarked that for basic health-care services, “Some women are an eight or nine days’ walk away from the closest health clinic.”<sup>124</sup> Members of the Afghan Women’s Network also said that because security in the remote areas of Afghanistan is often worse than in the cities, it is more difficult for women to reach health-care facilities and services in these areas.<sup>125</sup> Discussing the concerns about clinics in the remote provinces, Minister of Women’s Affairs Dr. Dilbar Nazari said the clinics that do exist are far from some women’s homes and, “because of security, [women] can’t walk alone” to get to them.<sup>126</sup> These problems also affect practitioners’ ability to provide critical health services in remote areas. The director of an orthopedic organization said it was very difficult for her organization to provide health care for disabled people in the provinces.<sup>127</sup>

In addition, very few specialized facilities exist that are equipped to detect or treat breast and ovarian cancers. Fatima Gailani, the former head of the Afghan Red Crescent, said, in all of Afghanistan, “there are only three mammography machines, and they are ancient machines.” She said the Red Crescent humanitarian organization donated land in Kabul for a breast-cancer diagnostic center, but that so far no one has contributed the funds to build one.<sup>128</sup>

Unfortunately, the lack of security has hindered efforts to educate and employ more female health professionals. Shafiqah Habibi, director of the New Afghanistan Women Association, said that when security was good between 2002 and 2008, many female doctors, nurses, and midwives were trained and practiced. “Conservative families supported the programs because they needed doctors for their mothers, sisters, and daughters,” she explained. In the past few years, she said many clinics were built, but they lack female health professionals because families are afraid to allow their daughters and sisters to work in remote areas or go to school after the age of 12 because of the lack of security.<sup>129</sup> “As a result, there aren’t enough female health professionals to see women.”<sup>130</sup>

The cost of health care is another issue that significantly affects health-care access for Afghan women, even those who work outside of the home. A few of the women SIGAR interviewed discussed the need to go to Kabul or Pakistan or India for health services and that only women with money can afford to do so.<sup>131</sup> Because a woman’s male relatives take her salary, even in cities such as Kabul, many women cannot afford to go to a doctor.<sup>132</sup> A female ANA officer discussed the severity of the problem, based on her experience. “When my son was sick, a male general’s daughter was also sick. I applied to go to India to get treatment but they didn’t give [permission] to me. They gave me 100,000 afghani, but gave the man 500,000 and let

him go to India. I had no one to help me. I have no husband and my seven-year-old son died.”<sup>133</sup>

Another major health issue is the lack of treatment for victims of domestic violence against women and girls. USAID has contributed nearly \$5 million for a treatment protocol developed by the World Health Organization for a 2015–2020 project to train health practitioners how to handle cases of gender-based violence in all 34 Afghan provinces.<sup>134</sup> Dr. Sharifullah Haqmal, the Gender, Equity, and Human Rights and Human Resources Development Program Manager from the World Health Organization (WHO), said domestic violence is the main health concern of the WHO regarding Afghan women and girls. He said the WHO has tackled the issue of gender-based violence through public-awareness campaigns and treatment protocols, through advocating private-sector funding for programs fighting violence against women and girls, and by doing community outreach to ensure that women and men alike are aware of gender-based violence issues, solutions, and treatments for victims. Dr. Haqmal explained that the treatment protocol supports the Ministry of Public Health in executing this new approach to domestic violence throughout Afghanistan.<sup>135</sup>

## **Still Too Few Girls in School Due to Lack of Security and Cultural Barriers**

Afghan women and girls have made unmistakable gains in education, but according to the women interviewed by SIGAR, increased attention needs to be paid to training more female teachers, increasing the number and adequacy of female educational facilities, and tackling the remaining cultural hurdles that prevent women and girls from being educated at all levels.

Although school enrollment for girls—at more than 3.3 million—is now the highest it has ever been in Afghanistan, the country still has one of the lowest rates of schooling for girls and one of the highest rates of gender disparity in education in the world.<sup>136</sup> In addition, enrollment is not attendance. It is thought that only 64% of enrolled primary-school boys actually attend class, while only 48% of girls do. In secondary school, attendance rates are worse: 42% for boys and 23% for girls.<sup>137</sup>

USAID has several programs aimed at educating Afghan girls and women and, in collaboration with the Ministry of Education, says it is helping to train nearly 25,000 female teachers.<sup>138</sup> USAID also supports the American University of Afghanistan, where about 30% of the student body is female, and is funding the Promote Scholarship Program, which plans to give scholarships to 720 Afghan girls over the next five years.<sup>139</sup> Many of the Afghan women whom SIGAR interviewed spoke highly of U.S. assistance with education programs. Highlighting the importance of education to future progress, Zarqa Yaftali of the Afghan Women’s Network said, “If the women of Afghanistan were more educated, we would have a very different country.”<sup>140</sup>



# AFGHAN WOMEN



**An Afghan girl** reads aloud for the other female students in her classroom. (USAID photo)

Some of the women expressed the view that the international community has put too much attention on literacy programs and primary education, and not enough on secondary and higher education, especially for women. Dr. Sima Samar, who taught “underground” schools during the Taliban era, argued that donors need to ensure that Afghans have sufficient schools and a rigorous curriculum beyond the sixth grade.<sup>141</sup>

Despite USAID’s efforts to train teachers, many women SIGAR spoke to expressed concerns with their training and qualifications. Helena Malikyar, a scholar and journalist whose son attends school in Kabul, said “I’ve seen teachers in some of the best schools in Kabul and their qualifications are really low. Kids who have come back from Pakistan or Iran see them making mistakes on the blackboard.”<sup>142</sup>

In the rural areas where most Afghans live, recruiting enough female teachers is hard when there is a combination of remoteness, danger, and low pay. Helena Malikyar commented that the salaries for teachers “are so ridiculously low, when you consider that a woman taking a teaching job will also be risking her life and her reputation to walk to school that could be miles away, it’s not worth it.”<sup>143</sup> Parliamentarians representing women from rural areas seconded this argument; one from a province bordering the Federally Administrated Tribal Areas of Pakistan added that security issues keep families from allowing their women to teach outside the home.<sup>144</sup>

Several women interviewed by SIGAR said attitudes toward women’s education had changed since 2001, with Afghans today more supportive of education for girls. However, the 2015 public opinion survey by the Asia Foundation found that support for women having equal access to education had fallen since 2006. That year, only 8% disagreed strongly or somewhat with the statement that women should have the same educational opportunities as men, while in 2015, 21% disagreed.<sup>145</sup>

Some of the members of parliament from rural provinces commented that men in their areas refuse to allow girls to be educated past a certain level

# AFGHAN WOMEN

because it would change the power dynamics in their homes and communities. One said, “Men just want [women] to be literate, and after that, they don’t want [education for women]. They do not want the girl to lose her religion.”<sup>146</sup> Minister of Higher Education Farida Momand seemed to echo that concern, saying that Afghans need to teach families to accept that women can get an education and work, adding that if in a conservative family the girl is educated and the boy is not, he will not let her go out and work.<sup>147</sup>

However, not all agreed that conservative families in more remote areas of Afghanistan are culturally resistant to girls being educated. Helena Malikiyar said that, in her experience, most people want their daughters to be educated, and she was surprised when people came to her in rural provinces such as Paktika and Ghazni asking her to open schools for girls in their villages. She said they have realized that their girls going to school adds value to their lives: “If they marry her off, they can get more money [in bride price].”<sup>148</sup>

Part of the problem with educating girls in Afghanistan is that many families do not approve of sending girls to school with boys after puberty. Deputy Foreign Minister for Economic Affairs Adela Raz commented that the numbers of girls in school drop off after sixth grade. This is because girls have reached puberty by then and are no longer allowed to be around unrelated men. Numbers drop again after grade 12, often because girls are married by the age of 16. If they marry, their husbands often won’t allow them to continue their education.<sup>149</sup>

Some have suggested that the answer to this cultural aversion is to segregate schools by gender, although many of the Afghan women SIGAR interviewed agreed it would be difficult due to the lack of funding. Deputy Minister Raz recalled that with her own educational experience, her male relatives were more supportive of her going through with her higher education because she attended a women’s university in the United States.<sup>150</sup> However, a university professor said that her experience with all-girls education in Kabul was that it exacerbated the tension between men and women. “I believe co-education should happen at the school level so they get used to each other, accept each other as classmates, then later, as colleagues. The traditional view is if you teach them together it will cause moral issues, but there are ways to stop that.”<sup>151</sup>

The women were also concerned that girls have trouble reaching schools even if their families want them to attend. The parliamentarians from remote provinces expressed that generally, school facilities did exist in even rural and insecure areas, but they stressed that the quality of the facilities and the security situation often made using them difficult.<sup>152</sup> In Nangarhar, for example, a member of parliament said, “There is no water in the schools, there are no female toilets, and there are no supplies in the classrooms.”<sup>153</sup> Zarqa Yarftali, a member of the Afghan Women’s Network, explained that in some areas, the distance of schools, not having female

teachers, and the harassment on the streets cause parents to hold the girls back from school.<sup>154</sup> Additionally, a parliamentarian from a war-torn eastern province said that of the 15 districts in her province, only five have school facilities, and 13 are under Taliban control.<sup>155</sup>

Several women proposed supporting informal methods of education until more formal educational facilities were safe for students. Through the \$77.4 million program Increasing Access to Basic Education and Gender Equality, USAID is already seeking to improve access to education for out-of-school children, 75% of whom are girls.<sup>156</sup> General Nazifa Zaki, a member of parliament and former ANP general, said that teaching women and girls in homes is a good thing in the insecure areas of the country. “There should be support from the central government and other agencies to help women and girls transition to mainstream education once the security gets better,” she argued.<sup>157</sup>

## LOOKING TO THE FUTURE

Despite the many challenges they face, the prominent women SIGAR interviewed were optimistic about the future for Afghan women. As Fatima Gailani, the former head of the Afghan Red Crescent Society, put it, “Today what we see for women in Afghanistan, it is fantastic.”<sup>158</sup> And Shafiqah Habibi, head of the Afghan Women’s Journalist Union, spoke for many when she said that Afghan women want to keep moving forward with the help of the international community. “The international community needs to keep the faith,” she said.<sup>159</sup>

SIGAR plans to follow up on these interviews, referring specific complaints about U.S.-funded programs to our investigations and audits directorates for further review and initiating a lessons-learned project that will examine the effectiveness of U.S. gender programs in Afghanistan since 2002 to draw conclusions about when and how such programs can work.

The U.S.-funded reconstruction has clearly made a huge difference in the lives of Afghan women and girls, and yet much remains to be done to ensure that the gains are sustainable and that women can build on them. The divide between rural and urban areas is clearly a serious concern that SIGAR will focus on in its survey of ordinary Afghan women for the lessons learned project. The Lessons Learned Program research will also address the question of whether programs to increase the recruitment of women for the ANDSF are feasible in a society like Afghanistan’s. In addition, a future SIGAR audit will examine the effectiveness of USAID’s Promote gender initiative.

SIGAR will continue to seek to enhance the prospects for Afghanistan’s reconstruction by helping agencies reinforce successful programs, correct or repurpose troubled efforts, and find new and more sustainable opportunities to promote the health, safety, education, and advancement of Afghan women.

“Corruption is an enormous threat both to the stewardship of U.S. tax dollars and to Afghanistan’s prospects for developing into a peaceful, modern nation-state.”

—*Special Inspector General John F. Sopko*



# 2 SIGAR OVERSIGHT



## SIGAR OVERSIGHT CONTENTS

<b>Audits</b>	<b>30</b>
<b>Inspections</b>	<b>48</b>
<b>Special Projects</b>	<b>57</b>
<b>Lessons Learned</b>	<b>63</b>
<b>Investigations</b>	<b>68</b>
<b>Other SIGAR Oversight Activities</b>	<b>75</b>
<b>SIGAR Budget</b>	<b>76</b>
<b>SIGAR Staff</b>	<b>77</b>

**Photo on previous page**

Construction and maintenance of Afghan roads, like this section of the Maidan-to-Ghazni highway, are the topics of a new SIGAR audit. (SIGAR photo)

## SIGAR OVERSIGHT ACTIVITIES

This quarter, SIGAR issued 23 audits, inspections, alert letters, and other products. SIGAR work to date has identified about \$2 billion in savings for the U.S. taxpayer.

SIGAR published one alert letter expressing concern over the continuation and significant expansion of a cooperative agreement between the USAID Mission for Afghanistan (USAID/Afghanistan) and Democracy International. SIGAR published another alert letter regarding noncertified fire doors installed in 25 buildings on the newly constructed Ministry of Interior (MOI) compound in Kabul. SIGAR also published two performance audit reports this period. One performance audit examined the sustainment challenges and risks to the significant U.S. investment in Afghanistan's road infrastructure. The other examined how USAID's lack of a geospatial-data policy and standards affected its implementation of the Measuring Impacts of Stabilization Initiatives (MISTI) program.

SIGAR completed six financial audits and one alert letter of U.S.-funded contracts, grants, and cooperative agreements to rebuild Afghanistan. These financial audits identified nearly \$85.2 million in questioned costs as a result of internal-control deficiencies and noncompliance issues. To date, SIGAR's financial audits have identified more than \$395 million in questioned costs.

This quarter, SIGAR published four inspection reports, including one that examined USAID's cooperative agreement with the International Organization for Migration for construction of a 100-bed hospital in Gardez, Paktiya Province, and a follow-up inspection that examined the construction and furnishing of a 20-bed hospital in the Salang District of Parwan Province.

SIGAR's Office of Special Projects issued seven products, including fact sheets, reviews, and inquiry letters, expressing concern on a range of issues including: eliminating "ghost" personnel in the Afghan National Defense and Security Forces (ANDSF), the creation of the new Anti-Corruption Justice Center in Kabul, the Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee's assessment of pervasive corruption at the Afghan Ministry of Public Health, the limited operational capacity of the Afghan High Office of Oversight anticorruption body, and the scope of funds spent by the U.S. Department of Agriculture on the Afghan reconstruction effort.

### ALERT LETTERS

- Alert Letter 17-1: Response to Inquiry Letter on USAID's Cooperative Agreement
- Alert Letter 17-2: Fire Doors at the MOI Compound in Kabul

### COMPLETED PERFORMANCE AUDITS

- Audit 17-10-AR: USAID Measuring Impacts of Stabilization Initiatives Program
- Audit 17-11-AR: U.S. Efforts to Sustain Afghanistan's Road Infrastructure

### COMPLETED FINANCIAL AUDITS

- Financial Audit 16-53-FA: DOD Contract with Mission Essential Personnel LLC for Translation/Linguist Support Services
- Financial Audit 16-54-FA: DOD Contract with PRI/DJI, A Construction JV for Runway Renovation at Shindand Air Base
- Financial Audit 16-61-FA: DOD Contract with DynCorp, International LLC for Mentoring and Trainings Service in Support of the ANDSF
- Financial Audit 17-05-FA: USAID Contract with Counterpart International for the Promoting Afghan Civic Education (PACE) Program
- Financial Audit 17-06-FA: State Grants for Afghanistan Media Production and Outreach Program
- Financial Audit 17-07-FA: DOD Contract with AECOM for Construction of Nimroz Border Patrol Facilities

### COMPLETED INSPECTION REPORTS

- Inspection Report 16-56-IP: Gardez Hospital
- Inspection Report 17-03-IP: Special Mission Wing Facilities at Kandahar Airfield
- Inspection Report 17-08-IP: Herat University Women's Dormitory
- Inspection Report 17-09-IP: Salang Hospital

*Continued on the next page*



# SIGAR OVERSIGHT ACTIVITIES

## COMPLETED SPECIAL PROJECT PRODUCTS

- Special Project Inquiry Letter 16-50-SP: DOD Efforts to Eliminate Ghost Personnel from ANDSF Systems
- Special Project Inquiry Letter 16-51-SP: Anti-Corruption Justice Center
- Special Project Inquiry Letter 16-52-SP: Anti-Corruption Justice Center
- Special Project Inquiry Letter 16-55-SP: Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC) Ministry of Public Health
- Special Project Inquiry Letter 16-57-SP: USAID Implementing the MEC Report Recommendations on the Afghan Ministry of Public Health
- Special Project Review 16-60-SP: Afghanistan's High Office of Oversight: Personal Asset Declarations of High-Ranking Government Officials are Not Consistently Registered and Verified
- Special Project Fact Sheet 17-04-SP: Department of Agriculture Funds Obligated for Afghanistan Reconstruction

## COMPLETED LESSONS LEARNED PRODUCTS

- Lessons Learned 16-58-LL: Corruption in Conflict: Lessons from the U.S. Experience in Afghanistan
- Lessons Learned 16-59-LL: Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction

## ALERT LETTERS

- Alert Letter 17-1: Response to Inquiry Letter on USAID's Cooperative Agreement
- Alert Letter 17-2: Fire Doors at the MOI Compound in Kabul

During the reporting period, SIGAR criminal investigations resulted in one indictment, two convictions, and two sentencing. SIGAR recouped more than \$800,000 in cost savings and recoveries for the U.S. government. SIGAR initiated 13 new investigations and closed 28, bringing the total number of ongoing investigations to 254.

This quarter, SIGAR's suspension and debarment program referred 46 individuals and one company for suspension or debarment based on evidence developed as part of investigations conducted by SIGAR in Afghanistan and the United States. These referrals bring the total number of individuals and companies referred by SIGAR since 2008 to 803, encompassing 447 individuals and 356 companies to date.

## AUDITS

SIGAR conducts performance audits, inspections, and financial audits of programs and projects connected to the reconstruction effort in Afghanistan. Since its last report to Congress, SIGAR has issued two alert letters, two performance audits, six financial audits, and four inspection reports. This quarter, SIGAR has 11 ongoing performance audits.

## Alert Letters

U.S. military and civilian officials have asked SIGAR to provide them with real-time information to prevent waste and increase the effectiveness of U.S. reconstruction programs. One of SIGAR's main goals is to provide implementing agencies and Congress with actionable information while there is still time to make a difference. To achieve that goal, SIGAR sends audit alert letters to highlight concerns.

During this reporting period, SIGAR sent two alert letters: one expressed concern over the continuation and significant expansion of a cooperative agreement between USAID/Afghanistan and Democracy International; the other regarded noncertified fire doors installed in 25 buildings on the newly constructed MOI compound in Kabul.

### **Alert Letter 17-1: Response to Inquiry Letter on USAID's Cooperative Agreement with Democracy International for AERCA**

On October 3, SIGAR wrote to USAID Administrator Gayle E. Smith and USAID Mission Director for Afghanistan Herbert B. Smith to request information about a cooperative agreement between USAID/Afghanistan and Democracy International, an organization that advises U.S. government agencies on implementing democracy and governance projects internationally.

The agreement was originally intended to support the International Election Observation Mission for the 2009 Presidential and Provincial



Council Elections in Afghanistan program. Signed on July 13, 2009, it was valued at \$5 million and had an estimated completion date of November 30, 2009. However, USAID/Afghanistan went on to modify the agreement more than 30 times, extending the period of performance by over seven years and increasing the agreement's value to over \$51 million.

The numerous modifications to the agreement and the resulting increase in its scope, duration, and cost to U.S. taxpayers raise questions concerning whether USAID should have used a competitive process, rather than extending the existing agreement without inviting offers from other interested and qualified organizations. USAID/Afghanistan changed the name of the program to "Afghanistan Electoral Reform and Civic Advocacy" (AERCA) to reflect the additional work Democracy International would conduct under the expanded agreement.

According to USAID's Automated Directives System (ADS) Chapter 303 (ADS 303), Grants and Cooperative Agreements to Non-Governmental Organizations, USAID encourages a competitive process for the award of grants and cooperative agreements to best achieve the agency's objectives. Although a follow-on cooperative agreement or extension to an existing award is a recognized exception to the usual competitive process, USAID is required to provide specific justification (per ADS 303.3.6.5) as to why the benefits of continuing the award exceed the benefits of the competitive process established by law and the agency's policy.

SIGAR asked USAID in an inquiry letter to provide justifications for restricting eligibility for a competitive process for the AERCA cooperative agreement to better understand how the noncompetitive expansion of the agreement between USAID/Afghanistan and Democracy International exceeded the benefits of a competitive process.

On August 16, USAID responded to the inquiry letter by providing copies of its justification for the 10 follow-on awards and extensions that either increased the cost or extended the duration of the original award. The documents USAID submitted were responsive to SIGAR's request, and showed that USAID relied on ADS 303.3.6.5 and its predecessor provisions, which permit noncompetitive follow-on awards and extensions. However, SIGAR noted that the justifications provided by USAID did not seem to contain specific explanations of why the benefits of continuing the assistance activity with Democracy International outweighed the benefits of a competitive process.

Instead, some of the justifications appear to be premised on Democracy International's "distinct capability" to conduct the work based on that organization's established presence in Afghanistan since 2009. USAID's reference to the distinct capability that Democracy International developed in Afghanistan since 2009 suggests that the agency may have justified the continuation of its agreement with Democracy International on the basis of the capabilities Democracy International developed while implementing

the original award from 2009. However, this justification appears to conflict with a prohibition on this type of award in ADS 303.3.6.5, which states that an exception to competition based on an award recipient's exclusive or predominant capability may not be used to continue a relationship when the applicant developed this capability during performance of any USAID award. The documents USAID provided did not justify approving officials' conclusion that the prohibition contained in ADS 303.3.6.5 did not apply to this cooperative agreement extension.

SIGAR encouraged USAID to be sure that all future justifications for non-competitive follow-on awards and extensions include language that directly and clearly explains why the benefits of continuing assistance with the same recipient exceed the benefits of a competitive process. Additionally, SIGAR encouraged USAID to consider revising ADS 303 to state expressly whether noncompetitive follow-on awards or extensions may be justified based on a recipient's predominant capability developed during the performance of any USAID award.

## **Alert Letter 17-2: Fire Doors at the MOI Compound in Kabul**

On October 5, 2016, SIGAR wrote to the Secretary of Defense, the commander of U.S. Central Command, the commander of U.S. Forces-Afghanistan, the commanding general of the Chief of Engineers, U.S. Army Corps of Engineers (USACE), and the commander of the Combined Security Transition Command-Afghanistan (CSTC-A) about serious safety concerns surrounding the installation of noncertified fire doors in 25 buildings on the recently constructed MOI compound in Kabul.

CSTC-A funded the construction of the compound and USACE administered the contracts. The use of noncertified fire doors, despite contract requirements calling for certified fire doors for specific rooms, corridors, and stairwells, raises concerns about the safety of the buildings, whether the government overpaid for inferior products, and whether the contractors defrauded the government when they installed doors that did not meet contract requirements. Although the letter focused on the MOI compound, SIGAR's concerns extended to all completed and ongoing USACE construction projects in Afghanistan that required the installation of certified fire doors.

Fire doors protect the main paths occupants may use to exit a building when a fire occurs and are designed to limit the spread of smoke and flames. Lack of such protection increases the occupants' risk of injury or death in the event of a fire.

Independent laboratories, such as the Underwriters Laboratory (UL), Factory Mutual Engineering and Research (FM), or Warnock Hersey-Intertek (WHI), use National Fire Protection Agency and UL standards to test and certify doors, frames, hardware, and other components of a fire door assembly to ensure they are manufactured to fire resistant

# SIGAR OVERSIGHT ACTIVITIES

specifications. USACE's contracts for the MOI compound required the use of certified fire doors with a metal label permanently attached to the door and door frame at the factory. According to the contract, the label must bear the UL, FM, or WHI logo and relevant fire-rating information.

The MOI compound was constructed in three phases, and each phase had a different prime contractor. The MOI compound's contract drawings and technical specifications required that 25 buildings have certified fire doors installed in specified locations. Phase 1 required the installation of one fire door. Phase 2 required the installation of 153 certified fire doors in 3 buildings. Phase 3 required the installation of 780 certified fire doors in 21 buildings. The prime contractor for Phase 1 was Abdulhai Gardezi Construction, an Afghan company; the prime contractor for Phase 2 was Yuksel Insaat (Yuksel), a Turkish company; and the prime contractor for Phase 3 was Macro Vantage Levant (MVL), a Dubai-based company.

SIGAR reviewed the fire door submissions that Yuksel and MVL provided to USACE for review and approval and found that USACE reviewers approved the installation of fire doors manufactured by a Turkish company, Ankara Celik Kapi, for the Phase 2 fire doors, and three Afghan manufacturers—Omran Steel Tech (OST), Ayanda Sazan Productive & Industrial Company, and Akhtairzada Metallurgy & Engineering Company (AMC)—for the Phase 3 fire doors. However, neither the Turkish nor Afghan companies are registered as certified fire door manufacturers by UL, FM, or WHI.

While reviewing submissions, SIGAR saw no evidence that the contractors informed USACE that they were deviating from the contract's requirement for certified doors. SIGAR also saw no evidence that USACE reviewers made any effort to question the contractor's submission about this requirement. The approval also raises concerns that the government may have overpaid for the doors installed, given that noncertified doors presumably cost less than certified fire doors.

During SIGAR's site visits to the MOI compound, investigators observed conditions that raised questions about who actually manufactured the fire doors, whether the doors were fire-resistant, and whether USACE conducted sufficient contract oversight.

Specifically, SIGAR observed that:

- None of the 153 fire doors installed under Phase 2 had a manufacturer's label.
- Under Phase 3, OST's labels displayed a certifying agency logo—in each case, a UL logo. UL officials confirmed that they never certified OST's doors and that the inclusion of the UL logo on the door labels was unauthorized. The officials also said they directed OST to remove the logo from the doors it installed.
- During a October 26, 2015, site visit, SIGAR saw MVL staff attaching metal AMC labels to doors after the doors arrived at the MOI

compound. Presumably, if AMC had actually manufactured those doors, it would have installed the labels at the factory in accordance with standard practices.

- 736 doors installed under Phase 3 had “field labeled” tags, which appeared to have been installed to make the doors look more official. SIGAR confirmed that these labels provided misleading information. For example, the labels refer to the Hollow Metal Manufacturers Association, a division of the National Association of Architectural Metal Manufacturers. This trade organization provides advisory opinions and guidance on the use and installation of fire doors, but is not a certifying body like UL, FM, and WHI.

SIGAR is continuing to examine these issues as part of an ongoing inspection of the MOI compound. However, the inspection alert letter served as a preliminary notice so that USACE can conduct a review and begin taking corrective action, where necessary, to ensure the safety of building occupants at the MOI compound and safeguard the expenditure of U.S. funds.

These actions should include:

1. Taking immediate steps to identify all noncertified fire doors in the 25 MOI buildings that do not meet the fire-rating standards required in the contracts and replace them with certified fire doors that do meet those standards.
2. Identifying the USACE official(s) who approved the installation of noncertified fire doors instead of the required certified fire doors and take appropriate disciplinary action.
3. Taking steps to identify other completed and ongoing USACE construction projects in Afghanistan that required the installation of certified fire doors, and if noncertified doors were installed, take appropriate action to replace those doors.

## Performance Audit Reports Published

SIGAR published two performance audit reports this quarter. One examined how USAID’s lack of a geospatial-data policy and standards affected its implementation of the MISTI program. The other examined the sustainment challenges and risks to the significant U.S. investment in Afghanistan’s road infrastructure.

### **Performance Audit 17-10-AR: USAID’s Measuring Impacts of Stabilization Initiatives (MISTI)**

**Program Generally Achieved Its Objectives, but USAID’s Lack of a Geospatial Data Policy and Standards Affected Its Implementation**

From September 2003 through December 2015, USAID spent more than \$2.3 billion on more than two dozen stabilization activities and programs

#### COMPLETED PERFORMANCE AUDITS

- Audit 17-10-AR: USAID Measuring Impacts of Stabilization Initiatives Program
- Audit 17-11-AR: U.S. Efforts to Sustain Afghanistan’s Road Infrastructure



# SIGAR OVERSIGHT ACTIVITIES

in Afghanistan. The stabilization programs were intended to support at-risk populations, extend the reach of the Afghan government to unstable areas, provide job opportunities, build trust between citizens and their government, and encourage local populations to take an active role in their development.

Beginning in 2011, with the drawdown of coalition troops throughout Afghanistan, USAID faced increasing challenges in overseeing its stabilization programs. To address these challenges, in March 2012, USAID awarded Management Systems International Inc. (MSI) a contract to implement the MISTI program to monitor and evaluate eight ongoing stabilization programs costing approximately \$762 million. The agency estimated that MISTI would last three years and cost approximately \$15 million. The contract ended in October 2015 and ultimately cost \$19.3 million.

SIGAR found that although early monitoring and evaluation (M&E) challenges caused USAID to make multiple modifications to the MISTI contract, MSI met its contract requirements and USAID generally performed contract oversight in accordance with agency regulations. USAID modified the MISTI contract multiple times to address the agency's inability to verify directly whether the contractors implementing the stabilization programs were meeting their contract requirements, and to assess the quality of the data being collected from them. The modifications to and expansions in MISTI's scope added to the cost of the contract with MSI. Within the first year, the contract's maximum value increased from approximately \$15 million to \$21 million, though USAID ultimately spent \$19.3 million on the program. Despite this increased cost, SIGAR determined that USAID's decisions appropriately followed contract requirements, helped ensure oversight of its stabilization activities, and potentially benefitted the agency's overall understanding of the impact of its stabilization efforts.

USAID generally followed Federal Acquisition Regulation (FAR) and USAID requirements for contract oversight by performing quality assurance and technical performance monitoring functions on the MISTI contract. For example, the contracting officer's representatives (COR) generally maintained adequate files to document correspondence with the contractor and actions or decisions taken related to the contract, as required. However, USAID could not provide documentation supporting MSI's request and the agency's approval for MSI to compare the Stability in Key Area programs to the World Bank's National Solidarity Program when the two operated in the same areas.

SIGAR found that MSI met MISTI program objectives to complete independent evaluations and impact assessments of USAID's eight stabilization programs and develop recommendations for improving them. For example, by March 2015, MSI had conducted six mid-term evaluations and made 82 recommendations to USAID, most of which USAID accepted. USAID also received information from MSI that could have influenced its decisions about the direction and design of the stabilization programs.

# SIGAR OVERSIGHT ACTIVITIES

MSI also met program objectives to track stabilization trends and provide best practices for stabilization programs. For example, MSI reached several conclusions and identified trends from its tracking of the programs' performance and impacts.

SIGAR identified two significant issues that MSI faced in conducting third-party monitoring under the MISTI contract: (1) the lack of accurate geospatial data and (2) the lack of sharing of existing geospatial data with MSI. USAID and MSI officials told SIGAR that the geospatial data they received from the stabilization programs' contractors were of poor quality. MSI also reported that the implementers did not have standardized collection platforms or methods for using geospatial data, and that they used different formats and Global Positioning System devices for recording coordinates and storing geospatial data.

Because of the inaccurate data it received, MSI told us it could not properly locate where USAID conducted stabilization activities, and, as a result, it could not begin conducting verification work in February 2014, as the contract required. In order to meet the contract requirement, MSI officials had to first create their own geospatial database and work closely with the stabilization program implementers to address errors. MSI officials said they initially spent up to 60% of their time addressing these errors instead of performing verification work.

In addition to these problems, MSI did not have access to existing government geospatial data, as specified in the contract. MSI officials stated that they understood this would include geospatial information from DOD's databases and USAID's Afghan Info database, which had information on village locations and naming conventions. MSI did not gain access to existing DOD geographic data, and USAID officials did not provide an explanation for not getting this data from DOD. Moreover, although MSI had access to Afghan Info, MSI employees told SIGAR they had concerns about its accuracy.

Since 1990, the Office of Management and Budget's (OMB) Circular A-16 has required agencies—including USAID—to issue agency standards for the collection and reporting of geospatial data. Officials from USAID's Bureau for Policy, Planning, and Learning and the GeoCenter confirmed that OMB Circular A-16 applies to USAID. However, USAID officials told SIGAR that they do not have any agency or mission-level—for example, USAID/Afghanistan—policies to govern or guide the collection, maintenance, use, or sharing of geospatial data. When SIGAR asked why the agency has not followed OMB Circular A-16, the officials could not provide an explanation.

These challenges with data are not new to USAID or limited to Afghanistan. Over the past decade, USAID and SIGAR have repeatedly identified problems with the agency's ability to use accurate geospatial data and inability to standardize a practice and process for collecting, managing,

and reporting that data. Without an established policy and standards for how USAID and its implementers should collect, maintain, use, and share geospatial data, the agency will continue to face problems with inaccuracies and inconsistencies in the data, and, therefore, maintain a limited understanding of the locations, and visual verification, of its activities being conducted in Afghanistan.

To enhance USAID/Afghanistan's ability to monitor, evaluate, and oversee its development efforts, SIGAR recommends that the USAID Administrator, as soon as possible, establish an agency policy implementing OMB Circular A-16 requirements that institute agency-wide standards for collecting, using, and sharing geospatial data both within USAID and with other U.S. government agencies and nongovernmental entities, including those conducting reconstruction efforts in Afghanistan.

## **Performance Audit 17-11-AR: Afghanistan's Road Infrastructure Sustainment Challenges and Lack of Repairs Put Nearly**

### **\$3 Billion U.S. Investment at Risk**

Since 2002, the United States, through programs initiated by the Department of Defense (DOD) and the U.S. Agency for International Development (USAID), has spent at least \$2.8 billion building and maintaining Afghanistan's road infrastructure, while working to implement more than \$154 million in other road-related programs to improve the Afghan Ministry of Public Works' (MOPW) management of road construction and maintenance.

The objectives of this audit were to determine the extent to which (1) U.S. agencies have fully accounted for the road construction they funded in Afghanistan; (2) selected U.S.-funded roads have been maintained and what the current condition of a subset of those roads is; (3) U.S.-funded road construction and capacity-building programs achieved program goals and are sustainable; and (4) challenges, if any, exist to the Afghan government's ability to perform and self-fund road maintenance.

SIGAR conducted independent assessments of the condition of 1,640 kilometers of U.S.-funded national and regional highways, or approximately 22% of all paved roads in Afghanistan. The results indicate that most of these highways need repair and maintenance. For example, SIGAR performed inspections of 20 road segments and found that 19 segments had road damage ranging from deep surface cracks to roads and bridges destroyed by weather or insurgents. Moreover, 17 segments were either poorly maintained or not maintained at all, resulting in road defects that limited drivability. MOPW officials acknowledged that roads in Afghanistan are in poor condition. In August 2015, an MOPW official stated that 20% of the roads were destroyed and the remaining 80% continue to deteriorate. The official added that the Kabul to Kandahar highway is beyond repair

# SIGAR OVERSIGHT ACTIVITIES

and needs to be rebuilt. USAID estimated that unless maintained, it would cost about \$8.3 billion to replace Afghanistan's road infrastructure, and estimated that 54% of Afghanistan's road infrastructure suffered from poor maintenance and required rehabilitation beyond simple repairs.

In November 2013, in an effort to continue capacity building at the MOPW, USAID initiated the Road Sector Sustainability Program (RSSP). RSSP focuses on capacity-building activities through the creation of new entities within the MOPW and does not concurrently financing road maintenance activities. The success of the RSSP will ultimately be contingent on USAID receiving and maintaining buy-in and tangible commitment from the Afghan government to implement necessary reforms. So far, the MOPW has demonstrated its commitment to reforms by proposing legislation that would establish a road authority, a road fund, and a transportation institute, all of which were recommended under RSSP, through the introduction of three new laws. However, there is no guarantee that the Afghan parliament will pass legislation to create these entities or that the proposed road authority will be independent as intended.

As demonstrated by the failure of Task Order 14, continuing to fund Afghan road maintenance could be a disincentive for the MOPW to implement reforms. When discussing the road maintenance needs for Afghanistan, one MOPW official stated that Afghanistan was working to conduct and fund its own road maintenance, but also insisted that donors would fund and perform necessary road maintenance if it could not. Without the firm commitment from all relevant elements of the Afghan government, the reforms proposed under RSSP may be unsustainable, waste taxpayer dollars, and ultimately prove unsuccessful in developing the Afghan government's capacity to maintain its roads.

Corruption continues to be a problem that hampers the ministry's ability to maintain roads. A February 2012 USAID assessment of the MOPW found that employees were hired based on nepotism and personal connections, noting that high-paying positions were offered to people with personal connections. Another USAID assessment completed in January 2015 noted that nepotism and favoritism were still apparent in the appointment of managers and staff, and that donors lacked confidence in the MOPW's ability to be effective, efficient, transparent, lawful, and professional. Corruption has had a direct impact on the activities and financing of MOPW activities. For example, according to a senior MOPW official, the MOPW stopped collecting tolls on the roads due to high levels of corruption. The official explained that since the tolls were collected in cash, drivers would pay bribes to the toll collectors in exchange for reduced tolls. A similar type of bribe was being paid at weigh stations, where drivers of overweight trucks would pay bribes to avoid fines. In response to these problems, the official stated that the MOPW implemented new controls, such as random checks of stations, the use



of undercover employees, and increased tracking of vehicle weights as they exit and enter different weigh stations, the implementation of which increased revenues at one weigh station 400–600%.

The MOPW also does not have adequate funding to perform necessary road maintenance. MOPW officials stated that it would cost \$100 million annually to carry out the necessary emergency, routine, periodic, and winter maintenance on Afghanistan's road infrastructure. However, according to data provided by the ministry officials, between 2011 and 2016, it received, on average, \$21.3 million annually from the Afghan Ministry of Finance (MOF). In December 2015, USAID reported that the MOF had raised concerns about the MOPW's ability to manage its budget and operate in an effective, efficient, and transparent matter. The MOPW's continued inability to maintain Afghanistan's road infrastructure threatens to waste the billions of dollars that the U.S. government has already invested in Afghanistan's road infrastructure since 2002.

Finally, in addition to being maintained to a drivable standard, Afghanistan's roads must be safe enough from insurgent attack to allow for travel and maintenance. MOPW officials told SIGAR that security conditions vary throughout the country, and the ministry could perform maintenance only where security conditions allowed. SIGAR noted that 6 of the 20 road segments it inspected had insurgent activity and identified 13 insurgent checkpoints. The ministry officials stated that to address maintenance needs, the MOPW is beginning to use local Afghan contractors to perform road work, because they have fewer problems with insurgents than international contractors. They noted that Afghanistan's road infrastructure plays an important role in the country's development and governance, and if the Kabul to Kandahar highway were to become impassable, the central government would collapse. However, the same MOPW officials were confident that the Afghan National Defense and Security Forces would increase security if the situation got worse.

To ensure the remaining activities of the RSSP, as well as any future road programs, address the shortcomings of previous programs and increase the MOPW's capacity to maintain Afghanistan's roads, we recommend that the USAID Administrator link future RSSP and MOPW funding to the successful creation of an independent road authority, road fund, and transportation institute.

## Financial Audits

SIGAR launched its financial-audit program in 2012, after Congress and the oversight community expressed concerns about oversight gaps and the growing backlog of incurred-cost audits for contracts and grants awarded in support of overseas contingency operations. SIGAR competitively selects independent accounting firms to conduct the financial audits and ensures that the audit work is performed in accordance with U.S. government

# SIGAR OVERSIGHT ACTIVITIES

TABLE 2.1

SIGAR'S FINANCIAL AUDIT COVERAGE (\$ BILLIONS)	
83 Completed Audits	\$6.6
17 Ongoing Audits	\$0.9
<b>Total</b>	<b>\$7.5</b>

Note: Numbers have been rounded. Coverage includes auditable costs incurred by recipients of U.S.-funded Afghanistan reconstruction contracts, grants, and cooperative agreements.

Source: SIGAR Audits and Inspections Directorate.

**Questioned amounts:** the sum of potentially unallowable questioned costs and unremitted interest on advanced federal funds or other revenue amounts payable to the government.

**Questioned costs:** costs determined to be potentially unallowable. The two types of questioned costs are ineligible costs (violation of a law, regulation, contract, grant, cooperative agreement, etc., or an unnecessary or unreasonable expenditure of funds) and unsupported costs (those not supported by adequate documentation or proper approvals at the time of an audit).

**Special Purpose Financial Statement:** a financial statement that includes all revenues received, costs incurred, and any remaining balance for a given award during a given period.

auditing standards. Financial audits are coordinated with the federal inspector-general community to maximize financial-audit coverage and avoid duplication of effort.

This quarter, SIGAR completed six financial audits of U.S.-funded contracts, grants, and cooperative agreements to rebuild Afghanistan. These audits help provide the U.S. government and the American taxpayer reasonable assurance that the funds spent on these awards were used as intended. The audits question expenditures that cannot be substantiated or are potentially unallowable. The total number of ongoing financial audits is 17 with nearly \$7.5 billion in auditable costs, as shown in Table 2.1.

SIGAR issues each financial-audit report to the funding agency that made the award(s). The funding agency is responsible for making the final determination on **questioned amounts** identified in the report's audit findings. Since the program's inception, SIGAR's financial audits have identified over \$395 million in **questioned costs** and \$363,135 in unremitted interest on advanced federal funds or other revenue amounts payable to the government. As of September 30, 2016, funding agencies had reached a management decision on 58 completed financial audits and over \$16.8 million in questioned amounts are subject to collection. It takes time for funding agencies to carefully consider audit findings and recommendations. As a result, agency-management decisions remain to be made for several of SIGAR's issued financial audits. SIGAR's financial audits have also identified and communicated 309 compliance findings and 333 internal-control findings to the auditees and funding agencies.

SIGAR's financial audits have four specific objectives:

- Express an opinion on whether the **Special Purpose Financial Statement** for the award presents fairly, in all material respects, revenues received, costs incurred, items directly procured by the U.S. government, and balance for the period audited in conformity with the terms of the award and generally accepted accounting principles or other comprehensive basis of accounting.
- Evaluate and obtain a sufficient understanding of the audited entity's internal control related to the award; assess control risk; and identify and report on significant deficiencies, including material internal-control weaknesses.
- Perform tests to determine whether the audited entity complied, in all material respects, with the award requirements and applicable laws and regulations; and identify and report on instances of material noncompliance with terms of the award and applicable laws and regulations.
- Determine and report on whether the audited entity has taken adequate corrective action to address findings and recommendations from previous engagements.

# SIGAR OVERSIGHT ACTIVITIES

A list of completed and ongoing financial audits can be found in Appendix C of this quarterly report.

## Financial Audits Published

This quarter, SIGAR completed six financial audits of U.S.-funded contracts, grants, and cooperative agreements to rebuild Afghanistan. These financial audits identified \$85,165,851 in questioned costs as a result of internal control deficiencies and noncompliance issues and \$70,953 in unremitted interest on advanced federal funds or other revenue amounts payable to the government. These deficiencies and noncompliance issues included, noncompliance with the terms of delivery orders, failure to obtain prior authorization from a contracting officer before awarding subcontracts, receiving excess funding that was not supported by allowable expenditures or costs incurred, unreasonable subcontract and material costs, and failure to provide supporting documentation for subcontractor- and professional-service costs as well as property and equipment used for projects.

### Financial Audit 16-53-FA: Department of Defense's Translation and Interpretation Management Services

#### Audit of Costs Incurred by Mission Essential Personnel LLC

On September 7, 2007, the Department of the Army's Intelligence and Security Command (INSCOM) awarded an indefinite delivery/indefinite quantity contract to Mission Essential Personnel LLC (MEP). Under this contract, INSCOM issued delivery order 0093 on February 7, 2012, for \$296.8 million, and delivery order 0108 on June 29, 2012, for \$276.2 million, for a combined total value of \$573 million. The delivery orders funded translation and interpretation management services from February to November 2012. Specifically, the orders required MEP to recruit, screen, and deploy approximately 8,000 linguists in support of contingency operations in Afghanistan. After 11 modifications, the total value of the delivery orders decreased to \$572.7 million. SIGAR's financial audit, performed by Crowe Horwath LLP (Crowe), reviewed \$492,134,739 in expenditures charged to the delivery orders from February 9, 2012, through November 20, 2012.

Crowe identified six material weaknesses and two significant deficiencies in MEP's internal controls, and nine instances of noncompliance with the terms of the delivery orders. Specifically, Crowe found that MEP did not obtain prior authorization from the INSCOM contracting officer before awarding 14 subcontracts, resulting in \$53,536,881 in **unsupported costs**. Additionally, MEP could not provide adequate supporting documentation to verify that the linguists hired cleared the security screening process. Crowe also noted that MEP overcharged the government \$177,378 as a result of currency-conversion errors. Furthermore, MEP hired an unlicensed

## COMPLETED FINANCIAL AUDITS

- Financial Audit 16-53-FA: DOD Contract with Mission Essential Personnel LLC for Translation/Linguist Support Services
- Financial Audit 16-54-FA: DOD Contract with PRI/DJI, A Construction JV for Runway Renovation at Shindand Air Base
- Financial Audit 16-61-FA: DOD Contract with DynCorp, International LLC for Mentoring and Trainings Service in Support of the ANDSF
- Financial Audit 17-05-FA: USAID Contract with Counterpart International for the Promoting Afghan Civic Education (PACE) Program
- Financial Audit 17-06-FA: State Grants for Afghanistan Media Production and Outreach Program
- Financial Audit 17-07-FA: DOD Contract with AECOM for Construction of Nimroz Border Patrol Facilities

**Unsupported costs:** costs not supported with adequate documentation or that did not have required prior approval.

# SIGAR OVERSIGHT ACTIVITIES

**Ineligible costs:** costs prohibited by the award, applicable laws, or regulations.

private security company that may have overcharged the government for security costs.

As a result of these internal-control weaknesses and instances of noncompliance, Crowe identified \$58,952,358 in total questioned costs, consisting of \$312,696 in **ineligible costs** and \$58,639,662 in unsupported costs.

Crowe evaluated five prior audit reports pertinent to MEP's financial performance under the delivery orders and identified two prior findings applicable to the scope of this audit. Crowe determined that MEP had not adequately addressed one of these findings, which discussed inadequacies in MEP's review of subcontractor billings. Crowe repeated this finding in its audit.

Crowe issued a disclaimer of opinion on MEP's Special Purpose Financial Statement (SPFS) because Crowe was unable to obtain sufficient and appropriate audit evidence to verify the data presented in the statement. Crowe noted that MEP could not provide supporting documentation for certain subcontractor costs.

Based on the results of the audit, SIGAR recommends that the responsible contracting officer at INSCOM:

1. Determine the allowability of and recover, as appropriate, \$58,952,358 in questioned costs identified in the report.
2. Advise MEP to address the report's eight internal-control findings.
3. Advise MEP to address the report's nine noncompliance findings.

## **Financial Audit 16-54-FA: Runway Renovation at Shindand Air Base Audit of Costs Incurred by PRI/DJI, A Construction JV Results in Nearly \$5 million in Questioned Costs**

On March 26, 2010, the Air Force Center for Engineering and the Environment—reorganized in 2012 as the Air Force Civil Engineer Center—awarded a 21-month, \$34.2 million cost-plus-fixed-fee task order to PRI/DJI, A Construction JV (PRI/DJI). The joint venture comprised Project Resources Inc. and Del-Jen Inc. The purpose of the task order was to renovate the runway at Shindand Air Base in Herat Province, Afghanistan. After nine modifications to the task order, the total award amount increased to \$35.8 million, and the period of performance was extended to February 29, 2012. SIGAR's financial audit, performed by Crowe Horwath LLP (Crowe), reviewed \$35,869,185 in expenditures charged to the task order from March 26, 2010, through February 29, 2012.

Crowe identified five material weaknesses and seven instances of non-compliance with the terms of the task order. Specifically, Crowe found that neither PRI/DJI nor its subcontractor, Tetra Tech EC Inc. (TtEC), could provide adequate supporting documentation to support the reasonableness of two subcontractors' costs. As a result, Crowe estimates that the government was potentially overcharged \$4,361,481 for these services. In addition, TtEC did not maintain sufficient documentation



to support the receipt, disposition, or transfer of property acquired under the task order. Crowe estimated that TtEC could not account for \$205,023 of missing property items. Furthermore, Crowe found that TtEC did not have adequate procedures in place to review and approve transactions with its subsidiary companies, which resulted in \$132,368 of unsupported costs.

As a result of these internal-control weaknesses and instances of non-compliance, Crowe identified \$4,698,872 in unsupported costs. Crowe did not identify any ineligible costs. Additionally, \$3,404 in combined imputed interest and interest penalties were calculated. Of that amount, \$3,004 is payable to the U.S. government and \$400 is payable to PRI/DJI's teaming partner, TtEC. Crowe did not identify any prior audit reports or other assessments that pertained to PRI/DJI's activities under the construction project.

Crowe issued a qualified opinion on PRI/DJI's SPFS because PRI/DJI and TtEC did not maintain adequate records for property acquired during the task order and used for the contract, and due to the identification of a material amount of questioned costs. As a result, the potential impact on the SPFS could not be fully determined.

Based on the results of the audit, SIGAR recommends that the responsible contracting officer at the Air Force Civil Engineer Center:

1. Determine the allowability of and recover, as appropriate, \$4,698,872 in questioned costs identified in the report.
2. Collect \$3,004 in interest from PRI/DJI.
3. Advise PRI/DJI to address the report's five internal-control findings.
4. Advise PRI/DJI to address the report's seven noncompliance findings.

## **Financial Audit 16-61-FA: U.S. Department of the Army's Support for the Afghan Ministries of Defense and Interior**

### **Audit of Costs Incurred by DynCorp International LLC**

In 2010, the Army Contracting Command (ACC) awarded two contracts to DynCorp International LLC (DynCorp). These contracts were intended to assist the Afghan government in assuming full responsibility for its security needs and to support efforts to build and sustain an effective and professional army and police force. On February 12, 2010, ACC awarded a \$232 million contract to support the Afghan Ministry of Defense. As of April 29, 2014, the contract had been modified 26 times, and project funding had increased to \$285 million. On December 20, 2010, ACC awarded a \$718 million contract to support the Afghan Ministry of Interior. As of April 29, 2014, the contract had undergone 33 modifications, and project funding had increased to \$1.1 billion.

SIGAR's financial audit, performed by Crowe Horwath LLP (Crowe), covered \$813,090,406 charged to the MOD contract and \$230,684,001 charged to the MOI contract between February 12, 2010, and April 29, 2014.

# SIGAR OVERSIGHT ACTIVITIES

Crowe identified four material weaknesses and one significant deficiency in DynCorp's internal controls, and four instances of noncompliance with terms of the contracts. Specifically, Crowe found that DynCorp was unable to provide adequate documentation to support the reasonableness of costs incurred under a competitive subcontract awarded to Alpha Omega Services (Alpha Omega) for support services at the Afghan National Police Training Facility at the Adraskan National Training Camp. Additionally, neither DynCorp nor Alpha Omega could provide the required receiving reports or inventory listings for six invoices for consumable goods, such as food, cleaning supplies, repair materials, and water deliveries. Crowe also noted that DynCorp failed to adequately support and document contract prices before awarding the subcontract to Alpha Omega.

As a result of these internal-control weaknesses and instances of non-compliance, Crowe identified \$17,747,226 in unsupported costs. Crowe did not identify any ineligible costs.

Crowe did not identify any prior reviews or assessments relevant to the contracts under audit or material to the SPFS. Crowe issued an unmodified opinion on DynCorp's SPFS, noting that it presents fairly, in all material aspects, revenues earned, costs incurred, and the balance for the indicated period audited.

Based on the results of the audit, SIGAR recommends that the responsible contracting officer at ACC:

1. Determine the allowability of and recover, as appropriate, \$17,747,226 in questioned costs identified in the report.
2. Advise DynCorp to address the report's five internal-control findings.
3. Advise DynCorp to address the report's four noncompliance findings.

## **Financial Audit 17-05-FA: USAID's Afghan Civic Engagement Program Audit of Costs Incurred by Counterpart International Inc.**

On December 4, 2013, USAID awarded a \$70 million, five-year cooperative agreement to Counterpart International Inc. (Counterpart) to fund the Promoting Afghan Civic Education program. The program budget also required Counterpart to provide almost \$2.5 million in cost share funds. The program was intended to promote Afghan civil society and media engagement to enable Afghan citizens to influence public policy, monitor government accountability, and serve as advocates for political reform. In 2013, the program was renamed the Afghan Civic Engagement Program (ACEP), and Counterpart's cost-share requirement was reduced to \$2.4 million.

SIGAR's financial audit, performed by Crowe Horwath LLP (Crowe), reviewed \$23,796,585 charged to the cooperative agreement from December 4, 2013, through September 30, 2015.

Crowe identified three deficiencies in Counterpart's internal controls and three instances of noncompliance with the terms and conditions of the ACEP cooperative agreement. Specifically, Crowe found that Counterpart could not provide adequate supporting documentation for travel costs of

\$610 and for \$745 in cost-share expenses. Crowe also noted that a subrecipient used an incorrect overhead rate, which resulted in an overcharge for general and administrative expenses. However, the subrecipient reimbursed the overcharge to the government, so Crowe did not question these costs.

As a result of the internal-control deficiencies and instances of non-compliance, Crowe identified \$1,355 in unsupported costs. Crowe did not identify any ineligible costs.

Crowe obtained and reviewed two prior audit reports, which included SIGAR financial audit (SIGAR 14-15-FA, *USAID's Initiative to Promote Afghan Civil Society Project: Audit of Costs Incurred by Counterpart International Inc.*, January 3, 2014), pertinent to Counterpart's financial performance under the agreement. Crowe identified and followed up on five audit findings. After reviewing and assessing information on the applicable findings, Crowe concluded that Counterpart took adequate corrective actions to address these findings.

Crowe issued an unmodified opinion on Counterpart's SPFS, noting that it presents fairly, in all material respects, revenues received, costs incurred, and the balance for the indicated period audited.

Based on the results of the audit, SIGAR recommends that the responsible agreement officer at USAID:

1. Determine the allowability of and recover, as appropriate, \$1,355 in questioned costs identified in the report.
2. Advise Counterpart to address the report's three internal-control findings.
3. Advise Counterpart to address the report's three noncompliance findings.

## **Financial Audit 17-06-FA: Department of State Grants for Afghanistan Media Production and Outreach Program Audit of Costs Incurred by Recipient**

Between March 2011 and October 2015, the Department of State (State) awarded four grants and four cooperative agreements to the recipient, which were intended to use media production and outreach to support the Afghanistan reconstruction effort. Activities conducted under the awards included producing television and radio programs to raise awareness of health issues, organizing presidential and parliamentary town-hall debates, and creating television episodes to promote the Afghan National Police. The eight awards were active from March 22, 2011, through October 1, 2015, with total obligated funding of \$4,551,719. SIGAR's financial audit, performed by Crowe Horwath LLP (Crowe), reviewed \$4,551,719 in expenditures charged to the grants and cooperative agreements from March 22, 2011, through October 1, 2015.

Crowe identified seven material weaknesses and two significant deficiencies in the recipient's internal controls. In addition, Crowe found 10 instances of noncompliance with the terms and conditions of the grants and cooperative agreements. Specifically, Crowe found that the recipient

received \$2,624,976 in excess funding that was not supported by allowable expenditures or costs incurred. This was because State based the recipient's payments on budgeted amounts instead of actual cash needs. Crowe also questioned \$544,163 because the recipient was unable to provide the required approval from the State grants officer for four sub-agreements the company awarded. In addition, the recipient could not produce supporting documentation for five transactions worth a total of \$261,449.

As a result of these internal-control deficiencies and instances of noncompliance, Crowe identified \$3,759,339 in total questioned costs, consisting of \$98,331 ineligible costs and \$3,661,008 in unsupported costs. Crowe also calculated that the recipient received excess payments of \$2,624,976, resulting in \$67,949 in imputed interest.

Crowe evaluated one prior compliance review relevant to the recipient's work under these awards. This report contained four observations that may be material to the SPFS or financial data significant to the audit objectives. Crowe concluded that adequate corrective action had not been taken for two of the four observations regarding noncompliance with the terms of the cooperative agreement regarding financial reporting and ensuring subrecipients are not on the excluded-parties list.

Crowe issued a modified opinion on the recipient's SPFS due to the amount of questioned costs related to inadequate supporting documentation, unapproved subawards, and ineligible and unsupported transactions. In addition, the \$2,624,976 in excess funds is not represented on the SPFS because the recipient did not present the corresponding adequate supporting documentation.

Based on the results of the audit, SIGAR recommends that the responsible agreement officer at the Department of State:

1. Determine the allowability of and recover, as appropriate, \$3,759,339 in questioned costs identified in the report.
2. Collect \$67,949 in unremitted interest from the recipient.
3. Advise the recipient to address the report's nine internal-control finding.
4. Advise the recipient to address the report's ten noncompliance findings.

## **Financial Audit 17-07-FA: Construction of Nimroz Province Border Patrol Facilities**

### **Audit of Costs Incurred by AECOM Technical Services**

On August 22, 2011, the 772nd Enterprise Sourcing Squadron, in support of the Air Force Center for Engineering and the Environment—reorganized in 2012 as the Air Force Civil Engineer Center—awarded a 20-month, \$26.8 million task order to URS Group Inc. (URS). In 2014, URS was acquired by AECOM Technology, which was later reorganized to become AECOM Technical Services (AECOM). In consideration of this change, SIGAR's recommendations refer to AECOM, which is now responsible and accountable for addressing any findings related to URS's work.

# SIGAR OVERSIGHT ACTIVITIES

The purpose of the task order was to design and construct facilities and infrastructure in Nimroz Province: three border-patrol company headquarters at Kang, Burjas, and Taba-e Talib; and one border crossing point at Zarang. After 14 modifications, the total cost of the task order decreased to \$26.7 million, and the period of performance was extended to February 14, 2014.

SIGAR's financial audit, performed by Crowe Horwath LLP (Crowe), reviewed \$26,711,594 in expenditures charged to the task order from August 30, 2011, through February 14, 2014.

Crowe identified two material weaknesses and five instances of non-compliance with the terms and conditions of the task order. Specifically, AECOM did not allocate costs by specific tasks, technically known as contract line item numbers (CLIN), as required by the task order. AECOM also exceeded CLIN funding limits by \$3,278,588. By exceeding the amounts allocated to specific task order requirements without formal approval, the Air Force Civil Engineer Center may have paid more for those tasks than necessary or authorized. The amounts are not reflected as questioned costs since the 772nd Enterprise Sourcing Squadron indicated that the Contracting Officer at the time may have allowed the contractor to exceed funding limits for specific task order requirements. Crowe noted that the rationale for the decision was unclear, and neither the Squadron nor AECOM was able to provide documentary evidence.

Additionally, Crowe noted that AECOM improperly charged the government for an information technology purchase and for general purpose office equipment. Further, AECOM could not provide adequate supporting documentation for the disposition of equipment and property, such as power generators and diesel. Crowe also found that AECOM charged the task order for travel costs incurred under a different task order.

As a result of these internal-control weaknesses and instances of noncompliance, Crowe identified \$6,701 in total questioned costs, consisting entirely of ineligible costs. Crowe did not identify any unsupported costs.

Crowe did not identify any prior audits or assessments that pertained to AECOM's construction of the Nimroz Province border-patrol facilities or were material to the SPFS. Accordingly, there were no corrective actions required for follow up by Crowe.

Crowe issued a disclaimer of opinion on AECOM's Special Purpose Financial Statement because AECOM did not fully and accurately allocate costs incurred by contract line item number. As a result, Crowe could not determine whether adjustments to the SPFS were necessary.

Based on the results of the audit, SIGAR recommends that the responsible contracting officer at the Air Force Civil Engineer Center:

1. Determine the allowability of and recover, as appropriate, \$6,701 in questioned costs identified in the report.
2. Advise AECOM to address the report's two internal-control findings.
3. Advise AECOM to address the report's five noncompliance findings.



## COMPLETED INSPECTION REPORTS

- Inspection Report 16-56-IP: Gardez Hospital
- Inspection Report 17-03-IP: Special Mission Wing Facilities at Kandahar Airfield
- Inspection Report 17-08-IP: Herat University Women's Dormitory
- Inspection Report 17-09-IP: Salang Hospital

## INSPECTIONS

### Inspection Reports Published

This quarter, SIGAR published four inspection reports, including one that examined USAID's cooperative agreement with the International Organization for Migration for construction of a 100-bed hospital in Gardez, Paktiya Province, and a follow-up inspection that examined the construction and furnishing of a 20-bed hospital in the Salang District of Parwan Province.

### Inspection Report 16-56-IP: Gardez Hospital

#### **\$14.6 Million and Over Five Years to Complete, Yet Construction**

#### **Deficiencies Still Need to be Addressed**

On January 19, 2008, USAID entered into a three-year, \$57 million cooperative agreement with the International Organization for Migration (IOM) to implement the Construction of Health and Education Facilities program. This program supported the construction of a 100-bed hospital in Gardez, Paktiya Province, which was intended to replace an existing 70-bed hospital. When completed and equipped, the hospital was expected to fulfill basic and advanced medical needs of local residents.

This is a follow-up to SIGAR's prior inspection of the Gardez hospital. In October 2013, SIGAR reported that construction of the hospital was significantly behind schedule, and that IOM overpaid Sayed Bilal Sadath Construction Company (SBSCC), an Afghan firm, by at least \$507,000 for diesel fuel and a temperature control device that ensured heating, ventilation, and air conditioning systems did not overheat or overcool spaces. SIGAR recommended in that report that USAID complete a detailed financial audit of IOM's incurred costs associated with building the hospital.

The objectives of this follow-up inspection were to assess whether (1) construction was completed in accordance with contract requirements and technical specifications, and (2) the hospital was being used as intended and maintained. SIGAR conducted its work at the Gardez hospital in Paktiya Province and in Kabul, Afghanistan, from November 2014 through August 2016, in accordance with the Quality Standards for Inspection and Evaluation, published by the Council of the Inspectors General on Integrity and Efficiency.

In response to a recommendation in SIGAR's October 2013 inspection report, USAID completed a detailed financial audit of IOM's incurred costs associated with building the Gardez hospital. USAID also provided SIGAR with documentation showing that, on August 1, 2015, it recouped \$694,863 from IOM, which included the \$507,000 in overpayments for the diesel fuel and a temperature-control device, and an additional \$187,863 that was identified as unallowable, based on the full audit of IOM's incurred costs.

In this follow-up inspection, SIGAR found that more than five years after construction began, the \$14.6 million Gardez hospital was mostly complete,

# SIGAR OVERSIGHT ACTIVITIES



**Construction deficiencies** are already visible at a USAID-funded hospital in Gardez, Paktiya Province, completed in early 2016. (SIGAR photos)

with minor “punch list” items remaining. The building had multiple wings containing separate wards for male and female surgery, an administrative area, conference rooms, an emergency ward, a rehabilitation ward, a pharmacy, and a laboratory. We also observed that the hospital had a parking lot, a potable water system, two water towers, a water well, a wastewater-treatment system, and two diesel generators.

However, SIGAR found that not all work was completed according to contract requirements and technical specifications. Most notably, SIGAR found deficiencies with the hospital’s fire safety system, including the lack of an emergency lighting system, exit signs pointing in the wrong direction, and missing fire alarms.

SIGAR also found other construction requirements that the contractor did not fulfill and additional deficiencies. These included: equipment and acoustical ceilings not installed to withstand the effects of seismic activity; concrete pads for the boiler’s fuel tanks were constructed, but the fuel tanks had not been installed; fuel storage tanks were not installed and tested according to required standards; the water towers’ tanks, one of which had a leak, had not been tested for leaks; some roof sections did not have waterproof membranes correctly installed, allowing water to seep into the hospital’s interior; and the automatic fire-suppression sprinkler system was only partially completed.

SIGAR also found instances of poor workmanship that resulted in parts of the hospital experiencing deterioration that required repair before it was transferred to the Afghan government. These included cracks in the roadways and parking areas, crumbling sidewalk curbing, leaking roofs, cracked exterior plaster and peeling paint, and rusted hardware and hinges on the entry and exit gate. SIGAR brought 42 deficiencies involving poor workmanship to USAID’s attention in June 2015. USAID provided IOM with the list of deficiencies.

# SIGAR OVERSIGHT ACTIVITIES

On July 31, 2015, IOM responded to SIGAR, and in some cases included photographs, detailing the corrective actions it was taking to correct those deficiencies. Based on the information provided, SIGAR determined that IOM had rectified 13 of the 42 deficiencies identified, and as of July 2015, was still working on 21 and had not yet started correcting four. For the remaining four deficiencies, IOM did not agree with SIGAR's assessment that corrective action was necessary.

SIGAR expressed concern about the contractor's poor performance and the project's delays in its previous inspection and audit reports on the Gardez hospital. For example, in SIGAR's October 2013 inspection report, it was noted that the hospital was about 23 months behind its original completion date, and at that time, the hospital was estimated only to be about two-thirds complete. USAID did not formally transfer the hospital to the Ministry of Public Health (MOPH) until March 2016. USAID stated that, as of April 2016, the hospital was mostly complete with some minor punch list items needing to be completed by IOM.

Now that the Gardez hospital has been transferred to the MOPH, SIGAR is concerned about whether the Afghan government will be able to provide adequate funding to operate and maintain the hospital at full capacity. The Afghan government estimates it will cost \$2.3 million annually to operate and maintain the Gardez hospital, which is almost four times the \$600,000 annual cost to operate the hospital it is replacing.

SIGAR recommended that the USAID Mission Director for Afghanistan: (1) monitor and document IOM's continued actions to correct construction work that did not adhere to contract requirements and technical specifications, and deficiencies involving poor workmanship (This includes installing the hospital emergency lighting system; installing lateral bracing required for seismic activity on all ceiling-, wall-, and floor-mounted equipment; and repairing those sections of the hospital's roof that are missing protective membrane or contain standing water and are leaking.); (2) continue consulting with the MOPH until it assesses the need for completing the automatic fire-suppression sprinkler system; (3) provide to SIGAR the contract modification that authorized SBSCC to substitute a standby generator for a prime generator, as well as documentation showing that the U.S. government was not charged for a higher-priced prime generator; and (4) in coordination with MOPH, determine whether there is an adequate funding plan in place to operate and maintain Gardez hospital at full capacity.

## **Inspection Report 17-03-IP: Special Mission Wing Facilities at Kandahar Airfield**

### **Construction Generally Met Contract Requirements, but Instances of Noncompliance with the Contract and Quality Assurance Procedures Need to be Addressed**

On December 13, 2012, U.S. Army Corps of Engineers (USACE) awarded a \$26.3 million firm-fixed-price contract to Environmental Chemical

# SIGAR OVERSIGHT ACTIVITIES

Corporation (ECC), a U.S. company, to construct facilities and infrastructure for the Special Mission Wing's (SMW) 3rd Air Squadron at Kandahar Airfield. The SMW, headquartered in Kabul, Afghanistan, established the 3rd Air Squadron in 2014. The project included the design, materials, labor, and equipment to construct the facilities, which included a command headquarters building, an administration building, a vehicle-maintenance building, and multiple barracks buildings.

On January 17, 2013, USACE modified the contract to decrease the scope of work, which caused the contract's price to decrease by \$2.5 million to \$23.8 million. On September 30, 2014, USACE transferred the SMW 3rd Air Squadron facilities CSTC-A. In October 2015, the Afghan government reorganized the SMW, and the 2nd Air Squadron now occupies the Kandahar facilities.

The objectives of this inspection were to determine whether (1) construction was completed in accordance with contract requirements and applicable construction standards, and (2) the facilities are being used and maintained.

SIGAR found that the SMW 2nd Air Squadron's facilities and infrastructure were generally constructed in accordance with contract requirements and technical specifications. For example, the command headquarters, administration, and barracks buildings, along with other facilities, were well constructed. Generally, these buildings contained all of the required systems, such as heating and air conditioning and fire protection. None of the facilities showed signs of structural cracks or peeling paint.



**The wastewater treatment plant** at the Special Mission Wing facilities at Kandahar Airfield on February 10, 2016, with one nonoperational tank and the other tank overflowing, was examined as part of a SIGAR inspection. (SIGAR photo by Javed Khairandish)

# SIGAR OVERSIGHT ACTIVITIES

SIGAR found five instances in which ECC did not fully comply with contract requirements and technical specifications, some of which have health and safety implications. These instances included (1) the absence of fire extinguishers in the security building and passenger terminal; (2) the lack of spill containment and spill treatment systems at the vehicle fuel point; (3) the failure to install a gasoline fuel pump in the motor pool service yard; (4) the placement of fuel-storage tanks at the power-generation plant too close together and without required water draw-off lines and nameplates to identify the tanks' contents; and (5) an improperly constructed vehicle wash rack for which USACE paid ECC approximately \$78,000.

USACE did not fully comply with its own quality-assurance procedures. Although USACE engineers filed daily quality-assurance reports during most of the 607-day construction period, SIGAR found that for 102 of 114 days in the middle of construction period, the daily quality-assurance report consisted of a blank page. Quality-assurance reports are important because they provide information on safety inspections, contractor quality control, and the results of quality-control tests. Further, SIGAR found no evidence that there was a four-month warranty inspection, and although there was a nine-month warranty inspection, CSTC-A, the project's customer, was not present to help identify deficiencies.

The SMW 2nd Air Squadron's facilities at Kandahar Airfield were being used to support SMW training and operations, but some facilities were not being used at full capacity. However, as the squadron continues to grow from its current size of about 100 personnel, usage is likely to increase. SIGAR also found that with a few exceptions, such as the partially functioning wastewater-treatment plant, the facilities were being reasonably well maintained.

SIGAR made three recommendations. First, SIGAR recommended that the commander of CSTC-A, in coordination with the commanding general and chief of engineers of USACE, correct all health and safety hazards identified in this report, specifically: (a) install the fire extinguishers in the security building and passenger terminal, (b) remove the propane tanks and combustible materials near the cooking building, (c) install the water draw-off lines in the power-generation plant, (d) repair the wastewater-treatment plant's nonworking tank and ensure the plant is fully operational, and (e) repair the heating system in the maintenance hangar. Second, SIGAR recommended that CSTC-A, in coordination with USACE, pursue a refund from ECC for infrastructure that USACE paid for, but did not receive, including the (a) spill-containment and spill-treatment systems for the vehicle fuel point, (b) vehicle wash rack with all required features, and (c) gasoline fuel pump in the motor pool service yard. Third, SIGAR recommended that CSTC-A, in coordination with USACE, determine why CSTC-A officials were not present at the nine-month warranty inspection and take steps as appropriate to reinforce the importance of including all required



parties in warranty inspections for other USACE-constructed projects in Afghanistan.

## **Inspection Report 17-08-IP: Herat University Women's Dormitory Dormitory is Generally Well-Constructed, but There are Instances of Non-Compliance with the Contract That Should be Addressed**

On June 24, 2013, USFOR-A provided \$7.1 million in Commander's Emergency Response Program funding to USACE to build a women's dormitory at Herat University in Herat, Afghanistan. On July 26, 2013, USACE awarded a \$5.28 million firm-fixed-price contract to Poushang Construction Company, an Afghan firm, to design and construct a three-story dormitory for 372 female students. Poushang Construction started building the dormitory on August 10, 2013, and the dormitory was to be completed 490 days later, on December 13, 2014.

On February 14, 2015, USACE turned over the dormitory, operation and maintenance (O&M) manuals, and as-built drawings to USFOR-A, who transferred it to the Afghan Ministry of Higher Education (MOHE) on March 1, 2015. As part of the transfer, USFOR-A agreed to complete additional work outlined in two approved modifications that USACE requested and issued to Poushang Construction, increasing the contract award amount to \$5.59 million.

In addition, on May 15, 2015, the U.S. Embassy Kabul's Public Affairs Section (PAS) awarded Barikab Durani Logistic Service, an Afghan company, a \$276,479 firm-fixed-price contract to procure, deliver, and install new dormitory furnishings. On August 25, 2015, the PAS entered into a \$1.08 million cooperative agreement with Binazeer Construction Company, an Afghan firm, to provide O&M for the women's dormitories at Herat and Balkh Universities. The agreement required Binazeer Construction Company to procure labor, materials, and equipment to support O&M of the Herat University women's dormitory for two years, from August 2015 to August 2017.

A February 2015 memorandum of understanding between the PAS, the MOHE, and Herat University requires the university, with assistance from the MOHE, to take over responsibility for the dormitory's O&M in August 2017. A 2012 memorandum of agreement between USFOR-A and the MOHE estimated the O&M costs at \$220,000 annually. The objectives of this inspection were to determine whether (1) construction of the dormitory was completed in accordance with contract requirements and applicable construction standards, and (2) the dormitory was being used and maintained.

SIGAR found that Poushang Construction generally constructed a well-built women's dormitory and supporting facilities at Herat University. The fact that university officials and the 200 female student occupants are generally satisfied with the dormitory speaks well for the project. However,

# SIGAR OVERSIGHT ACTIVITIES



**This new women's dormitory**, a U.S.-funded project at Herat University, was generally well built, SIGAR inspectors found, but lacked fire alarms, among other contract-compliance issues. (SIGAR photo)

SIGAR found some instances of contract noncompliance, such as the absence of a lightning-protection system and flashing-light fire alarms. These instances of contract noncompliance could pose safety risks for students and visitors. Finally, of the 29 fire extinguishers installed in the dormitory, SIGAR found that one had no embossed manufacture date and two did not have manufacturer name plates on them, which raised concerns about whether they would work in the event of a fire. Most of these deficiencies require immediate attention because the contract warranty period expires in December 2016.

To help protect the U.S. taxpayers' investment in the Herat University women's dormitory, and to reduce the health and safety risks to dormitory occupants, SIGAR recommends that the commanding general of USFOR-A, in coordination with the commanding general and chief of engineers of USACE, take the following actions and report the results back to SIGAR within 90 days: (1) direct Poushang Construction to correct all instances of contract non-compliance identified in this report, such as the failure to install flashing-light fire alarms, before the contract warranty period expires in December 2016; and (2) conduct an examination of the dormitory's fire extinguishers to determine whether they are faulty and, if so, replace them.

## **Inspection Report 17-09-IP: Salang Hospital Unaddressed Construction Deficiencies, Along with Staffing and Equipment Shortages, Continue to Limit Patient Services**

On September 11, 2009, the Bagram Regional Contracting Center awarded a \$597,929 firm-fixed-price contract to Shafi Hakimi Construction Company, an Afghan company, to construct and furnish a 20-bed hospital in the Salang District of Parwan Province. The contract required the company to build a hospital that included, among other things, surgical and x-ray areas, a laboratory, and separate wards for men and women; install electrical, water, and septic systems; and construct a separate building with patient toilet facilities and a separate guard shack. The hospital was expected to serve the approximately 50,000 inhabitants of the Salang District and employ about 150 staff. U.S. Forces-Afghanistan (USFOR-A) transferred the hospital to the governor of Parwan Province on September 12, 2012, and it began accepting patients in January 2013.

SIGAR first inspected Salang hospital in November 2013 and reported its results in January 2014. SIGAR found that Salang hospital was poorly constructed and the contractor did not meet all of the contract's requirements. The hospital also had other construction deficiencies that raised health and safety concerns. SIGAR determined that USFOR-A's ineffective oversight contributed to these construction deficiencies. Based on the inspection, SIGAR made four recommendations to USFOR-A to address the oversight shortfalls and assess the structural integrity of the hospital.

The objectives of this follow-up inspection were to assess whether (1) progress has been made in addressing the deficiencies we previously identified, and (2) whether the hospital is being used.

SIGAR conducted a follow-up site visit to Salang hospital on December 12, 2015, and found that none of the construction deficiencies identified in its January 2014 report had been corrected by the Afghan government. In response to a recommendation in SIGAR's prior report, a U.S. Army Corps of Engineers support team conducted an inspection of the hospital to assess its resistance to seismic activity and reported on its results in April 2014. While the team found that the entire facility was free of structural cracks and did not observe any structural defects, it could not determine the adequacy of the building's resistance to seismic activity because the required contract documents were not available for analysis. As a result, no corrective action was taken to address the structural deficiency that could put the hospital at risk during an earthquake.

SIGAR also found that:

- The hospital still did not have a separate building with toilet facilities for patients, a separate guard shack, a water well, or a solar power system to generate electricity, all of which were required by the contract.
- Hospital staff continues to use a small generator to pump non-potable, untreated water from the nearby river into a steel holding tank in

# SIGAR OVERSIGHT ACTIVITIES

the hospital's attic. The staff uses this water to treat patients, thus increasing the risk of disease for those patients. For example, this water is being used to clean and bathe newborn babies.

- The water-storage tank continues to leak water into the first and second floors, causing mold to form on the ceiling and walls in the corridors on the first and second floors, and various rooms, including the hospital waiting area and the maternity room.
- The stairway leading from the first to the second floor still lacks handrails, and the excessive slope of the wheelchair ramp has not been corrected, both of which create safety hazards for patients, staff, and visitors.

MOPH officials told SIGAR that these deficiencies have not been corrected due to a lack of funding. Finally, the hospital does not have sufficient funds to pay for fuel to operate the generator provided by the contractor. A hospital official told SIGAR that the MOPH is now providing about 100 liters of diesel fuel per month to the hospital, but that is only enough to operate a separate, smaller generator during emergencies.

Although Salang hospital continues to provide health services, hospital personnel stated that they lack adequate staff, furniture, and equipment. During SIGAR's December 2015 site visit, a hospital official stated that the hospital accepts patients 24 hours per day, seven days a week. Hospital staff also stated the hospital is now seeing about 100 patients per day, up from about 70 patients per day when SIGAR visited the facility in November 2013. However, the number of hospital personnel has dropped from 25 during SIGAR's prior visit to 19.

The MOPH has only provided Salang hospital with some basic furniture and equipment for its operations. For example, a hospital official told SIGAR that the hospital does not have computers, which makes completing reports a labor-intensive process. As another example, the hospital does not have a nebulizer, which is used to treat respiratory diseases that are common in the Salang District. As a result, hospital staff must send patients to Parwan hospital, a two-hour round-trip drive, to obtain treatment.

SIGAR did not make any new recommendations in this report.

## **Status of SIGAR Recommendations**

The Inspector General Act of 1978, as amended, requires SIGAR to report on the status of its recommendations. This quarter, SIGAR closed 36 recommendations contained in 15 audit and inspection reports. Six of these reports contained recommendations that resulted in the recovery of \$1,017,841 in ineligible or unsupported contract costs paid by the U.S. government.

From 2009 through June 2016, SIGAR published 239 audits, alert letters, and inspection reports and made 696 recommendations to recover funds, improve agency oversight, and increase program effectiveness. SIGAR has

closed over 83% of these recommendations. Closing a recommendation generally indicates SIGAR's assessment that the audited agency has either implemented the recommendation or otherwise appropriately addressed the issue. In some cases, a closed recommendation will be the subject of follow-up audit work.

The Inspector General Act of 1978, as amended, also requires SIGAR to report on any significant recommendations from prior reports on which corrective action has not been completed. In this quarter, SIGAR continued to monitor agency actions on recommendations in 43 audit and inspection reports. In this quarter, there were no recommendations over 12 months old where the agency had yet to produce a corrective-action plan that SIGAR believes would resolve the identified problem or otherwise respond to the recommendations. However, there are 29 audit and inspection reports over 12 months old, for which SIGAR is awaiting the respective agencies' completion of their agreed-upon corrective actions.

## SPECIAL PROJECTS

SIGAR's Office of Special Projects was created to examine emerging issues and deliver prompt, actionable reports to federal agencies and the Congress. The team conducts a variety of assessments, producing reports on all facets of Afghanistan reconstruction. The directorate is made up of auditors, analysts, investigators, lawyers, subject-matter experts, and other specialists who can quickly and jointly apply their expertise to emerging problems and questions. This quarter, SIGAR's Office of Special Projects wrote seven products, including fact sheets, reviews, and inquiry letters, expressing concern on a range of issues including: eliminating "ghost" personnel in the ANDSF, the creation of the new Anti-Corruption Justice Center in Kabul, the Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee's assessment of pervasive corruption at the Afghan MOPH, the limited operational capacity of the Afghan High Office of Oversight anticorruption body, and the scope of funds spent by the U.S. Department of Agriculture on the Afghan reconstruction effort.

### **Inquiry Letter 16-50-SP: DOD Efforts to Eliminate Ghost Personnel from ANDSF Systems**

On August 5, 2016, SIGAR sent an inquiry letter to the Secretary of Defense requesting information on the reliability of the ANDSF personnel accountability systems after reports of "ghost" soldiers and police, particularly in Helmand Province.

In January 2015 SIGAR reported that more than \$300 million in annual, U.S.-funded salary payments to the Afghan National Police were based on only partially verified or reconciled data, and that there was no assurance

### COMPLETED SPECIAL PROJECTS

- Special Project Inquiry Letter 16-50-SP: DOD Efforts to Eliminate Ghost Personnel from ANDSF Systems
- Special Project Inquiry Letter 16-51-SP: Anti-Corruption Justice Center
- Special Project Inquiry Letter 16-52-SP: Anti-Corruption Justice Center
- Special Project Inquiry Letter 16-55-SP: Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC) Ministry of Public Health
- Special Project Inquiry Letter 16-57-SP: USAID Implementing the MEC Report Recommendations on the Afghan Ministry of Public Health
- Special Project Review 16-60-SP: Afghanistan's High Office of Oversight: Personal Asset Declarations of High-Ranking Government Officials are Not Consistently Registered and Verified
- Special Project Fact Sheet 17-04-SP: Department of Agriculture Funds Obligated for Afghanistan Reconstruction



that personnel and payroll data were accurate. SIGAR found similar deficiencies during the course of the April 2015 audit of Afghan National Army personnel and payroll data. There are continuing reports of significant gaps between the assigned force strength of the ANDSF and the actual number of personnel serving. In response to SIGAR's past audit recommendations, DOD outlined actions it was taking to improve the systems used for ANDSF personnel management. These efforts are intended to help identify "ghost" soldiers and police and remove them from ANDSF payrolls.

In addition, DOD continues to place financial controls on U.S. funds provided to the ANDSF through a series of financial-commitment letters with the Ministry of Defense (MOD) and the Ministry of Interior (MOI). These letters establish expectations for the responsible management of ANDSF funds and conditions under which funding can be withheld if these expectations are not met. However, these systems will only be effective if accurate data are captured and maintained on ANDSF attendance and attrition.

In a letter dated October 3, 2016, the Deputy Assistant Secretary of Defense for the Department of Defense's (DOD) Asian and Pacific Security Affairs outlined five DOD efforts implemented by the Combined Security Transition Command-Afghanistan (CSTC-A) to strengthen the use of electronic tracking and biometrics systems to account for ANDSF personnel: (1) data "cleaning", or correcting errors and completing data fields in the automated system for tracking Afghan soldiers and police (Afghan Human Resource Information Management System (AHRIMS)); (2) Personnel Asset Inventory (PAI): in-person verification and AHRIMS enrollment/record review to ensure that each soldier is enrolled in the biometric database and has a valid identification card; (3) biometric enrollment: CSTC-A has provided MOD and MOI with biometric enrollment capabilities and is scheduled to finish establishing them at training locations to ensure enrollment of new personnel by July 2017; (4) Afghan Pay and Personnel System (APPS): with the goal of improving transparency and accountability in the pay process, personnel will have to be in authorized billets in the APPS to be paid; and (5) commitment letters: these letters outline the conditions the Afghan government must meet to receive U.S. funding.

## **Inquiry Letter 16-51-SP: Anti-Corruption Justice Center**

On August 10, 2016, SIGAR sent an inquiry letter to Secretary of Defense Ashton Carter regarding the extent of the Department of Defense's support for the newly established Anti-Corruption Justice Center (ACJC). SIGAR sent the inquiry to DOD because of its involvement in supporting the development of ACJC operations.

On June 30, 2016, President Ghani signed a decree creating the ACJC and tasking it with combating high-level corruption within the Afghan government. The center will comprise investigators from Afghanistan's Major Crimes Task Force, prosecutors from the Attorney General's Office,

and judges presiding over newly established courts, and is intended to be free from political pressures that hindered similar efforts in the past. The establishment of the ACJC appears to be a promising step toward improving Afghanistan's ability to investigate and prosecute high-level corruption cases. However, both the Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC) and the High Office of Oversight and Anti-Corruption (HOOAC) in Afghanistan have expressed concern about the establishment of the ACJC, saying that the Afghan government's efforts are only a symbolic gesture of cooperation with the international community ahead of international summits on the issue. The concerns expressed by these anticorruption institutions raise questions regarding the timing of the ACJC's establishment and whether the ACJC will have the support and resources necessary to achieve its mission.

In a letter dated October 7, 2016, Acting Deputy Assistant Secretary of Defense (DASD) Jedidiah Royal replied that because DOD's mission is to fund and advise the Afghan MOI and MOD, funding and advising the ACJC is typically outside of DOD's mission. As examples, DASD Royal said the DOD would only be authorized to consider funding ACJC investigators detailed from the MOI, DOD is not advising the ACJC on jurisdictional thresholds because DOD does not directly advise the Afghan legal system, and DOD has no authority to fund ACJC facilities' construction requirements since that would not be for the direct benefit of MOD or MOI.

### **Inquiry Letter 16-52-SP: Anti-Corruption Justice Center**

On August 10, 2016, SIGAR sent an inquiry letter to Ambassador McKinley at Embassy Kabul regarding the extent of his department's support for the newly established Anti-Corruption Justice Center (ACJC). SIGAR sent the inquiry to U.S. Embassy Kabul because of its involvement in supporting the development of ACJC operations.

In a September 7, 2016, letter, Ambassador McKinley responded that while State is supportive of anticorruption efforts in general, Embassy Kabul's position is that the ACJC must be an Afghan-led initiative. The ACJC is still in a developmental phases, and Embassy Kabul's role has been very limited; Ambassador McKinley said the most important factor in the ACJC's success would be the will of the Afghan government to prosecute high-level officials fairly in order to combat corruption.

### **Inquiry Letter 16-55-SP: Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee Ministry of Public Health Assessment**

On August 24, 2016, SIGAR sent an inquiry letter to Naseem Akbar, Executive Director of the Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC), requesting a meeting between Akbar and Inspector General John Sopko regarding MEC's June

# SIGAR OVERSIGHT ACTIVITIES

2016 Special Report, “Vulnerability to Corruption Assessment in the Afghan Ministry of Public Health.”

IG Sopko praised the report and expressed surprise for the nature and extent of the corruption found by MEC in the MOPH. He suggested discussing the following issues in a meeting with Akbar in order to achieve MEC and SIGAR’s mutual goals of promoting transparency and detecting and deterring waste, fraud, and abuse in Afghanistan: (1) whether the MOPH responded to the MEC report and if MEC staff were satisfied with the MOPH response; (2) whether MEC plans to monitor the MOPH’s efforts to implement the 115 recommendations of the report or to assist the MOPH in implementing the recommendations; and (3) whether MEC plans to examine and produce similar reports on other ministries within the Afghan government, and if so, which ministries would be reviewed and in what timeframe.

In a letter dated August 31, 2016, Akbar responded to IG Sopko and stressed the Minister of Public Health’s eagerness to solve these issues and his cooperation in the process. He said that MEC is working closely with the MOPH to implement its new development of a comprehensive work plan to address the MEC report’s findings. Akbar also reported that other ministerial-level institutions within the Afghan government have asked MEC to conduct similar ministry-wide vulnerability to corruption assessment, which include the Afghan Attorney General’s Office, the Ministry of Education and the Ministry of Commerce and Industry. Additionally, Breshna Electrical Corporation, the traffic and vehicle registration departments and the Ministry of Transportation’s Directorate General, Private Sector Ground Transport office have requested that MEC conduct vulnerability to corruption assessments for their organizations. Akbar concluded by saying he would look forward to meeting IG Sopko in Kabul to discuss these issues further.

IG Sopko is scheduled to meet with MEC during his trip to Kabul in late October.

## **Inquiry Letter 16-57-SP: USAID Implementing the MEC Report Recommendations on the Afghan Ministry of Public Health**

On August 29, 2016, SIGAR sent an inquiry letter to USAID Administrator Gayle E. Smith requesting information about USAID’s perception of MEC’s MOPH corruption assessment given USAID’s longstanding direct and indirect support of the MOPH. IG Sopko specifically wanted to understand whether USAID concurred with the MEC’s MOPH assessment in terms of the level and pervasiveness of corruption in the Afghan public-health system, and if so, whether USAID is considering placing additional conditions on MOPH for any funds it receives in the future.

IG Sopko also asked USAID whether it is considering revising any of its own policies or procedures related to the MOPH as a result of the MEC’s

findings. Because of USAID's partnership with the World Bank to implement the System Enhancing for Health Actions in Transition (SEHAT) program, part of which builds capacity in the MOPH, IG Sopko asked whether USAID requested that the World Bank (WB) make any changes to the administration of the SEHAT program as a result of the MEC report, or if the WB has suggested or made any changes. Last, IG Sopko asked if USAID is planning, or has taken, any specific actions to assist the MOPH in combatting corruption, promoting transparency, or implementing any of the 115 recommendations included in the MEC MOPH assessment.

In a letter dated September 20, 2016, the Mission Director of USAID/Afghanistan responded that USAID does not currently provide direct funding to the MOPH, and that USAID's existing policies and procedures are sufficient for safeguarding its funds for health projects in Afghanistan. USAID reported that the WB recently completed a mid-term review of the SEHAT program and identified key areas of SEHAT to strengthen in keeping with the MEC report's recommendations. WB also said that MOPH is taking decisive actions to clarify its operating procedures, build its staff's capacity to oversee and manage the Afghan health sector, and improve regulation and oversight of pharmaceuticals. In order to help MOPH combat corruption and implement the MEC report's recommendations, USAID has both publicly and privately expressed support for the Ministry, identified and suggested projects that can support MEC's recommendations to the MOPH, and helped the MOPH form an Anti-Corruption Strategy Working Group to prepare an action plan.

## **Review 16-60-SP: Afghanistan's High Office of Oversight: Personal Asset Declarations of High Ranking Government Officials Are Not Consistently Registered and Verified**

On September 19, 2016, SIGAR released a review of the of the High Office of Oversight (HOO), which was established in 2008 to combat corrupt practices within the Afghan government. In December 2009, SIGAR reported that, in the year after its establishment, the HOO had undertaken a number of anticorruption initiatives with limited progress, including the development of an asset declaration process. SIGAR also found that the HOO suffered from significant gaps in operational capacity, lacked the authority and independence required to become an effective anticorruption institution, was greatly understaffed, and that many of its employees lacked basic computer skills and information-gathering abilities.

This review was conducted in Washington, DC, and Kabul, Afghanistan, from December 2015 to June 2016. It followed up on SIGAR's 2009 audit and reexamined the HOO's effectiveness in fighting corruption, with a specific focus on the office's ability to register, verify, and publish the asset declarations of Afghanistan's top government officials under the two Karzai administrations and the early stages of the Ghani administration.

SIGAR found that the HOO still suffers from a lack of independence and authority to fulfill its mandate, lacks enforcement power, and, in some instances, has failed to register and verify asset declarations. Moreover, the asset declarations that were verified by the HOO contained errors and omissions that would have hindered robust verification efforts. Because the HOO has been unable to provide SIGAR with supporting documentation showing how it verified asset declarations and the outcomes of verification efforts, those errors in and omissions from verified declaration forms raise questions regarding the efficacy of the process.

To conduct this review, SIGAR reviewed relevant documentation, such as the asset declaration filings of top Afghan government officials, and interviewed key officials and advisors from the HOO, the Department of State, the Department of Defense, the U.S. Agency for International Development (USAID), and international organizations, including the United Nations Development Programme and United Nations Office of Drugs and Crime.

SIGAR provided a draft of this report to the Department of Defense, the Department of State, and USAID for review on August 23, 2016. We received comments from USAID on September 8, 2016, which concurred with our overall assessment of the HOO. SIGAR did not receive comments from the Department of Defense or the Department of State.

## **Fact Sheet 17-04-SP: Department of Agriculture Funds Obligated for Afghanistan Reconstruction**

On October 17, 2016, SIGAR released a factsheet with a summary analysis of the funds obligated and used for projects related to Afghanistan's reconstruction by the U.S. Department of Agriculture (USDA) and the Commodity Credit Corporation (CCC), a federal corporation established within USDA subject to the supervision and direction of the Secretary of Agriculture. This special project was conducted in Washington, DC from October 2015 to July 2016, in accordance with SIGAR's quality control standards.

Between FY 2003 and FY 2014, USDA and the CCC obligated \$275,123,910 for reconstruction projects in Afghanistan. USDA and the CCC used these funds to support a variety of efforts, including food assistance, strengthening animal disease diagnostics, and small business development. Data provided by USDA showed that of the \$275,123,910 in total obligations by USDA and the CCC for Afghanistan, roughly \$274,908,500 was used for reconstruction projects focused on food assistance. This included school food and market-development projects between FY 2003 and FY 2014 implemented through 20 cooperative agreements with eight different implementing partners.

USDA's reconstruction activities, including those receiving CCC funds, primarily fell under the broad category of food assistance, and can be further broken down into three primary projects: Food for Progress, McGovern-Dole International Food for Education and Child Nutrition, and Section 416(b) projects. These three projects provided \$274,908,500, in



food assistance for Afghanistan. A fourth program, the Cochran Fellowship program, administered five projects in Afghanistan that SIGAR identified as reconstruction activities because they mainly involved funding veterinary and livestock-husbandry training courses. The five Cochran Fellowship projects provided an additional \$215,410, bringing total USDA and CCC obligations to \$275,123,910.

Between FY 2003 and FY 2014, USDA obligated approximately \$68,790,540 in non-CCC funds for reconstruction projects that supported school feeding and maternal and child nutrition projects. These funds were obligated to the USDA's Food for Education McGovern-Dole program. World Vision implemented the five separate Food for Education McGovern-Dole agreements.

USDA also reported that the CCC was active in Afghan reconstruction. The CCC receives funding through the same appropriations legislation as USDA, but, according to a USDA official, the CCC also has funding sources that are distinct from other USDA appropriations. The CCC contributed roughly \$206 million towards reconstruction projects in Afghanistan through a series of cooperative agreements with eight different implementing partners. The CCC funded reconstruction activities in Afghanistan through Section 416(b) projects and the Food for Progress program. The largest recipient of funds from the CCC was the Afghan government, which received approximately \$71 million (roughly 35% of all funds).

## LESSONS LEARNED

SIGAR's Lessons Learned Program was created to identify and preserve lessons from the U.S. reconstruction experience in Afghanistan and make recommendations to Congress and executive agencies on ways to improve our efforts in current and future operations. The program currently has six projects in development: interagency strategy and planning, coordination of international donor aid, counternarcotics, private-sector development and economic growth, security-sector reconstruction, and stabilization.

This quarter, SIGAR published its first lessons-learned report, *Corruption in Conflict: Lessons from the U.S. Experience in Afghanistan*, and the report of the joint SIGAR and United States Institute of Peace conference, "Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction."

### **Lessons Learned Report 16-58-LL: Corruption in Conflict: Lessons from the U.S. Experience in Afghanistan**

On September 14, 2016, SIGAR released its first lessons-learned report, *Corruption in Conflict*. The report examines how the U.S. government—primarily the Departments of Defense, State, Treasury, and Justice, and the U.S. Agency for International Development—understood the risks of

#### COMPLETED LESSONS LEARNED PRODUCTS

- Lessons Learned 16-58-LL: Corruption in Conflict: Lessons from the U.S. Experience in Afghanistan
- Lessons Learned 16-59-LL: Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction

# SIGAR OVERSIGHT ACTIVITIES

corruption in Afghanistan, how the U.S. response to corruption evolved, and the effectiveness of that response.

SIGAR's research and analysis revealed that corruption substantially undermined the U.S. mission in Afghanistan from the beginning of Operation Enduring Freedom. SIGAR found that corruption cut across all aspects of the reconstruction effort, jeopardizing progress made in security, rule of law, governance, and economic growth. The report concluded that failure to effectively address the problem meant U.S. reconstruction programs, at best, would continue to be subverted by systemic corruption and, at worst, would fail.

The report identified five main findings:

1. Corruption undermined the U.S. mission in Afghanistan by fueling grievances against the Afghan government and channeling material support to the insurgency.
2. The United States contributed to the growth of corruption by injecting tens of billions of dollars into the Afghan economy, using flawed oversight and contracting practices, and partnering with malign powerbrokers.
3. The U.S. government was slow to recognize the magnitude of the problem, the role of corrupt patronage networks, the ways in which corruption threatened core U.S. goals, and that certain U.S. policies and practices exacerbated the problem.
4. Even when the United States acknowledged corruption as a strategic threat, security and political goals consistently trumped strong anticorruption actions.
5. Where the United States sought to combat corruption, its efforts saw only limited success in the absence of sustained Afghan and U.S. political commitment.

From these findings, SIGAR identified six lessons that should inform U.S. policies and actions at the onset of and throughout a contingency operation:

1. The U.S. government should make anticorruption efforts a top priority in contingency operations to prevent systemic corruption from undermining U.S. strategic goals.
2. U.S. agencies should develop a shared understanding of the nature and scope of corruption in a host country through political economy and network analyses.
3. The U.S. government should take into account the amount of assistance a host country can absorb, and agencies should improve their ability to effectively monitor this assistance.
4. The U.S. government should limit alliances with malign powerbrokers and aim to balance any short-term gains from such relationships against the risk that empowering these actors will lead to systemic corruption.

5. U.S. strategies and plans should incorporate anticorruption objectives into security and stability goals, rather than viewing anticorruption as imposing tradeoffs on those goals.
6. The U.S. government should recognize that solutions to endemic corruption are fundamentally political. Therefore, the United States should bring to bear high-level, consistent political will when pressing the host government for reforms and ensuring U.S. policies and practices do not exacerbate corruption.

The report makes 11 recommendations for legislative and executive-branch action:

**Legislative Recommendations:**

1. Congress should consider enacting legislation that makes clear that anticorruption is a national security priority in a contingency operation and requires an interagency anticorruption strategy, benchmarks, and annual reporting on implementation.
2. Congress should consider enacting legislation that authorizes sanctions against foreign government officials or their associates who engage in corruption.
3. Congress should consider requiring DOD, State, USAID, and other relevant executive agencies to establish a joint vendor vetting unit or other collaborative effort at the onset of any contingency operation to better vet contractors and subcontractors in the field.

**Executive Branch Recommendations:**

4. The NSC should establish an interagency task force to formulate policy and lead strategy on anticorruption in contingency operations.
5. At the onset of any contingency operation, the Intelligence Community should analyze links between host government officials, corruption, criminality, trafficking, and terrorism. This baseline assessment should be updated regularly.
6. DOD, State, USAID, and the Intelligence Community should each designate a senior anticorruption official to assist with strategic, operational, and tactical planning at headquarters at the onset of and throughout a contingency operation.
7. DOD, State, and USAID should each establish an Office for Anticorruption to provide support, including advice on anticorruption methods, programming, and best practices, for personnel in contingency operations.
8. The President should consider amending Executive Order 13581, which authorizes the listing of transnational criminal organizations on Treasury's Office of Foreign Assets Control Specially

- Designated Nationals list, to include individuals and entities who have engaged in corruption and transferred the proceeds abroad.
9. In international engagements related to contingency operations, the U.S. government should bring high-level political commitment to bear against corruption to ensure anticorruption is a priority from the outset for the host government and international and regional partners.
  10. The State Department should place a high priority on reporting on corruption and how it threatens core U.S. interests, consistent with new anticorruption initiatives by the department and recommendations in the 2015 Quadrennial Diplomacy and Development Review.
  11. DOD, State, USAID, Treasury, Justice, and the Intelligence Community should increase anticorruption expertise to enable more effective strategies, practices, and programs in contingency operations.

## **Lessons Learned Conference Report 16-59-LL: “Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction”**

On September 28, 2016, LLP released its conference report from the joint SIGAR and United States Institute of Peace (USIP) conference, “Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction.” The conference was held April 19–20, 2016, at USIP in Washington, DC.

The international effort to rebuild Afghanistan has been unprecedented in many respects, including its cost, duration, and diversity of donors. Since 2001, each of the more than 45 nations involved in the Afghanistan reconstruction has had unique experiences influenced by its own history and culture, as well as the specific geographic area and mission in which it focused. A wellspring of government and academic efforts have recently attempted to capture these nations’ best practices and lessons.

Recognizing that no one nation holds a monopoly on lessons and best practices from our shared experiences in Afghanistan, SIGAR and USIP convened a conference to gather policy makers and experts from major coalition donors to share their perspectives and gain insights into ways we can learn from our common reconstruction challenges. Participants included senior officials and experts from the nations and organizations involved in the reconstruction of Afghanistan, whose discussions provided many valuable insights.

Four themes emerged from the conference:

1. **Conflicting goals and actors:** In Afghanistan, where warfighting and development often shared the same space, there was a need to negotiate the tensions between short-term security and

# SIGAR OVERSIGHT ACTIVITIES

longer-term development goals. Trying to pursue both often led to discordant efforts. The United States Integrated Civilian-Military Plan and Denmark's interministerial strategy papers were two innovations that attempted to bridge the gap between these two sets of goals.

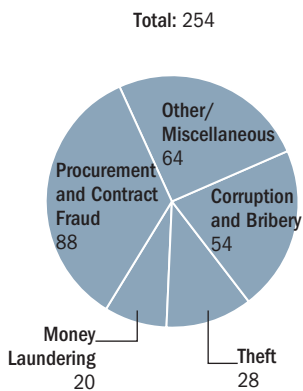
2. **Effective donor coordination:** Shared goals were the fundamental basis for effective coordination between donors. Without shared goals, coordination was little more than information sharing. There were several examples of donors with shared goals who engaged in robust coordination, including those involved with the Nordic Plus group on development assistance, those that funded the Afghanistan Independent Human Rights Commission, and those that contributed to international donor trust funds.
3. **Improving chances of success through local knowledge and buy-in:** The success of development efforts hinged on donors' knowledge of the local areas in which they worked and their ability to obtain the buy-in of Afghans living there. Donors' ability to gather information to tailor their efforts to local conditions and needs was often undermined by their focus on measuring progress through sometimes inappropriate metrics, their inability to freely move around the country due to worsening security, and their short tours and frequent rotations. Donors sought buy-in from the local population and Afghan government to sustain development efforts; however, donors struggled to find capable and reliable partners with whom to work in Afghanistan. To overcome this challenge, donors turned to on-budget assistance to help build Afghan capacity, and conditioned aid to incentivize Afghans to adopt policies favored by donors. Unfortunately, donors largely failed to use on-budget assistance effectively to build capacity of Afghan ministries, often embedding consultants who focused less on training Afghans and more on doing the work themselves. Similarly, conditionality was not effective in pressuring Afghans to adopt policies and take actions for which there was no existing Afghan support. Conditionality was further undermined by the number of donors who provided multiple sources of aid.
4. **Institutionalizing lessons from Afghanistan for the future:** To better deal with future reconstruction efforts, donors must find ways to avoid "business-as-usual" practices and instead support the establishment of flexible, adaptable, and integrated civilian and military entities that are allowed to take risks and change plans as needed. Institutionalizing this change may require funding and other initiatives designed to incentivize bureaucracies to embrace and learn lessons.



# SIGAR OVERSIGHT ACTIVITIES

FIGURE 2.1

## SIGAR INVESTIGATIONS: NUMBER OF OPEN INVESTIGATIONS, AS OF SEPTEMBER 30, 2016



Source: SIGAR Investigations Directorate, 10/15/2016.

## INVESTIGATIONS

During the reporting period, SIGAR criminal investigations resulted in one indictment, two convictions, and two sentencing. SIGAR recouped more than \$800,000 in cost savings and recoveries for the U.S. government. Criminal fines and restitutions totaled over \$8,265. SIGAR initiated 13 new investigations and closed 28, bringing the total number of ongoing investigations to 254, see Figure 2.1.

To date, SIGAR investigations have resulted in a cumulative total of 142 criminal charges, 105 convictions and 93 sentencing. Criminal fines, restitutions, forfeitures, civil settlement recoveries and U.S. government cost savings total nearly \$952 million.

### Federal Indictment Filed Against Afghan Contractor

On August 11, 2016, in the Eastern District of North Carolina, a federal grand jury issued a criminal indictment against Afghan contractor, Hikmatullah Shadman (aka Hikmat Shadman and Hikmatullah Sadullah), charging him with conspiracy and bribery.

Shadman is an Afghan national who owned and operated Hikmat Shadman Logistics Services Company (HSLSC) (aka Hikmat Shadman Supply and Construction Company). HSLSC was an Afghan construction company that provided trucking-transportation services of supplies to military units located throughout Afghanistan. Between January 2008 and April 2009, Shadman offered two U.S. military members gratuities in the form of cash in order to influence their involvement in the bidding and selection of his own company for military transportation-contract awards. Although contracting procedures technically did not permit the authorizing officer to specify the particular Afghan trucking company that would perform the transportation, in practice, the two were able to designate the Afghan company of their choice.

Both military members admitted to a conspiracy to accept two separate gratuities with a combined total of approximately \$190,000, and have pled guilty in federal court for their role in the conspiracy. One is awaiting sentencing while the other is currently serving a 10-month federal sentence arising from his conviction. This investigation is continuing both criminal and civil remedies.

The case was jointly investigated by SIGAR, the Defense Criminal Investigative Service (DCIS) and the Federal Bureau of Investigation (FBI).

### British Executives Sentenced for Bribery in the United Kingdom

On September 28, 2016, in London, England, two executives of a British defense firm, Mondial Defence Systems Ltd., were sentenced for bribing an employee at U.S.-based Ronco Consulting Corporation.

Robert Gillam was sentenced to two years' incarceration (one year suspended), disqualified from being a director of a company for five years, and ordered to pay court costs of \$5,161.

# SIGAR OVERSIGHT ACTIVITIES

Simon Davies was sentenced to 11 months' incarceration (5.5 months suspended), disqualified from being a director of a company for two years, and ordered to pay court costs of \$3,104.

Gillam, founder and director of Mondial, a UK-based company which has supplied military equipment such as bomb-disposal and demining apparatus to armed forces and NGOs around the world, appointed Davies as his finance director in August 2009. Gillam first contacted Ronco, a DOD contractor, in March 2009, after hearing rumors they were not happy with their existing supplier of military equipment for the Afghan National Army. He later met with Ronco's president as well as the director of operations, Robert Gannon, at the Ritz Hotel in London. Another meeting followed in Washington, DC, before Gillam submitted a bid for the contract. Gannon, whose responsibilities included identifying, evaluating, and monitoring contracts, provided inside pricing information allowing Gillam to undercut their commercial rival and win the contract. In August 2009, just after Mondial received its first payment from Ronco, Mondial transferred the first of a series of bribe payments to Gannon's private bank account.

On December 2, 2014, Gillam and Davies were arrested in Dorset, England. Officers seized computer hardware and documentation that provided evidence of the illegal activity between Gannon, Davies, and Gillam in the form of numerous email communications. One such email, sent from Gillam to Gannon after making the final bribe payment in December 2009, read "Santa popped over early." Throughout police interviews both Gillam and Davies acknowledged they had made the illegal payments; Gillam described them as "gifts" to show their appreciation. On June 3, 2016, Gillam and Davies notified the Crown Prosecution Service and the U.K. Central Criminal Court of England and Wales of their desire to each plead guilty to one count of Section 1 of the U.K. Bribery Act 2010 (Offenses of Bribing Another Person).

As reported in SIGAR's July 2016 *Quarterly Report to the United States Congress*, on February 4, 2016, in the Eastern District of Virginia, Gannon was sentenced to 12 months' and one day incarceration as well as two years' supervised probation, with the conditions that he depart the U.S. immediately following completion of his incarceration, not return to the U.S. without permission, and be prohibited from employment or contracting with the U.S. government during this time. Additionally, Gannon was ordered to pay a fine of \$193,665.

Special agents from SIGAR, the FBI, and DCIS jointly investigated this matter with the City of London Police. Participating agents were involved in the three associated search warrants at the request of the City of London Police. Their names were included in the affidavits provided by the City of London Police to a UK judge, and they were authorized to be present and participate in the arrests and subsequent interrogations.

"Today's ruling underscores the importance of international law enforcement coordination and cooperation, and demonstrates the impact it can have on our efforts in Afghanistan."

—Inspector General John Sopko

# SIGAR OVERSIGHT ACTIVITIES

## **SIGAR Efforts Help Resolve Subcontractor Nonpayment Disputes**

Since early 2014, SIGAR has been assisting Afghan subcontractors to recoup money owed to them by prime contractors. During the reporting period, SIGAR resolved two nonpayment disputes, resulting in the total recoupment of nearly \$90,000.

On June 30, 2016, the SIGAR hotline received a complaint from a subcontractor alleging nonpayment from a prime contractor of \$14,905 for work completed under a USACE contract for geologic work performed in support of the Kabul-Logar Transmission Line Project.

SIGAR contacted the complainant and requested documentation to support the allegation. The complainant advised that the prime contractor had become aware a complaint had been filed against them with SIGAR. As a result, the prime contractor agreed to pay the subcontractor by July 20, 2016, on condition that the subcontractor rescind his complaint with SIGAR. The subcontractor informed SIGAR that he would provide the requested supporting information if payment was not received on schedule. On August 25, 2016, the subcontractor informed SIGAR that the prime contractor had paid the subcontractor the full amount of \$14,905. He expressed his gratitude, emphasizing that he would never have been able to recoup the money without SIGAR's involvement.

As reported in SIGAR's July 2016 *Quarterly Report to the United States Congress*, a separate hotline complaint was received in April 2016 from an Afghan subcontractor alleging nonpayment of \$200,000 for work completed under a subcontract for repairs of the sprinkler and fire-alarm systems at the New Kabul Compound. The subcontract was executed in December 2013, with work commencing the same month. In May 2014, all work was completed and accepted. In July 2014, the subcontractor invoiced the prime contractor the full amount of \$200,000 but had yet to be paid. When SIGAR became involved, an agreement was finally reached and the prime contractor has made subsequent payments in monthly installments. During the reporting period, an additional \$75,000 was paid, bringing total recouped funds to \$100,000. Monthly payments of the remaining balance are fully anticipated.

To date, SIGAR has been instrumental in the recovery of nearly \$700,000 involving non-payment disputes.

## **SIGAR Recovers Over \$300,000 for U.S. Department of State**

On March 3, 2011, the State's Bureau of International Narcotics and Law Enforcement awarded a grant totaling over \$5 million to Women for Afghan Women (WAW) to provide support for the promotion and protection of Afghan women's rights in Afghanistan.

The project was modified several times to include additional funding in order to establish and operate family-guidance and women's centers in various provinces of Afghanistan and to create a children's support center in

Kabul. Total additional funding was over \$1 million, and the project's period of performance was extended to June 3, 2014. A SIGAR audit determined that, while WAW never hired a full-time employee as an administrative coordinator, it charged the project a fixed monthly amount of \$4,167 for the administrative position from March 3, 2011, until June 3, 2014. The total amount charged for the administrative position was initially estimated at \$162,930, but was later determined to be \$65,861. Additionally, WAW overcharged State \$204,844 in ineligible costs for improper currency exchange rates and \$30,542 in ineligible costs for payment of fines in Afghan tax penalties. The total WAW ineligible costs charged to State were finalized at \$301,247.

On August 17, 2016, SIGAR's Investigations Directorate contacted WAW's general counsel (GC) requesting a review of the content of a March 28, 2016, State memorandum addressed to WAW's executive director, regarding WAW's compliance issues raised in a SIGAR audit report issued in October 2015. The memorandum directed WAW to reimburse State \$301,247 in ineligible costs.

In response, WAW's GC provided a WAW memorandum dated April 27, 2016, addressed to State, proposing an installment payment plan totaling \$301,247. According to the memorandum, monies were to be transferred into an Afghanistan National Bank account controlled by State. Additionally, WAW's GC provided proof of subsequent payments to State totaling \$301,247.

## **U.S. Government Contractor Indicted for Tax Evasion**

On June 7, 2016, in the Northern District of Florida, Panama City Division, Patrick Shawn Kelley, a resident of Panama City Beach, was indicted on three felony tax counts for failing to file tax returns.

An investigation was initiated when a SIGAR financial transaction analysis of individuals who are deployed or have business interests in Afghanistan, uncovered suspicious information concerning Kelley, the owner of Florida-based construction company, American Construction Logistics Services (ACLS), which operated in Kabul, Afghanistan starting in 2008. The company managed various contracts in Afghanistan, performing construction work at the Kabul Airport, the American Embassy, and various outlying bases.

Kelley was indicted for evading approximately \$32,678 in taxes on approximately \$234,671 of taxable income for calendar year 2009, for evading approximately \$109,735 in taxes on approximately \$521,120 of taxable income for calendar year 2010, and for evading approximately \$74,380 in taxes on approximately \$434,886 of taxable income for calendar year 2011—a combined total of approximately \$216,793 in evaded taxes for years 2009 through 2011.

# SIGAR OVERSIGHT ACTIVITIES

## Suspensions and Debarments

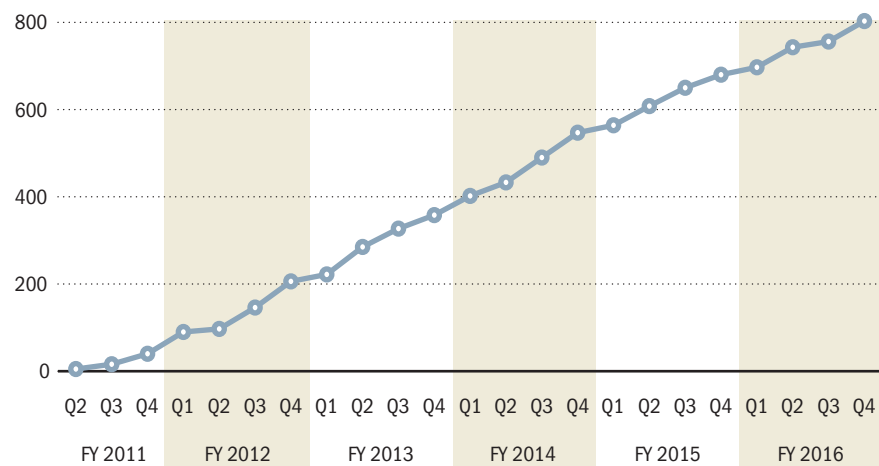
This quarter, SIGAR's suspension and debarment program referred 46 individuals and one company for suspension or debarment based on evidence developed as part of investigations conducted by SIGAR in Afghanistan and the United States. These referrals bring the total number of individuals and companies referred by SIGAR since 2008 to 803, encompassing 447 individuals and 356 companies to date, see Figure 2.2.

As of the end of June 2016, SIGAR's efforts to utilize suspension and debarment to address fraud, corruption, and poor performance in Afghanistan have resulted in a total of 133 suspensions, 443 finalized debarments, and 28 special-entity designations of individuals and companies engaged in U.S.-funded reconstruction projects. An additional 14 individuals and companies have entered into administrative-compliance agreements with the Government in lieu of exclusion from contracting since the initiation of the program. During the third quarter of 2016, SIGAR's referrals resulted in one suspension and two finalized debarments of individuals and entities by agency suspension and debarment officials. An additional 56 individuals and companies are currently in proposed debarment status, awaiting final adjudication.

Suspensions and debarments—actions taken by U.S. agencies to exclude companies or individuals from receiving federal contracts or assistance because of misconduct—are an important tool for ensuring that agencies award contracts only to responsible entities. SIGAR's program addresses three challenges posed by U.S. policy and the contingency-contracting

FIGURE 2.2

**SIGAR INVESTIGATIONS: CUMULATIVE REFERRALS FOR SUSPENSION AND DEBARMENT, Q3 FY 2011–Q4 FY 2016**



Source: SIGAR Investigations Directorate, 10/14/2016.



environment in Afghanistan: the need to act quickly, the limited U.S. jurisdiction over Afghan nationals and Afghan companies, and the vetting challenges inherent in the use of multiple tiers of subcontractors. SIGAR continues to look for ways to enhance the government's responses to these challenges through the innovative use of information resources and investigative assets both in Afghanistan and the United States.

SIGAR makes referrals for suspensions and debarments based on its completed investigations. In most cases, a SIGAR referral is the only remedy for contractor misconduct, occurring after a contracting office fails to criminally prosecute or take remedial action against an allegation. In making referrals to agencies, SIGAR provides the basis for a suspension or debarment decision, as well as all of the supporting documentation needed to support that decision should it be challenged by the contractor at issue. Based on the evolving nature of the contracting environment in Afghanistan and the available evidence of contractor misconduct and/or poor performance, SIGAR has occasionally found it necessary to refer individuals or companies on multiple occasions for consideration by agency suspension and debarment officials.

SIGAR's emphasis on suspension and debarment is exemplified by the fact that of the 803 referrals for suspension and debarment that have been made by the agency to date, 776 have been made since the second quarter of 2011. During the 12-month period prior to July 1, 2016, referrals by SIGAR's suspension-and-debarment program resulted in the exclusion of 121 individuals and companies from contracting with the government. SIGAR's referrals over this period represent allegations of theft, fraud, poor performance, financial support to insurgents, and mismanagement as part of reconstruction contracts valued at approximately \$146,699,494.

## **Base Support Services Provider, Owner, and 44 Employees Proposed for Debarment for the Theft of Over 500,000 Gallons of Fuel**

On September 15, 2016, the Army Suspension and Debarment Official proposed Fayaz Afghan Logistics Services for debarment, along with its owner and 44 employees based on the theft of 504,048 gallons of fuel, valued at \$1,888,551, over a two-year period while performing a contract to provide septic tank, laborer, laundry, water, and portable-toilet services, at Operating Base Fenty, Nangarhar Province, Afghanistan. Under this contract, Fayaz Afghan Logistics was authorized to draw 600 gallons of JP-8 fuel per month for the approximately 40 vehicles used to provide these services within the confines of OB Fenty.

The contractor and its employees used this contract clause to obtain 40 gallons of fuel per truck every other day from the OB Fenty fuel farm, utilizing fuel tanks intended only for transport purposes. Upon receiving the fuel, each truck would exit OB Fenty and proceed to a nearby Fayaz Afghan

Logistics yard where the fuel was downloaded for resale at a gas station. Using this method, Fayaz Afghan Logistics was able to improperly obtain and resell between 30,000 to 34,000 gallons of fuel per month.

As part of the investigation into Fayaz Afghan Logistics, SIGAR's Investigations Directorate was able to conduct a complete investigation and develop a referral package to the Army Procurement Fraud Division within 100 days of the detection of fuel theft by the contracting officer on June 2, 2016. This rapid response allowed the contracting officer and installation commander to take immediate steps to prevent further loss of fuel and to address the force protection issues associated with 40 or more vehicles leaving and reentering OB Fenty several times per week.

Furthermore, as a result of SIGAR's investigation, the U.S. Central Command's Expeditionary Contracting Command-Afghanistan, was able to terminate all of Fayaz Afghan Logistics' contracts at OB Fenty, valued at \$716,426, allowing them to be awarded to other contractors. Fayaz Afghan Logistics Services, its owner, and the 44 employees implicated in the theft of fuel from OB Fenty will remain in proposed debarment status pending a final debarment decision by the Army.

## **Transportation Contractor Returns Stolen Containers After Receiving Notice of Proposal for Debarment**

On August 18, 2016, the Army Suspension and Debarment Official proposed Muhammad Nasir, Rohani Kakar, Abdullah Nazar Mohammad, Etihad Hamidi Logistics Company, Etihad Hamidi Group, and Wali Eshaq Zada Logistics Company for debarment based on the theft of two containers of metal-frame fabrication equipment, valued at \$425,866, from Copenhagen Contractors, a Danish NATO contractor.

Etihad Hamidi Logistics took possession of the two containers from the contractor on November 14, 2016, for the purpose of transporting them by truck from Kandahar Airfield in Afghanistan, to Karachi, Pakistan, and then by sea to Copenhagen, Denmark. During transportation, representatives of Etihad Hamidi Logistics changed the port used to ship the containers from Karachi to an undisclosed location in Iran. Neither container reached its stated destination in Denmark. Following the disappearance of the two containers, representatives of Etihad Hamidi Logistics made multiple statements that the company was not the shipping provider for the two containers, and that both had been destroyed in an insurgent attack on December 1, 2014, in Helmand Province, which also resulted in the death of the two drivers who picked up the containers. Etihad Hamidi Logistics provided what purported to be a report of the attack from the Afghan Public Protection Force (APPF) in support of this claim.

Upon receiving a complaint that the containers had been stolen, SIGAR investigators contacted the APPF and NATO's Train, Advise, and Assist Command-South to verify the report of the insurgent attack. This inquiry

found that no insurgent activity took place on December 1, 2014, in Helmand Province, and that the report had been created to conceal the theft of the containers by Etihad Hamidi Logistics and its owners. Copenhagen Contractors made multiple unsuccessful attempts to recover the containers and their contents, which were, unbeknownst to them, located in an Etihad Hamidi Logistics warehouse in Kandahar.

However, after receiving the notice of proposed debarment on August 23, 2016, Etihad Hamidi Logistics contracted Copenhagen Contractors and informed them that the containers were in Kandahar and that they wanted to return them. Copenhagen Contractors was able to recover both containers and their contents on September 7, 2016, although Etihad Hamidi Logistics maintained it had nothing to do with the disappearance.

Based on the timing of the offer to return the containers, following approximately 21 months of noncooperation by Etihad Hamidi Logistics, the proposal for debarment of the company and its owners can be seen as directly responsible for the recovery of \$425,866 in stolen property consisting of the two containers and their contents. Etihad Hamidi Logistics, its owners, and affiliates will remain in proposed debarment status pending a final debarment decision by the Army.

## OTHER SIGAR OVERSIGHT ACTIVITIES

### **Inspector General John Sopko Speaks at the Carnegie Endowment for International Peace**

On September 14, 2016, SIGAR Inspector General John Sopko announced the release of the first SIGAR Lessons Learned Program report, *Corruption in Conflict: Lessons from the U.S. Experience in Afghanistan*, at the Carnegie Endowment for International Peace. The report investigated corruption in Afghanistan from 2001 to 2014 and built on SIGAR's work to date, which has uncovered corruption in the form of bribery, extortion, theft, ghost soldiers, contract fraud, and poor construction.

IG Sopko described how corruption threatens the legitimacy of the Afghan government by alienating parts of the population, discrediting the government and security forces, preventing economic growth, and undermining international aid. Battling corruption is therefore a crucial step in Afghanistan's reconstruction. Despite our anticorruption efforts, IG Sopko reported, the U.S. government often unintentionally aided and abetted corruption while also fostering the perception among Afghans that the international assistance effort is itself corrupt. The danger, he said, is dealing with unsavory characters and accepting shoddy craftsmanship may serve short-term goals, but reward corruption. If the U.S. is to be drawn into future reconstruction missions, IG Sopko said, we must learn how to improve execution and outcomes when up against the challenges corruption poses.

### OTHER SIGAR OVERSIGHT ACTIVITIES

- Inspector General John Sopko Speaks at the Carnegie Endowment for International Peace

# SIGAR OVERSIGHT ACTIVITIES

IG Sopko then discussed how Afghanistan's long history of instability and conflict has decimated government institutions, the economy, and society, allowing corruption to become deeply entrenched and widespread by the time of U.S. intervention in 2001. Then an influx of foreign assistance and poor oversight only increased corruption. SIGAR's report found that the U.S. government did not put a high priority on fighting corruption, focusing on security and rebuilding rather than good governance and rule of law, without realizing that fighting corruption is an essential part of creating lasting stability.

Additionally, the United States cooperated and collaborated with abusive and corrupt warlords, militias, and powerbrokers who made their way into positions of authority that gave them still more power. A desperation to fix problems as quickly as possible exacerbated the situation until, eight years into the reconstruction effort, U.S. officials became concerned that corruption was financing insurgent groups and stoking popular grievances. U.S. agencies developed and supported anticorruption organizations, only to work with the corrupt elites the United States had helped climb to power with a lack of oversight. At the same time, the U.S. presence in Afghanistan was greatly diminished, making oversight and anticorruption efforts even more difficult.

IG Sopko stressed that the lessons-learned report was not a criticism of the Americans who have served in-country over the past 15 years. Instead, he said, it is meant as a learning experience that can inform future reconstruction efforts. The report has a total of 11 recommendations, including making anticorruption a high priority with its own interagency taskforce, authorizing sanctions against corrupt officials, and expanding the Treasury's list of transnational criminal organizations to include those who have transferred the proceeds of corruption abroad. IG Sopko noted that the report does not cover Afghanistan's role in combatting corruption: "The United States cannot wage the Afghan government's anticorruption campaign for it."

SIGAR's meetings with President Ghani and Chief Executive Abdullah have persuaded IG Sopko that the National Unity Government is committed to fighting corruption, though he stressed that a sustained joint effort between the Afghan and American governments is crucial to achieving positive and sustainable results.

## **SIGAR BUDGET**

SIGAR is funded through December 9, 2016, under the Continuing Appropriations and Military Construction, Veterans Affairs, and Related Agencies Appropriations Act, 2017, and the Zika Response and Preparedness Act, which provides the agency prorated funds based on the FY 2016 amount of \$56.9 million until the next appropriations law is signed. The budget supports SIGAR's oversight activities and products by funding

# SIGAR OVERSIGHT ACTIVITIES

SIGAR's (1) Audits and Inspections, (2) Investigations, (3) Management and Support, and (4) Research and Analysis directorates, as well as the Special Projects Team and the Lessons Learned Program.

## SIGAR STAFF

SIGAR's staff count remained steady since the last report to Congress, with 195 employees on board at the end of the quarter; 31 SIGAR employees were at the U.S. Embassy Kabul and one other was at Bagram Airfield. SIGAR employed five Afghan nationals in its Kabul office to support the Investigations and Audits directorates. In addition, SIGAR supplements its resident staff with personnel assigned to short-term temporary duty in Afghanistan. This quarter, SIGAR had 14 employees on temporary duty in Afghanistan for a total of 221 days.



**SIGAR staff** at the U.S. Embassy Kabul on September 6, 2016, during their fact-finding mission to interview Afghan women about gender issues in their country. (SIGAR photo by Tom Niblock)



“At this stage I think all my attention and focus is on serving the people in the framework of the National Unity Government. Taking into consideration that the people voted both for the president and me—and the circumstances were such that the votes were put together—our utmost attention should be focused on serving the people.”

—*Afghan Chief Executive Abdullah Abdullah*

# 3 RECONSTRUCTION UPDATE



## RECONSTRUCTION UPDATE CONTENTS

<b>Overview</b>	<b>81</b>
<b>Status of Funds</b>	<b>84</b>
<b>Security</b>	<b>100</b>
<b>Governance</b>	<b>146</b>
<b>Economic and Social Development</b>	<b>174</b>

**Photo on previous page**

Afghan National Police women load AK-47 rifle magazines during an eight-week course at the Kabul Military Training Center. (U.S. Air Force photo by Staff Sgt. Sarah Brown)

## RECONSTRUCTION UPDATE

### OVERVIEW

On October 5, 2016, the European Union and the government of Afghanistan co-hosted the Brussels Conference on Afghanistan. The conference brought together 75 countries and 26 international organizations and agencies. The Afghan government introduced the Afghanistan National Peace and Development Framework (ANPDF), the Afghan government's new five-year strategy for achieving self-reliance. International participants confirmed their intention to provide \$15.2 billion between 2017 and 2020 in support of Afghanistan's development priorities. Secretary of State John Kerry, speaking in Brussels, pledged to work with the United States Congress to provide civilian assistance "at or very near" the current levels through 2020.

September marked the two-year anniversary of the compromise agreement, brokered by the United States, that resolved the 2014 election crisis and created the National Unity Government. In September 2014, the two candidates from the second round of presidential elections—Ashraf Ghani and Abdullah Abdullah—agreed to implement reforms prior to parliamentary elections and, before September 2016, convene a *Loya Jirga* (grand assembly) to amend the constitution and consider creating the post of executive prime minister. Election reform efforts have stalled, the 2015 parliamentary election was postponed, and the *Loya Jirga* has not been held. As the deadline approached, opposition groups questioned the government's legitimacy.

In September, the Afghan government and the Gulbuddin faction of Hezb-e Islami signed a peace deal. The United States designated Gulbuddin Hekmatyar, the leader of Hezb-e Islami Gulbuddin (HIG), a global terrorist in 2003 for participating in and supporting terrorist acts committed by al-Qaeda and the Taliban. In a statement, the U.S. Embassy in Kabul welcomed the agreement as an Afghan-led step in bringing the conflict in Afghanistan to a peaceful end.

This quarter, USFOR-A described the "sustainable security strategy" the Afghan National Defense and Security Forces (ANDSF) is using to classify which areas of the country to "Hold" at all costs, which to "Fight" for, and which to "Disrupt" insurgent activity when resources are available. Almost a year after the battle for Kunduz, Afghan forces were again fighting

# RECONSTRUCTION UPDATE

the Taliban in Kunduz City. In northern Faryab Province, Taliban dressed in police uniforms ambushed the convoy of First Vice President General Abdul Rashid Dostum, but he was not injured. As this report went to press, the ANDSF were fighting insurgents in Helmand, Farah, Faryab, Kunduz, Uruzgan, and Baghlan Provinces. U.S. advisors reported the continual misuse and overuse of the Afghan Special Security Forces may result in their burnout.

Results of ANA recruits and soldiers surveyed from December 2015 through May 2016 found overall positive job expectations and satisfaction. Of note was the increased education levels of new recruits: 62% reported having a high-school education compared to 26% of current soldiers; only 3% of new recruits reported having no formal education compared to 30% of current soldiers.

Afghanistan became the World Trade Organization's 164th member (and ninth least-developed country) on July 29, 2016.

In October, the World Bank said it expected slow economic recovery over the next four years. Afghanistan's growth prospects depend on new sources of revenues, exports, and more donor aid (or more aid delivered on budget). The Bank said past gains are eroding: poverty, unemployment, underemployment, violence, out-migration, internal displacement, and the education gender gap have all increased, while services and private investment have decreased. The International Monetary Fund projected Afghanistan's real (net of inflation) gross domestic product, excluding opium, to grow 2.0% in 2016, higher than the estimated 0.8% in 2015. Although an improvement, the World Bank said it remains far below the growth necessary to increase employment and improve living standards. According to Afghan treasury department data total domestic revenues—a figure that excludes donor grants—stood at AFN 115.6 billion (\$1.76 billion in current dollars) in the first nine months of FY 1395, which runs December 21, 2015–December 20, 2016. This is about 42.5% above the same period last year, yet it paid for slightly more than half of Afghanistan's total non-security budget expenditures so far in FY 1395. Afghan government expenditures, AFN 222.6 billion (\$3.38 billion), grew by about 6.5%.

Afghanistan's large year-on-year revenue increase does not reflect an improved economy, according to an Afghan Analysts Network report. Although some revenue was the result of stronger collection efforts and the impact of new taxes at higher rates, the report said some was due to currency depreciation, which artificially increased paper profits from exchange-rate changes, and one-time revenue injections from public enterprises such as the sales of government land and other property, which are likely unsustainable.

The U.S. government's revised counter-narcotics strategy is making its way through the interagency clearance process, and the November U.S. elections should have minimal impact on the timeline, according to INL.



# RECONSTRUCTION UPDATE

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The U.S. has provided \$8.5 billion for counternarcotic efforts since 2002, yet this year saw a 43% increase in opium production, according to the United Nations. Eradication results are the lowest in a decade because of security challenges, namely in Helmand Province.

Cumulative appropriations for relief and reconstruction in Afghanistan totaled approximately \$115.2 billion, as of September 30, 2016. Of the total cumulative amount appropriated for Afghanistan reconstruction, \$96.9 billion went to the seven major reconstruction funds featured in the Status of Funds subsection of this report. Approximately \$7.5 billion of this amount remained available for potential disbursement.

## STATUS OF FUNDS CONTENTS

U.S. Reconstruction Funding for Afghanistan	86
Afghanistan Reconstruction Funding Pipeline	88
Afghanistan Security Forces Fund	90
ASFF Budget Activities	91
Commander's Emergency Response Program	92
Afghanistan Infrastructure Fund	93
Task Force For Business and Stability Operations	94
DOD Drug Interdiction and Counter-Drug Activities	95
Economic Support Fund	96
International Narcotics Control and Law Enforcement	97
International Reconstruction Funding for Afghanistan	98

## STATUS OF FUNDS

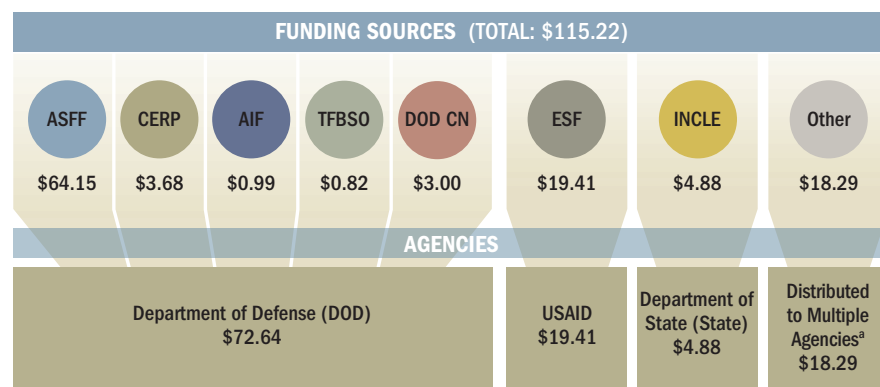
To fulfill SIGAR’s legislative mandate, this section details the status of U.S. funds appropriated, obligated, and disbursed for reconstruction activities in Afghanistan. As of September 30, 2016, the United States had appropriated approximately \$115.22 billion for relief and reconstruction in Afghanistan since FY 2002. This total has been allocated as follows:

- \$68.67 billion for security (\$4.31 billion for counternarcotics initiatives)
- \$32.83 billion for governance and development (\$4.22 billion for counternarcotics initiatives)
- \$3.04 billion for humanitarian aid
- \$10.68 billion for civilian operations

Figure 3.1 shows the major U.S. funds that contribute to these efforts.

FIGURE 3.1

### U.S. FUNDS SUPPORTING AFGHANISTAN RECONSTRUCTION EFFORTS (\$ BILLIONS)



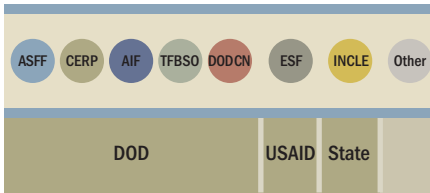
- ASFF:** Afghanistan Security Forces Fund
- CERP:** Commander’s Emergency Response Program
- AIF:** Afghanistan Infrastructure Fund
- TFBSO:** Task Force for Business and Stability Operations
- DOD CN:** DOD Drug Interdiction and Counter-drug Activities
- ESF:** Economic Support Fund
- INCLE:** International Narcotics Control and Law Enforcement
- Other:** Other Funding

Note: Numbers have been rounded.

<sup>a</sup> Multiple agencies include DOJ, State, DOD, USAID, Treasury, USDA, DEA, Broadcasting Board of Governors (BBG), and SIGAR.

Source: DOD, response to SIGAR data calls, 10/18/2016, 10/12/2016, 10/11/2016, 10/22/2012, 10/14/2009, and 10/1/2009; State, response to SIGAR data calls, 10/18/2016, 10/12/2016, 5/4/2016, 10/20/2015, 4/15/2015, 4/15/2014, 6/27/2013, 10/5/2012, and 6/27/2012; Treasury, response to SIGAR data call, 7/9/2015; OMB, response to SIGAR data calls, 4/16/2015, 7/14/2014, 7/19/2013, and 1/4/2013; USAID, response to SIGAR data calls, 10/19/2016, 7/11/2016, 10/15/2010, 1/15/2010, and 10/9/2009; DOJ, response to SIGAR data calls, 9/30/2016 and 7/7/2009; USDA, response to SIGAR data call, 4/2009; DFAS, “AR(M) 1002 Appropriation Status by FY Program and Subaccounts September 2016,” 10/19/2016; OSD Comptroller, 16-22 PA: Omnibus 2016 Prior Approval Request, 6/30/2016; Pub. L. Nos. 114-113, 113-235, 113-76, 113-6, 112-74, 112-10, 111-212, 111-118.

# STATUS OF FUNDS



## U.S. RECONSTRUCTION FUNDING FOR AFGHANISTAN

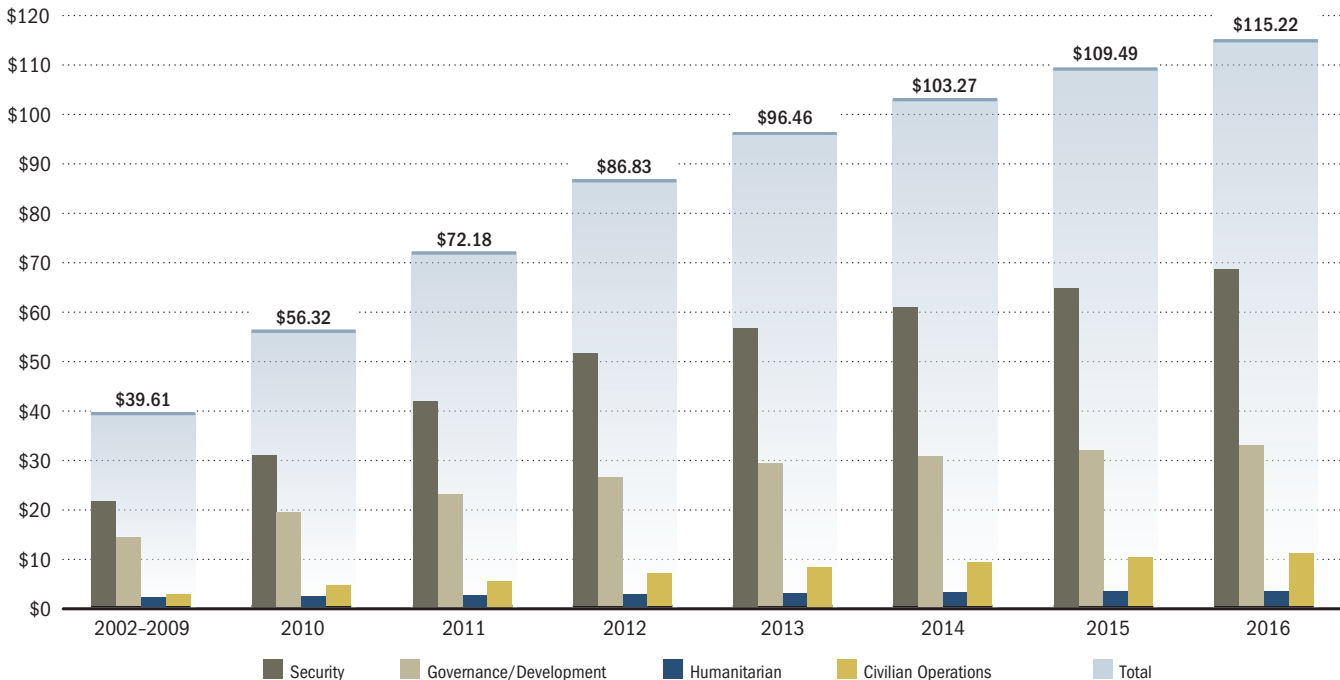
As of September 30, 2016, cumulative appropriations for relief and reconstruction in Afghanistan totaled approximately \$115.22 billion, as shown in Figure 3.2. This total can be divided into four major categories of reconstruction funding: security, governance and development, humanitarian, and oversight and operations. Approximately \$8.53 billion of these funds support counternarcotics initiatives which crosscut both the security (\$4.31 billion) and governance and development (\$4.22 billion) categories. For complete information regarding U.S. appropriations, see Appendix B.

This quarter, DOD reprogrammed \$230 million into FY 2015 ASFF as part of DOD's omnibus reprogramming request for 2016, increasing the total cumulative appropriations for FY 2015 to \$6.22 billion, as shown in Figure 3.3 After numerous reprogramming outflows and rescissions, this was the first reprogramming inflow in the ASFF's history.<sup>160</sup>

The amount provided to the seven major U.S. funds represents more than 84.1% (over \$96.93 billion) of total reconstruction assistance in Afghanistan since FY 2002. Of this amount, almost 93.3% (nearly \$90.43 billion) has been obligated, and over 87.6% (nearly \$84.96 billion) has been disbursed. An estimated \$4.52 billion of the amount appropriated these funds has expired.

FIGURE 3.2

CUMULATIVE APPROPRIATIONS BY FUNDING CATEGORY, AS OF SEPTEMBER 30, 2016 (\$ BILLIONS)



Note: Numbers have been rounded. DOD reprogrammed \$1 billion from FY 2011 ASFF, \$1 billion from FY 2012 ASFF, and \$178 million from FY 2013 ASFF to fund other DOD OCO requirements. ASFF data reflects the following rescissions: \$1 billion from FY 2012 in Pub. L. No. 113-6, \$764.38 million from FY 2014 in Pub. L. No. 113-235, and \$400 million from FY 2015 in Pub. L. No. 114-113. DOD reprogrammed \$230 million into FY 2015 ASFF. DOD transferred \$101 million from FY 2011 AIF, \$179.5 million from FY 2013 AIF, and \$55 million from FY 2014 AIF to the ESF to fund infrastructure projects implemented by USAID.

Source: DOD, response to SIGAR data calls, 10/18/2016, 10/12/2016, 10/11/2016, 10/22/2012, 10/14/2009, and 10/1/2009; State, response to SIGAR data calls, 10/18/2016, 10/12/2016, 5/4/2016, 10/20/2015, 4/15/2015, 4/15/2014, 6/27/2013, 10/5/2012, and 6/27/2012; Treasury, response to SIGAR data call, 7/9/2015; OMB, response to SIGAR data calls, 4/16/2015, 7/14/2014, 7/19/2013 and 1/4/2013; USAID, response to SIGAR data calls, 10/19/2016, 7/11/2016, 10/15/2010, 1/15/2010, and 10/9/2009; DOJ, response to SIGAR data calls, 9/30/2016, and 7/7/2009; USDA, response to SIGAR data call, 4/2009; DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts September 2016," 10/19/2016; OSD Comptroller, 16-22 PA: Omnibus 2016 Prior Approval Request, 6/30/2016; Pub. L. Nos. 114-113, 113-235, 113-76, 113-6, 112-74, 112-10, 111-212, 111-118.

# STATUS OF FUNDS

The United States aims to channel at least 50% of its development assistance on-budget to the Government of Afghanistan.<sup>161</sup> This assistance is provided either directly to Afghan government entities or via contributions to multilateral trust funds that also support the Afghan government's budget.<sup>162</sup> Since 2002, the United States has provided more than \$10.22 billion in on-budget assistance. This includes about \$5.62 billion to Afghan government ministries and institutions, and nearly \$4.60 billion to three multinational trust funds—the World Bank's Afghanistan Reconstruction Trust Fund (ARTF), the United Nations Development Programme's Law and Order Trust Fund (LOTFA), and the Asian Development Bank's Afghanistan Infrastructure Trust Fund (AITF). Table 3.1 shows U.S. on-budget assistance disbursed to the Afghan government and multilateral trust funds.

TABLE 3.1

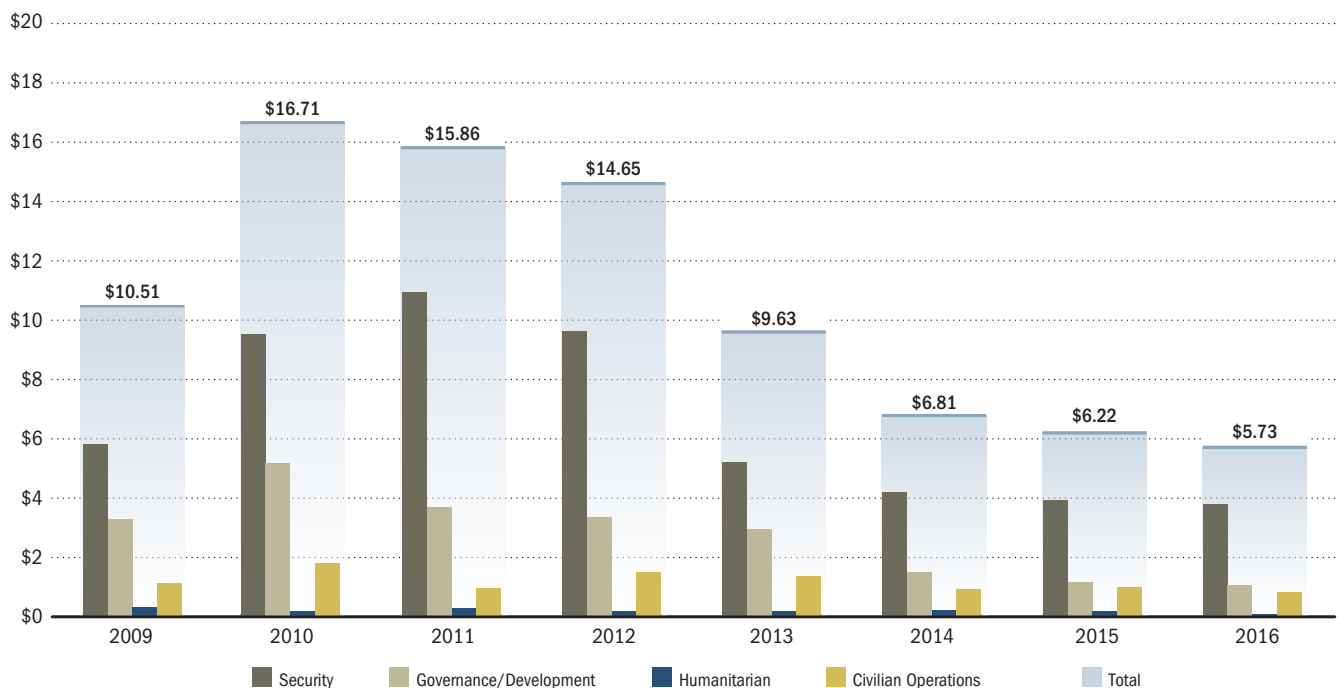
U.S. ON-BUDGET ASSISTANCE TO AFGHANISTAN, SINCE 2002 (\$ MILLIONS)	
<b>Government-to-Government</b>	
DOD	\$4,946
State	92
USAID	587
<b>Multilateral Trust Funds</b>	
LOTFA	\$1,641
ARTF	2,842
AITF	113

Note: Numbers have been rounded. Figures reflect amounts the United States has disbursed in on-budget assistance to Afghan government entities and multilateral trust funds. As of September 30, 2016, USAID had obligated approximately \$1.2 billion for government-to-government assistance.

Source: USAID, response to SIGAR data call, 10/13/2016; DOD, response to SIGAR data call, 6/25/2015; World Bank, "ARTF: Administrator's Report on Financial Status as of September 21, 2016 (end of 9th month of FY 1395)", p.4; UNDP, response to SIGAR data call, 10/13/2016.

FIGURE 3.3

APPROPRIATIONS BY FISCAL YEAR, AMOUNT, AND CATEGORY (\$ BILLIONS)



Note: Numbers have been rounded. DOD reprogrammed \$1 billion from FY 2011 ASFF, \$1 billion from FY 2012 ASFF, and \$178 million from FY 2013 ASFF to fund other DOD OCO requirements. ASFF data reflects the following rescissions: \$1 billion from FY 2012 in Pub. L. No. 113-6, \$764.38 million from FY 2014 in Pub. L. No. 113-235, and \$400 million from FY 2015 in Pub. L. No. 114-113. DOD reprogrammed \$230 million into FY 2015 ASFF. DOD transferred \$101 million from FY 2011 AIF, \$179.5 million from FY 2013 AIF, and \$55 million from FY 2014 AIF to the ESF to fund infrastructure projects implemented by USAID.

Source: DOD, response to SIGAR data calls, 10/18/2016, 10/12/2016, 10/11/2016, 10/22/2012, 10/14/2009, and 10/1/2009; State, response to SIGAR data calls, 10/18/2016, 10/12/2016, 5/4/2016, 10/20/2015, 4/15/2015, 4/15/2014, 6/27/2013, 10/5/2012, and 6/27/2012; Treasury, response to SIGAR data call, 7/9/2015; OMB, response to SIGAR data calls, 4/16/2015, 7/14/2014, 7/19/2013, and 1/4/2013; USAID, response to SIGAR data calls, 10/19/2016, 7/11/2016, 10/15/2010, 1/15/2010, and 10/9/2009; DOJ, response to SIGAR data calls, 9/30/2016 and 7/7/2009; USDA, response to SIGAR data call, 4/2009; DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts September 2016," 10/19/2016; OSD Comptroller, 16-22 PA: Omnibus 2016 Prior Approval Request, 6/30/2016; Pub. L. Nos. 114-113, 113-235, 113-76, 113-6, 112-74, 112-10, 111-212, 111-118.



# STATUS OF FUNDS

## AFGHANISTAN RECONSTRUCTION FUNDING PIPELINE

Since 2002, Congress has appropriated approximately \$115.22 billion for Afghanistan relief and reconstruction. Of this amount, \$96.93 billion (84.1%) was appropriated to the seven major reconstruction funds, as shown in Table 3.3.

FIGURE 3.4

### CUMULATIVE AMOUNT REMAINING TO BE DISBURSED (\$ BILLIONS)

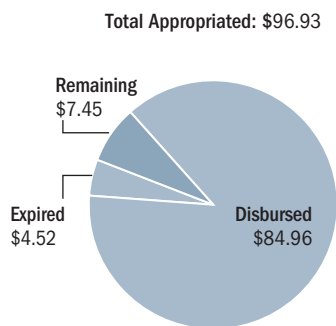


TABLE 3.3

CUMULATIVE AMOUNTS APPROPRIATED, OBLIGATED, AND DISBURSED FY 2002–2016 (\$ BILLIONS)				
	Appropriated	Obligated	Disbursed	Remaining
Afghanistan Security Forces Fund (ASFF)	\$64.15	\$61.19	\$60.08	\$2.09
Commander's Emergency Response Program (CERP)	3.68	2.29	2.27	0.02
Afghanistan Infrastructure Fund (AIF)	0.99	0.77	0.57	0.20
Task Force for Business & Stability Operations (TFBSO)	0.82	0.75	0.64	0.11
DOD Drug Interdiction and Counter-drug Activities (DOD CN)	3.00	3.00	3.00	0.00
Economic Support Fund (ESF)	19.41	17.87	14.56	4.12
International Narcotics Control & Law Enforcement (INCLE)	4.88	4.55	3.83	0.91
<b>Total Major Funds</b>	<b>\$96.93</b>	<b>\$90.43</b>	<b>\$84.96</b>	<b>\$7.45</b>
Other Reconstruction Funds	7.61			
Operations & Oversight	10.68			
<b>Total</b>	<b>\$115.22</b>			

Note: Numbers have been rounded. Amount remaining reflects the total disbursement potential of the seven major reconstruction funds after deducting approximately \$4.5 billion that expired before being obligated. Obligated and disbursed DOD CN funds reflect amounts transferred to the military services and defense agencies to be spent for Afghanistan. Figures reflect transfers, rescissions, and reprogramming activity to date.

Source: SIGAR, analysis of appropriating legislation and quarterly obligation and disbursement data provided by DOD, State, and USAID, 10/20/2016.

TABLE 3.2

FY 2016 AMOUNTS APPROPRIATED (\$ MILLIONS)	
	Appropriated
ASFF	\$3,652.26
CERP	5.00
DOD CN	138.76
ESF	812.27
INCLE	185.00
<b>Total Major Funds</b>	<b>\$4,793.29</b>

As of September 30, 2016, approximately \$7.45 billion of the amount appropriated to the seven major reconstruction funds remained for possible disbursement, as shown in Figure 3.4. These funds will be used to train, equip, and sustain the ANDSF; complete on-going, large-scale infrastructure projects, such as those funded by the AIF and ESF; combat narcotics production and trafficking; and advance the rule of law, strengthen the justice sector, and promote human rights.

The major reconstruction accounts were appropriated \$4.79 billion for FY 2016. Of this amount, almost \$2.67 billion had been obligated from ASFF, and \$138.76 million had been transferred from DOD CN to the military services and defense agencies for obligation and disbursement, as of September 30, 2016. More than \$2.07 billion remained for possible disbursement. Table 3.2 shows amounts appropriated the major reconstruction funds for FY 2016.

# STATUS OF FUNDS

Congress appropriated nearly \$5.63 billion to the seven major reconstruction funds for FY 2014. Of that amount, nearly \$1.05 billion remained for possible disbursement, as of September 30, 2016, as shown in Table 3.4 and Figure 3.5.

TABLE 3.4

FY 2014 AMOUNTS APPROPRIATED, OBLIGATED, AND DISBURSED (\$ MILLIONS)				
	Appropriated	Obligated	Disbursed	Remaining
ASFF	\$3,962.34	\$3,947.42	\$3,809.09	\$138.33
CERP	30.00	6.62	6.44	0.18
AIF	144.00	127.92	12.96	114.95
TFBSO	122.24	106.77	85.84	20.93
DOD CN	238.96	238.96	238.96	0.00
ESF	907.00	835.92	216.48	619.43
INCLE	225.00	224.74	69.56	155.18
<b>Total Major Funds</b>	<b>\$5,629.54</b>	<b>\$5,488.34</b>	<b>\$4,439.33</b>	<b>\$1,049.01</b>

Note: Numbers have been rounded. Amount remaining reflects the total disbursement potential of the seven major reconstruction funds after deducting approximately \$141 million that expired before being obligated. Obligated and disbursed DOD CN funds reflect amounts transferred to the military services and defense agencies to be spent for Afghanistan. Figures reflect transfers, rescissions, and reprogramming activity to date.

Source: SIGAR, analysis of appropriating legislation and quarterly obligation and disbursement data provided by DOD, State, and USAID, 10/20/2016.

Congress appropriated more than \$5.03 billion to four of the seven major reconstruction funds for FY 2015. Of that amount, more than \$1.59 billion remained for possible disbursement, as of September 30, 2016, as shown in Table 3.5 and Figure 3.6.

TABLE 3.5

FY 2015 AMOUNTS APPROPRIATED, OBLIGATED, AND DISBURSED (\$ MILLIONS)				
	Appropriated	Obligated	Disbursed	Remaining
ASFF	\$3,939.33	\$3,939.23	\$3,361.81	\$577.42
CERP	10.00	3.37	1.60	1.77
ESF	831.90	790.40	2.00	788.40
INCLE	250.00	249.98	27.03	222.95
<b>Total Major Funds</b>	<b>\$5,031.23</b>	<b>\$4,982.98</b>	<b>\$3,392.44</b>	<b>\$1,590.53</b>

Note: Numbers have been rounded. Amount remaining reflects the total disbursement potential of the seven major reconstruction funds after deducting approximately \$48 million that expired before being obligated. Obligated and disbursed DOD CN funds reflect amounts transferred to the military services and defense agencies to be spent for Afghanistan. Figures reflect transfers, rescissions, and reprogramming activity to date.

Source: SIGAR, analysis of appropriating legislation and quarterly obligation and disbursement data provided by DOD, State, and USAID, 10/20/2016.

FIGURE 3.5

FY 2014 AMOUNT REMAINING TO BE DISBURSED (\$ BILLIONS)

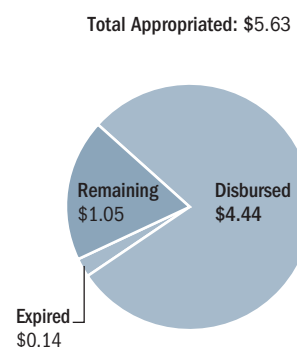
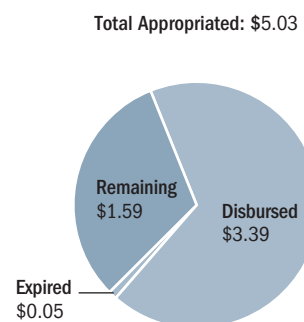
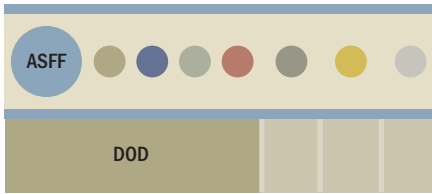


FIGURE 3.6

FY 2015 AMOUNT REMAINING TO BE DISBURSED (\$ BILLIONS)



# STATUS OF FUNDS



## ASFF FUNDS TERMINOLOGY

DOD reported ASFF funds as appropriated, obligated, or disbursed

**Appropriations:** Total monies available for commitments

**Obligations:** Commitments to pay monies

**Disbursements:** Monies that have been expended

Source: DOD, response to SIGAR data call, 4/13/2010.

## AFGHANISTAN SECURITY FORCES FUND

The Congress created the Afghanistan Security Forces Fund (ASFF) to provide the ANDSF with equipment, supplies, services, training, and funding, as well as facility and infrastructure repair, renovation, and construction.<sup>163</sup> The primary organization responsible for building the ANDSF is the Combined Security Transition Command-Afghanistan.<sup>164</sup> A financial and activity plan must be approved by the Afghanistan Resources Oversight Council (AROC) before ASFF funds may be obligated.<sup>165</sup>

This quarter, DOD reprogrammed \$230 million into FY 2015 ASFF, increasing total cumulative funding to more than \$64.15 billion. This reprogramming activity, which was part of DOD's omnibus reprogramming request for 2016, was the first reprogramming inflow in the fund's history.<sup>166</sup>

As of September 30, 2016, more than \$61.19 billion of total ASFF funding had been obligated, of which more than \$60.08 billion had been disbursed.<sup>167</sup> Figure 3.7 displays the amounts made available for the ASFF by fiscal year. DOD reported that cumulative obligations increased by nearly \$1.10 billion over the quarter, and cumulative disbursements increased by more than \$1.75 billion.<sup>168</sup> Figure 3.8 provides a cumulative comparison of amounts made available, obligated, and disbursed for the ASFF.

FIGURE 3.7

ASFF APPROPRIATED FUNDS BY FISCAL YEAR  
(\$ BILLIONS)

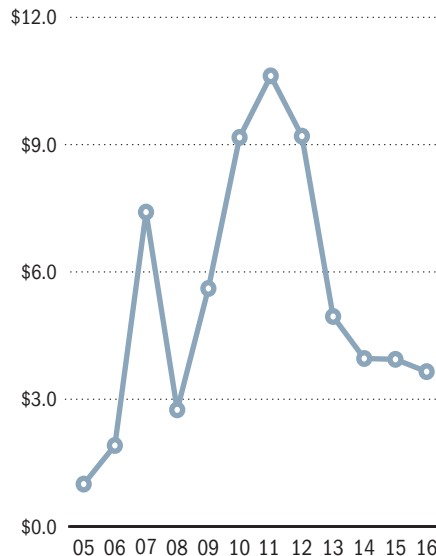
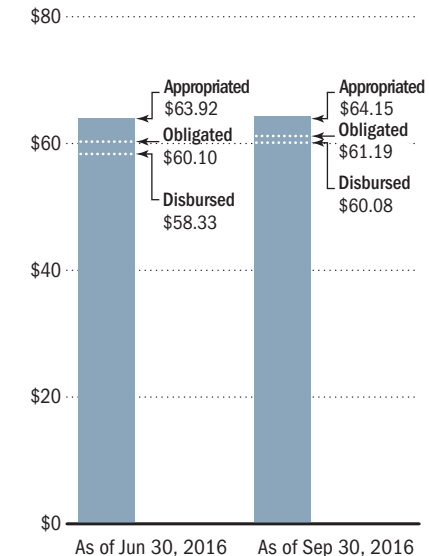


FIGURE 3.8

ASFF FUNDS, CUMULATIVE COMPARISON  
(\$ BILLIONS)



Note: Numbers have been rounded. Data reflects reprogramming actions and rescissions. DOD reprogrammed \$1 billion of FY 2011, \$1 billion of FY 2012, and \$178 million of FY 2013 out of the ASFF to fund other DOD requirements. Pub. L. No. 113-6 rescinded \$1 billion from FY 2012. Pub. L. No. 113-235 rescinded \$764.38 million from FY 2014. Pub. L. No. 114-113 rescinded \$400 million from FY 2015. DOD reprogrammed \$230 million into FY 2015 ASFF.

Source: DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts September 2016," 10/19/2016; DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts June 2016," 7/15/2016; Pub. L. Nos. 114-113, 113-235, 113-76, and 113-6; OSD Comptroller, 16-22 PA: Omnibus 2016 Prior Approval Request, 6/30/2016.

# STATUS OF FUNDS

## ASFF BUDGET ACTIVITIES

DOD allocates funds to three **budget activity groups** within the ASFF:

- Defense Forces (Afghan National Army, ANA)
- Interior Forces (Afghan National Police, ANP)
- Related Activities (primarily Detainee Operations)

Funds for each **budget activity group** are further allocated to **four subactivity groups**: Infrastructure, Equipment and Transportation, Training and Operations, and Sustainment.<sup>169</sup> The AROC must approve the requirement and acquisition plan for any service requirements in excess of \$50 million annually and any non-standard equipment requirement in excess of \$100 million.<sup>170</sup>

As of September 30, 2016, DOD had disbursed more than \$59.80 billion for ANDSF initiatives. Of this amount, nearly \$40.20 billion was disbursed for the ANA, and nearly \$19.61 billion was disbursed for the ANP; the remaining \$388.36 million was directed to related activities such as detainee operations. This total is about \$108 million higher than the cumulative total disbursed due to an accounting adjustment which arises when there is a difference between the amount of disbursements or collections reported to the Defense Finance and Accounting Service and the Department of the Treasury.<sup>171</sup>

As shown in Figure 3.9, the largest portion of the funds disbursed for the ANA—nearly \$17.31 billion—supported ANA troop sustainment. Of the funds disbursed for the ANP, the largest portion—more than \$8.38 billion—also supported sustainment of ANP forces, as shown in Figure 3.10.<sup>172</sup>

**Budget Activity Groups:** categories within each appropriation or fund account that identify the purposes, projects, or types of activities financed by the appropriation or fund

**Subactivity Groups:** accounting groups that break down the command's disbursements into functional areas

Source: DOD, *Manual 7110.1-M Department of Defense Budget Guidance Manual*, accessed 9/28/2009; Department of the Navy, *Medical Facility Manager Handbook*, p. 5, accessed 10/2/2009.

FIGURE 3.9

ASFF DISBURSEMENTS FOR THE ANA  
BY SUBACTIVITY GROUP,  
FY 2005–SEPTEMBER 30, 2016 (\$ BILLIONS)

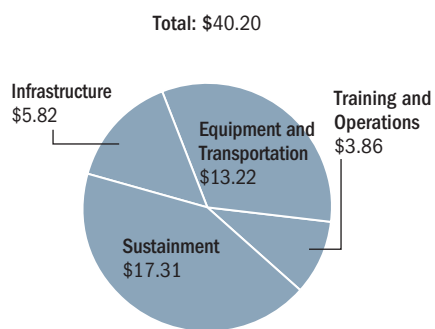
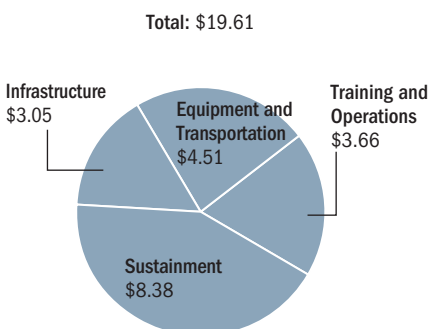


FIGURE 3.10

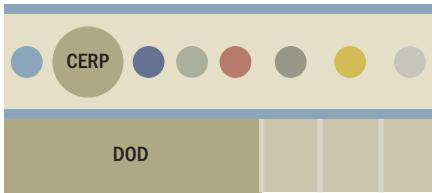
ASFF DISBURSEMENTS FOR THE ANP  
BY SUBACTIVITY GROUP,  
FY 2005–SEPTEMBER 30, 2016 (\$ BILLIONS)



Note: Numbers have been rounded.

Source: DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts September 2016," 10/15/2016.

# STATUS OF FUNDS



## CERP FUNDS TERMINOLOGY

DOD reported CERP funds as appropriated, obligated, or disbursed

**Appropriations:** Total monies available for commitments

**Obligations:** Commitments to pay monies

**Disbursements:** Monies that have been expended

Source: DOD, response to SIGAR data call, 4/14/2010.

## COMMANDER'S EMERGENCY RESPONSE PROGRAM

The Commander's Emergency Response Program (CERP) enables U.S. commanders in Afghanistan to respond to urgent humanitarian relief and reconstruction requirements in their areas of responsibility by supporting programs that will immediately assist the local population. Funding under this program is intended for small projects that are estimated to cost less than \$500,000 each.<sup>173</sup> CERP-funded projects may not exceed \$2 million each.<sup>174</sup>

The Consolidated Appropriations Act, 2016, appropriated \$5 million for CERP, increasing total cumulative funding to more than \$3.68 billion.<sup>175</sup> Of this amount, DOD reported that nearly \$2.29 billion had been obligated, of which nearly \$2.27 billion had been disbursed as of September 30, 2016.<sup>176</sup> Figure 3.11 provides a cumulative comparison of amounts appropriated, obligated, and disbursed for CERP projects.

After a period of consistent and substantial decreases in CERP funding levels, as shown in Figure 3.12, the FY 2016 CERP obligation rate of 63% of the \$5 million appropriated was the fund's highest since FY 2011. Regardless, FY 2016 CERP obligations of \$3.13 million were still \$243,104 less than the amount obligated in FY 2015.<sup>177</sup>

FIGURE 3.11

CERP APPROPRIATIONS BY FISCAL YEAR  
(\$ MILLIONS)

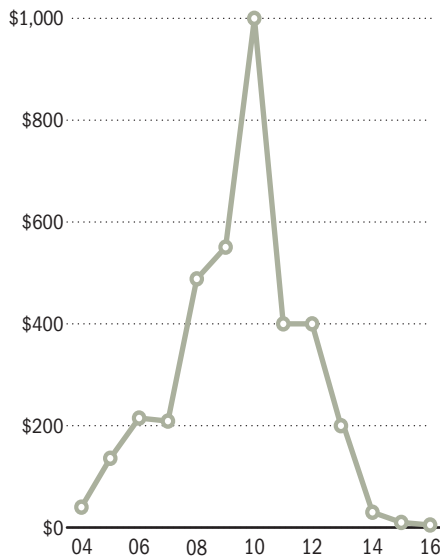
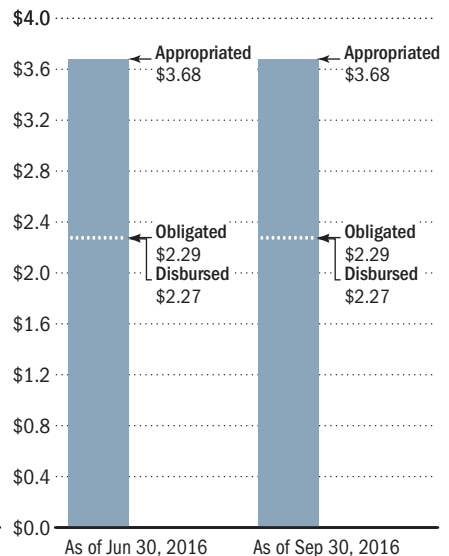


FIGURE 3.12

CERP FUNDS, CUMULATIVE COMPARISON  
(\$ BILLIONS)



Note: Numbers have been rounded. Data may include inter-agency transfers.

Source: DOD, response to SIGAR data calls, 10/18/2016 and 7/19/2016; OMB, response to SIGAR data call, 1/4/2013; Pub. L. Nos. 114-113, 113-235, 113-76, 113-6, 112-74, 112-10.

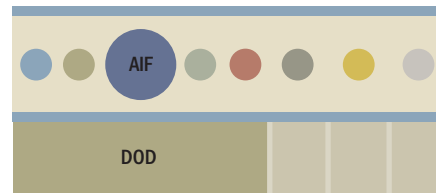


## AFGHANISTAN INFRASTRUCTURE FUND

The AIF was established in FY 2011 to pay for high-priority, large-scale infrastructure projects that support the U.S. civilian-military effort. Congress intended for projects funded by the AIF to be jointly selected and managed by DOD and State. Each AIF-funded project is required to have a plan for its sustainment and a description of how it supports the counter-insurgency strategy in Afghanistan.<sup>178</sup> The AIF received appropriations from FY 2011 through FY 2014. Although the AIF no longer receives appropriations, many projects remain in progress. DOD may obligate up to \$50 million from FY 2016 ASFF to complete existing AIF projects.<sup>179</sup>

The AIF received cumulative appropriations of over \$1.32 billion; however, \$335.50 million of these funds were transferred to the Economic Support Fund (ESF) for USAID's power transmission lines projects, bringing the cumulative amount remaining in the AIF to \$988.50 million.<sup>180</sup> Figure 3.13 shows AIF appropriations by fiscal year.

As of September 30, 2016, nearly \$774.71 million of total AIF funding had been obligated, and nearly \$571.22 million had been disbursed, as shown in Figure 3.14.<sup>181</sup>



### AIF FUNDS TERMINOLOGY

DOD reported AIF funds as appropriated, obligated, or disbursed

**Appropriations:** Total monies available for commitments

**Obligations:** Commitments to pay monies

**Disbursements:** Monies that have been expended

Source: DOD, response to SIGAR data call, 4/13/2012.

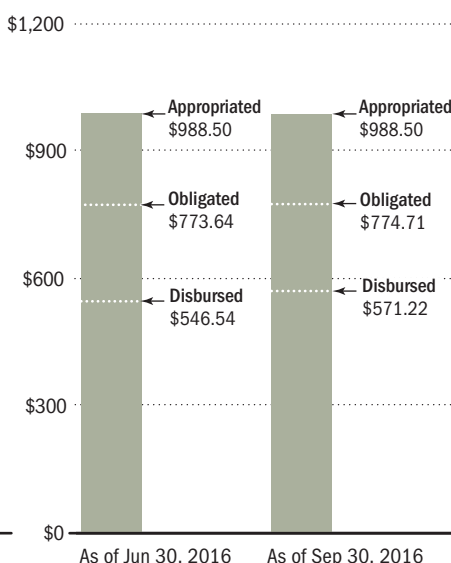
FIGURE 3.13

**AIF APPROPRIATIONS BY FISCAL YEAR**  
(\$ MILLIONS)



FIGURE 3.14

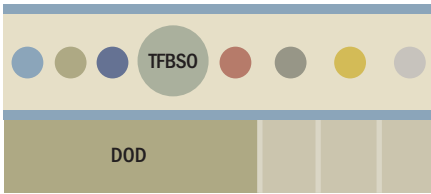
**AIF FUNDS, CUMULATIVE COMPARISON**  
(\$ MILLIONS)



Note: Numbers have been rounded. Data reflects the following transfers from AIF to USAID's Economic Support Fund: \$101 million for FY 2011, \$179.5 million for FY 2013, and \$55 million for FY 2014.

Source: DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts September 2016," 10/15/2016; DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts June 2016," 7/15/2016; Pub. L. Nos. 113-76, 113-6, 112-74, and 112-10.

# STATUS OF FUNDS



## TFBSO FUNDS TERMINOLOGY

DOD reported TFBSO funds as appropriated, obligated, or disbursed

**Appropriations:** Total monies available for commitments

**Obligations:** Commitments to pay monies

**Disbursements:** Monies that have been expended

Source: DOD, response to SIGAR data call, 4/13/2010.

## TASK FORCE FOR BUSINESS AND STABILITY OPERATIONS

In 2010, the TFBSO began operations in Afghanistan aimed at stabilizing the country and countering economically motivated violence by decreasing unemployment and creating economic opportunities for Afghans. TFBSO authorities expired on December 31, 2014, and the TFBSO concluded its operations on March 31, 2015. TFBSO projects included activities intended to facilitate private investment, industrial development, banking and financial system development, agricultural diversification and revitalization, and energy development.<sup>182</sup>

Through September 30, 2016, the TFBSO had been appropriated more than \$822.85 million since FY 2009. Of this amount, more than \$754.36 million had been obligated and more than \$640.61 million had been disbursed.<sup>183</sup> Figure 3.15 displays the amounts appropriated for the TFBSO by fiscal year, and Figure 3.16 provides a cumulative comparison of amounts appropriated, obligated, and disbursed for the TFBSO and its projects.

FIGURE 3.15

TFBSO APPROPRIATIONS BY FISCAL YEAR  
(\$ MILLIONS)

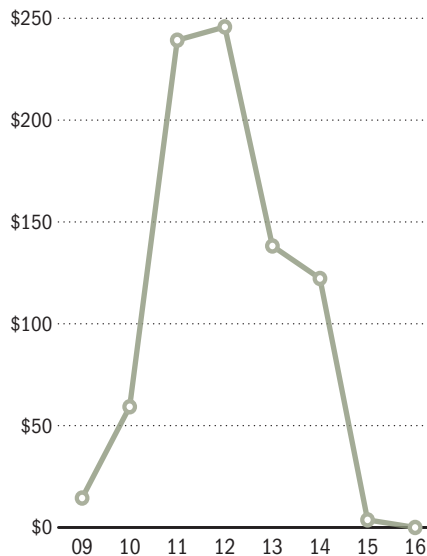
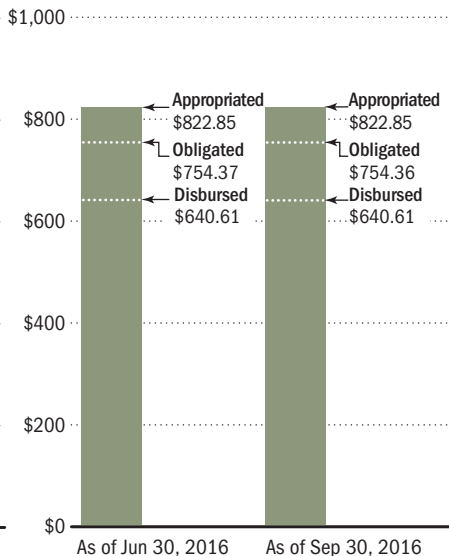


FIGURE 3.16

TFBSO FUNDS, CUMULATIVE COMPARISON  
(\$ MILLIONS)



Note: Numbers have been rounded. Updated data resulted in a lower obligated figure than reported last quarter. Of the \$822.85 million appropriated the TFBSO, \$366.05 million was from the Operations and Maintenance, Army, account to pay for the sustainment of U.S. assets, civilian employees, travel, security, and other operational costs; all FY 2015 funding was from this account.

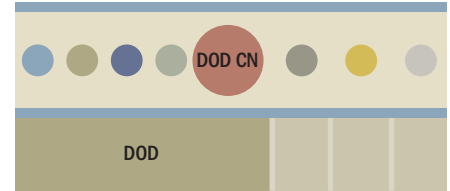
Source: DOD, response to SIGAR data calls, 10/11/2016, 7/12/2016, and 10/4/2011; Pub. L. Nos. 113-76, 113-6, 112-74, and 112-10.

## DOD DRUG INTERDICTION AND COUNTER-DRUG ACTIVITIES

The DOD Drug Interdiction and Counter-drug Activities (DOD CN) fund supports efforts to stabilize Afghanistan by combating the drug trade and related activities. DOD uses the DOD CN to provide assistance to the counternarcotics effort by supporting military operations against drug traffickers; expanding Afghan interdiction operations; and building the capacity of Afghan law enforcement bodies—including the Afghan Border Police—with specialized training, equipment, and facilities.<sup>184</sup>

DOD CN funds are appropriated by Congress to a single budget line for all military services. DOD reprograms the funds from the Counter-narcotics Central Transfer Account (CTA) to the military services and defense agencies, which track obligations of the transferred funds. DOD reported DOD CN accounts for Afghanistan as a single figure for each fiscal year.<sup>185</sup>

DOD reported that DOD CN received more than \$138.76 million for Afghanistan for FY 2016, bringing cumulative funding for DOD CN to nearly \$3 billion since FY 2004, all of which had been transferred to the military services and defense agencies for DOD CN projects, as of September 30, 2016.<sup>186</sup> Figure 3.17 shows DOD CN appropriations by fiscal year, and Figure 3.18 provides a cumulative comparison of amounts appropriated and transferred from the DOD CN CTA.



### DOD CN FUNDS TERMINOLOGY

DOD reported DOD CN funds as appropriated, obligated, or disbursed

**Appropriations:** Total monies available for commitments

**Obligations:** Commitments to pay monies

**Disbursements:** Monies that have been expended

Source: DOD, response to SIGAR data call, 4/13/2010.

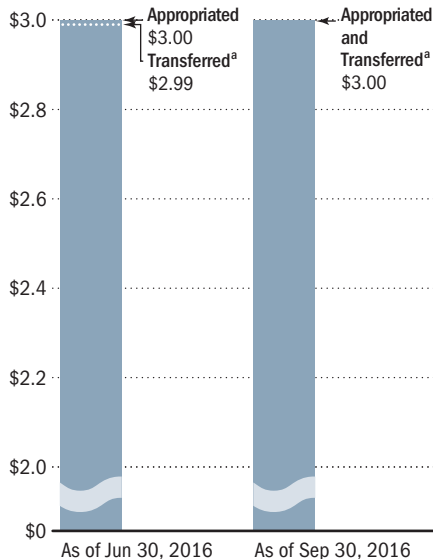
FIGURE 3.17

**DOD CN APPROPRIATIONS BY FISCAL YEAR**  
(\$ MILLIONS)



FIGURE 3.18

**DOD CN FUNDS, CUMULATIVE COMPARISON**  
(\$ BILLIONS)

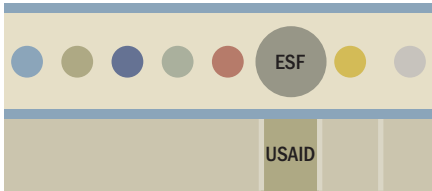


Note: Numbers have been rounded. DOD reprogrammed \$125.13 million out of FY 2015 DOD CN due to several requirements for the Afghanistan Special Mission Wing being funded from the ASFF instead of DOD CN.

<sup>a</sup> DOD reprograms all DOD CN funds to the military services and defense agencies for obligation and disbursement.

Source: DOD, response to SIGAR data calls, 10/12/2016 and 6/21/2016; OSD Comptroller, 15-23 PA: Omnibus 2015 Prior Approval Request, 6/30/2015, p. 42.

# STATUS OF FUNDS



## ESF FUNDS TERMINOLOGY

USAID reported ESF funds as appropriated, obligated, or disbursed

**Appropriations:** Total monies available for commitments

**Obligations:** Commitments to pay monies

**Disbursements:** Monies that have been expended

Source: USAID, response to SIGAR data call, 4/15/2010.

## ECONOMIC SUPPORT FUND

Economic Support Fund (ESF) programs advance U.S. interests by helping countries meet short- and long-term political, economic, and security needs. ESF programs support counter-terrorism; bolster national economies; and assist in the development of effective, accessible, independent legal systems for a more transparent and accountable government.<sup>187</sup>

The ESF was appropriated \$812.27 million for FY 2016, bringing cumulative funding to more than \$19.41 billion, including amounts transferred from AIF to the ESF for USAID's power transmission lines projects. Of this amount, nearly \$17.87 billion had been obligated, of which nearly \$14.56 billion had been disbursed.<sup>188</sup> Figure 3.19 shows ESF appropriations by fiscal year.

USAID reported that cumulative obligations as of September 30, 2016, increased nearly \$787.62 million and cumulative disbursements increased by more than \$78.49 million from the amounts reported last quarter.<sup>189</sup> Figure 3.20 provides a cumulative comparison of the amounts appropriated, obligated, and disbursed for ESF programs.

FIGURE 3.19

**ESF APPROPRIATIONS BY FISCAL YEAR**  
(\$ BILLIONS)

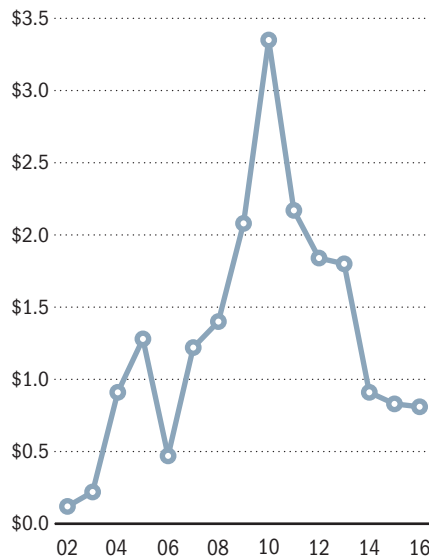
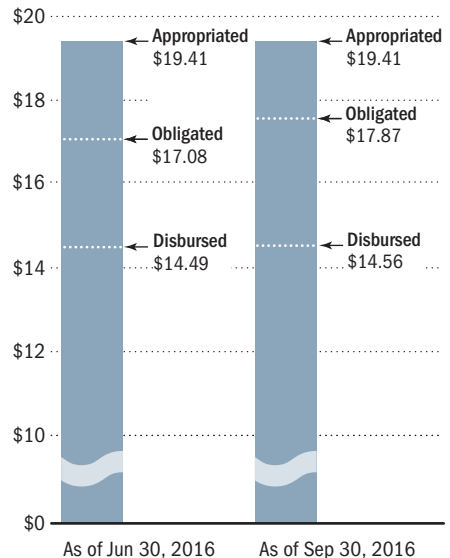


FIGURE 3.20

**ESF FUNDS, CUMULATIVE COMPARISON**  
(\$ BILLIONS)



Note: Numbers have been rounded. Data reflects the following transfers from AIF to the ESF: \$101 million for FY 2011, \$179.5 million for FY 2013, and \$55 million for FY 2014.

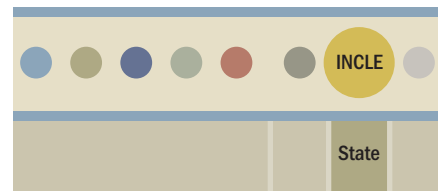
Source: USAID, response to SIGAR data calls, 10/19/2016 and 7/11/2016; State, response to SIGAR data calls, 5/4/2016, 10/20/2015, 4/15/2015, and 4/15/2014.

## INTERNATIONAL NARCOTICS CONTROL AND LAW ENFORCEMENT

The U.S. Bureau of International Narcotics and Law Enforcement Affairs (INL) manages the International Narcotics Control and Law Enforcement (INCLE) account which funds projects and programs for advancing rule of law and combating narcotics production and trafficking. INCLE supports several INL program groups, including police, counternarcotics, and rule of law and justice.<sup>190</sup>

State reported that INCLE was appropriated \$185 million for FY 2016, bringing cumulative funding for INCLE to nearly \$4.88 billion. Of this amount, more than \$4.55 billion had been obligated, of which, nearly \$3.83 billion had been disbursed.<sup>191</sup> Figure 3.21 shows INCLE appropriations by fiscal year.

State reported that cumulative obligations as of September 30, 2016, increased nearly \$229.20 million and cumulative disbursements increased nearly \$97.90 million over amounts reported last quarter.<sup>192</sup> Figure 3.22 provides a cumulative comparison of amounts appropriated, obligated, and disbursed for INCLE.



### INL FUNDS TERMINOLOGY

INL reported INCLE and other INL funds as appropriated, obligated, or disbursed

**Appropriations:** Total monies available for commitments

**Obligations:** Commitments to pay monies

**Disbursements:** Monies that have been expended

Source: State, response to SIGAR data call, 4/9/2010.

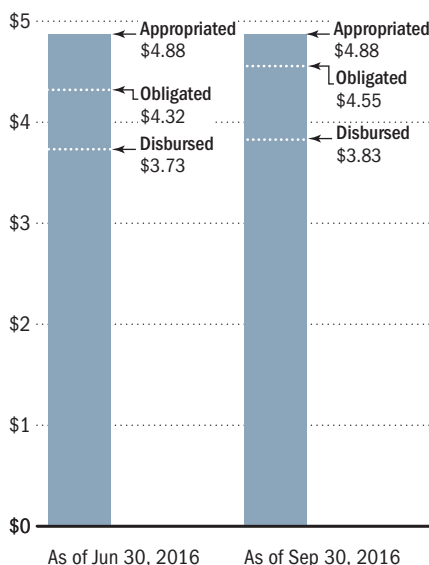
FIGURE 3.21

**INCLE APPROPRIATIONS BY FISCAL YEAR**  
(\$ MILLIONS)



FIGURE 3.22

**INCLE FUNDS, CUMULATIVE COMPARISON**  
(\$ BILLIONS)



Note: Numbers have been rounded. Data may include interagency transfers.

Source: State, response to SIGAR data calls, 10/12/2016, 7/15/2016, and 4/7/2016.



## INTERNATIONAL RECONSTRUCTION FUNDING FOR AFGHANISTAN

In addition to assistance provided by the United States, the international community provides a significant amount of funding to support Afghanistan relief and reconstruction efforts. Most of the international funding provided is administered through trust funds. Contributions provided through trust funds are pooled and then distributed for reconstruction activities. The two main trust funds are the Afghanistan Reconstruction Trust Fund (ARTF) and the Law and Order Trust Fund for Afghanistan (LOTFA).<sup>193</sup>

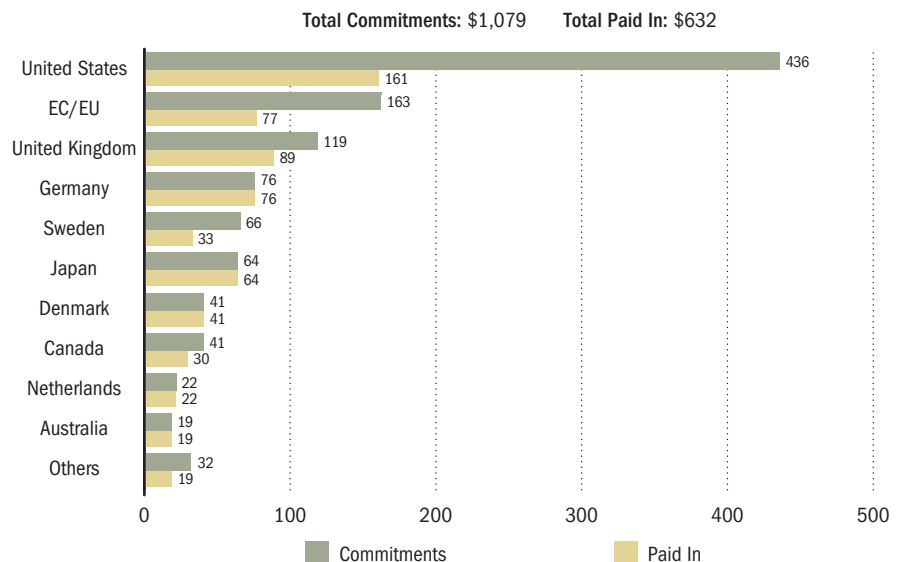
### Contributions to the Afghanistan Reconstruction Trust Fund

The largest share of international contributions to the Afghan operational and development budgets comes through the ARTF. From 2002 to September 21, 2016, the World Bank reported that 34 donors had pledged more than \$9.66 billion, of which nearly \$9.22 billion had been paid in.<sup>194</sup> According to the World Bank, donors had pledged nearly \$1.08 billion to the ARTF for Afghan fiscal year 1395, which runs from December 22, 2015, to December 21, 2016.<sup>195</sup> Figure 3.23 shows the 10 largest donors to the ARTF for FY 1395.

As of September 21, 2016, the United States had pledged nearly \$3.12 billion and paid in more than \$2.84 billion since 2002.<sup>196</sup> The United States and

FIGURE 3.23

ARTF CONTRIBUTIONS FOR FY 1395 BY DONOR, AS OF SEPTEMBER 21, 2016 (\$ MILLIONS)



Note: Numbers have been rounded. FY 1395 = 12/22/2015–12/21/2016.

Source: World Bank, "ARTF: Administrator's Report on Financial Status as of September 21, 2016 (end of 9th month of FY 1395)," p. 1.

# STATUS OF FUNDS

the United Kingdom are the two biggest donors to the ARTF, together contributing over 48% of its total funding, as shown in Figure 3.24.

Contributions to the ARTF are divided into two funding channels—the Recurrent Cost (RC) Window and the Investment Window.<sup>197</sup> As of September 21, 2016, according to the World Bank, more than \$4.05 billion of ARTF funds had been disbursed to the Afghan government through the RC Window to assist with recurrent costs such as salaries of civil servants.<sup>198</sup> The RC Window supports the operating costs of the Afghan government because the government’s domestic revenues continue to be insufficient to support its recurring costs. To ensure that the RC Window receives adequate funding, donors to the ARTF may not “preference” (earmark) more than half of their annual contributions for desired projects.<sup>199</sup>

The Investment Window supports the costs of development programs. As of September 21, 2016, according to the World Bank, nearly \$4.46 billion had been committed for projects funded through the Investment Window, of which nearly \$3.53 billion had been disbursed. The World Bank reported 25 active projects with a combined commitment value of nearly \$3.12 billion, of which nearly \$2.19 billion had been disbursed.<sup>200</sup>

## Contributions to the Law and Order Trust Fund for Afghanistan

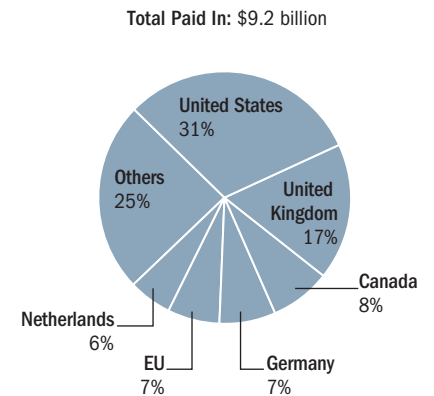
The United Nations Development Programme (UNDP) administers the LOTFA to pay ANP salaries and build the capacity of the Ministry of Interior (MOI).<sup>201</sup> Since 2002, donors have pledged more than \$4.70 billion to the LOTFA, of which nearly \$4.68 billion had been paid in, as of October 13, 2016. UNDP reported that the United States had committed and paid in more than \$1.64 billion since the fund’s inception.<sup>202</sup> Figure 3.25 shows the four largest donors to the LOTFA since 2002.

The LOTFA’s eighth phase began on July 1, 2015. The phase has an initial estimated budget of \$883.56 million and is planned to run through December 31, 2016. The Phase VIII budget is divided between two individual projects. Over \$850.56 million is for the Support to Payroll Management (SPM) project that aims to develop the capacity of the Afghan government to independently manage all non-fiduciary aspects of its pay budget for the ANP and Central Prisons Directorate (CPD) staff by December 31, 2016.<sup>203</sup> While capacity building is an important aspect of the project, most SPM project funding—nearly \$842.44 million—will be transferred from the UNDP Country Office to the Ministry of Finance (MOF) for ANP and CPD staff remunerations.<sup>204</sup> The MOI and Police Development (MPD) project is budgeted the remaining \$33 million. The MPD project focuses on institutional development of the MOI and police professionalization of the ANP.<sup>205</sup>

From July 1, 2015, through June 30, 2016, UNDP had expended more than \$439.79 million on the SPM project for Phase VIII. Of this amount, nearly \$435.98 million was transferred to the MOF to pay for ANP and CPD staff. In addition, more than \$9.37 million was expended on the MPD project.<sup>206</sup>

FIGURE 3.24

ARTF CONTRIBUTIONS PAID IN BY DONORS, 2002–SEPTEMBER 21, 2016

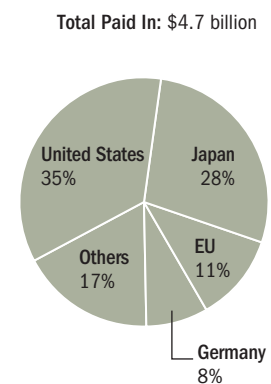


Note: Numbers have been rounded. “Others” includes 28 donors.

Source: World Bank, “ARTF: Administrator’s Report on Financial Status as of September 21, 2016 (end of 9th month of FY1395),” p. 4.

FIGURE 3.25

DONOR CONTRIBUTIONS TO THE LOTFA SINCE 2002, AS OF OCTOBER 13, 2016



Note: Numbers have been rounded. EU = European Union. “Others” includes 26 donors.

Source: UNDP, response to SIGAR data call, 10/13/2016.

## SECURITY CONTENTS

Key Issues and Events This Quarter	101
Sustainable Security Strategy	104
District Control	104
U.S. Forces in Afghanistan	105
The Status of AHRIMS and APPS	110
ANDSF Continue to Rely on the ASSF	111
Ministries of Defense and Interior Development	112
Afghan National Army	114
Afghan National Police	123
Women Comprise 1.2% of ANDSF Personnel	128
ANDSF Medical/Health Care	129
Removing Unexploded Ordnance	130
Counternarcotics	131
Alternative Development/Alternative Livelihood	138

## SECURITY

As of September 30, 2016, the U.S. Congress had appropriated nearly \$68.7 billion to support the Afghan National Defense and Security Forces (ANDSF). This accounts for 60% of all U.S. reconstruction funding for Afghanistan since fiscal year (FY) 2002.

In 2005, Congress established the Afghanistan Security Forces Fund (ASFF) to build, equip, train, and sustain the ANDSF, which comprises all security forces under the Ministry of Defense (MOD) and the Ministry of Interior (MOI). Additionally, ASFF is used to support the Afghan Local Police (ALP), which come under the MOI, although the ALP is not considered part of the ANDSF. Most U.S.-provided funds were channeled through the ASFF and obligated by either the Combined Security Transition Command-Afghanistan (CSTC-A) or the Defense Security Cooperation Agency. Of the \$64.2 billion appropriated for the ASFF, \$61.2 billion had been obligated and \$60.1 billion disbursed.<sup>207</sup>

This section discusses assessments of the Afghan National Army (ANA), Afghan National Police (ANP), and the Ministries of Defense and Interior; gives an overview of how U.S. funds are used to build, equip, train, and sustain the Afghan security forces; and provides an update on efforts to combat the cultivation of and commerce in illicit narcotics in Afghanistan.

### KEY ISSUES AND EVENTS THIS QUARTER

#### Peace with Hezb-e Islami

In September, President Ashraf Ghani signed a peace deal with the leader of Hezb-e Islami Gulbuddin, the first since the war began in 2001.<sup>208</sup> The 25-point peace agreement gives Gulbuddin Hekmatyar and his followers immunity for past actions and grants them the right to participate in Afghanistan's political system.<sup>209</sup> The Afghan government agreed to lobby international organizations to lift sanctions on Hekmatyar and Hezb-e Islami.<sup>210</sup> However, critics expressed concerns about the agreement's failure to hold perpetrators accountable for war crimes, crimes against humanity, and gross violations of human rights.<sup>211</sup> Ghani said the deal should serve as an example, and "now is the time for the Taliban to decide whether they want to continue the war or participate in peace talks."<sup>212</sup>

**October 7, 2016, marked the 15-year anniversary of America's war in Afghanistan.**

Source: *New York Times*, "Voices from a Worsening Afghan War," 10/7/2016.

**Security incidents:** reported incidents that include armed clashes, improvised explosive devices, targeted killings, abductions, suicide attacks, criminal acts, and intimidation. Reported incidents are not necessarily actual incidents.

## Growing Volatility in Afghanistan

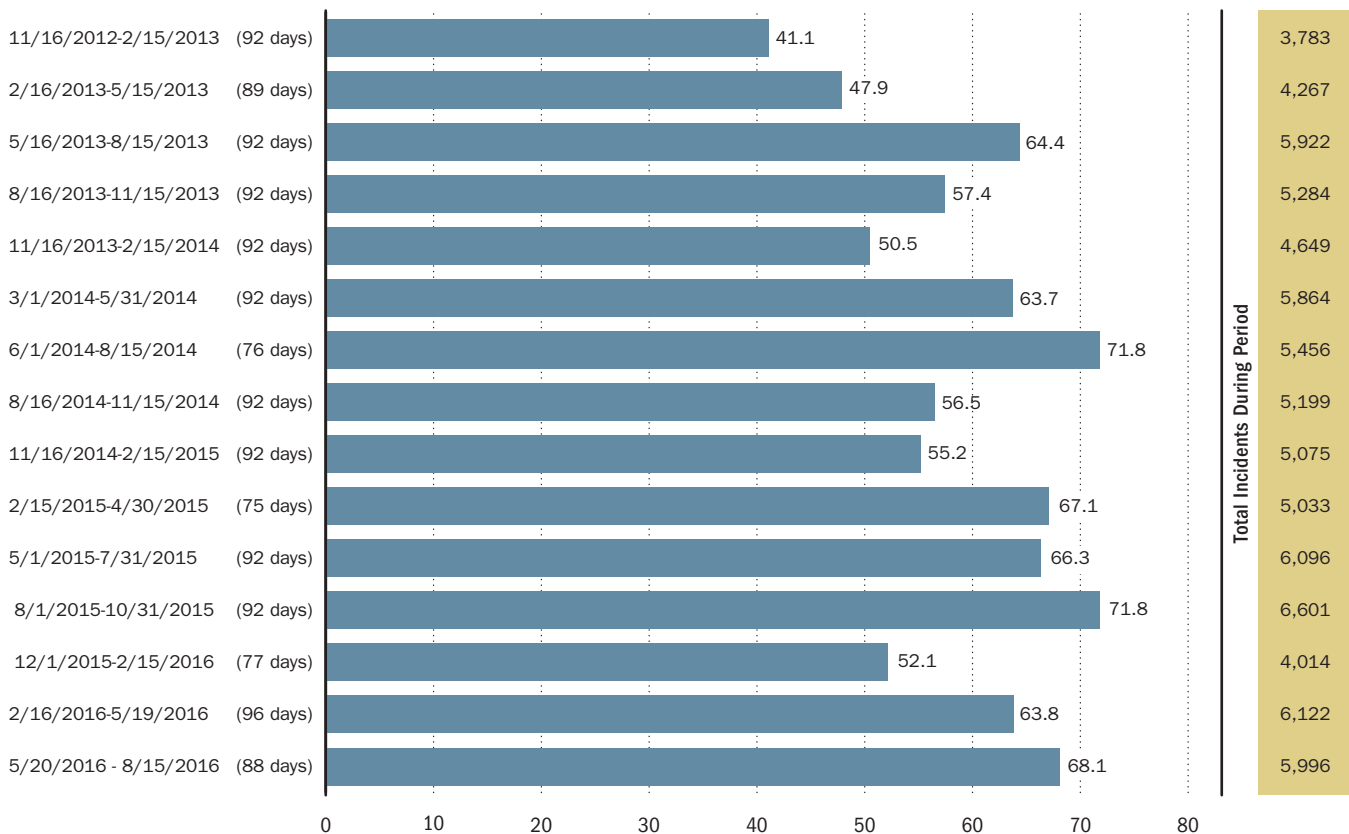
The United Nations (UN) Secretary-General reported in September that increased tensions between the Afghan President and the Chief Executive, persistent security challenges, and rising pressure from political opposition groups contributed to growing volatility in Afghanistan.<sup>213</sup> The overall security situation remained highly volatile as intensive Taliban operations continued, challenging government control in northeastern, northern, and southern provinces, and attempting to cut key supply routes.<sup>214</sup>

The UN recorded 5,996 security incidents between May 20, and August 15, 2016, as reflected in Figure 3.26, representing a 4.7% increase as compared to the same period last year, and a 3.6% decrease against the same period in 2014.<sup>215</sup> As in past UN reporting, armed clashes account for the majority of the security incidents (62.6%), followed by those involving

Source: SIGAR, analysis of the United Nations report, 12/9/2014.

FIGURE 3.26

### AVERAGE NUMBER OF REPORTED SECURITY INCIDENTS PER DAY



Note: Security incidents were not reported for November 2015.

Source: UN, reports of the Secretary-General, *The situation in Afghanistan and its implications for international peace and security*, 9/7/2016, p. 5; 6/10/2016, p. 4; 3/7/2016, p. 6; 12/10/2015, p. 5; 9/1/2015, p. 4; 6/10/2015, p. 4; 2/27/2015, p. 4; 12/9/2014, p. 5; 9/9/2014, p. 6; 6/18/2014, p. 5; 3/7/2014, p. 5; 12/6/2013, p. 6; 9/6/2013, p. 6; 6/13/2013, p. 5; and 3/5/2013, p. 5.



improvised-explosive devices (17.3%).<sup>216</sup> During the period, 68.1% of the recorded security incidents occurred in the southern, southeastern, and eastern regions.<sup>217</sup>

High-profile attacks in the capital city continued with the Department of Defense (DOD) reporting there have been about 16 high-profile attacks this year as compared to 23 last year.<sup>218</sup> The July 23 attack during an ethnic-Hazara demonstration, in which 73 civilians were killed and 293 injured, was the deadliest single incident recorded by the UN in Afghanistan since 2001.<sup>219</sup> The UN Assistance Mission in Afghanistan reported that the highest number of civilian casualties recorded since 2009 occurred in the first six months of 2016—1,601 killed and 3,565 injured.<sup>220</sup> Nearly one in three casualties were children and 507 casualties were women.<sup>221</sup>

General John Nicholson, Commander of Resolute Support (RS) and U.S. Forces-Afghanistan, said ISIL was operating primarily in three to four districts including Nangarhar and Kunar—a decrease from the nine to ten districts the group populated last year. The general estimated the number of ISIL fighters in Afghanistan range from 1,200 to 1,300.<sup>222</sup> In late July, the general attributed the killing of 12 top ISIL leaders and roughly 25% of the fighters to joint U.S.-Afghan special forces operations in Nangarhar.<sup>223</sup>

During the reporting period, the Taliban launched attacks on the cities of Tarin Kowt, Kunduz, and Kandahar.<sup>224</sup> Afghan media reported that police forces abandoned 89 Tarin Kowt checkpoints to the Taliban; however, an interior ministry spokesman denied such reports.<sup>225</sup> General Nicholson said the police at isolated checkpoints are vulnerable to being overrun by a larger enemy force.<sup>226</sup> After overrunning a checkpoint, insurgents use “psychology operations” by calling the next checkpoint and telling Afghan forces there that they will not be attacked if they leave their posts.<sup>227</sup>

In late September, Afghan forces and the Taliban were again fighting for control of Kunduz City, invoking memories of the October 2015 battle there that resulted in a high number of civilian casualties and damaged property.<sup>228</sup> A Ministry of Public Health spokesperson reported fighting in every street, and an MOD spokesperson noted the challenge of fighting insurgents in garb indistinguishable from that of local residents.<sup>229</sup> Residents reported shelling of civilian areas, the governor’s office, and the city hospital.<sup>230</sup> Approximately two-thirds of the city’s medical staff fled to avoid the violence and Taliban harassment.<sup>231</sup> After five days of fighting, the ANDSF had retaken most of the city but fighting continued on the Kabul-Kunduz highway and the Taliban still controlled several outlying regions.<sup>232</sup> After 11 days, security officials announced the city was cleared of insurgents.<sup>233</sup> The Taliban attack has also led to shortages of food, water, medical care, and electrical power.<sup>234</sup> The UN reported the fighting has forced as many as 10,000 people from their homes.<sup>235</sup> The Independent Human Rights Commission of Afghanistan reported at least 50 civilians killed and over 350 others wounded.<sup>236</sup> According to Afghan media, nearly 200 Taliban,



**Afghan Defense Minister Habibi** and RS commander General Nicholson participating in the Kunduz security shura with the Afghan government, ANDSF, local elders, and civilian representatives on August 2, 2016. (Photo by Tech. Sgt. Roberto C. Velez)

“Of the 98 U.S.- or UN-designated terrorist organizations around the globe, 20 of them are in the Af-Pak region. This is highest concentration ... in any area in the world.”

—General John Nicholson,  
Commander Resolute Support and  
U.S. Forces-Afghanistan

Source: General John Nicholson, Department of Defense, press briefing via teleconference from Afghanistan, 9/23/2016.

“Political stability and unity are also necessary to create the right conditions for continued progress by the ANDSF on the battlefield.”

—Richard Olson,  
Special Representative to  
Afghanistan and Pakistan,  
U.S. Department of State

Source: Committee Testimony, “Statement of Richard Olson Special Representative, Afghanistan and Pakistan U.S. Department of State on Afghanistan Policy,” 9/15/2016.

including their shadow provincial governor, and around 20 Afghan security forces had been killed or wounded.<sup>237</sup>

As this report went to press, the ANDSF were also fighting insurgents in Helmand, Farah, Faryab, Uruzgan, and Baghlan Provinces.<sup>238</sup>

## SUSTAINABLE SECURITY STRATEGY

USFOR-A reported the ANDSF implemented a sustainable security strategy during the summer campaign.<sup>239</sup> The strategy prioritizes the use of available resources by following what it calls a “hold-fight-disrupt” methodology.<sup>240</sup> The methodology focuses on maintaining key security environments—those that the ANDSF must hold to prevent defeat—while targeting foreign terrorist and violent extremist organizations.<sup>241</sup> USFOR-A defined three sustainable security-strategy elements:<sup>242</sup>

- **Hold** in strategic areas that cannot be lost to the enemy
- **Fight** in areas where enemy control for a long period will negatively affect the Afghan government; such areas would warrant fewer resources to secure than hold regions
- **Disrupt** in areas that the ANDSF has limited ability to secure by using intermittent offensive operations

Resolute Support Brigadier General Charles H. Cleveland, Deputy Chief of Staff for Communications, described the sustainable security strategy as maintaining control of certain, but not all, areas of the country. The ANDSF will immediately act against insurgent activity in a hold or fight area, such as key population centers, major economic arteries, and the Ring Road. In other areas the ANDSF will disrupt insurgent operations but will not seek to hold on or fight for those areas.<sup>243</sup>

## DISTRICT CONTROL

USFOR-A reported that approximately 63.4% of the country’s districts are under Afghan government control or influence as of August 28, 2016, a decrease from the 65.6% reported as of May 28, 2016. During a press briefing on September 23, General Nicholson reported “68–70% of the population lived in those districts.”<sup>244</sup> As reflected in Table 3.6, of the 407 districts within the 34 provinces, 258 districts were under government control (88 districts) or influence (170), 33 districts (in 16 provinces) were under insurgent control (8) or influence (25), and 116 districts were “contested.”<sup>245</sup> USFOR-A described contested districts as having “negligible meaningful impact from insurgents.”<sup>246</sup>

According to USFOR-A, the RS mission determines district status by assessing five indicators of stability: governance, security, infrastructure, economy, and communications.<sup>247</sup> USFOR-A identified the regions/provinces with the largest percentage of insurgent-controlled or -influenced

TABLE 3.6

<b>DISTRICT CONTROL WITHIN THE 34 AFGHANISTAN PROVINCES AS OF AUGUST 28, 2016</b>						
<b>Control Status</b>	<b>Districts</b>		<b>Population</b>		<b>Area</b>	
	Number	%	In millions	%	Sq Km	%
GIROA			22.0	68.5%	394,586	61.3%
Control	88	21.6%				
Influence	170	41.8%				
CONTESTED	116	28.5%	7.3	22.7%	182,686	28.4%
INSURGENT			2.8	8.7%	66,517	10.3%
Control	8	2.0%				
Influence	25	6.1%				
<b>Total</b>	<b>407</b>	<b>100%</b>	<b>32.1</b>	<b>100%</b>	<b>643,789</b>	<b>100%</b>

Note: GIROA = Government of the Islamic Republic of Afghanistan; sq km = square kilometers.

Source: USFOR-A, response to SIGAR data call, 8/30/2016.

districts as Helmand (21%) and the RS Train, Advise, Assist Command-North (TAAC) (15%) and TAAC-South (11.6%) regions.<sup>248</sup> The nine provinces within the TAAC-North area of responsibility are Badakhshan, Baghlan, Balkh, Faryab, Jowzjan, Kunduz, Samangan, Sar-e Pul, and Takhar.<sup>249</sup> The TAAC-South area of responsibility includes Kandahar, Uruzgan, Zabul, and Daykundi.<sup>250</sup> According to USFOR-A, the districts under insurgent control or influence from December 2015 to August 2016 were districts in “disrupt” areas. The ANDSF will target these districts for clearance operations when the opportunity arises, but will give first priority to protecting “hold” and “fight” districts under its control.<sup>251</sup> Although the ANDSF intentionally ceded ground in the “disrupt” areas, USFOR-A reported that the more populated parts of Helmand, one of the most historically contested provinces, remained under Afghan government control. As reflected in Table 3.6, the majority (68.5%) of the population lives in districts under Afghan government control or influence while 8.7% of the population live in districts under insurgent control or influence; the rest live in contested areas.<sup>252</sup>

## U.S. FORCES IN AFGHANISTAN

According to DOD, the NATO-led Resolute Support (RS) train, advise, and assist mission consists of 13,453 U.S. and Coalition personnel as of September 17, 2016. Of that number, 6,939 are U.S. forces, 4,934 are from the 26 NATO allied partners, and 1,580 are from the 12 non-NATO partner nations.<sup>253</sup> The number of U.S. forces conducting or supporting counterterrorism operations was not provided.<sup>254</sup>

Since the RS mission began on January 1, 2015, through October 3, 2016, 12 U.S. military personnel were killed in action, in addition to 12 non-hostile deaths, for a total of 24 U.S. military deaths. During this period, 124 U.S.

**As this report was going to press, USFOR-A reported one U.S. service member and one U.S. civilian were killed during an attack by what news reports said was an assailant wearing an Afghan army uniform near a Coalition base on October 19, 2016. In addition, one U.S. service member and two U.S. civilians were wounded in the attack.**

Source: RS News, “Kabul casualty release,” 10/19/2016; Washington Post, “Two Americans killed in attack on base in Afghanistan,” 10/19/2016.

military personnel were wounded in action.<sup>255</sup> Since the RS mission began through the last update on March 7, 2016, seven U.S. civilians or contractors were killed due to hostile actions in addition to nine deaths due to non-hostile causes. Nine DOD, U.S. civilian, or contractor personnel were wounded during this period.<sup>256</sup> In vetting comments of this report, DOD noted that some of the contractors may have been involved in missions other than Resolute Support's train, advise, and assist mission.<sup>257</sup>

Since the Resolute Support Mission began on January 1, 2015, through August 19, 2016, eight insider attacks occurred in which ANDSF personnel turned their weapons on U.S. military personnel.<sup>258</sup> Five insider attacks in 2015 killed three U.S. personnel and wounded 14; the three attacks reported this year killed two U.S. personnel and wounded one.<sup>259</sup> Both 2016 fatalities occurred in Helmand Province.<sup>260</sup> Insider attacks during 2015 were also responsible for the death of three of the seven U.S. civilians killed in Afghanistan and one of the nine wounded during this period.<sup>261</sup> There were 101 insider attacks in which ANDSF personnel turned on fellow ANDSF security forces during the same period. These attacks killed 257 Afghan personnel and wounded 125.<sup>262</sup> Of these attacks, 44 occurred in 2016, killing 120 and wounding 70.<sup>263</sup> USFOR-A warned that their numbers may differ from official Afghan government casualty figures, which could be subject to some degree of error.<sup>264</sup> According to USFOR-A, from January 1, 2016, through August 19, 2016, 5,523 ANDSF service members were killed and an additional 9,665 members were wounded.<sup>265</sup>

## Challenges in Developing the Essential Functions of the ANDSF, MOD, and MOI

Key areas of the RS mission are organized under eight Essential Functions (EF). The highlights of each function reported to SIGAR this quarter include:

- **EF-1 (Multi-Year Budgeting and Execution):** EF-1 provided train-advise-assist (TAA) efforts to the MOD and MOI for the start of their fiscal year. Additionally, both ministries were reported to have identified unexecuted resources and proposed realignments of expiring current fiscal-year funds.<sup>266</sup> While procurement remains a significant challenge for both ministries, improvements were reported in requirements validation, early contract awards, and use of multi-year or framework contracts.<sup>267</sup>
- **EF-2 (Transparency, Accountability, and Oversight):** EF-2 advisors supported the ministry and general-staff inspector generals (IG) on the Ministry Internal Control Program implementation.<sup>268</sup> The IGs were reported to be making progress on the required annual and special inspections. The MOI IG identified instances of misuse of fuel, vehicles, and weapons and stopped unauthorized vehicles from receiving fuel. In addition, ministry-owned fuel tanks were authorized to be installed at

### SIGAR FINANCIAL AUDIT

SIGAR published a financial audit this quarter on the U.S. Department of the Army's support for the Afghan Ministries of Defense and Interior (SIGAR 16-61-FA). The audit found \$17.7 million in unsupported costs incurred by Dyncorp International LLC for mentoring and training the Afghan National Police and Afghan National Army. For more information on the audit, see Section 2 of this report.

locations that previously only had privately owned fuel stations that lacked fuel-distribution controls.<sup>269</sup>

- EF-3 (Civilian Governance of Afghan Security Institutions):** EF-3 advisors met weekly with high-level MOD and MOI officials to discuss numerous gross violations of human rights cases in an effort to move them forward. EF-3 advisors received critical documents on ministry efforts, official investigations, prosecutions, and judicial decisions. The ministry officials accepted the advisors’ revisions to reflect vital facts and the current status of each case. EF-3 reported some resistance in responding to gross human rights violations, however, advisors noted that making U.S.-funds available for official travel contingent on measurable progress has helped to serve as motivation.<sup>270</sup> With the recruitment of five Afghan attorneys from the Functional Area Support Teams program, MOD’s legal department now has nine attorneys, however many of its staff are not legally educated or trained. EF-3 is assisting the MOD in reviewing all 46 employees’ qualifications and to evaluate the directorate’s capacity for legal work.<sup>271</sup>
- EF-4 (Force Generation):** EF-4 estimates 70–80% of the ANA and 95% of the ANP are biometrically registered—a prerequisite for enrollment in the Afghanistan Personnel Pay System. A review and validation of all ANA personnel and biometric information that began in August is scheduled to be completed in October 2017.<sup>272</sup> DOD reported in their vetting comments that validation efforts are expected to eliminate “ghost soldiers.”<sup>273</sup> The EF-4 Police Institutional Advisory Team visited three of the Regional Training Centers, with plans to visit two additional ones by the end of October, to identify systemic training issues and develop future TAA focus.<sup>274</sup>
- EF-5 (Sustainment):** This quarter the EF-5 advisors assisted the MOI in awarding a contract for radio operation and maintenance in support of the Kabul MOI first responders. The competitive process resulted in a contract award that reduced annual costs from over \$14 million to under \$2 million.<sup>275</sup> According to EF-5, the ANP Information, Communication, and Technology staff transitioned all network operations from the old MOI headquarters into the new headquarters building without disrupting network, video teleconferencing, data, or voice communications.<sup>276</sup> Additionally the ANP was able address critical shortages by inventorying, recording in CoreIMS, and distributing 60 pallets of critical radio-repair equipment in four days.<sup>277</sup> Additional updates are included in the ANA and ANP Equipment portions of this section.
- EF-6 (Strategy and Policy, Planning, Resourcing, and Execution):** EF-6 has two missions: (1) strategic planning and policy and (2) execution and employment of the force. For the execution and employment mission, EF-6 oversees execution of operations to ensure forces are used correctly.<sup>278</sup> This quarter EF-6 reported the Afghan ministries made moderate progress over the summer. Two milestone assessments were upgraded, two milestones required timeline adjustments, and two other



**RS advisors train Afghans** on flying the MD-530 helicopter in Kabul, August 25, 2016. (U.S. Air Force photo by Capt. Jason Smith)



milestones had minor amendments.<sup>279</sup> EF-6 assesses the ANA are misusing personnel during high-tempo operations, there is a broken link between readiness reporting and prioritizing the fielding of equipment, and the summer campaign is blunting the effects of TAA efforts.<sup>280</sup> Additionally, advancement is hindered by ANP delays in approving standard operating procedures and the MOI's failure to enforce process-oriented operations orders.<sup>281</sup> For more in-depth information, see page 112 of this section.

- **EF-7 (Intelligence):** While the Afghan Geodesy and Cartography Head Office has had difficulty supporting ANDSF geospatial requirements since its 2007 inception, EF-7 advisors reported on the progress made to make it easier for the MOD and NDS to request products.<sup>282</sup> The Afghans are using an advisor-provided checklist for the A-29 Super Tucano aircraft to ensure safe, effective targeting in the absence of a fully functioning target board or pending the enactment of targeting procedures.<sup>283</sup> According to the EF, the Police Intelligence Training Center has conducted more courses than planned for the current year, is seeking to expand their mobile-training team capability, and is creating an intermediate intelligence course.<sup>284</sup> Police intelligence reports are disseminated to focus data collection on the most important threats and to prioritize intelligence efforts.<sup>285</sup>
- **EF-8 (Strategic Communications):** Afghan communication capability is growing, according to EF-8. In June, the primary Palace spokesperson was appointed. In July, daily communication working groups convened in preparation for the Brussels conference, and the Palace has held weekly security-communication events.<sup>286</sup> A Directorate of Local Governance spokeswoman participated in the MOD/MOI information operations in Nangarhar during July–August and eight ANA female officers were provided public affairs training and professional development.<sup>287</sup> The Palace's order for provincial governors to increase pro-government messaging had mixed results, as some governors and police chiefs had commented on the inability of the ANDSF to maintain security. However, EF-8 noted a decrease in such reports since the ANDSF transitioned to offensive-focused operations.<sup>288</sup>
- **Gender Office:** The RS Gender Advisor Office reported on the appointment of an advisor to serve as a Gender Focal Point (GFP) in each EF to promote women.<sup>289</sup> While several factors affect EF advisors' ability to promote women, RS reports the most significant factor is the Afghan receptivity to and acceptance of more women in the workplace. The Gender Advisor Office noted that a great deal of unified effort and collaboration across the EFs is necessary to achieve its goals.<sup>290</sup> This quarter the first women graduated from the radio-maintenance class so that repair services can continue when men leave the shop for the battle field.<sup>291</sup>

## ANDSF Strength

This quarter, ANDSF assigned force strength was 317,709 (not including civilians), according to USFOR-A.<sup>292</sup> As reflected in Table 3.7, the ANA is at

TABLE 3.7

<b>ANDSF ASSIGNED FORCE STRENGTH, JULY 2016</b>						
<b>ANDSF Component</b>	<b>Approved End-Strength Goal</b>	<b>Target Date</b>	<b>Assigned as of July 2016</b>	<b>% of Goal</b>	<b>Difference Between Current Assigned Strength and Goals</b>	<b>Difference (%)</b>
ANA including AAF	195,000	December 2014	169,229	86.8%	(25,771)	(13.2%)
ANA Civilians including AAF Civilians	8,004	—	6,829	85.3%	(1,175)	(14.7%)
<b>ANA + AAF Total</b>	<b>203,004</b>		<b>176,058</b>	<b>86.7%</b>	<b>(26,946)</b>	<b>(13.3%)</b>
Afghan National Police	157,000	February 2013	148,480	94.6%	(8,520)	(5.4%)
<b>ANDSF Total with Civilians</b>	<b>360,004</b>		<b>324,538</b>	<b>90.1%</b>	<b>(35,466)</b>	<b>(9.9%)</b>

Note: ANDSF = Afghan National Defense and Security Forces; ANA = Afghan National Army; AAF = Afghan Air Force.

Source: DOD, *Report on Progress Toward Security and Stability in Afghanistan*, 12/2012, p. 56; USFOR-A, response to SIGAR data calls, 6/3/2016 and 8/30/2016; USFOR-A, response to SIGAR vetting, 10/9/2016 and 10/11/2016.

TABLE 3.8

<b>ANDSF ASSIGNED FORCE STRENGTH, FEBRUARY 2014–JULY 2016</b>				
	<b>2/2014</b>	<b>5/2014</b>	<b>8/2014</b>	<b>11/2014<sup>b</sup></b>
ANA including AAF	184,839	177,489	171,601	169,203
ANP	153,269	152,123	153,317	156,439
<b>Total ANDSF</b>	<b>338,108</b>	<b>329,612</b>	<b>324,918</b>	<b>325,642</b>
	<b>2/2015</b>	<b>5/2015</b>	<b>7/2015<sup>a</sup></b>	<b>10/2015<sup>a</sup></b>
ANA including AAF	174,120	176,762	176,420	178,125
ANP	154,685	155,182	148,296	146,026
<b>Total ANDSF</b>	<b>328,805</b>	<b>331,944</b>	<b>324,716</b>	<b>324,151</b>
	<b>1/2016</b>	<b>4+5 2016<sup>c</sup></b>	<b>7/2016</b>	
ANA including AAF	179,511	171,428	176,058	
ANP	146,304	148,167	148,480	
<b>Total ANDSF</b>	<b>325,815</b>	<b>319,595</b>	<b>324,538</b>	

Note: ANA = Afghan National Army; AAF = Afghan Air Force; ANP = Afghan National Police; ANDSF = Afghan National Defense and Security Forces. ANA and AAF numbers include civilians except for the May 2016 numbers; available data for ANP do not indicate whether civilians are included.

<sup>a</sup>Total “ANA including AAF” numbers for July 2015 and October 2015 are not fully supported by the detailed numbers in the USFOR-A response to SIGAR data call; Trainee, Transient, Holdee, and Students (TTHS) may represent all or part of the unreconciled portion.

<sup>b</sup>Reported November 2014 ANP number appears to double-count some Afghan Uniformed Police; actual number may be 151,272.

<sup>c</sup>ANA data as of 5/20/2016; ANP data as of 4/19/2016.

Source: CSTC-A response to SIGAR data calls, 3/31/2014, 7/1/2014, and 10/6/2014; RSM, response to SIGAR request for clarification, 3/14/2015; USFOR-A, response to SIGAR vetting, 4/10/2015, 7/12/2015, 1/29/2016, 4/12/2016, 10/9/2016, and 10/11/2016; USFOR-A, response to SIGAR data calls, 12/28/2014, 3/24/2015, 6/29/2015, 9/11/2015, 12/14/2015, 3/4/2016, 6/3/2016, and 8/30/2016.

86.8% and the ANP at 94.6% of their authorized force strengths, not including civilian employees.<sup>293</sup> The July 2016 assigned-strength number reflects a decrease of 178 over the same period last year.<sup>294</sup>

Compared to last quarter, the ANP had an increase of 313 personnel; while overall the ANA (including Afghan Air Force and civilians) increased by 4,630 personnel, as shown in Table 3.8.<sup>295</sup> However, when ANA civilians are excluded, the ANA military strength decreased by 2,199 personnel.<sup>296</sup>

## THE STATUS OF AHRIMS AND APPS

To encourage the MOD and MOI to use electronic-payment systems, CSTC-A plans to provide 100% funding only for personnel in authorized positions being paid electronically, once the automated pay system is ready for use.<sup>297</sup>

The Afghan Human Resource Information Management system (AHRIMS) contains data that includes the name, rank, education level, identification-card number, and current position of ANDSF personnel. AHRIMS also contains all the approved positions within the MOD and the MOI along with information such as unit, location, and duty title. The Afghan Personnel Pay System (APPS) is under development and when implemented will integrate the data in AHRIMS with compensation and payroll data to process authorizations, record unit-level time and attendance data, and calculate payroll amounts.<sup>298</sup>

Two other systems round out the effort to manage personnel: the Afghan Automated Biometric Identification System (AABIS) and the ANDSF Identification Card System (ID). APPS, AABIS, and ID will contain unique biometric-registration numbers. Only those ANDSF members registered in AABIS will be issued an ID, and only those members both registered and with a linked ID will be authorized to have an APPS record. AABIS will electronically update the ID system and APPS, eliminating the error-prone manual process of inputting 40-digit numbers into the ID system.<sup>299</sup> CSTC-A is overseeing the integration of the biometrically linked ID into the APPS<sup>300</sup> to ensure the employee exists and payments are sent directly into the employee's bank account.<sup>301</sup> According to CSTC-A, this structure will dramatically reduce the potential for nonexistent personnel to be entered into APPS, although it will not completely eliminate the risk of paying for "ghost" personnel. Routine checks are required to determine that personnel are properly accounted for and are still actively serving in the ANDSF.<sup>302</sup>

USFOR-A reports there are two ongoing efforts to ensure that accurate personnel data exist in AHRIMS to migrate into APPS: slotting—matching a person to an authorized position—and data cleansing—correcting and completing key personnel data.<sup>303</sup> A related AHRIMS effort is correcting the employment status of those personnel retired, separated, or killed in action.<sup>304</sup> According to USFOR-A, as of mid-August 2016, 75% of ANA personnel<sup>305</sup> and 88% of ANP personnel<sup>306</sup> were "slotted" to an authorized position, against a goal of 95% slotted in both forces.<sup>307</sup> Accurate and complete personnel records are critical to improve accountability, transparency, and oversight of the ANDSF.<sup>308</sup> USFOR-A reports ANA data-cleansing efforts will continue through 2017, and the MOI has undertaken a similar data-cleansing effort of the ANP records.<sup>309</sup> In vetting, USFOR-A reported the biometric enrollment, being performed concurrently with the data cleansing effort, will be completed in 2017.<sup>310</sup>

## ANDSF CONTINUE TO RELY ON THE ASSF

USFOR-A reported that the “sustainable security strategy” employed by the ANDSF over the summer campaign has proven effective.<sup>311</sup> According to DOD, with the exception of Afghan special operations and aviation units, U.S. advisors participating in the RS train, advise, and assist mission have little or no direct contact with ANDSF units below ANA-corps and ANP-zone-headquarters levels. In addition to USFOR-A advisor observations and TAA activities, the advisors rely on data provided by the Afghan ministries to evaluate the operational readiness and effectiveness of the ANDSF. The consistency, comprehensiveness, and credibility of this data varies and cannot be independently verified by U.S. officials.<sup>312</sup>

According to USFOR-A, the sustainable security strategy using a “hold-fight-disrupt” methodology (see page 104 of this section for more details) has enabled the ANDSF to avoid strategic setbacks.<sup>313</sup> RS anticipates that ANDSF capabilities will continue to improve given an increased focus on training and force generation and assesses that the ANDSF can succeed in bringing the Taliban to the negotiating table by fully applying the sustainable security strategy.<sup>314</sup>

USFOR-A noted that the most capable elements of the ANDSF are the Afghan Special Security Forces (ASSF) and the Afghan National Civil Order Police (ANCOP). They are reported the most successful in ground combat and often perform the role of the ANA.<sup>315</sup> Last quarter USFOR-A reported the ANDSF relied heavily on the ASSF for conventional missions that the ANA or ANP should perform.<sup>316</sup> One adviser expressed concern that the ANA’s reliance on “commandos” risks burning out its elite forces.<sup>317</sup>

Brigadier General Charles Cleveland, Resolute Support deputy chief of staff for communications, said mission advisors want “to take some of the best practices from the commandos and export them to the conventional forces, starting with leadership.”<sup>318</sup> General Nicholson estimated 80% of Afghan special forces operations are performed independent of RS advisors, enablers, or U.S. special forces.<sup>319</sup> According to the general, U.S. special forces accompanying the Afghans only go so far as the “last covered and concealed position prior to the objective.”<sup>320</sup>

USFOR-A also reported improved intelligence and aviation support. The ANDSF have conducted intelligence-driven operations and proven capable of integrating close air support. The AAF has demonstrated effectiveness in engaging enemy targets while minimizing civilian and friendly-fire casualties.<sup>321</sup> Nonetheless, DOD reported the demand for aviation support is still much greater than the Afghan resources available.<sup>322</sup>

According to USFOR-A, while maintenance operations did not degrade over the rating period, unsynchronized or poorly executed maintenance and logistics remains a significant challenge for the ANDSF.<sup>323</sup> Reporting also remains a challenge, especially in the ANP, as commanders report to whom they prefer rather than following existing but unapproved standard operating procedures.<sup>324</sup>

“Something money can’t buy is their willingness to take the fight to the enemy.”

—General John Nicholson,  
Commander Resolute Support and  
U.S. Forces-Afghanistan

Source: General John Nicholson, Department of Defense, press briefing via teleconference from Afghanistan, 9/23/2016.

“During recent operations, the ANDSF [did] not exhibit an offensive mind-set in certain areas allowing insurgents temporary tactical success. However, the insurgents cannot hold their temporary tactical successes once the ANDSF attack.”

—USFOR-A Afghan  
Assessment Group

Source: USFOR-A, response to SIGAR data call, 8/30/2016.

## Members of Congress Ask SIGAR to Investigate Allegations of Sexual Abuse

A bipartisan, bicameral group led by Senator Patrick Leahy (D-VT) and Representative Thomas J. Rooney (R-FL) and 91 other members of Congress in December 2015 asked SIGAR to conduct an inquiry into the U.S. government's experience with allegations of sexual abuse of children committed by members of the Afghan security forces. The inquiry is ongoing and will also look into the manner in which the Leahy amendment prohibiting DOD and the State Department from providing assistance to units of foreign security forces that have committed gross violations of human rights is implemented in Afghanistan. See SIGAR Quarterly Report to the United States Congress, January 2016, p. 40, for more information. The Department of Defense Inspector General is conducting a similar investigation.

**SIGAR cannot verify the accuracy of ministry-assessment data provided by the RS mission.**

Cross-ministerial coordination also remains a challenge, according to USFOR-A. Generally the regional operational-coordination centers (OCC) are effective at integrating ANA and ANP activities, while the provincial OCCs are not as effective, and a lack of tactical coordination at the district level commonly results in confusion as to which organization is in charge.<sup>325</sup>

Leadership challenges continue. Appointments to high-level positions are often not based on merit, while staff positions are generally provided to junior and inexperienced officers due to their ability to read and write, not necessarily for their suitability to the position.<sup>326</sup>

The ANDSF lacks a risk-management system and therefore relies heavily on U.S. forces to prevent strategic failure. ANDSF leadership is focused on short-term tactical-level issues. Consequently, neither strategic nor operational risks are addressed or mitigated. RS assesses this shortfall will not significantly improve in the next 12 months and will require continued support at the institutional and operational levels.<sup>327</sup>

In July, General Nicholson said the ASSF is the only ANA force employing an operational readiness cycle (ORC) to allow the forces to rotate out, refit, retrain, or take leave, before returning to the fight. However, NSOCC-A reported that since late August the ASSF has been unable to accomplish any ORC due to the complete overuse and misuse of the ASSF.<sup>328</sup> The general said this winter RS will work on implementing an ORC for the conventional forces.<sup>329</sup> As units rotate through an ORC, each ANA corps is responsible for conducting its own collective training through the regional military-training center while the ANP conducts local training as officers are rotated out of position.<sup>330</sup>

## MINISTRIES OF DEFENSE AND INTERIOR DEVELOPMENT

Each RS Essential Function (EF) directorate and the Gender Advisor Office use the Essential Function Program of Actions and Milestones (POAM) to assess the essential-function capabilities of the offices in the ministries of Defense and Interior.<sup>331</sup> This quarter, RS classified the overall assessments of the Ministries of Defense and Interior; SIGAR will report on them in a classified annex to this report.

The milestones are assessed using a five-tier rating system.<sup>332</sup> Milestone assessments are combined to determine the overall assessment of a department. Department assessments are then combined to determine the overall assessment of the ministry.<sup>333</sup>

The five ratings reflect the degree to which Afghan systems are in place, functioning, and being used effectively. The highest rating, "sustaining capability," indicates an Afghan ministry can perform a specific function without Coalition advising or involvement.<sup>334</sup>





**General Joseph F. Dunford Jr.**, chairman of the U.S. Joint Chiefs of Staff, meets with General Dhatar 'Qadam Shah' Shahin, ANA Chief of Staff, in Kabul, July 17, 2016. (DOD Photo by Navy Petty Officer 2nd Class Dominique A. Pineiro)

This quarter, EF-6 (Strategy and Policy, Planning, Resourcing, and Execution) reported that the two Afghan ministries made moderate developmental progress over the summer. Two milestone assessments were upgraded while two milestones required timeline adjustments, and two additional milestones were amended.<sup>335</sup>

The MOI Deputy Minister for Strategic Policy achieved a “fully effective” milestone rating for producing two strategic documents codifying the five ANP strategic goals and actions to accomplish those goals without “major TAA influence.”<sup>336</sup>

The MOD Strategy and Plans office, with significant Coalition assistance, produced the Defense Capabilities Planning Guidance which provides details on MOD’s strategic objectives and tasks. Despite Coalition assistance, the MOD’s understanding of how to create this type of document increased, resulting in this milestone-assessment rating being raised from “in development” to “partially effective.”<sup>337</sup>

The date for achieving the milestone for the ANA to identify and address capability gaps in a “partially effective” manner was pushed back from July 2016 to January 2017.<sup>338</sup> The milestone for the ANP Deputy Minister for Security, Plans and Operations to issue “process-oriented operations” orders to the provincial chiefs of police in a “partially effective” manner was pushed to October 2016.<sup>339</sup>

Additionally, a milestone to train sufficient Mi-17 helicopter instructors and maintenance pilots (pilots who test aircraft after maintenance) to achieve “sustainable” status, was pushed from June 2016 to December 2016 due to a shortage of qualified maintenance pilots.<sup>340</sup>

## Afghan Local Police

Afghan Local Police members, known as “guardians,” are usually local citizens selected by village elders or local leaders to protect their communities against insurgent attack, guard facilities, and conduct local counterinsurgency missions.<sup>341</sup>

As of August 27, 2016, according to the NATO Special Operations Component Command-Afghanistan (NSOCC-A), the ALP has 28,577 guardians, 24,181 of whom are trained with an additional 305 guardians in training.<sup>342</sup> The ALP has incurred a 1,261 force reduction since May.<sup>343</sup> Consistent with advising the Afghan security forces at the ANA-corps and ANP-zone-headquarters level, NSOCC-A advises the ALP at the ALP staff-directorate level and does not track ALP retention, attrition, or losses.<sup>344</sup> According to Afghan reporting, 0.24% of ALP guardians were killed in action during June–August 2016. Additionally, 514 ALP guardians were wounded March 21–August 20, 2016.<sup>345</sup>

NSOCC-A reported the FY 2016 cost to support the ALP at its authorized end strength of 30,000 is \$97.5 million. The United States expects to fund approximately \$93 million, with the Afghan government contributing the remaining \$4.5 million.<sup>346</sup> This is a decrease of \$19.5 million from the amount NSOCC-A reported last quarter.<sup>347</sup> CSTC-A reported that as of August 22, 2016, \$32.1 million had been disbursed during FY 2016 in support of the ALP.<sup>348</sup> Unlike the ANP, the ALP is not paid via the UN Development Programme’s multilateral Law and Order Trust Fund for Afghanistan (LOTFA), but through the U.S.-provided ASFF as on-budget assistance to the Afghan government.<sup>349</sup>

This quarter NSOCC-A reported efforts continue to enroll ALP personnel into the Afghan Human Resources Information Management System, to transition ALP salary payments to an electronic funds-transfer (EFT) process, and to inventory materiel.<sup>350</sup> According to CSTC-A, 82% of the ALP are registered to receive salary payments via EFT or mobile money, with 18% receiving salary payments via the trusted-agent payment method, (long criticized as susceptible to corruption). CSTC-A reports ALP guardians in 12 provinces have been registered for mobile money.<sup>351</sup> According to CSTC-A, ALP guardians perceive they receive more of their salary when they are paid via mobile money and find it easier to access funds than through alternate payment methods.<sup>352</sup>

## AFGHAN NATIONAL ARMY

As of September 30, 2016, the United States had obligated \$40.8 billion and disbursed \$40.2 billion of ASFF funds to build, train, equip, and sustain the ANA.<sup>353</sup>

## ANA Military Personnel Decrease for Second Quarter

As of July 2016, the overall assigned strength of the ANA, including the AAF but not including civilians, was 169,229 personnel.<sup>354</sup> Compared to last quarter, the ANA (including Afghan Air Force and civilians) increased by 4,630 personnel, as shown in Table 3.8 on page 109 of this section.<sup>355</sup> However, when ANA civilians are excluded, the ANA military strength decreased by 2,199 personnel.<sup>356</sup> ANA assigned-military personnel are at 86.8% of the approved end strength.<sup>357</sup> The number of ANA civilians reported this quarter was 6,829.<sup>358</sup>

USFOR-A reports overall ANA attrition over the summer months at 2.9% during June, 1.8% during July, and 2.8% during August. The overall 12-month attrition rate as of August 2016 was 33.5%, an increase from the 12-month rate of 28% as of August 2015.<sup>359</sup>

Eight Afghan nationals in the United States for military training went missing during September: two from Fort Leonard Wood, Missouri; one from Fort Gordon, Georgia; two from Fort Benning, Georgia; one from Fort Lee, Virginia; one from an Army facility in Little Rock, Arkansas; and, one from an unspecified location. Officials believe two may have fled the country.<sup>360</sup> Later a DOD spokesperson reported that 44 Afghans have disappeared during training since January 2015.<sup>361</sup>

RS components conducted a survey from December 2015 through May 2016 to obtain soldiers' and recruits' perceptions on enlisting and reenlisting. It found strong esprit de corps among the ANA. A total of 380 soldiers were surveyed in addition to recruits who in-processed from December 2015 to April 2016.<sup>362</sup> The new recruits:<sup>363</sup>

- came from 29 provinces but most from the north and east: Nangarhar (13%), Kabul (11%), and Kapisa (9%)
- were mostly 18–22 years old (71%), while 24% were 23–27 years old
- commonly reported having a high-school education (62%), with 7% holding a university degree and 3% having no education
- were mostly Pashtuns (38%) and Tajiks (35%), with 9% Hazaras

The top three influences on the decision to enlist were television advertising (40%), radio (24%), or family encouragement (17%).<sup>364</sup> Their motivations to join the ANA included patriotism and duty to country (80%), keeping their community safe (36%), religious duty (18%), and the belief that the ANDSF will take care of its soldiers (15%) (respondents could provide multiple reasons). Other reasons included the belief that it was the best job available or because of family and friends or other personal reasons.<sup>365</sup> Most new recruits had a relative serving in the ANA (82%), were proud to be in the army (98%), and said their families were proud they had joined (97%).<sup>366</sup>

The majority of the recruits say their army experience has been what they expected (48%) or has exceeded their expectations (46%). Nearly all (88%) believe their lives will become better for having joined the ANA.<sup>367</sup> Two-thirds said the ANA provided transportation to the

### SIGAR SPECIAL PROJECT

This quarter SIGAR, concerned about the number of “ghost” soldiers in the ANDSF, questioned DOD on their efforts to validate the number of personnel in the Afghan security forces.



**Afghan National Defense and Security Forces** celebrate the 97th Afghanistan Independence Day at Camp Hero, home of the 205th “Hero Corps” of the Afghan National Army, in Kandahar on August 18, 2016. (U.S. Army photo by Major Luke Talbot, 36th Infantry Division)

recruitment-processing center.<sup>368</sup> Three-quarters strongly agree they have received good care (food, medical, facilities, etc.), whereas 20% somewhat agree.<sup>369</sup> If wounded, almost all (98%) expect they will receive good medical care. If killed, 92% expect their families will be taken care of. More recruits in the March and April surveys had much stronger favorable opinions than those that took the survey earlier.<sup>370</sup>

Practically all recruits (91%) understood how they would be paid and were satisfied with their pay.<sup>371</sup> About half (47%) said they were aware of the penalties for being away without leave and for desertion. However, a third were concerned about their ability to take leave (33%), or that the distance from family could impact their ability to take leave (30%). Only 10% reported being assigned to a duty location near family.<sup>372</sup>

While recruits surveyed in December 2015 (21%) and March 2016 (19%) reported the highest percentage of contact with anti-government elements, overall 16% of recruits reported being approached by anti-government elements. Anti-government elements are reported to watch for opportunities to influence or compromise ANA recruits.<sup>373</sup> Currently serving soldiers:<sup>374</sup>

- came from 28 provinces, although the percentage distribution was not reported
- were mostly 28–32 years old (33%), 23–27 years old (29%), or 33–40 years old (24%)
- reported having some high-school education or graduated (48%), attending or graduating from a university (6%), or having no formal education (30%)
- were mostly Pashtuns (41%), Tajiks (23%), or Hazaras (19%)
- had up to 3 years (32%), 3–5 years (28%), or 5–10 years (25%) army service

Approximately 83% of the soldiers stated they wanted to remain in the army, with more than a third (42%) citing patriotism and duty to country.



Other reasons included pride in being a soldier (15%), to keep their families and communities safe (14%), for the salary and benefits (10%), and lack of other jobs (10%).<sup>375</sup> Of the 17% of soldiers reporting they wanted to leave the army, reasons included fear of retaliation against self or family (18%), disagreement with the government or perception the government is not committed to winning (18%), and a salary inadequate for supporting a family (unreported %). However, the primary reason was not provided in an unclassified manner.<sup>376</sup>

Approximately 58% reported they knew or knew of personnel who had left the army before their commitment was over. Threats against self/family members was the most commonly cited reason for leaving (31%), followed by loss of trust/confidence in the government or ANA leadership and the perception that the ANDSF does not take care of their people (17%). Other reasons included lack of family support, better job opportunities, dissatisfaction with their army job, and a perception that the ANA cannot win. Additionally, some soldiers were concerned that the Taliban were “interfering with the burial of ANA casualties.”<sup>377</sup>

A third of the soldiers expressed the intention to make a career of army service or remain for the duration of the conflict, another third intended to remain for more than 10 years, and 16% intended to re-contract for another term of up to three years.<sup>378</sup>

**SIGAR will report on the quarterly change in ANA corps-level troop strength in a classified annex to this report.**

## ANA Sustainment

As of September 30, 2016, the United States had obligated \$17.7 billion and disbursed \$17.3 billion of ASFF for ANA sustainment.<sup>379</sup> Most ASFF sustainment funding is for salaries and incentive payments. Other uses include procuring items such as ammunition, organizational clothing and individual equipment (OCIE), aviation sustainment, and vehicle maintenance.<sup>380</sup>

CSTC-A reported the total amount expended for all payroll and nonpayroll sustainment requirements in Afghan FY 1395 (2016) was \$387.9 million through June 20, 2016.<sup>381</sup> Aside from salaries and incentives, the largest uses of sustainment funding are for fuel (\$73.7 million), “energy operating equipment” (\$8.3 million), and building sustainment (\$3.5 million).<sup>382</sup>

Last quarter SIGAR reported on the boot shortage within the ANSDF.<sup>383</sup> This quarter CSTC-A reported an adequate number of winter boots were procured for the ANA soldiers and new recruits: 194,000 pairs of winter boots and 194,000 of summer boots. The MOD was provided a listing of the winter OCIE in stock and on order so they could distribute the boots and other cold-weather gear before the onset of winter.<sup>384</sup>

## ANA Salaries and Incentives

CSTC-A reported the funding required for ANA base salaries, bonuses, and incentives will average \$545.8 million annually over the next five years.<sup>385</sup> In vetting comments, however, DOD noted that these forecasted numbers are



for planning purposes only and are not definitive indicators of future DOD support, which will depend on Afghan progress toward reconciliation and reducing corruption, security conditions, and other factors.<sup>386</sup>

During Afghan FY 1395 (2016), the United States provided \$120.9 million, as of June 20, 2016, directly to the Afghan government to fund ANA salaries and contractor payments, with the significant majority of the funding, \$80.9 million, applied toward officer base pay. An additional \$37.7 million was used for noncommissioned officers' and soldiers' pay, with the remainder applied toward ANA civilians and contractors' base pay.<sup>387</sup> In contrast, funding provided for FY 1394 salaries and incentives totaled \$271 million.<sup>388</sup>

## ANA Equipment and Transportation

As of September 30, 2016, the United States had obligated \$8.7 billion and disbursed \$8.4 billion of ASFF for ANA equipment and transportation.<sup>389</sup> Most of these funds were used to purchase vehicles, aircraft, communication equipment, weapons, and related equipment. Approximately 48.2% of U.S. funding in this category was for vehicles and related parts, as shown in Table 3.9.

TABLE 3.9

<b>COST OF U.S.-FUNDED ANA EQUIPMENT, AS OF AUGUST 31, 2016</b>			
<b>Type of Equipment</b>	<b>Procured</b>	<b>Remaining to be Procured</b>	<b>Procured and Fielded to the ANA</b>
Vehicles	\$7,360,979,333	\$669,663,170	\$6,648,731,649
Ammunition	2,469,192,205	303,734,912	2,223,968,551
Aircraft	2,454,887,858	312,253,892	1,526,849,750
Other	884,304,375	0	801,295,177
Communications	870,966,975	80,719,961	745,480,497
Weapons	642,851,434	30,687,563	542,320,095
C-IEDs	455,211,247	113,513,808	341,550,056
Transportation Services	120,802,600	0	13,459,569
<b>Total</b>	<b>\$15,259,196,027</b>	<b>\$1,510,573,306</b>	<b>\$12,843,655,344</b>

Note: C-IED = Counter-improvised-explosive devices. Equipment category amounts include the cost of related spare parts. Procured and Fielded to the ANA = Title transfer of equipment is initially from the applicable U.S. Military Department/Defense Agency to CSTC-A; title to the equipment is later transferred to the MOD/ANA.

Source: CSTC-A, response to SIGAR data call, 9/16/2016; CSTC-A, response to SIGAR vetting, 10/9/2016.

Since last quarter, the total cost of equipment and related services procured for the ANA increased by over \$73.7 million.<sup>390</sup> The majority of the increase was in transportation services, followed by vehicle- and communication-equipment procurements.<sup>391</sup> Additionally, CSTC-A reported an increase of \$46.4 million in the counter-improvised-explosive devices that are “remaining to be procured.”<sup>392</sup>

This quarter EF-5 Information, Communication, and Technology advisors conducted a bottom-up review of the entire MOD tactical radio inventory.

After accounting for equipment that was battle-damaged or had reached the end of life, as well as equipment for new hires, a procurement request was submitted for over 5,170 radios valued at \$52 million.<sup>393</sup>

According to CSTC-A, there are over 54,000 vehicles in the ANA inventory, although DOD noted that the number of operational vehicles is estimated at far fewer.<sup>394</sup> Due to inconsistent and unreliable reporting by the MOD, the accuracy of the ANA equipment operational-readiness rate remains questionable. CSTC-A said data quality is expected to improve once the National Maintenance Strategy is implemented and training results are realized, but pointed to several factors within MOD that contribute to poor readiness rates:<sup>395</sup>

- high number of battle- or accident-damaged vehicles
- shortage of about 600 trained mechanics for vehicle maintenance (mechanic retention and training remains a serious concern for both the ANA and ANP)<sup>396</sup>
- assignment of mechanics to combat-related duties such as staffing checkpoints

This quarter CSTC-A reported mixed results following SIGAR's audit which found the ANA faces challenges in developing its vehicle-maintenance capability. According to data the ANA provided to CSTC-A, the corps vehicle-readiness rate declined between May 9, 2016, and July 31, 2016. All corps experienced decreased vehicle readiness except for the 207th Corps in Herat and Nimroz Provinces,<sup>397</sup> which reported the highest vehicle readiness rate at 83%, while the 215th Corps in Helmand Province reported only 34% readiness.<sup>398</sup> Last quarter CSTC-A questioned the accuracy of ANA reporting on the 215th Corps rate of 35%, as it did not appear to reflect the new vehicle deliveries or the vehicle maintenance that had occurred.<sup>399</sup> This quarter EF-5 reported that 651 vehicles were demilitarized during the summer months, attributing the progress in part to the 215th consolidating their battle-damaged vehicles at Shorab.<sup>400</sup> During the period January–June 2016, the contractor performing ANA vehicle maintenance repaired 2,593 vehicles at the contracted cost of \$12.8 million (\$4,936 per-vehicle cost). The ANA is expected to report if any vehicles are returned in less than a fully operational state. During this period, CSTC-A reported that “very few complaints” were submitted.<sup>401</sup> However, DOD expressed concern that the contractor's vehicle-maintenance performance and ANA-maintainer training had not resulted in improved operational-readiness rates.<sup>402</sup>

### Core Information Management System

CSTC-A also provided an update on the Core Information Management System (CoreIMS) this quarter. CoreIMS is part of the solution to address the Afghan supply-chain logistical capability gap. Since 2012, efforts have

### SIGAR AUDIT

Last quarter, SIGAR released an audit on the ANA vehicle-maintenance capability and the DOD-managed ANA Technical Equipment Maintenance Program (A-TEMP). SIGAR found (1) the capacity of the Afghans to manage the supply chain did not meet key assumptions, (2) the costs of spare parts were significantly underestimated, (3) performance metrics did not accurately assess contractor performance or progress, and (4) ANA maintenance capability did not develop as anticipated. Additionally, contract oversight declined due to deteriorating security conditions, and payments to the contractor were based on the number of vehicles in the ANA fleet, not the number of vehicles repaired. This escalated per-vehicle repair costs from \$1,954 to \$59,402 as maintenance sites closed and vehicle turn-ins practically halted before incurring additional costs to reopen six sites. These and other factors resulted in the final contract cost being more than double the original estimate, with DOD planning to award a more costly follow-on contract. For more information, see the July 2016 SIGAR *Quarterly Report to the United States Congress*, pp. 29–32.

been under way to develop and implement an automated system within both ministries to replace their paper-based process.

CoreIMS is a proprietary inventory-management system that is being enhanced to provide visibility of basic items like vehicles, weapons, night-vision devices, and repair parts, both in-stock and on-order. The system will provide information to help allocate material and analyze usage to predict future item and budget requirements, while reducing the opportunity for fraud.<sup>403</sup> The web-based CoreIMS is available at ANA and ANP national logistic locations, forward-support depots, and regional logistic centers.<sup>404</sup> The goal for the system is to improve Afghan sustainment processes by providing managers and decision makers with the current status of assets.<sup>405</sup>

In March, the MOD established a program-management office to manage the implementation, training, and support of the ANDSF's logistics solution.<sup>406</sup> Recording parts inventory in CoreIMS is an ongoing effort that is expected to be completed in December 2016.<sup>407</sup> The MOD contracted 130 Afghan logistics specialists to assist and train the ANA at national and regional supply sites with CoreIMS implementation and warehouse procedures.<sup>408</sup> Once fully implemented, CoreIMS will track requested parts, completed orders, and existing inventory, as well as the time required to fulfill a supply request. Using this data, CoreIMS will provide a predictive analysis capability to identify parts for re-order.<sup>409</sup> Future modules of CoreIMS will account for serial-numbered items and the maintenance record of those items.<sup>410</sup>

## ANA Infrastructure

As of September 30, 2016, the United States had obligated \$5.9 billion and disbursed \$5.8 billion of ASFF for ANA infrastructure such as military-head-quarter facilities, schoolhouses, barracks, maintenance facilities, air fields, and roads.<sup>411</sup>

As of August 31, 2016, the United States had completed 386 infrastructure projects valued at \$5.2 billion, with another 25 ongoing projects valued at \$141.2 million, according to CSTC-A.<sup>412</sup> The largest ongoing ANA infrastructure projects this quarter are: the second phase of the Marshal Fahim National Defense University in Kabul (with an estimated cost of \$72.5 million) to be completed in December 2017, a Northern Electrical Interconnect (NEI) substation project in Balkh Province (\$27.7 million), and an NEI substation in Kunduz (\$9.5 million).<sup>413</sup>

Four projects valued at \$2.4 million were completed, including an earth-covered magazine in Kabul for the ANA (\$1.1 million), improvements at Kabul International Airport for the AAF (\$864,262), and upgrades to the ANA Regional Logistics Supply Center in Helmand (\$443,703).<sup>414</sup>

Four contracts were awarded this quarter at a cost of \$30 million. Aside from the Balkh NEI substation contract, two contracts were awarded for repair to the electrical system and water-supply lines for the AAF at Kabul



**Ceremony marking the handover** of a materiel storage facility to the ANA, Kabul Province, July 29, 2016. (Photo by USACE-TAA)

International Airport.<sup>415</sup> Among the 18 projects (\$145.8 million) in the planning phase, five projects worth \$101 million are to provide medical facilities and national electrical-grid capacity, five projects are to construct AAF facilities, and the remaining eight are various sustainment, restoration, and modernization projects.<sup>416</sup>

CSTC-A reported that the MOD Construction and Properties Management Department (CPMD) conducted none of the 10 required infrastructure assessments and uploads into the computer system called for to meet the FY 1395 MOD financial-commitment letter requirements. In addition to withholding 20% of the applicable project funding, CSTC-A will also provide contracted training on the assessment process and using the computer system.<sup>417</sup>

CSTC-A reported that several infrastructure-related train, advise, and assist activities are ongoing. CSTC-A engineering advisors mentor the MOD CPMD engineers seven to eight times a week.<sup>418</sup> ANA instructors, mentored by CSTC-A advisors and contractors, teach a 16-week program to train Afghan facility engineers to operate and maintain power plants, heating and air-conditioning systems, water-treatment plants, and waste-water treatment plants. Twenty-four students are currently taking the classes.<sup>419</sup>

U.S. contractors have provided direct mentorship for 15–20 Afghan instructors in facility maintenance in order to develop a sustainable Afghan resource. These Afghan instructors now independently conduct approximately 60% of the 14-week course curriculum. According to CSTC-A, U.S. advisors believe low course enrollment is due to ANA commanders not wanting to lose personnel for extended periods of time.<sup>420</sup>

Last quarter CSTC-A reported using the Functional Area Support Team program to obtain 74 Afghan engineers and specialists in an effort to build the Afghan civil-service workforce. The initial six hires were placed at CPMD headquarters; future hires will be placed in ANA corps. In addition to engineering and construction management, program hires will be placed in project management, financial management, and procurement positions.<sup>421</sup>

## ANA and MOD Training and Operations

As of September 30, 2016, the United States had obligated and disbursed \$3.9 billion of ASFF for ANA and MOD training and operations.<sup>422</sup>

In addition to directly contracting for specialized training, DOD reported on the use of open-ended training agreements with the U.S. military to provide Afghan training or professional development.<sup>423</sup> According to DOD, FY 2016 funding was used for pilot, special forces, and weapons-maintenance training in addition to these open-ended training agreements.<sup>424</sup>

To determine which Afghan personnel will be sent for training outside of Afghanistan, the MOD has a process to select and screen those applicants that will benefit the most from the training, have the ability to complete the training, and are expected to return to Afghanistan. The selected students

### SIGAR SPECIAL PROJECT

SIGAR has an ongoing Special Project on Afghan military students attending training in the United States who go missing.



**USAF Staff Sgt. Kyle Green**, a pararescue specialist assigned to the 83rd Expeditionary Rescue Squadron, hoists an Afghan Air Force A-29 pilot into a HH-60 Pave Hawk during a personnel-recovery training mission near Kabul, September 6, 2016. (U.S. Air Force photo/Tech. Sgt. Larry E. Reid Jr.)

are then screen by CSTC-A and the U.S. Embassy. According to DOD, discussions are ongoing with the MOD to reexamine the process after several students training in the United States went missing.<sup>425</sup>

## Afghan Air Force and the Special Mission Wing

As of August 31, 2016, the United States has appropriated more than \$3.7 billion to support and develop the AAF since FY 2010. Additionally, DOD requested over \$508 million—mostly for AAF sustainment costs—in the FY 2017 budget justification document. However, this quarter CSTC-A reported that no FY 2017 funds was planned for the AAF.<sup>426</sup>

Since FY 2010, over \$3.1 billion has been obligated; FY 2015 obligations (which expired on September 20, 2016) stood at \$480.6 million of the more than \$576.2 million appropriated.<sup>427</sup> The majority of the funding since FY 2010 has been dedicated to sustainment items, which account for 48.6% of obligated funds, followed by equipment and aircraft at 33.1%.<sup>428</sup> However, training costs in the recent years have exceeded the equipment and aircraft costs.<sup>429</sup>

The AAF's current inventory of aircraft includes:<sup>430</sup>

- 3 Mi-35 helicopters
- 48 Mi-17 helicopters
- 27 MD-350 helicopters
- 24 C-208 airplanes
- 4 C-130 airplanes
- 8 A-29 airplanes

This quarter, USFOR-A reported one grounded Mi-17 had returned to flying status. However, 11 Mi-17s and 1 C-130 were reported as currently in for repair or overhaul.<sup>431</sup> Additional armed MD-530 deliveries this summer,

### SIGAR SPECIAL PROJECT

SIGAR is conducting ongoing monitoring of the roll-out of the A-29 Super Tucanos and the training of Afghan pilots to fly them.





**Afghan Air Force** pilots fly A-29 Super Tucanos, the newest attack aircraft in their inventory, over Kabul Province, August 14, 2015. (U.S. Air Force photo/Staff Sgt. Larry E. Reid Jr.)

with the last four delivered on August 25, brings the MD-530 inventory to 27 helicopters.<sup>432</sup>

The newest addition to the AAF, the A-29 Super Tucanos, have proven to be valuable assets, according to DOD. Over the next two years, the AAF will receive 12 more A-29s from DOD once their pilots complete their training at Moody AFB and operational weapons testing and cockpit upgrades are completed.<sup>433</sup>

The Special Missions Wing (SMW) is the aviation branch of the MOD's Afghan Special Security Forces (ASSF) alongside the special operations command (ANASOC) and the Ktah Khas (KKA) counterterrorism unit.

The FY 1395 MOD financial-commitment letter required the ANASOC, KKA, and SMW to inventory all on-hand equipment by June 30, 2016. The inventory was to include the on-hand quantities, including vehicle-identification numbers and mileage, and the serial numbers for the weapons and communication equipment.<sup>434</sup> NSOCC-A reported the KKA and SMW completed the inventory as scheduled and since the ANASOC met a requested July 31 extension, no penalty was incurred. However, NSOCC-A noted that the inventory is not captured within an automated system.<sup>435</sup>

SIGAR will report on the details of the SMW budget, manpower, and capabilities in a classified annex to this report.

## AFGHAN NATIONAL POLICE

As of September 30, 2016, the United States had obligated \$20.0 billion and disbursed \$19.6 billion of ASFF funds to build, train, equip, and sustain the ANP.<sup>436</sup>

**According to Afghan media, President Ghani suspended several police officials found absent during his late-night unannounced visit to Police District 9. The MOI was ordered to investigate and report on their findings.**

Source: *Tofo News*, "Ghani Suspends Officials After Surprise Visit To PD9," 9/26/2016.

## ANP Strength

As of July 15, 2016, the overall assigned end strength of the ANP, including the Afghan Uniform Police (AUP), Afghan Border Police (ABP), Afghan National Civil Order Police (ANCOP), and MOI Headquarters and Institutional Support (MOI HQ & IS), was 148,480, according to USFOR-A.<sup>437</sup> This is an increase of 313 ANP personnel since last quarter, and 184 more than the July 2015 assigned end strength of 148,296.<sup>438</sup> As of August 15, 2016, patrol personnel represent the largest component of the ANP with 70,095 members; noncommissioned officers numbered 50,665, while officer ranks stood at 27,730.<sup>439</sup> The largest increase this quarter occurred within the non-commissioned officer ranks.<sup>440</sup>

While the strength of each of the ANP's components (e.g. AUP, ABP, ANCOP) was not provided for July, Table 3.10 provides the six-month change in the strength of those components from January through June 2016. During that time, the bulk of the 9,185 personnel increase was attributed to ANP personnel in training.

According to USFOR-A, the overall ANP monthly attrition rate for the last quarter was:<sup>441</sup>

- May 2016: 2.32%
- June 2016: 2.50%
- July 2016: 2.47%

TABLE 3.10

ANP Component	Authorized			Assigned		
	Q1 2016	Q2 2016	6-Month Change	Q1 2016	Q2 2016	6-Month Change
AUP	91,000	88,031	(2,969)	86,827	86,234	(593)
ABP	23,313	25,015	1,702	20,990	21,654	664
ANCOP	16,200	17,061	861	14,450	15,458	1,008
MOI HQs & IS	26,487	28,593	2,106	24,037	25,867	1,830
NISTA	N/A	N/A	N/A	N/R	6,276	–
<b>ANP Total (as reported)</b>	<b>157,000</b>	<b>158,700</b>	<b>1,700</b>	<b>146,304</b>	<b>155,489</b>	<b>9,185</b>

Note: Quarters are calendar-year; Q1 2016 data as of 1/2016; Q2 2016 data as of 6/2016. AUP = Afghan Uniformed Police; ABP = Afghan Border Police; ANCOP = Afghan National Civil Order Police; HQ = Headquarters; IS = Institutional Support personnel; NISTA = Not in Service for Training. N/A = Not applicable. N/R = Not reported.

Source: USFOR-A, response to SIGAR data calls, 3/4/2016 and 8/30/2016.

## ANP Sustainment

As of September 30, 2016, the United States had obligated \$8.7 billion and disbursed \$8.4 billion of ASFF for ANP sustainment.<sup>442</sup> This includes ASFF contributions to the Law and Order Trust Fund for Afghanistan (LOTFA), which pays for ANP salaries, the most prominent use of sustainment funding. Other uses of ANP sustainment funding include ammunition and

ordnance, information technology, organizational clothing and individual equipment, electricity, and fuel.<sup>443</sup>

According to CSTC-A, \$320.5 million has been provided for ANP sustainment during Afghan FY 1395 (which began in December 2015) through August 31, 2016.<sup>444</sup> Of that amount, \$231.6 million was expended on ANP payroll and incentives, and \$88.8 million on non-payroll items.<sup>445</sup> Of the payroll amount, \$57.2 million represents the U.S. contribution to LOTFA to fund salaries and the United Nations Development Programme management fee.<sup>446</sup> In addition to LOTFA, CSTC-A has provided \$106.3 million for ANP incentives and \$32 million for ALP salaries and incentives (a reduction from the \$66.6 million reported last quarter) since August 31, 2016.<sup>447</sup>

CSTC-A estimates the FY 2017 expenses to be \$611.9 million and FY 2018 to be \$614.3 million, consistent with the earlier projected fiscal-year 2016–2020 annual average of \$613.2 million. However, CSTC-A reported the amount the United States or Coalition partners will contribute to LOTFA over the next five years is unknown.<sup>448</sup>

## ANP Equipment and Transportation

As of September 30, 2016, the United States had obligated and disbursed \$4.5 billion of ASFF for ANP equipment and transportation.<sup>449</sup> Most of these funds were used to purchase vehicles, ammunition, weapons, and communication equipment, as shown in Table 3.11, with approximately 67.4% going to purchase vehicles and vehicle-related equipment.

Since last quarter, the total cost of equipment procured for the ANP increased by over \$60.9 million, approximately 50% of which was for transportation services, followed by vehicles and communication equipment.<sup>450</sup> The transportation services “remaining to be procured” amount increased by \$46.6 million, while the counter-improvised-explosive devices amount increased by approximately \$30 million.<sup>451</sup>

TABLE 3.11

COST OF U.S.-FUNDED ANP EQUIPMENT, AS OF AUGUST 2016			
Type of Equipment	Procured	Remaining to be Procured	Procured and Fielded to the ANP
Vehicles <sup>a</sup>	\$3,582,760,677	\$424,824,540	\$3,209,856,026
Ammunition	738,345,136	34,029,991	462,489,917
Communications	245,139,546	2,370,956	231,735,291
Weapons	309,685,463	40,352,942	216,469,486
C-IEDs	125,211,256	46,414,223	115,581,810
Other	243,097,382	0	91,438,300
Transportation Services	72,827,583	46,583,858	7,770,471
<b>Total</b>	<b>\$5,317,067,043</b>	<b>\$594,576,510</b>	<b>\$4,335,341,301</b>

Note: C-IED = Counter-improvised explosive devices. Procured and Fielded to the ANP = Title transfer of equipment is initially from the applicable U.S. Military Department/Defense Agency to CSTC-A; title to the equipment is later transferred to the MOJ/ANP.

<sup>a</sup> Vehicle costs include vehicles and parts.

Source: CSTC-A, response to SIGAR data call, 9/16/2016; CSTC-A, response to SIGAR vetting, 10/9/2016.

## SIGAR AUDIT

An ongoing SIGAR audit will review DOD’s procurement, maintenance, and oversight of organizational clothing and individual-equipment purchases for the ANDSF.



**Construction continues** on a women's compound at the ANP regional headquarters in Mazar-e Sharif, August 20, 2016. (USACE-TAA photo)

The increase to the communication equipment procured amount is due in part to the efforts of the EF-5 Information, Communication, and Technology advisors, who submitted a procurement request for 125 Motorola HF Base Station Radio Systems after researching a “modern life-cycle replacement radio” for the MOI “HF Radio C2 System.”<sup>452</sup>

The FY 1395 MOI bilateral financial-commitment letter required the General Command Special Police Units (GCSPU) to inventory all on-hand equipment by June 30, 2016. The inventory was to include the on-hand quantities, including vehicle-identification numbers and mileage, and the serial numbers for the weapons and communication equipment.<sup>453</sup> NSOCC-A reported the GCSPU requested an extension until July 31, which was granted but not met. However, due to the operational tempo and acceptance of the efforts made by the GCSPU, NSOCC-A did not recommend any penalty, nor did CSTC-A assess one. NSOCC-A noted that the inventory is not captured within an automated system.<sup>454</sup>

## ANP Infrastructure

As of September 30, 2016, the United States had obligated \$3.2 billion and disbursed \$3.1 billion of ASFF for ANP infrastructure.<sup>455</sup>

According to CSTC-A, as of August 31, 2016, the United States had completed 740 infrastructure projects valued at \$3.6 billion, with another 10 projects valued at \$58.4 million ongoing.<sup>456</sup> The largest ongoing ANP infrastructure project this quarter is the installation of an information-technology server at the MOI Headquarters Network Operations Center in Kabul (with an estimated cost of \$34 million) followed by compounds for

women at the Regional Training Center in Jalalabad (\$6.4 million) and MOI headquarters in Kabul (\$3.4 million).<sup>457</sup>

The two infrastructure projects completed this quarter included the MOI headquarters temporary entry-control point (\$998,330) and security upgrade (\$369,645).<sup>458</sup> Additionally, five contracts were awarded, including two building-refurbishment projects awarded to women-owned businesses and the MOI headquarters network operations center.<sup>459</sup> In addition, CSTC-A reports the majority of the 23 projects in the planning phase (\$173.9 million) are in support of the **Women's Participation Program**.<sup>460</sup>

CSTC-A reported several ongoing activities aimed at developing Afghan capacity to build and maintain infrastructure. Nine CSTC-A engineering advisors mentor the MOI Facilities Department engineers at least twice a week.<sup>461</sup> A program to train Afghan facility engineers to operate and maintain power plants, heating and air-conditioning systems, water-treatment plants, and waste-water treatment plants had 47 students attending courses from June 1 to August 31, 2016. To better accommodate students, one course is now available at two new training locations and another course was made available at a third location.<sup>462</sup>

CSTC-A contracted for 65 Afghan subject-matter experts to assist the MOI Facilities Department in meeting daily operation requirements, training facility engineers, and training personnel in contract management. Twenty-two subject-matter experts are located at the MOI Facilities Department in Kabul, one is co-located at CSTC-A serving the subject-matter-expert liaison and the Women's Participation Program manager, and the others are located throughout the provinces. All 73 positions are expected to be filled by the end of November.<sup>463</sup>

CSTC-A reported the MOI Facilities Department met the FY 1395 MOI bilateral financial-commitment-letter requirement to conduct and upload the infrastructure assessments on 10 facilities into the computer system. CSTC-A also noted that assessments were completed for the ANP hospital and Camp Gibson, which has approximately 40 facilities.<sup>464</sup>

## ANP Training and Operations

As of September 30, 2016, the United States had obligated and disbursed \$3.7 billion of ASFF for ANP and MOI training and operations.<sup>465</sup> According to DOD, FY 2016 funding is used to provide advisors to assist with MOI and police development.<sup>466</sup>

During the second counter-improvised-explosive device (C-IED) awareness training course, three ANP women graduates learned IED awareness during operations and routine duties. Additionally, 15 female, midlevel, non-commissioned officers and junior officers completed the train-the-trainer course.<sup>467</sup> Additionally, CSTC-A and its training contractor taught four explosive-ordnance-device robot-maintenance courses during 2016, achieving a 92% graduation rate with 23 ANP personnel trained.<sup>468</sup>

**Women's Participation Program:** An initiative which seeks to advance and promote women's participation in Afghan security institutions. The program promotes safe and secure facilities, proper equipment, training, and opportunities to increase female membership within the ANSDF.

Source: OSD-Policy, response to SIGAR vetting, 4/15/2016.

## SIGAR ALERT LETTER

This quarter, SIGAR released an alert letter regarding the lack of fire doors at the MOI compound in Kabul. For more information, see Section 2 of this report.





**Afghan border policewomen** graduated in August from a forensic-training course that covered theoretical and practical lessons and crime-scene best practices in Herat, Afghanistan. (Resolute Support photo)

## **WOMEN COMPRISE 1.2% OF ANDSF PERSONNEL**

This quarter, RS reported 3,945 women serving in the ANDSF, 263 fewer than last quarter.<sup>469</sup> Despite an increase in female recruits, the overall percentage of women in the ANDSF remains at only 1.2%.<sup>470</sup> Of the 3,945 women, 2,866 were in the ANP, 122 were in the ASSF, 877 were in the ANA, and 80 were in the AAF.<sup>471</sup> While the ANP has come more than half way toward reaching its goal of 5,000 women, the ANA is still far from reaching the same goal.<sup>472</sup>

Of the women in the ANP, ANA, and AAF, 1,219 were officers, 1,321 were noncommissioned officers, and 1,203 were enlisted.<sup>473</sup> According to RS, the majority of the women within the ANP, as of August 2016, were Tajik (1,246), followed by Hazara (856), Pashtun (480), and Uzbek (131).<sup>474</sup>

RS reported ANP women have a 95–100% training completion rate. The primary reasons that women drop out of training is pressure from a male family member or sexual harassment or assault in the workplace.<sup>475</sup> The primary reasons women leave the ANP is pressure from a male family member, problems with male colleagues, insufficient pay, children or family obligations, and a lack of promotion, training, and security.<sup>476</sup>

Last quarter SIGAR reported on the creation new gender-neutral positions in the MOD and the ANP. According to RS, the gender-neutral positions within the ANP are in fields including administration, family affairs, human resources, finance/budget, logistics, training, counternarcotics, medical, intelligence, accounting, and human-rights investigations.<sup>477</sup>

This quarter RS reported the MOI increased the number of police and civilian positions allocated for women.<sup>478</sup>

For more information on gender issues, see the essay in Section 1 of this report highlighting the views of notable Afghan women.

## ANDSF MEDICAL/HEALTH CARE

As of August 22, 2016, there were 1,010 physicians and 2,709 other medical staff within the ANDSF healthcare system; 263 physician positions (20.7% of those required) and 477 other medical positions (15%) are vacant, according to CSTC-A.<sup>479</sup> This reflects an increase of 150 physicians since last quarter when the unfilled positions were at 30.4%.<sup>480</sup> MOI headquarters is working to increase the number of Surgeon General staff by 243 and the ANP hospital staff by 225.<sup>481</sup>

The ANA's Medical Command is to be one of the first commands to implement AHRIMS, the biometrically linked ID card system, and APPS (see "The Status of AHRIMS and APPS" on page 110 of this section). However, even though it is at the forefront of the transition to AHRIMS, challenges remain. While some ANA Medical Command personnel have started training on AHRIMS, CSTC-A noted that the command reported concerns about training deficiencies and a lack of access to correct data fields.<sup>482</sup>

According to CSTC-A, hospital renovations are under way with the expansion of the ANP Hospital to a 300-bed facility that began in August.<sup>483</sup> Additionally, the Kabul National Military Hospital renovation will include a state-of-the-art trauma center, an increase of 100–150 patient beds, an increase of 14–70 critical-care patient beds, a morgue, and a new Armed Forces Academy of Medical Sciences teaching center.<sup>484</sup>

In late August, CSTC-A provided the ANA with \$11.2 million of medical supplies—\$5.2 million of which are pharmaceuticals. The supplies were distributed to all regions and alleviated any significant shortages.<sup>485</sup>

Last quarter, SIGAR reported on problems with the ANDSF supply chain that were impacting the ANDSF medical corps.<sup>486</sup> This quarter, CSTC-A reported that the inclusion of MOI Surgeon General representatives on the procurement-evaluation committee has resulted in the selection of vendors who provide higher quality medical material and the development of a pooled medical-procurement initiative for all affected ministries.<sup>487</sup> Additionally, CSTC-A reported the MOI Surgeon General routinely increases the amount of medical supplies and number of medical providers to provinces where security operations are scheduled to start.<sup>488</sup>

Among the mentoring activities the RS physician advisors performed this quarter were developing combat casualty training instructions; assisting the Afghans with developing business plans and budgets; reestablishing

a committee for a national system for triage, treatment, and transport of combat casualties and trauma victims; developing policy on determining the degree of disability of wounded and disabled ANDSF personnel, and obtaining USFOR-A approval to provide security and utilities at the South Korean-donated Bagram Medical Education Hospital.<sup>489</sup>

## REMOVING UNEXPLODED ORDNANCE

The Department of State's (State) Bureau of Political-Military Affairs' Office of Weapons Removal and Abatement (PM/WRA) manages the conventional-weapons destruction program in Afghanistan. Since FY 2002, State has provided \$341.3 million in weapons-destruction and humanitarian mine-action assistance to Afghanistan. PM/WRA has two-year funding and has obligated approximately \$13 million of FY 2016 funds.<sup>490</sup>

State directly funds five Afghan nongovernmental organizations (NGOs), four international NGOs, and one U.S. government contractor. These funds enable clearing areas contaminated by explosive remnants of war (ERW) and support clearing conventional weapons used by insurgents to construct roadside bombs and other improvised-explosive devices. As of June 30, 2016, State-funded implementing partners have cleared more than 193.2 million square meters of land (approximately 74.6 square miles) and removed or destroyed approximately 7.8 million landmines and other ERW such as unexploded ordnance (UXO), abandoned ordnance (AO), stockpiled munitions, and homemade explosives since 2002 (see Table 3.12).<sup>491</sup>

The estimated total area of contaminated land continues to fluctuate as clearance activities reduce hazardous areas, while ongoing survey activities find new contaminated land. At the beginning of this quarter, there were 617 square kilometers (238 square miles) of contaminated minefields and battlefields. During the quarter, 28 square kilometers (11 square miles) were cleared bringing the known contaminated area to 589 square kilometers (227 square miles) by the end of the quarter. PM/WRA defines a minefield as the area contaminated by landmines, whereas a contaminated area can include both landmines and other ERW.<sup>492</sup>

USAID, in partnership with the UN Mine Action Centre for Afghanistan (UNMACA), provides services for victims and survivors of mines and ERW, as well as for civilians affected by conflict and persons with disabilities, through the Afghan Civilian Assistance Program (ACAP). The goal of this project is to mitigate the short-term and long-term impact of conflict on civilians, including victims of mines and ERW.<sup>493</sup>

UNMACA draws on its wider network under the Mine Action Programme of Afghanistan (MAPA), which consists of 50 international and national organizations, to access beneficiaries and communities. One of those organizations, the Mine Action Coordination Centre of Afghanistan (MACCA), collects casualty data on mine/ERW victims to help prioritize its clearance

TABLE 3.12

CONVENTIONAL-WEAPONS DESTRUCTION PROGRAM METRICS, FISCAL YEARS 2010–2016						
Fiscal Year	Minefields Cleared (m <sup>2</sup> )	AT/AP Destroyed	UXO Destroyed	SAA Destroyed	Fragments Cleared	Estimated Contaminated Area Remaining (m <sup>2</sup> )*
2010	39,337,557	13,879	663,162	1,602,267	4,339,235	650,662,000
2011	31,644,360	10,504	345,029	2,393,725	21,966,347	602,000,000
2012	46,783,527	11,830	344,363	1,058,760	22,912,702	550,000,000
2013	25,059,918	6,431	203,024	275,697	10,148,683	521,000,000
2014	22,071,212	12,397	287,331	346,484	9,415,712	511,600,000
2015 <sup>a</sup>	7,419,944	1,287	31,806	64,688	2,449,357	558,900,000
2016 <sup>b</sup>	20,884,231	4,231	4,192	79,063	6,951,077	598,000,000
<b>TOTAL</b>	<b>193,200,749</b>	<b>60,559</b>	<b>1,878,907</b>	<b>5,820,684</b>	<b>78,183,113</b>	<b>598,000,000</b>

Note: AT/AP = anti-tank/anti-personnel ordnance. UXO = unexploded ordnance. SAA = small arms ammunition.

Fragments are reported because their clearance requires the same care as for other objects until their nature is determined. There are about 4,047 square meters (m<sup>2</sup>) to an acre.

\* Total area of contaminated land fluctuates as clearance activities reduce hazardous areas while ongoing survey identifies and adds new contaminated land in the Information Management System for Mine Action (IMSMA) database.

<sup>a</sup> Final quarter results for fiscal year unavailable; partial-year results only.

<sup>b</sup> Results for first three quarters only.

Source: PM/WRA, response to SIGAR data call, 9/27/2016.

activities. According to USAID, ACAP funding will allow MACCA to expand its victim-assistance activities beyond service provision and data collection to include immediate assistance for individual survivors and their families.<sup>494</sup> The \$30.2 million ACAP program has expended \$19.6 million to date and will conclude in February 2018.<sup>495</sup>

According to the UN, of nearly 6,000 security incidents that took place between May 20 and August 15, 2016, 17.3% were improvised explosive devices (IEDs)—the second-most prevalent form of attack after armed attacks.<sup>496</sup> Many of the IEDs used by today’s insurgents are much more powerful and cause greater bodily harm than earlier IEDs. Disabled war victims are more often double rather than single amputees, as was more common a decade ago.<sup>497</sup>

## COUNTERNARCOTICS

As of September 30, 2016, the United States has provided \$8.5 billion for counternarcotics efforts in Afghanistan since 2002. Nonetheless, Afghanistan remains the world’s leading producer of opium, providing 80% of the world’s output over the past decade, according to the United Nations.<sup>498</sup> The country also has a growing domestic addiction problem.<sup>499</sup>

Congress appropriated most of these counternarcotics (CN) funds through the DOD Drug Interdiction and Counter-drug Activities (DOD CN) fund (\$3 billion), the Afghan Security Forces Fund (ASFF) (\$1.3 billion), the Economic Support Fund (ESF) (\$1.6 billion), and a portion of the State Department’s International Narcotics Control and Law Enforcement

**Afghan opium production has risen 43% over last year’s levels, to an estimated 4,800 metric tons, according to new Afghanistan Opium Survey figures released October 23 by the Afghan Ministry of Counter Narcotics and the United Nations Office of Drugs and Crime (UNODC).**

**The survey also said the area under opium-poppo cultivation had increased 10% from last year, to 201,000 hectares (nearly half a million acres). The survey said the production increase reflected the larger area under cultivation, higher yields, and lower eradication results.**

Source: UNODC, news release, 10/23/2016.

## The Regional Programme for Promoting Counter Narcotics Efforts in Afghanistan and Neighbouring

**Countries:** provides a strategic framework for drug-control initiatives as well as a platform for coordinating and facilitating counternarcotics efforts across the region. Eight countries are covered under this regional program: Afghanistan, Iran, Kazakhstan, Kyrgyzstan, Pakistan, Tajikistan, Turkmenistan, and Uzbekistan. The program, inaugurated in December 2011, focuses on four areas:

- law-enforcement cooperation
- cooperation in criminal matters
- prevention and treatment of addiction
- trends and impacts

Source: UNODC, *Regional Programme for Promoting Counter Narcotics Efforts in Afghanistan and Neighbouring Countries 2011-14, Semi-Annual Progress Report Issue No. 5*, pp. 6, 10; UNODC, *Regional Programme for Promoting Counter Narcotics Efforts in Afghanistan and Neighbouring Countries 2011-14, A framework for action to achieve greater impact in West and Central Asia*, ii, accessed 7/3/2016.

**The Paris Pact:** The partnership of several countries and international organizations to combat illicit opium traffic from Afghanistan. It originated from a meeting of various ministers held in Paris in 2003 on Central Asian drug routes. It aims to reduce opium-poppy cultivation, production and global consumption of heroin and other opiates, and to establish a broad international coalition to combat illicit traffic in opiates.

Source: Paris Pact website, "What is it?" <https://www.parispact.net>, accessed 7/16/2014.

(INCLE) account (\$2.2 billion). ASFF is primarily used to develop the Afghan National Army and Police, including the Counternarcotics Police and Special Mission Wing who support MOD and MOI efforts to address narcotics problems.<sup>500</sup>

USAID's alternative-development programs are intended to support U.S. counternarcotics objectives by helping countries develop economic alternatives to narcotics production. In addition to reconstruction funding, the Drug Enforcement Administration (DEA) receives funding through direct appropriations to operate in Afghanistan. See Appendix B for additional funding information.<sup>501</sup>

The Afghan government rolled out its national counternarcotics strategy, the National Drug Action Plan (NDAP), last year.<sup>502</sup> According to State's Bureau of International Narcotics and Law Enforcement Affairs (INL), its introduction has refocused international attention and engagement on the country's illicit drug problem. The NDAP featured prominently during several high-profile international meetings, including the December 2015 High-Level Meeting of the **Regional Programme for Promoting Counter Narcotics Efforts in Afghanistan and Neighbouring Countries**, the December 2015 **Paris Pact** Policy Consultative Group, and during a side event at the April 2016 UN General Assembly Special Session on the World Drug Problem. INL further states that the NDAP has been thoroughly reviewed during meetings between the United States and key international partners. International donors and impacted countries have reiterated their intention to create and adapt programs and counternarcotics action to address the needs identified in the NDAP.<sup>503</sup> According to INL, the Afghan government is expected to complete a formal review of the NDAP one year since its approval last October 2015.<sup>504</sup>

The United States has been operating with mixed results under a strategy in place since 2012 to counter illicit drugs in Afghanistan. A proposed revised U.S. strategy is still making its way through the interagency process and currently awaiting approval. See SIGAR's July 2016 *Quarterly Report to the United States Congress* for an overview of past U.S. counternarcotics strategies during the reconstruction effort. According to INL, the November U.S. elections will not significantly impact the clearance process as the strategy makes its way through the various agencies.<sup>505</sup>

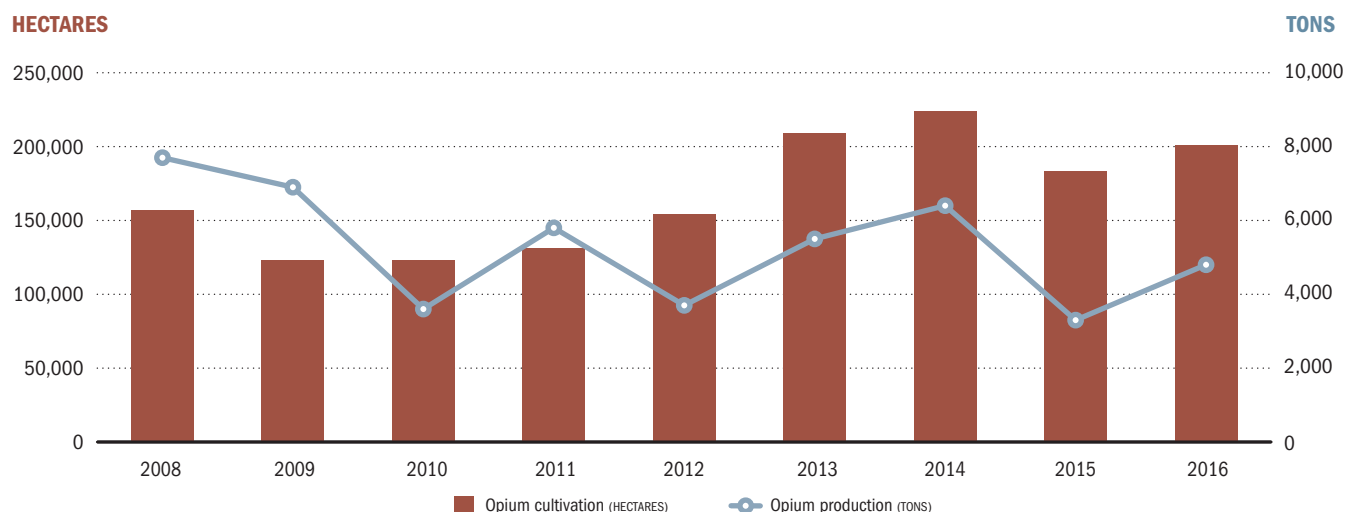
UNODC's latest survey showed that 201,000 hectares were cultivated in 2016 a 10% increase from 2015.<sup>506</sup> The latest UN Secretary General's report states that areas under cultivation and production have increased after this summer's harvest.<sup>507</sup>

As noted in the UNODC's *World Drug Report 2016*, Afghanistan accounts for nearly two-thirds of the world's illicit opium cultivation, but did share in a global opium-production decline of 38% from the previous year. Afghanistan's estimated opium production declined 48% to 3,300 metric tons from its 2014 level of 6,400 tons. The country's 2015 opium-cultivation



FIGURE 3.27

## AFGHAN OPIUM CULTIVATION AND PRODUCTION SINCE 2008



Note: a hectare is slightly less than 2.5 acres.

Source: UNODC, *Afghanistan Opium Survey 2008*, 11/2008, p. 5; *Afghanistan Opium Survey 2009*, 12/2009, p. 5; *Afghanistan Opium Survey 2010*, 12/2010, p. 7; *Afghanistan Opium Survey 2011: Summary Findings*, 10/2011, p. 1; *Afghanistan Opium Survey 2013*, 12/2013, p. 12; *Afghanistan Opium Survey 2014: Cultivation and Production*, 11/2014, p. 7; *Afghanistan Opium Survey 2015: Cultivation and Production*, 12/2015, p. 3; UNODC, "Afghan Opium Production Up 43 per cent: Survey," 10/23/2016.

level of 183,000 hectares decreased 18% from its 2014 total of 224,000 hectares. UNODC attributes the decline mainly to poor harvests in the southern provinces.<sup>508</sup> UNODC changed its methodology between 2014 and 2015; it is unclear how that change figured into the reported decline, and UNODC cautions that the changing methodology could make changes seem greater than represented.<sup>509</sup> Production and cultivation results had been rising for the past decade, as illustrated in Figure 3.27.<sup>510</sup>

## Drug-Demand Reduction

In January 2015, INL transitioned the first group of 13 U.S.-funded treatment programs to the Ministry of Public Health's (MOPH) responsibility. Fifteen more treatment centers began transitioning in January 2016; another 21 treatment centers will begin transitioning in January 2017. The remaining treatment centers will transition by the end of 2019. INL reduced funding to all facilities (including the MOPH portfolio of 23 centers) by approximately 20% in 2015 and another 15% in 2016.<sup>511</sup>

Last quarter, INL reported it was revisiting the transition plan to determine whether changes were needed. According to INL, the MOPH expressed confidence in managing the transition, assuming there was sufficient funding

**Colombo Plan:** instituted as a regional intergovernmental organization to further economic and social development, it was conceived at a conference held in Colombo, Sri Lanka (then Ceylon), in 1950 with seven founding member countries, and has expanded to 26 member countries. INL continues to support the Colombo Plan's Asian Centre for Certification and Education of Addiction Professionals (ACCE), a training unit of treatment experts to assist governments in developing a professional certification process for addiction professionals in Asia and Africa.

Source: *The Colombo Plan Secretariat website, History*, www.colombo-plan.org, accessed 4/7/2014; State, INL, *International Narcotics Control Strategy Report: Volume I, Drug and Chemical Control*, 2013, p. 20.

from their own government and the international community.<sup>512</sup> The transition-implementation plan is under review by the Afghan government (MOPH and MCN) and will soon be with the NGOs for comment. The drug-treatment centers are still currently under NGO leadership and have not yet transitioned to full Afghan government control. INL, through the **Colombo Plan**, is monitoring transition-plan progress and ensuring that all agreed-upon benchmarks are met to ensure a smooth transition and that MOPH has the required professional capacity to run all programs itself.<sup>513</sup>

INL informed SIGAR that 500 clinical staff working for NGO-run treatment centers were supposed to be working for the government by January 2016. The MOPH reported that as of May 2016, the process had begun for 105 clinical staff from the 11 treatment centers transitioned to the MOPH's operational control in January 2016.<sup>514</sup> According to INL, the transition of all 500 NGO staff will coincide with the transition of their respective drug-treatment centers to the MOPH.<sup>515</sup>

Training of clinical staff under the Colombo Plan is ongoing and separate from the transition of clinical staff to the MOPH. According to INL, currently a total of 577 staff have been trained in the first two programs of the universal treatment curriculum; 363 staff trained on four programs of the curriculum and 132 staff have nearly completed the full curriculum.<sup>516</sup>

In May 2016, the MOPH requested \$1.3 million from the Ministry of Finance to cover INL budget cuts to treatment-center operations planned for 2017. The MOPH opened eight new treatment centers in 2016 using approximately \$2 million in new Afghan government development funds.<sup>517</sup> INL has been working with the Afghan Government and the Colombo Plan Drug Advisory Programme since 2003 to develop and sustain the country's drug-treatment system. Between October 1, 2015, and June 30, 2016, INL has provided \$5.1 million in funding for operational costs for all 86 facilities. INL committed \$1.4 million to the Colombo Plan last quarter and contributed \$12.9 million during 2015 for drug-treatment and education programs.<sup>518</sup>

The joint monitoring visits by MCN, MOPH, UNODC and Colombo Plan Drug Advisory Programme (DAP) officials led to recommendations to implement changes to drug-dependency programs. Those include an increase in available home-based treatment, an adjustment in treatment duration (45 days for women and children and 90 days for men), and an increase in the number of significant therapeutic activities (e.g. group counseling and/or integration of family therapy and psychoeducation sessions).<sup>519</sup>

INL and DAP only support treatment with a minimum duration of 90 days. The treatment duration is divided into three phases:

- the pre-treatment or motivation phase;
- the inpatient/residential or active treatment phase; and
- the continuum of care/ follow-up phase.

For clients who have a shorter residential/active treatment phase, more extensive follow-up care is provided.<sup>520</sup>

INL informed SIGAR that the Colombo Plan has different durations for the inpatient/active treatment phase based on gender or age, due to cultural and other factors. These factors were established with INL, UNODC, Colombo Plan, MOPH, and MCN.<sup>521</sup>

## Counter-Narcotics Community Engagement

INL funds the nationwide Counter-Narcotics Community Engagement (CNCE) program, which focuses on discouraging poppy cultivation, preventing drug use by raising public awareness, and encouraging licit crop production. Since 2013, INL has obligated \$12.7 million and spent \$9.8 million on the program.<sup>522</sup>

The program pays an Afghan company, Sayara Media Communications (Sayara), to place reporters in Afghan provinces, which are ranked from tier 1 to tier 4 based on cultivation levels, to gather information and gauge perceptions of counternarcotics policies and messaging. Sayara relies on geographic information system maps to inform the direction of media campaigns. During the quarter, Sayara identified target areas where to focus public information campaigns. Mapping identified where farmers were likely to increase cultivation, where farmers were likely to alternate between cultivation of opium and licit crops, and where farmers were likely to reduce or cease opium cultivation.<sup>523</sup> According to INL, nationwide public-opinion polling shows that the majority of people polled have heard counternarcotics public-information messages. For example, in high-poppy-cultivating provinces, “the program found a statistically significant increase in the percentage of respondents who think poppy can lead to addiction of a farmer and/or his family.” INL messaging has been trying to raise awareness of the dangers of addiction.<sup>524</sup>

According to INL, once the outreach component of the program begins, data will be available on information campaigns implemented by MCN. Sayara reported that the Afghan Ministry of Finance provided the MCN with approximately \$600,000 to conduct a widely attended national mobilization campaign. Of all the government agencies to apply for funding, MCN’s public-information directorate scored the highest; INL attributes this success to MCN’s ability to integrate capacity-building efforts implemented through the CNCE program.<sup>525</sup>

## Ministry of Counter-Narcotics Capacity Building

INL has put nearly \$6.6 million toward new MCN capacity-building programs before September 30, 2016.<sup>526</sup>

INL’s new flagship capacity-building program will be implemented through a letter-of-agreement under the Colombo Plan. The program will support an evaluation of MCN’s needs, followed by placing subject-matter

experts at MCN to build the ministry's institutional capacity. Through the program, INL will also expand the Asian University for Women (AUW) fellowship program from one- to two-year fellowships, increase on-the-ground support, and focus capacity-building efforts to better meet needs.<sup>527</sup> The fellowship will comprise one year at MCN, followed by an option for two 6-month rotations at relevant ministries (such as MOPH, IDLG, MOI, etc.). According to INL, this will support greater integration of the fellows at MCN in addition to encouraging and improving interagency communication. INL will continue to support two years of academic study for the fellows at AUW, a summer internship at MCN, and participation in one international MCN capacity-building conference.<sup>528</sup>

INL's June 2016 assessment of the MCN Capacity Building Program found the same strengths and areas for improvement as the first review done in November 2015. INL did not share its findings from both reviews but informed SIGAR after the November review, it would concentrate on delivering training in financial and management capacity building.<sup>529</sup> INL determined that those areas remain critical to improving the overall functionality of the MCN.<sup>530</sup> Last year, INL conducted an assessment of MCN's public financial-management system which identified deficiencies as reported in previous SIGAR *Quarterly Reports to the United States Congress* (see July 30, 2015, January 30, 2016, and July 30, 2016, reports); the situation prompted the creation of a remediation plan, the contract for which was awarded this September.<sup>531</sup>

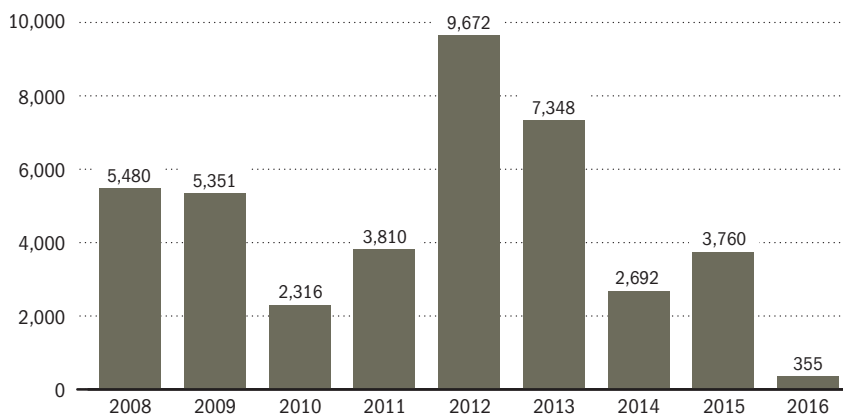
These assessments involve qualitative data analysis, including statements made by the AUW fellows at the ministry. Data requirements are outlined in the MCN Capacity Building Program performance-measurement plan (PMP), and include the number of standard operating procedures for administrative and financial systems and processes developed as well as the number of trainings conducted and the pre- and post-test scores of trained MCN staff. A third-party remote monitoring team will enable INL program officers to better assess the implementation and effectiveness of capacity building efforts at the MCN.<sup>532</sup>

## Governor-Led Eradication Program

INL funds the Governor-Led Eradication (GLE) program, which reimburses provinces for the cost of eradicating poppies. Between 2007 and 2015, INL has contributed \$10 million to the MCN for the GLE program, which accounts for less than 2% of INL's annual counternarcotics budget for Afghanistan.<sup>533</sup>

The MCN tracks cumulative results that are verified by UNODC.<sup>534</sup> The United Nations reports little eradication took place this year due to funding constraints and the security situation in the important poppy-growing areas. Eradication results were the lowest reported in the last decade.<sup>535</sup> According

FIGURE 3.28

**GOVERNOR-LED OPIUM-POPPY ERADICATION, 2008–2016** (HECTARES)

Note: Program results are based on UNODC-verified eradication figures.

Source: UNODC, *Afghanistan Opium Survey 2008*, 11/2008, p. 5; *Afghanistan Opium Survey 2009*, 12/2009, p. 5; *Afghanistan Opium Survey 2010*, 12/2010, p. 7; *Afghanistan Opium Survey 2011: Summary Findings*, 10/2011, p. 1; *Afghanistan Opium Survey 2013*, 12/2013, p. 12; *Afghanistan Opium Survey 2014: Cultivation and Production*, 11/2014, p. 7; *Afghanistan Opium Survey 2015: Cultivation and Production*, 12/2015, p. 8; UNODC, "Afghan Opium Production Up 43 per cent: Survey," 10/23/2016.

to UNODC, a total of 355 hectares (1 hectare is slightly less than 2.5 acres) were eradicated in 2016, a 90.6% decrease from 2015. INL disbursed \$540,750 to the ministry in April 2016 for the final 2015 GLE payment.<sup>536</sup>

INL informed SIGAR last quarter that it would begin collaborating this quarter with the MCN to start eradication according to the 2016 National Eradication Plan, but approval of the plan has been delayed. INL is working with the ministry to gain approval of next year's eradication plan by December 2016.<sup>537</sup>

Eradiation results have generally been declining with some fluctuations over the past few years, as shown in Figure 3.28, and represent a small fraction of the opium-cultivation and production results shown in Figure 3.27 on page 133.

### Good Performer's Initiative

SIGAR reported that INL ended the \$143 million Good Performer's Initiative (GPI) last quarter due to the MCN's inability to implement the program properly. GPI was a program implemented by the MCN that sought to incentivize provincial counternarcotics performance. No new GPI projects have been approved since April 30, 2016, but funding will continue until current projects are completed. INL and UNODC negotiated two new alternative-development programs that



launched in October to supplement activities performed under GPI. Moreover, INL is independently developing a post-GPI alternative-development, food-zone based program.<sup>538</sup> The letters of agreement for these alternative-development programs were signed in August and September 2016.<sup>539</sup>

According to INL, the Strengthen and Diversify Licit Livelihoods through Alternative Development Interventions project aims to help farmers using alternative-development methods. The project will support and strengthen selected value chains in production, processing, quality control, and market linkages across 13 target provinces which were most impacted by the loss of GPI award funds or had very high levels of poppy cultivation. The \$20 million program is implemented by the UNODC with a four-year period of performance. INL is exploring adopting a simpler project name which it believes will facilitate project branding.<sup>540</sup>

As of July 31, 2016, there have been 286 GPI projects with a value of \$126.2 million: 209 projects have been completed; 73 projects are ongoing, including four near completion.<sup>541</sup>

INL's other alternative-livelihood project—the Community-Based Agriculture and Rural Development (CBARD) project—aims to improve household income while reducing dependency on illicit poppy cultivation for selected communities in Farah and Badghis Provinces, the second and third highest poppy-cultivating provinces in Afghanistan in 2015 according to the UNODC. According to INL, CBARD will improve the local production and marketing of high-value crops. The project will also develop and strengthen community-based business infrastructures, such as irrigation, transportation, and facilities. The \$15.2 million program is implemented by UNDP with additional monitoring and evaluation conducted by the UNODC. The project has a 44-month period of performance.<sup>542</sup>

## **ALTERNATIVE DEVELOPMENT/ALTERNATIVE LIVELIHOOD**

USAID's alternative-development programs are intended to support U.S. counternarcotics objectives by helping countries develop economic alternatives to narcotics production. INL funding supports supply-reduction and alternative-development programs. INL told SIGAR it coordinates regularly with USAID to ensure that INL-supported alternative-development efforts complement past and ongoing investments by USAID in licit livelihoods and rural development in Afghanistan.<sup>543</sup>

### **Kandahar Food Zone**

Implemented in 2013, the Kandahar Food Zone (KFZ) is a five-year, \$45.4 million USAID project, implemented by International Relief and Development Inc. (IRD) under a joint strategy and in close coordination

with INL.<sup>544</sup> KFZ is designed to identify and address the drivers of poppy cultivation in targeted districts of Kandahar Province through grants for activities that improve community infrastructure, strengthen alternative livelihoods, and support small businesses. The Ministry of Counter-Narcotics' KFZ has four pillars: public outreach, eradication, drug-demand reduction, and alternative livelihoods.<sup>545</sup> USAID implements the alternative-livelihoods pillar and approved a two-year extension this quarter, extending the program through the end of August 2018.<sup>546</sup>

KFZ expended \$3.3 million between April and June 2016. During that period, KFZ completed five canals, in addition to 17 already constructed or rehabilitated. The program also focused on government coordination and capacity building by conducting training and placing staff in district agriculture offices.<sup>547</sup> During the quarter, KFZ completed rehabilitation of 542 hectares and provided vineyard training benefiting over 1,600 Afghans.<sup>548</sup>

As of September 30, 2016, USAID has disbursed \$27.5 million since the program's launch.<sup>549</sup>

## Regional Agricultural Development Program

The Regional Agricultural Development Program (RADP) is intended to help Afghan farmers achieve more inclusive and sustainable economic growth. RADP projects are under way in the southern, western, and northern regions of Afghanistan. The projects focus on strengthening the capacity of farmers to improve the productivity of high-value crops and livestock. Using a **value-chain** approach, these projects work with farmers and agribusinesses to overcome obstacles hindering production, processing, sales, and overall development of agricultural value chains. RADP consumes the majority of USAID's alternative-development staff resources that include contractor staff, 82.9% of whom are dedicated to the various RADP programs.<sup>550</sup>

USAID awarded the \$28.1 million, five-year contract for RADP-East in July 2016. The targeted provinces are Ghazni, Kapisa, Laghman, Logar, Nangarhar, Parwan, Wardak, and Kabul.<sup>551</sup>

The five-year RADP-North is a \$78.4 million project scheduled to end in May 2019. RADP-North advances food and economic security in rural areas of Badakhshan, Baghlan, Balkh, Jowzjan, Kunduz and Samangan Provinces. Between January and March 2016, RADP-North implemented 10 activities and issued 41 grants valued at \$4.2 million. The project facilitated the signing of nine contracts between seed companies, seed enterprises, bakeries, mills, and cooperatives for the sale of Afghan wheat. Various trainings on the topics of hygiene and nutrition, seed-business development, and weed control occurred across several provinces. Efforts to support agribusiness development led to \$233,200 in new sales this quarter for businesses that took part in international trade shows in Kazakhstan and Turkey. During that period, project activities supporting the meat value

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**Value chain:** the range of goods and services necessary for an agricultural product to move from the farm to the final customer or consumer. It encompasses the provision of inputs, actual on-farm production, post-harvest storage and processing, marketing and transportation, and wholesale and retail sales.

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Source: USAID, response to SIGAR vetting, 4/12/2015.

chain also took place: training for 100 butchers on diseases, training on cashmere harvesting, and implementing wool production and processing. As of September 30, 2016, USAID has made cumulative disbursements of \$25.1 million.<sup>552</sup>

The purpose of RADP-South is to improve food and economic security for rural Afghans in Helmand, Kandahar, Zabul, and Uruzgan. It began in October 2013 and is scheduled to end in October 2018 at an estimated cost of \$125 million.<sup>553</sup>

Between April and June 2016, over 20 agribusinesses applied new-management practices using improved financial-management systems, administrative procedures, and marketing strategies. RADP-South support led total reported sales of AFN 30,263,870 (\$445,059) for 14 agribusinesses. Nearly 13,300 households benefited from program interventions during that period. Farmers applied new technologies or management practices on approximately 1,100 hectares.<sup>554</sup>

Last quarter, SIGAR reported that RADP-South ceased all gender-programming activities since March pending an embezzlement investigation in Zabul. Female beneficiaries accused a high-ranking Department of Women's Affairs (DOWA) official of withholding a portion of female beneficiaries' benefits. The investigation is complete and RADP-South restarted its activities in Zabul.<sup>555</sup> The investigation has found that the implementing partner did not appear to be directly involved. The parties involved were the school's municipal manager, the provincial assembly chief, and the DOWA director. The RADP-South monitoring and evaluation team confirmed that in the verification on 10% of the attendees, all received their stipends. The project-payment process has been strengthened with additional requirements such as the segregation of duties and training of project staff and finance managers to ensure attendee and transportation stipends are confirmed before their submission to the implementing partner.<sup>556</sup>

Attendance decreased approximately 25% and new beneficiaries joining the program also dropped between March and April 2016 during the opium-poppy harvesting season in southern Afghanistan. RADP-South concentrated farmer-mobilization efforts during the first two quarters of this fiscal year in anticipation of this phenomenon. When training numbers are traditionally low, RADP-South conducts individual visits with farmers to bolster participation in demonstration farms and meets with community elders to stress the importance of consistent attendance.<sup>557</sup>

As of September 30, 2016, USAID has made cumulative disbursements of \$69.3 million for RADP-South.<sup>558</sup>

The \$70 million, five-year RADP-West program focuses on helping rural Afghans in the western provinces of Herat, Farah, and Badghis to improve food and economic security. The project supports the Ministry of Agriculture, Irrigation, and Livestock in its efforts to enhance the productivity and profitability of wheat, high-value crops and livestock.<sup>559</sup>

RADP-West's key accomplishments between April and June 2016 include:

- conducting wheat-production and -protection training for 905 farmers
- conducting wheat-harvest and post-harvest training for 1,225 farmers
- assessing a flour-mill company for potential purchase of wheat surplus from beneficiary farmers
- distributing vegetable seedlings and inspecting nearly 500 vegetable plots
- conducting pest-management training
- establishing 20 orchards and implementing orchard-programming activities
- conducting livestock and value-chain programming efforts such as linking cashmere-processing companies and herders or deworming sheep and goats.<sup>560</sup>

As of September 30, 2016, USAID has made cumulative disbursements of \$24 million.<sup>561</sup>

## Commercial Horticulture and Agricultural Marketing Program

The Commercial Horticulture and Agricultural Marketing (CHAMP) program is a \$45.3 million USAID program designed to boost agricultural productivity and food security, provide market opportunities, and decrease poppy production. The program has three components:

- quality improvement
- high-value agricultural marketing and agribusiness development
- gender integration<sup>562</sup>

SIGAR reported last quarter that all CHAMP's current funds had been disbursed. The implementing partner has concluded two of the program's three components but enough funds are available to continue activities until December 30, 2016. USAID will extend the program for an additional three years after its originally scheduled conclusion for an additional estimated cost of \$15.9 million.<sup>563</sup>

USAID recently conducted an assessment of the CHAMP program. The purpose of the assessment was to verify the quantity and value of exports reported and the type of services CHAMP provided to the trade offices and exporters. The audit of the 19 export firms that represent the 10,485 metric tons (MT) of fresh and dried fruit reported in 2015 verified the amount of exports valued at nearly \$10.4 million. The majority of the fruit and nut exports go to Pakistan. Of the 19 firms, four were directly supported by the trade offices as part of their direct import activities and received no financial incentive. The two firms under the India trade office and the two under Dubai exported 37.3 MT worth \$59,056 and representing 0.36% of overall exports.

While the trade offices have been operational for several years, the firms have not shown outstanding results for direct exports, and did not reach

the goals of their MOUs and sub-agreements. The verification team recommended that each trade office refocus efforts based on its own market potential. Each office needs to address the obstacles to potential Afghan traders. In general, exporters favored India and had negative experiences shipping to Dubai when costly air shipments were delayed and fruit spoiled. Dubai also has higher quality requirements but can generate higher prices and therefore, higher rewards. Neither the India nor Dubai trade office have been able to secure the quantities, qualities, and specific products to fulfill the required timing for super/hypermarkets. One of the firms does plan to have this established this year.<sup>564</sup>

Some of the recommendations from the review are to:

- revise the first objective during the extension period to better track supermarket- and hypermarket-contract progress
- revise the incentive structure to promote quantity, repeat order, and higher-value markets
- simplify reporting requirements and maintain exporter sales-contact confidentiality
- promote trade-office services and coordinate with other programs.

CHAMP program staff agreed with all recommendations listed above except the penultimate one. According to USAID, the current procedures are simple for export firms to follow. If CHAMP decreases its documentary requirements, it will adversely affect the transparency of the assistance process and make it difficult to track indicators, such as sales or exports. Further, USAID said the current practice is very helpful for CHAMP traders to understand their annual profit, and their compliance enhances traders' organizational capabilities as well.<sup>565</sup>

By generating fees for services, the trade offices could take a more active role and achieve sustainability.<sup>566</sup>

See the July 2016 SIGAR *Quarterly Report to the United States Congress* for more information.

## Interdiction Operations and Results

The Counternarcotics Police of Afghanistan (CNPA) consists of regular narcotics police and specialized units in all 34 provinces. The specialized units include the Sensitive Investigation Unit (SIU), National Interdiction Unit (NIU), and the Intelligence Investigation Unit (IIU). Nearly half of the CNPA's 2,800 personnel are assigned to Kabul. In addition to the CNPA, law-enforcement elements contributing to interdiction activities include members of the Afghan National Police, Afghan Border Police, Afghan Uniform Police, and the General Command of Police Special Unit.<sup>567</sup>

DOD reports that the security situation and the drawdown of Coalition forces have negatively impacted the CNPA and other Afghan



counternarcotics agencies. In the south and southwest, the insurgency's expanding influence is increasingly preventing counterdrug units and provincial CNPA units from conducting operations outside of major urban areas. Additionally, reduced Resolute-Support-mission partnering with Afghan forces has reduced available transportation, particularly helicopters, and the use of some counternarcotics forces for general security has resulted in fewer counterdrug missions.<sup>568</sup>

Since February 2016, Coalition advisors provide train, advise, and assist support to the CNPA. Recent emphasis has been on improving CNPA coordination with the Special Mission Wing (SMW). The SMW is an aviation wing that enables the ANDSF to conduct counterterrorism and counternarcotics missions and to disrupt insurgent and drug-smuggling networks in Afghanistan. The SMW has night-vision, rotary-wing air assault and fixed-wing intelligence, and surveillance and reconnaissance capabilities. The relationship has proven to be beneficial: it culminated in the arrest of Haji Watan, one of the country's top drug traffickers in April 2016 in Nangarhar.<sup>569</sup> During the month of August, the Afghan special narcotics units (NIU/SIU) performed three airmobile operations in Sarobi and Nangarhar, arrested one major heroin trafficker, and seized over three tons of morphine and opium.<sup>570</sup>

Since 2004, DOD's CN requirements for Afghanistan have been funded mostly through supplemental and Overseas Contingency Operations appropriations. These train-and-equip programs aim to support U.S. regional goals and reduce CN-related terrorism and financing. The majority of funding is for special-purpose vetted units such as the Special Mission Wing and the Afghan Counternarcotics Police.<sup>571</sup>

INL supports the maintenance and operations of NIU/SIU and DEA facilities as well as a judicial wire-intercept unit (JWIP). INL also provides support to the NIU and SIU of the CNPA including, salary supplements for NIU members (and DEA for SIU members). INL reports that the NIU strength is 492, up from 482 last quarter. Unit strength changes on an ongoing basis.<sup>572</sup> According to DOD, the partnering of national-level counterdrug units with U.S. Special Forces led to a slight increase of operations and arrests, but long-term mentoring is likely required to maintain these gains.<sup>573</sup>

As of late 2015, INL started support for SIU training and professional development. The NIU/SIU program is also supported by various DOD-funded activities, which include the SMW and specialized training.<sup>574</sup>

In July 2016, INL signed a letter of agreement with UNODC for \$2.4 million to support the CNPA's mobile detection team, precursor control unit and forensic lab. The agreement will last 24 months.<sup>575</sup>

During the April to June 2016 period, INL reported that combined seizures of the NIU and SIU totaled 2,267 kilograms (kg) of opium, 93 kg of heroin, 650 kg of morphine base, 1,550 kg of morphine solution

# SECURITY

TABLE 3.13

INTERDICTION RESULTS, FISCAL YEARS 2008–2016										
	2008	2009	2010	2011	2012	2013	2014	2015	2016*	TOTAL
Number of Operations	136	282	263	624	669	518	333	270	179	3,274
Detainees	49	190	484	862	535	386	442	394	292	3,634
Hashish seized (kg)	241,353	58,677	25,044	182,213	183,776	37,826	19,088	24,785	123,056	895,818
Heroin seized (kg)	277	576	8,392	10,982	3,441	2,489	3,056	2,859	3,100	35,172
Morphine seized (kg)	409	5,195	2,279	18,040	10,042	11,067	5,925	505	6,450	59,912
Opium seized (kg)	15,361	79,110	49,750	98,327	70,814	41,350	38,379	27,600	9,022	429,713
Precursor chemicals seized (kg)	4,709	93,031	20,397	122,150	130,846	36,250	53,184	234,981	4,943	700,491

Note: The FY 2015 figure for precursor chemicals seized includes a 135,000 kg seizure in December.  
\* Results for period 10/1/2015–9/15/2016 only.

Source: DOD, response to SIGAR data calls, 7/29/2015 and 9/27/2016.

and 500 kg of hashish. One kilogram is about 2.2 pounds. The NIU and SIU were responsible for 44 arrests and participated in 114 enforcement operations.<sup>576</sup>

DOD reported that from July 1 to September 14, 2016, Afghan security forces and law-enforcement agencies conducted 21 drug-interdiction operations resulting in the detention of 45 individuals. These operations included routine patrols, cordon-and-search operations, vehicle interdictions, and detention operations. The Afghans' combined operations resulted in the seizures of 936 kg of opium, 4,300 kg morphine, 19 kg of heroin, 180 kg of hashish/marijuana, and 3,190 kg of precursor chemicals. As noted in previous SIGAR reports, interdiction results have been declining since 2012, as shown in Table 3.13.<sup>577</sup>

Given the U.S. military's reduced capabilities in Afghanistan, in 2015 DOD created a regional narcotics interagency fusion cell (RNIFC) to combat the regional drug trade. The RNIFC, located in Bahrain, tracks and interdicts the illicit movement of Afghan heroin on boats destined for the Middle East and East Africa.<sup>578</sup>

## Aviation Support

Between July 1 and September 30, 2016, INL's air wing in Afghanistan provided the following air support to the DEA (fixed-wing and rotary-wing support for National Interdiction Unit movements): 13.8 flight hours, 21 sorties, 238 personnel transported, and 11,978 pounds of cargo moved. Additionally, the air wing provided transport for 463 INL and DEA passengers on embassy-required air shuttles for all movements within Kabul.<sup>579</sup>

INL's ability to support tactical operations in the south and southwest regions of the country has been constrained since the June 2015 closure of INL's base at Kandahar Air Field. INL continues to assist the NIU and

**Precursor chemical:** a substance that may be used in the production, manufacture, and/or preparation of narcotic drugs and psychotropic substances.

Source: UNODC, "Multilingual Dictionary of Precursors and Chemicals," 2009, viii.

SIU. The arrival of a Resolute Support advisory team in February 2016 at the NIU compound has greatly improved NIU access to Resolute Support assets, including the Afghan Government's Special Mission Wing for movement support for operations in northern and eastern Afghanistan. Since October 2015, 16 NIU missions have been supported by the SMW.<sup>580</sup>

## SIGAR INSPECTION

A completed SIGAR inspection report found that the Special Mission Wing (SMW) Air Squadron's facilities at Kandahar Airfield and the infrastructure built by Environmental Chemical Corporation (ECC) were generally constructed in accordance with contract requirements and technical specifications. SIGAR found five instances where ECC was not in full compliance of those requirements and specifications. It also found that not all facilities were being used at full capacity. The Air Squadron is using them to support SMW training and operations. However, as the squadron grows from its current size of 100 personnel, usage is likely to increase. Please see Section 2 for more information on this report.

## GOVERNANCE CONTENTS

Key Events	147
Mutual Accountability Updates	148
U.S. Assistance to the Afghan Government Budget	151
National Governance	156
Subnational Governance	158
Reconciliation and Reintegration	160
Rule of Law and Anticorruption	162
Human Rights	170

## GOVERNANCE

As of September 30, 2016, the United States had provided more than \$32.8 billion to support governance and economic development in Afghanistan. Most of this funding, more than \$19.4 billion, was appropriated to the Economic Support Fund (ESF) administered by the State Department (State) and the U.S. Agency for International Development (USAID).

### KEY EVENTS

On October 5, 2016, the European Union and the government of Afghanistan co-hosted the Brussels Conference on Afghanistan. The conference brought together 75 countries and 26 international organizations and agencies. The Afghan government introduced the Afghanistan National Peace and Development Framework (ANPDF), the Afghan government's new five-year strategy for achieving self-reliance. International participants confirmed their intention to provide \$15.2 billion between 2017 and 2020 in support of Afghanistan's development priorities.<sup>581</sup> Secretary of State John Kerry, speaking in Brussels, pledged to work with the United States Congress to provide civilian assistance “at or very near” the current levels through 2020.<sup>582</sup>

The Brussels Conference is the second major follow-up event to the 2012 Tokyo Conference. While the Tokyo Conference resulted in international civilian assistance commitments through 2016, the Brussels Conference secured commitments through 2020. In this way, Brussels was the civilian counterpart to the 2016 NATO Summit in Warsaw that extended security commitments to 2020. Along with the ANPDF, Afghanistan also set out new commitments for the period 2017–2020 under a refreshed set of deliverables for its Self-Reliance through Mutual Accountability Framework (SMAF). Afghanistan also announced five new National Priority Programs (NPPs) that will guide budget allocations.<sup>583</sup>

September marked the two-year anniversary of the compromise agreement, brokered by the United States, that resolved the 2014 election crisis and created the National Unity Government. In September 2014, the two candidates from the second round of presidential elections—Ashraf Ghani and Abdullah Abdullah—agreed to implement reforms prior to



Many nations were represented at the Brussels Conference in October. (State photo)



**Various news sources, citing unnamed Afghan government and Taliban sources, reported the two sides met in secret in Doha, Qatar in September and October. Some Taliban sources said the talks yielded little. Afghan and U.S. officials reportedly demanded the Taliban declare a ceasefire and begin formal talks. The Taliban side reportedly demanded recognition as a political movement, removal of leaders' names from a UN blacklist, and release of all Taliban prisoners be released. The Taliban publicly denied that meetings took place.**

Source: *The Guardian*, "Taliban and Afghanistan restart secret talks in Qatar," 10/18/2016; *Voice of America*, "Taliban Formally Denies Reports of Meetings with Afghan Government," 10/18/2016; Reuters, "Some Taliban officials say secret Afghan peace talks held in Qatar," 10/18/2016; *The Telegraph*, "Taliban holds 'informal' peace talks with Afghanistan," 10/18/2016.

parliamentary elections and, before September 2016, convene a *Loya Jirga* (grand assembly) to amend the constitution and consider the post of executive prime minister. Election reform efforts have stalled, the 2015 parliamentary election was postponed, and the *Loya Jirga* has not been held. As the deadline approached, opposition groups questioned the government's legitimacy. Five months earlier, however, Secretary of State John Kerry said that while there was a goal to hold a *Loya Jirga* at some point within the first two years of the agreement, he wanted to be "very, very clear" that the broader agreement for a government of national unity was meant to last the entire five-year presidential term.<sup>584</sup>

This quarter, the Secretary-General of the United Nations expressed concern over increased tensions between President Ghani and Chief Executive Abdullah that have strained the unity of the government and contributed to growing volatility.<sup>585</sup> In August, Secretary of State John Kerry called Ghani and Abdullah to ask that they work together on political and economic reforms, while General John Nicholson, the commander of U.S. and NATO forces in Afghanistan, asked the two to not "let the political process undermine the security gains and progress within the security institutions."<sup>586</sup>

In September, the Afghan government and the Gulbuddin faction of Hezb-e Islami signed a peace deal. The United States designated Gulbuddin Hekmatyar, the leader of Hezb-e Islami Gulbuddin (HIG), a global terrorist in 2003 for participating in and supporting terrorist acts committed by al-Qaeda and the Taliban. President Ghani signed the agreement in Kabul, while Hekmatyar signed via pre-recorded video that was broadcast during the ceremony.<sup>587</sup> In a statement, the U.S. Embassy in Kabul welcomed the agreement as an Afghan-led step in bringing the conflict in Afghanistan to a peaceful end.<sup>588</sup> While news reports have referred to HIG as a dormant and small insurgent movement, DOD said it was not dormant.<sup>589</sup> Dr. Barnett Rubin—a former senior advisor to the U.S. Special Representative for Afghanistan and Pakistan (SRAP)—commented in April that "Hezb-e Islami is [already] in the [Afghan] government, it is just Hekmatyar [who] is out [and] Hekmatyar is one of the most irrelevant people in Afghanistan."<sup>590</sup>

## MUTUAL ACCOUNTABILITY UPDATES

At the Senior Officials Meeting (SOM) in September 2015, the Self-Reliance through Mutual Accountability Framework (SMAF) superseded the Tokyo Mutual Accountability Framework (TMAF). The SMAF is intended to guide the activities of the Afghan government and the international community at least to the end of the present government's term.<sup>591</sup>

The SMAF covers six areas: (1) improving security and political stability (with three associated indicators); (2) anticorruption, governance, rule of law, and human rights (14 indicators); (3) restoring fiscal sustainability

and integrity of public finance and commercial banking (nine indicators); (4) reforming development planning and management, and ensuring citizens' development rights (three indicators); (5) private-sector development and inclusive growth and development (four indicators); and (6) development partnerships and aid effectiveness (eight indicators).<sup>592</sup> In addition to the SMAF indicators, the six areas include 39 short-term deliverables due to be completed by the end of 2016.<sup>593</sup>

On September 4, donors and the Afghan government met for a Special Joint Coordination and Monitoring Board (JCMB) to review progress in advance of the October 5 Brussels Conference.<sup>594</sup> As of September, the Afghan government self-assessed that 20 SMAF short-term deliverables were achieved, 14 were in progress and on track or partially achieved, and five were in progress but delayed. Deliverables with outstanding items due by September included:

- (Deliverable 1) Implementation of elections reforms by the first half of 2016. As of September, two legislative presidential decrees for election reform were rejected by parliament. The Afghan government is now working on the revised election law approved by the cabinet in August 2016.
- (Deliverable 2) Full appointment of deputy ministers and provincial governors by the end of 2015. Two governors (Balkh and Nuristan Provinces) remain acting and appointments for vacant deputy minister posts are ongoing.
- (Deliverable 8) Cabinet approval of the subnational governance policy by the first half of 2016. While a draft of the policy has been reviewed by President Ghani, the revised draft is not expected to be submitted to the cabinet until October.
- (Deliverable 22) Public-private partnership regulation issued by March 2016. The legislative subcommittee of the cabinet approved the regulation in principle, but it has not yet been submitted to the full cabinet for approval.
- (Deliverable 31) Donor-funded contractors for off-budget national technical-assistance projects adhere to new salary scales by June 2016. While the new salary scales have been applied to all on-budget projects, implementation is lagging for off-budget projects, with some donors adhering and others just beginning the process.
- (Deliverable 32) An external review of how to best adapt the Afghanistan Reconstruction Trust Fund (ARTF) by July 2016. After accepting the Afghan government's terms of reference for the review, the World Bank has agreed to fast-track the procurement of the study.
- (Deliverable 33) All donor aid information recorded annually in the Development Assistance Database starting in September 2015. As of July 2016, 93% of total official development assistance committed for Afghanistan in 2016 was recorded in the database.

- (Deliverable 34) Donors who have achieved or exceeded the 50% on-budget target commit to joint performance reviews of their projects by the first half of 2016. Joint reviews have been carried out with the Asian Development Bank, Germany, and the World Bank. As a result of this exercise, \$148 million was either reallocated or cancelled from lagging projects.
- (Deliverable 35) Joint project reviews to assess the progress and results of off-budget programs by the first half of 2016. The Ministry of Finance held 16 Development Cooperation Dialogues, which identified a number of follow-up actions.
- (Deliverable 36) Donors and the Afghan government will establish a working group to produce a roadmap for sector-wide approaches by the first half of 2016. A working group has been established with an initial focus on agriculture and health.
- (Deliverable 37) A joint working group to deliver recommendations on taxation by June 2016. The working group has identified three broad principles and 13 recommendations. Four of the 13 recommendations suggest donor actions, three suggest Afghan government actions, and six suggest joint donor and Afghan government action.<sup>595</sup>



**Chief Executive Abdullah**, left, and President Ghani, right, at the Brussels Conference. (State photo)

At the October 5 Brussels Conference, participants agreed to 24 new “SMART” (Specific, Measurable, Achievable, Realistic, and Time-bound) deliverables for 2017 and 2018.<sup>596</sup>

## Electoral Reform Challenges

Overhauling the electoral process was a central part of the power-sharing deal brokered by the United States between President Ghani and his former election rival, now Chief Executive Abdullah, after the troubled 2014 presidential elections. The September 2014 agreement that led to forming the national-unity government called for immediate establishment of a special commission for election reform. The intent was to implement reform before the 2015 parliamentary elections and to distribute electronic identity cards to all Afghan citizens as quickly as possible.<sup>597</sup>

In March, the Independent Election Commission (IEC) announced that elections would be held on October 15, 2016.<sup>598</sup> In April, President Ghani publicly committed to holding parliamentary and district council elections “on time.”<sup>599</sup> Despite these pronouncements, State said in late September that an October election would not be possible and that donors are awaiting a realistic timeline and budget from the Afghan government before making any determinations regarding election support. State also pointed out that there was no progress in introducing electronic identity cards.<sup>600</sup> According to USAID, the Afghan government has not adopted, announced, or enacted any election reforms this quarter. Additionally, Afghanistan’s election bodies have not performed any work this quarter since the Afghan government has

not yet passed a new electoral law, nor has the government nominated new commissioners or confirmed the current commissioners of the IEC.<sup>601</sup>

In August, the Afghan Cabinet of Ministers approved a new presidential decree combining the structural law on electoral bodies with the elections law. According to the Independent Commission for Overseeing the Implementation of the Constitution, the decree does not need to be submitted to the parliament for approval.<sup>602</sup> Electoral reforms stalled last quarter after the lower house of parliament again rejected President Ghani's elections-related legislative decree.<sup>603</sup>

At the October Brussels Conference, the Afghan government agreed to take concrete steps toward electoral reform and preparations in 2017.<sup>604</sup>

## U.S. ASSISTANCE TO THE AFGHAN GOVERNMENT BUDGET

### Summary of Assistance Agreements

To improve governance and align development efforts with Afghan priorities, international donors at the 2010 Kabul Conference committed to increase to 50% the proportion of civilian development aid delivered **on-budget** through the Afghan government.<sup>605</sup> Donors, including the United States, reiterated this pledge at the July 2012 Tokyo Conference and again at both the December 2014 London Conference and the September 2015 SOM.<sup>606</sup> As of September, USAID has not yet achieved the 50% on-budget target.<sup>607</sup> At the October 2016 Brussels Conference, donors committed to channel a "higher share" of their development assistance via on-budget modalities in 2017 and 2018, but did not commit to a particular percentage of their overall assistance.<sup>608</sup>

At the Brussels Conference in October, international participants confirmed their intention to provide \$15.2 billion between 2017 and 2020 in support of Afghanistan's development priorities. The EU and its member states committed to \$5.6 billion over the next four years. As part of this commitment, the European Commission announced its first state-building contract with Afghanistan. This first contract will provide up to €200 million (approximately \$223 million) in direct budget support over a two-year period starting in 2017. The State Building Contract forms part of the existing EU development-assistance program for Afghanistan scheduled to run 2014–2020 at €200 million per year.<sup>609</sup>

As shown in Table 3.14 on the following page, USAID expects to spend \$932 million on active, direct bilateral-assistance programs. It also expects to contribute \$2.7 billion to the Afghanistan Reconstruction Trust Fund (ARTF) through 2020, in addition to \$1.37 billion disbursed under the previous grant agreement between USAID and the World Bank. USAID has disbursed \$113 million to the Afghanistan Infrastructure Trust Fund (AITF).<sup>610</sup>

**On-budget assistance:** encompasses donor funds that are aligned with Afghan government plans, included in Afghan government budget documents, and included in the budget approved by the parliament and managed by the Afghan treasury system. On-budget assistance is primarily delivered either through direct bilateral agreements between the donor and Afghan government entities, or through multidonor trust funds.

**Off-budget assistance:** encompasses donor funds that are excluded from the Afghan national budget and not managed through Afghan government systems.

Source: SIGAR, *Quarterly Report to the United States Congress*, 7/30/2014, p. 130; Ministry of Finance, "Aid Management Policy for Transition and Beyond," 12/10/2012, p. 8; State, response to SIGAR vetting, 1/14/2016.

# GOVERNANCE

TABLE 3.14

USAID ON-BUDGET PROGRAMS						
Project/Trust Fund Title	Afghan Government On-Budget Partner	Special Bank Account?	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
<b>Bilateral Government-to-Government Projects</b>						
Power Transmission Expansion and Connectivity Project (PTEC)	Da Afghanistan Breshna Sherkat (DABS)	Yes	1/1/2013	12/31/2018	\$725,000,000	\$110,541,160
Sheberghan Gas Development Project (SGDP)	Ministry of Mines and Petroleum	Yes	5/15/2012	8/31/2016	90,000,000	23,295,875
Kajaki Unit 2 Project (Installation of Turbine Generator Unit 2 at Kajaki Dam Hydropower Plant)	DABS	Yes	4/22/2013	9/28/2016	75,000,000	47,399,480
Afghanistan Workforce Development Project (AWDP)	Ministry of Education (MOE)	Yes	9/18/2013	7/31/2017	11,500,000	3,404,162
Basic Education, Learning, and Training (BELT) - Textbooks Printing and Distribution	MOE	Yes	11/16/2011	12/31/2018	26,996,813	24,970,742
E-Government Resource Center (EGRC)	Ministry of Communications and Information Technology (MOCIT)	Yes	8/28/2013	12/1/2017	3,900,000	1,205,000
<b>Multi-Donor Trust Funds</b>						
Afghanistan Reconstruction Trust Fund (ARTF) (current award)*	Multiple	No	3/31/2012	3/31/2017	1,900,000,000	1,290,169,080
Afghanistan Infrastructure Trust Fund (AITF)	Multiple	No	3/7/2013	3/6/2018	113,670,184	113,000,000

Note: \* USAID had a previous award to the ARTF that concluded in March 2012 and totaled \$1,371,991,195 in disbursements. Cumulative disbursements from the two ARTF awards are currently \$2,662,160,275. USAID plans to increase the ARTF total estimated cost by \$800 million to reflect the New Development Partnership.

Source: USAID, response to SIGAR data calls, 9/22/2016 and 10/13/2016; USAID, OPPD, response to SIGAR vetting, 10/18/2016.

The U.S. government announced in March 2015 that it intended to seek funding to support the Afghan National Defense and Security Forces (ANDSF), including the army and police, at the level of 352,000 personnel through at least 2017.<sup>611</sup> The Department of Defense (DOD) appropriated \$3.65 billion to support the ANDSF for fiscal year (FY) 2016.<sup>612</sup>

At the 2012 Chicago Conference, the United States and its allies affirmed commitments to support the Afghan security forces with an estimated annual budget of \$4.1 billion, to be reviewed regularly against the changing security environment.<sup>613</sup> At the September 2014 Wales Summit, NATO allies and partners reaffirmed their commitment to the financial sustainment of the ANDSF through the end of 2017. The international community pledged an additional amount of almost €1 billion, or approximately \$1.29 billion, annually to sustain the ANDSF for 2015 through the end of 2017.<sup>614</sup>

In July 2016, NATO allies and partners met in Warsaw and committed to extend the financial commitments made at the 2012 NATO Summit in Chicago. Some 30 nations renewed pledges to sustain the Afghan security forces through 2020 at or near current levels. Thus far, the international community has pledged more than \$800 million annually for 2018–2020, and the United States has requested \$3.45 billion in the 2017 budget. President Obama also pledged that he will recommend to his successor that the



United States continue to seek funding for the ANDSF at or near current levels through 2020.<sup>615</sup>

Of the total funds in support of the Afghan security forces for 2016, DOD expected to contribute \$110 million on-budget for police salaries to the Ministry of Interior (MOI) through the United Nations Development Programme's (UNDP) Law and Order Trust Fund for Afghanistan (LOTFA).<sup>616</sup>

Additional on-budget assistance includes approximately \$1.13 billion in planned contributions to the Ministry of Defense (MOD) and approximately \$412 million in direct contributions to the MOI.<sup>617</sup>

## Civilian On-Budget Assistance

USAID provides on-budget civilian assistance through (1) bilateral agreements with seven Afghan government entities and (2) contributions to two multidonor trust funds, the ARTF and the AITF.<sup>618</sup> According to USAID, all bilateral-assistance funds are deposited in separate bank accounts established by the Ministry of Finance for each program.<sup>619</sup>

The ARTF, administered by the World Bank, provides funds to both the Afghan government's operating and development budgets in support of Afghan government operations, policy reforms, and national-priority programs.<sup>620</sup> The AITF, a multidonor trust fund administered by the Asian Development Bank, coordinates donor assistance for infrastructure projects in Afghanistan.<sup>621</sup> According to USAID, the majority of on-budget funding has been and will continue to be directed through the multidonor trust funds, particularly the ARTF.<sup>622</sup>

As of September, the United States remains the largest donor to the ARTF (31% in actual contributions) with the next largest donor being the United Kingdom (17% in actual contributions). According to the World Bank, the ARTF is the largest single source of support for the Afghan government budget at \$9.1 billion as of September 2016.<sup>623</sup> The ARTF recurrent-cost window supports operating costs, such as non-security salaries. The recurrent-cost window pays 16–20% of the Afghan government's non-security operating budget.<sup>624</sup>

This quarter, USAID authorized the disbursement of \$100 million as a third tranche of funds from the \$800 million, USAID-administered New Development Partnership (NDP).<sup>625</sup> The NDP uses already budgeted or requested funding and is delivered via the ARTF.<sup>626</sup> The NDP contains its own, independent conditions that were negotiated bilaterally between the U.S. and Afghan governments.<sup>627</sup> In August 2015, the U.S. and Afghan governments signed a memorandum of understanding (MOU) governing the NDP that proposed 40 development results that the Afghan government will be expected to achieve. The Afghan government receives \$20 million through U.S. funds provided via the ARTF's recurrent-cost window for achieving each development result.<sup>628</sup>

## SIGAR AUDIT

SIGAR has an ongoing audit of the ARTF. In July 2011, SIGAR found that the World Bank and the Afghan government had established mechanisms to monitor and account for ARTF contributions, but that several limitations and challenges should be addressed. This new audit will assess the extent to which the World Bank and the Afghan government (1) monitor and account for U.S. contributions to the ARTF, (2) evaluate whether ARTF-funded projects have achieved their stated goals and objectives, and (3) utilize and enforce any conditionality on ARTF funding.

The Afghan government achieved four full NDP results and two partial results. The four results met this quarter were: (1) the establishment of a multi-year International Monetary Fund program in the form of an Extended Credit Facility, (2) an increase in the share of non-tax revenue as a percent of total domestic revenue from 16% in 2014 to 20% in 2015, (3) the signing and implementation of a tax administration law, and (4) implementation of a computerized customs-management system called the ASYCUDA WORLD Valuation Module in six major customs locations (USAID found that the module was implemented in two additional locations). These four results were not due until December 31, 2016. The two partially completed results were: (1) a legal amendment to the 2015 budget to increase revenues through new mobile-phone and business-receipt taxes (per the NDP framework this was supposed to have been completed by December 31, 2015) and (2) an approved provincial budget policy.<sup>629</sup>

## On-Budget Assistance to the ANDSF

A large portion of total U.S. on-budget assistance goes toward the Afghan security forces. DOD provides on-budget assistance to the Afghan government through (1) direct contributions from the Afghanistan Security Forces Fund (ASFF) to the MOD and the MOI, and (2) ASFF contributions to the multidonor LOTFA.<sup>630</sup> Administered by the UNDP, LOTFA primarily funds Afghan National Police (ANP) salaries and incentives.<sup>631</sup> Direct-contribution funding is provided to the Ministry of Finance, which allots it incrementally to the MOD and MOI, as required.<sup>632</sup>

In February 2011, the Under Secretary of Defense Comptroller authorized the U.S. military's Combined Security Transition Command-Afghanistan (CSTC-A) to provide direct contributions to the Afghanistan government from ASFF to develop ministerial capacity and capability in the areas of budget development and execution, acquisition planning, and procurement. CSTC-A administers all contributions of ASFF resources to the MOD and MOI, subject to certain conditions that the ministries must meet for the use of the funds.<sup>633</sup> CSTC-A monitors and formally audits the execution of those funds to assess ministerial capability and ensure proper controls and compliance with documented accounting procedures and provisions of the annual commitment letters.<sup>634</sup> Most of the on-budget funds provided by CSTC-A support salaries, with limited amounts for local procurement of supplies. Funding is also provided for facility-maintenance contracts.<sup>635</sup>

This quarter, CSTC-A provided \$626 million to the MOD and \$217 million to the MOI. Of the \$217 million for the MOI, \$159 million was in the form of direct contributions and \$57 million was provided via LOTFA.<sup>636</sup>

## **MOD and MOI Generally Met Conditions for U.S. Funding; But Some Equipment Withheld Due to Insufficient Accountability**

In July, DOD found that while the MOD and MOI generally met the agreed conditions for U.S. funding assistance, both ministries had deficiencies.

Of 42 conditions defined in the commitment letter, the MOD made satisfactory progress on 31 conditions, while 11 had insufficient progress. CSTC-A provided incentive funding to the MOD for: (1) submitting a procurement package to connect bases to the electrical grid, (2) maintaining an accurate tracking system of construction equipment accountability and maintenance status, (3) following proper inventory and distribution procedures, and (4) meeting quarterly female-recruitment goals. CSTC-A identified one deficiency that warranted a penalty due to insufficient accountability of night-vision devices. CSTC-A identified a further 10 conditions with insufficient progress, but did not impose additional penalties on the MOD. No penalties were assessed for 10 conditions that showed insufficient progress; however, DOD says penalties may be assessed following the next quarterly review.<sup>637</sup>

Of 46 MOI conditions defined in the commitment letter, the MOI made satisfactory progress on 27 conditions, while 19 had insufficient progress. CSTC-A provided incentive funding to the MOI for decreasing the percentage of untrained Afghan National Police (ANP) to below 5% by July 2016. As of May 30, 2016, CSTC-A assessed that 95.3% of the ANP were trained, leading CSTC-A to provide funding for the procurement of an electronic firearms training simulator in the next year's budget. CSTC-A identified four deficiencies that warranted a penalty: (1) insufficient investigation into credible reports of gross violations of human rights, (2) insufficient accountability of ammunition consumption, (3) insufficient night-vision device accountability, and (4) insufficient inputting of Afghan Local Police personnel data into the Afghanistan Human Resources Information Management System (AHRIMS). CSTC-A will withhold the remaining MOI travel budget for the fiscal year until the MOI provides a satisfactory report of actions taken on 24 gross-violation-of-human-rights reports. In addition, CSTC-A will recommend that LOTFA deny any proposed pay incentives to general officers or senior ministerial civilians. In response to the ammunition and night-vision accountability problems, CSTC-A will withhold future night-vision devices until accountability improves and will withhold \$250,000 from the next disbursement. CSTC-A identified a further 15 conditions with insufficient progress but imposed no additional penalties on the MOI; however, DOD says that penalties may be assessed following the next quarterly review.<sup>638</sup>

## NATIONAL GOVERNANCE

### Capacity-Building Programs

USAID capacity-building programs seek to improve Afghan ministries' ability to prepare, manage, and account for on-budget assistance. These programs also provide general assistance to support broader human and institutional capacity building of Afghan government entities.<sup>639</sup>

USAID also seeks to increase civil-society capacity through the Afghan Civic Engagement Program (ACEP). As shown in Table 3.15, active programs include the Ministry of Women's Affairs (MOWA) Organizational Restructuring and Empowerment (MORE) project, a \$14 million project that, among other things, helps the ministry improve its financial management, as required for future on-budget assistance.<sup>640</sup>

As MORE is in its final six months of implementation, the focus has shifted to building sustainability and transferring responsibilities to MOWA officials.<sup>641</sup> For example, MORE developed a tripartite memorandum of understanding between MORE, MOWA, and universities in order to ensure a successful completion of MORE's scholarship program after MORE's termination. MORE also initiated a practical transition of the responsibility of managing and monitoring the scholarships at the central and provincial levels through capacity development of the MOWA human resources directorate.<sup>642</sup>

USAID has also provided \$5 million for the \$150 million, ARTF-managed Capacity Building for Results (CBR) program. CBR aims to improve the capacity and performance of Afghan government ministries through the provision of skilled civil servants to implement ministries' reform programs. CBR provides Afghan government ministries with the opportunity to recruit high-capacity staff into critical posts at salaries closer to market rates. The aim is to increase on-budget service delivery and reduce reliance upon the so-called "second civil service" wherein Afghan consultants, instead of civil servants, perform government functions.<sup>643</sup>

At the October Brussels Conference, the Afghan government committed to recruit 1,200 government personnel by December 2017 and to fill the remaining positions by 2018. Previously, the Afghan government had committed to recruit at least 800 of 2,400 planned CBR positions by

TABLE 3.15

USAID CAPACITY-BUILDING PROGRAMS AT THE NATIONAL LEVEL					
Project Title	Afghan Government Partner	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Afghan Civic Engagement Program (ACEP)	N/A	12/4/2013	12/3/2018	\$70,000,000	\$36,060,523
Assistance to Legislative Bodies of Afghanistan (ALBA)	Parliament	3/28/2013	3/27/2018	24,990,827	17,264,696
Ministry of Women's Affairs Organizational Restructuring and Empowerment (MORE)	Ministry of Women's Affairs	12/20/2012	12/19/2016	14,182,944	10,050,758

Source: USAID, response to SIGAR data call, 10/13/2016.

December 2016. As of September 2016, the Afghan government had issued contracts to 196 persons.<sup>644</sup>

## National Assembly

For most of the quarter, from July 23 to September 6, the parliament was on summer recess.<sup>645</sup>

USAID funds the \$25 million Assistance to Legislative Bodies of Afghanistan project (ALBA) to help Afghanistan's parliament operate as an independent and effective legislative, representative, and oversight body.<sup>646</sup> In July, the Parliamentary Anti-Corruption Caucus (PACC) introduced a bill in the lower house for whistleblower protection. ALBA provided technical support to the PACC throughout the seven months spent refining the draft bill. ALBA also assisted the upper house's Commission on Legislative Affairs in deliberating a draft bill on military higher-education institutions which was tabled during a lower house plenary session and approved by a majority of votes. Also in July, ALBA again advised the upper house's legislative affairs commission on the legality of certain elements of a proposed bill. ALBA advised that the bill was unconstitutional as it would change provisions of the constitution that can only be changed through a *Loya Jirga* (grand assembly). The commission modified the draft bill, per ALBA's suggestions, by omitting the problematic provisions.<sup>647</sup>

## Civil Society

The Afghan Civic Engagement Program's goal is to promote civil-society and media engagement that enables Afghan citizens to influence policy, monitor government accountability, and serve as advocates for political reform. ACEP aims to achieve this goal through five program areas: (1) regular civil-society organization (CSO) engagement with the Afghan government, (2) increased CSO and media thematic expertise in democracy and governance, (3) expanded civic engagement, (4) improved access to independent news and public affairs information, and (5) increased CSO organizational capacity.<sup>648</sup>

This quarter, ACEP supported the launch of a Media Law Summer School in Kabul to provide legal support for journalists and media outlets. The summer school was held at the Afghanistan Center at Kabul University (ACKU) with 23 participants (including six women). An ACEP-supported civil society organization, the National Budget Advocacy Group, participated in hearings on the new Afghan government budget. In March, ACEP helped convince the MOF to allow civil society organizations to attend the budget hearings. Fourteen civil-society organizations will attend the hearings this year. In August, ACEP hosted trainings that focused on community mobilization, civic education, and facilitation skills. This training was attended by 79 participants (nearly half of them female) from 28 organizations implementing ACEP activities in 22 provinces.<sup>649</sup>



## SIGAR AUDIT

This quarter, SIGAR published its audit of the Measuring Impacts of Stabilization Initiatives (MISTI) project. For more details, see Section 2.

## SUBNATIONAL GOVERNANCE

At the October Brussels Conference, Afghanistan committed to launch the Citizens' Charter Afghanistan Project (CCAP) in at least 2,000 villages by December 2017 (with an additional 2,000 villages by December 2018).<sup>650</sup> CCAP aims to break the cycle of fragility and violence by deepening the legitimacy of the Afghan state and reduce poverty by providing universal access to a core set of basic services. According to the World Bank, CCAP represents the first interministerial, multisectoral national priority program where multiple ministries will collaborate on a single program. During its first phase, CCAP will begin in one-third of districts across all provinces. Full national coverage is planned over 10 years. The Afghan government has prioritized districts that have historically received fewer community grants.<sup>651</sup>

CCAP consists of rural and urban components with their own minimum service standards. In rural areas, all communities will receive access to clean drinking water with a minimum of one water-access point per 25 households. Additionally, each community will have the option of one of the following: basic electricity from renewable sources, basic road access, or small-scale irrigation infrastructure. In addition, minimum service standards will be established for health and education facilities, including hours of instruction, staffing levels, and hours of service for health facilities. Community Development Councils (CDC) will be responsible for monitoring health and education service delivery; over time, provision of basic village-level infrastructure will be managed by CDCs, including schools and health facilities. This will be done through community scorecards which will then be shared with district and provincial ministry representatives, as well as the district and provincial governor.<sup>652</sup>

In urban areas, CCAP minimum standards will include street upgrading and drainage, solid-waste management, provision of potable water, household numbering, lighting and electrification, recreational areas, and livelihood projects for women. Private health facilities and pharmacies will also need to meet certain standards. The urban component of CCAP will initially focus on Herat, Mazar-e Sharif, Kandahar, and Jalalabad. CCAP aims to expand to Kabul in 2018, and begin roll-out in other major provincial centers over the next five years.<sup>653</sup>

CCAP will be implemented via grants to CDCs. Rural CDCs will receive an average of \$27,000 in investment grants from Afghan government ministries (these grants are less than the average amount provided to CDCs previously through the National Solidarity Program, or NSP). Urban CDCs will receive block grants modeled on NSP grants. It is also possible that CDCs will receive \$6,000 recurrent grants—for small maintenance activities—every other year; however, this has not yet been finalized.<sup>654</sup>

In return for the assistance package, communities are expected to provide security for Afghan government and civil society organization

personnel, make cash or in-kind contributions (10% to 35% of project value), maintain financial records, develop inclusive development plans, provide annual audits and accountability statements, and maintain CCAP-provided community infrastructure.<sup>655</sup>

The third phase of the National Solidarity Program (NSP III) is scheduled to end in March 2017. NSP III was restructured following the Afghan government's October 2015 announcement of the Jobs for Peace initiative. Within one month of the announcement, NSP III created the Maintenance Cash Grants (MCG) scheme that was rolled out in 12 provinces. According to the World Bank, as of May 2016, \$31 million in grants have been disbursed and an estimated 470,000 persons directly benefited from MCG.<sup>656</sup> In December 2015, USAID provided \$35 million to NSP III for the Jobs for Peace initiative.<sup>657</sup>

## Provincial and Municipal Programs

USAID has two subnational programs focused on provincial centers and municipalities: the Initiative to Strengthen Local Administrations (ISLA) and Strong Hubs for Afghan Hope and Resilience (SHAHAR) programs. Table 3.16 summarizes total program costs and disbursements to date.

TABLE 3.16

USAID SUBNATIONAL (PROVINCIAL AND MUNICIPAL) PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Strong Hubs for Afghan Hope and Resilience (SHAHAR)	11/30/2014	11/29/2017	\$73,499,999	\$24,745,436
Initiative to Strengthen Local Administrations (ISLA)	2/1/2015	1/31/2020	62,364,687	10,822,018

Source: USAID, response to SIGAR data call, 10/13/2016.

## Initiative to Strengthen Local Administrations

The \$62 million ISLA program is meant to enable the Afghan government to improve provincial governance in the areas of fiscal and development planning, representation of citizens, and enhanced delivery of public services. ISLA aims to strengthen subnational systems of planning, operations, communication, representation, and citizen engagement, leading to services that more closely respond to all citizens' needs in health, education, security, justice, and urban services.<sup>658</sup>

In July, the Ministry of Economy approved the ISLA-supported draft Provincial Annual Planning Guideline. According to ISLA, provinces will now receive clear guidance in preparing their provincial development plans in a participatory, inclusive, and gender-sensitive manner. The approved document is being translated into Dari and Pashto, after which the Ministry of Economy intends to call a one-day final review meeting with relevant ministries and stakeholders to officially adopt the draft. Also in July, ISLA,

in partnership with the Ministry of Finance, provided a second phase of provincial budget training to 81 officials from nine northern provinces.<sup>659</sup>

## **Strong Hubs for Afghan Hope and Resilience**

The objective of the \$73 million SHAHAR program is to create well-governed, fiscally sustainable Afghan municipalities capable of meeting the needs of a growing urban population. The urban portion of Afghanistan's population has risen from 22% in 2004 to an estimated 25% in 2016/2017. Targeted support to municipal governments, as well as to the General Directorate of Municipal Affairs and municipal advisory boards, aims to improve municipal financial management, urban service delivery, and citizen consultation.<sup>660</sup>

For the quarter ending in June, SHAHAR-supported municipalities registered a total of 3,245 new businesses and issued 12,161 new business licenses (an increase over the 5,624 in the previous quarter). These efforts resulted in approximately \$364,504 in new municipal revenue for the quarter. SHAHAR-supported municipalities also collected \$1,353,130 in property taxes, a 67% increase compared to the previous quarter.<sup>661</sup>

Seven of the 20 SHAHAR-supported municipalities appear to be on track to spend at least 50% of their yearly development budgets. According to SHAHAR, it is not likely that the target for the fiscal year will be met without a strong push from the deputy ministry of municipalities and focused spending by all municipalities over the next two quarters. The pace of spending will need to be quadruple to meet the 50% target for all SHAHAR-supported municipalities. SHAHAR has worked with a number of municipalities to implement 16 small-scale infrastructure projects. Municipalities are expected to contribute 25% of the project costs whereas SHAHAR funds the remaining 75%. SHAHAR hopes these projects will increase municipal development spending; next quarter, municipalities are expected to start contributing from their own development budgets for these projects.<sup>662</sup>

## **RECONCILIATION AND REINTEGRATION**

This quarter, the Afghan government finalized a peace agreement with the Hezb-e Islami Gulbuddin (HIG) insurgent group. According to State, the HIG peace accord is an important precedent for other insurgent groups interested in joining the peace process.<sup>663</sup>

In the peace deal, the Afghan government committed to several actions, including: requesting the removal of HIG leaders from United Nations and other sanctions lists, guaranteeing judicial immunity of HIG members for past political and military actions, allowing eligible HIG members and commanders to join the Afghan security forces, helping return 20,000 refugee families, providing Hekmatyar sufficient financial resources and security to maintain two or three places of residence, and granting Hekmatyar an

honorary designation in appreciation of his struggle “for peace and freedom of Afghanistan.” In return, HIG agreed to formally declare a permanent end to war, observe the constitution, ensure a permanent ceasefire, dismantle its military structures, and stop any support for terrorist groups and illegal armed organizations.<sup>664</sup>

## Afghanistan Peace and Reintegration Program

On March 31, the Afghanistan Peace and Reintegration Program (APRP) closed following a decision by APRP donors, the Afghan government, and UNDP.<sup>665</sup> The APRP was an Afghan-led program to reintegrate low-level insurgent fighters and their commanders into Afghan civil society.<sup>666</sup> The APRP was the only institutional mechanism within the Afghan government with the capacity to pursue both high-level reconciliation negotiations and provincial-level reintegration of insurgent fighters.<sup>667</sup> The United States provided \$55 million in support of the APRP between 2010 and 2016.<sup>668</sup>

According to the Afghan government, APRP’s successes include reaching out to armed opposition groups, removing some travel constraints hindering negotiations, meeting over 30 times with Taliban leaders, reintegrating over 11,000 personnel, implementing 2,000 community recovery projects, and collecting over 9,000 heavy and light weapons. Despite these efforts, however, APRP’s overall success was dependent upon the security and political situation. While APRP was being implemented, armed violence and insecurity in the country (as well as in APRP reintegration and community project areas) largely increased and there was no significant diminishment of the military capacity of armed opposition through the APRP re-integration process. There also was not enough documentation to prove that reintegrees sustainably reintegrated back into community life and transformed into productive members of society. Additionally, APRP’s monitoring and evaluation systems were not adequate for measuring and reporting results or for prompting APRP leadership to review progress and adjust strategies and approaches mid-course.<sup>669</sup>

In early 2017, the Afghan government plans to launch a successor to the APRP in the form of a five-year Afghanistan National Peace and Reconciliation (ANPR) strategy, pending approval from President Ghani. According to State, the ANPR is expected to shift from the disarmament, demobilization, and reintegration (DDR) focus of the APRP to negotiating political settlements with armed opposition groups, forging national and international consensus on a peace process, and promoting and institutionalizing a culture of peace.<sup>670</sup>

Donors agreed to provide funding for an interim UNDP project through at least September 30, 2016. This interim project provides assistance to the Afghan High Peace Council and Joint Secretariat during the transition period between the closure of APRP and the planned commencement of ANPR.<sup>671</sup>

## RULE OF LAW AND ANTICORRUPTION

### Project Summary

The United States has assisted the formal and informal justice sectors through several mechanisms. These include the State Department's Justice Sector Support Program (JSSP) and Justice Training Transition Program (JTTP). These and other rule-of-law and anticorruption programs are shown in Table 3.17.

TABLE 3.17

RULE OF LAW AND ANTICORRUPTION PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Justice System Support Program II (JSSP II)	6/16/2010	2/28/2017	\$270,142,052	\$254,510,697
Assistance for Development of Afghan Legal Access and Transparency (ADALAT)	4/15/2016	4/14/2021	68,163,468	1,272,888
Electoral Reform and Civic Advocacy (AERCA)*	7/13/2009	6/30/2017	51,302,682	41,195,996
Corrections System Support Program (CSSP IV)	3/1/2016	2/28/2017	15,000,000	5,836,760
Justice Training Transition Program (JTTP) Follow On**	4/1/2016	11/30/2017	47,759,796	47,759,796
Delegated Cooperation Agreement (DCAR) with the Department for International Development (DFID) for Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC)	5/19/2015	8/31/2020	3,000,000	500,000

Note: \* On November 1, 2015, USAID extended the AERCA award beyond the planned December 31, 2015, end date, added \$12.6 million in estimated costs, and incorporated additional anticorruption activities into the program description. The information in the table refers to the entire award, not simply the new anticorruption portion covered by the modification.

\*\* The follow-on project is a no-cost extension with funds having already been disbursed.

Source: State, INL, response to SIGAR data call, 9/23/2016; USAID, response to SIGAR data call, 10/13/2016.

In April, USAID launched the \$68 million Assistance for the Development of Afghan Legal Access and Transparency (ADALAT) program. ADALAT aims to (1) increase the effectiveness and reach of the formal justice sector, (2) strengthen the linkages between the formal and traditional justice sectors, and (3) increase citizen demand for quality legal services. ADALAT (“justice” in Dari and Pashto) will work closely with Afghan justice institutions to increase the professionalism of justice-sector actors, to improve judicial administrative and management systems, and to strengthen the Ministry of Justice (MOJ) Department of the **Huquq** (“rights”) and its interaction with traditional justice on civil-related matters. It also will develop the technical, organizational, and management capacity of USAID civil-society partners operating in the formal and traditional justice sectors and will support their missions to eliminate practices that violate human rights in traditional dispute resolution within the informal justice sector and to increase citizen awareness of and demand for fair and accessible justice services.<sup>672</sup> This quarter, ADALAT was still mobilizing and there were no significant developments to report.<sup>673</sup>

USAID has a cooperation arrangement with the United Kingdom's Department for International Development to fund the Independent Joint

**Huquq** offices provide an opportunity for citizens to settle civil cases within the formal system before being brought into the court system

Source: Afghanistan Justice Sector Support Program, “Ministry of Justice,” 2016.



Anti-Corruption Monitoring and Evaluation Committee (MEC). USAID support funds the MEC's monitoring, analysis, and reporting activities, including its vulnerability-to-corruption assessments.<sup>674</sup>

USAID aims to improve public services by reducing corruption opportunities in the Afghan government's administrative and business processes. In November 2015, USAID modified the existing Advancing Effective Reforms for Civic Accountability (AERCA) project—previously the Afghanistan Electoral Reform and Civic Advocacy (AERCA) project—to address immediately identifiable corrupt practices.<sup>675</sup>

Last quarter, AERCA identified 10 **services** that are important to Afghans but are perceived as not working as well as expected: (1, 2) disability and martyr payments by the Ministry of Martyred, Disabled, Labor, & Social Affairs; (3, 4, 5) driver's license issuance, vehicle registration, and national identification by the Ministry of Interior; (6, 7) issuance of diplomas and transcripts by the Ministry of Higher Education; (8) small business license registration by the Kabul Municipality; (9) property registration by the Supreme Court; and (10) high-school diploma issuance by the Ministry of Education.<sup>676</sup> Of these 10 services, AERCA plans to provide direct support to reform the driver's license, national identification cards (*tazkera*), and small-business licensing services.<sup>677</sup>

In August, AERCA reported that despite having the approval to begin the survey on the driver's license service from the Director General of the Traffic Department, ministry employees obstructed AERCA's work. The Traffic Department's director general had to intervene for the survey to continue. According to AERCA, this may indicate that existing corrupt networks were being threatened and reflect the difficulty that anticorruption reform efforts will face in some ministries. AERCA suggested that it may be wise for AERCA to not dedicate additional time and resources to the driver's-license service if the Traffic Department continues to offer significant resistance, since AERCA is only scheduled to operate through June 2017.<sup>678</sup>

AERCA's experience with the Ministry of Interior's Population Registration Directorate office was more positive. According to AERCA, the new director general wanted to immediately improve the national identification-card service process and reduce opportunities for corruption. AERCA helped introduce new procedures that reduced the number of officials an applicant must interact with from eight (or more) to one. Each customer was given a receipt, along with a time for picking up the identification card the next day.<sup>679</sup>

The State Department's JSSP objectives include continuing to develop a case-management system (CMS) to track cases throughout Afghanistan's justice system and to build the capacity and administrative skills of ministry officials.<sup>680</sup> Using CMS, JSSP has identified 24 AGO anticorruption-unit cases and 796 anticorruption-tribunal court cases that have exceeded statutory time limits.<sup>681</sup>

**At the October Brussels Conference, the Afghan government committed to simplify 15 to 25 public **services**, integrate these services into a one-stop shop by 2017, and expand this model to three additional locations in Kabul by 2018.**

Source: Brussels Conference on Afghanistan, "Self-Reliance through Mutual Accountability Framework: SMART Deliverables 2017/2018," 10/5/2016, p. 2.

This quarter, JSSP participated in the Criminal Law Reform Working Group (CLRWG) to review and adopt the criminal provisions of the Law on Elimination of Violence Against Women. JSSP included gender and civil-society groups to help ensure Afghan women can participate in drafting these important provisions. JSSP proposed two separate articles to require that when moral crimes (*zina*) or sodomy are committed without the consent of one of the parties, the non-consenting person is considered a victim, shall not be prosecuted, and the perpetrator shall be prosecuted for rape. According to JSSP, these provisions are important since police and prosecutors routinely arrest and prosecute females for alleged moral crimes, even though they are in fact victims of rape or forced sodomy. CLRWG agreed and placed the two proposed articles in the chapter on rape.

JSSP also argued that publishing the identity of the victim must also be prohibited, otherwise, victims will not come forward. JSSP argued against a proposal to allow justice officials to publish the victim's identity or photos when acting in their official duties, and also recommended the language be broadened to ensure that all persons are prohibited from publishing photos and identity. CLRWG agreed to a broadly worded prohibition on publishing the identity or photos of a female who was raped or forced into prostitution, but added the phrase "unless otherwise stated in the law."<sup>682</sup>

This quarter, the \$48 million Justice Training Transition Program partnered with the Attorney General's Office (AGO) as it worked to amend the current Law on Structure and Jurisdiction of the Attorney General. JTTP advised on key gaps within the existing law, potential regulations that the AGO may consider to operationalize professional training, minimum qualifications and recruitment of prosecutors, professionalization and performance management, and best practices for legislative proposal development and amendment tracking. The proposed changes were then distributed to 34 provincial chief prosecutors and nonparticipant directors for comments.<sup>683</sup>

## The Supreme Court and the Formal Justice Sector

In October, the Supreme Court announced that 119 judicial officials—including nine judges and a prosecutor—had been detained and referred to the AGO for investigation for bribery. Additionally, 659 judges had been replaced.<sup>684</sup>

According to the SMAF, short-term deliverables related to the justice sector include the launch of a justice-sector reform plan and a draft of a revised penal code, both to be completed by December 2016. In the latest SMAF update, the Afghan government reported that the first draft of the justice-sector reform plan was approved by a committee chaired by the second vice president in February 2016 and presented to President Ghani in July. A task force composed of all justice-sector institutions, under the direct supervision of the second vice president, is incorporating the comments

from President Ghani and Chief Executive Abdullah. Regarding the revised penal code, the Ministry of Justice has completed reviewing 577 out of 800 articles, with work ongoing.<sup>685</sup>

## Afghan Correctional System

According to State, the inmate population of Afghanistan's prisons, managed by the General Directorate of Prisons and Detention Centers (GDPDC), increased by an average of 6.08% annually over the past five years. As of July 31, the GDPDC incarcerated 26,597 males and 839 females, while the Ministry of Justice's Juvenile Rehabilitation Directorate (JRD) incarcerated 634 male juveniles and 102 female juveniles. These incarceration totals do not include detainees held by any other Afghan governmental organization, as INL does not have access to their data.<sup>686</sup>

Overcrowding is a persistent, substantial, and widespread problem within GDPDC facilities for adult males, despite presidential amnesty decrees and the transfer of National Security Threat inmates to the MOD that have reduced the prison population significantly. As of July 31, the total male provincial-prison population was at 198% of capacity, as defined by the International Committee of the Red Cross's (ICRC) minimum standard of 3.4 square meters per inmate. The total female provincial-prison population was at 81% of the ICRC-recommended capacity. The JRD's juvenile-rehabilitation centers' population was at 53% of ICRC-recommended capacity.<sup>687</sup>

This quarter, Panjshir prison became the first prison in Afghanistan to fully transition to the case-management system (CMS). According to State, this represents a milestone for prisoners' rights and GDPDC's capacity to manage its inmates. Since 2014, the Correction System Support Program (CSSP) has been working with JSSP on incorporating the Corrections Case Management (CCM) facility-based prison roster system into the Case Management System (CMS). As these two systems are integrated, GDPDC staff and case managers can more effectively and efficiently review prisoner files and share more accurate and reliable information with others in the justice system, such as police commanders, prosecutors, judges, and law enforcement agencies. CSSP/JSSP team members trained Panjshir prison staff on the new system and plan to conduct follow-up mentoring.<sup>688</sup>

## Anticorruption

At the October Brussels Conference, the Afghan government agreed to draft and endorse an anticorruption strategy for the whole of government by the first half of 2017. Implementation of this strategy is to occur by the second half of 2017. Additionally, five revenue-generating ministries are to publicly report on implementation progress of their anticorruption action plans in 2017.<sup>689</sup>

On October 4, Transparency International (TI) issued a report on the Afghan government's implementation of 22 commitments crucial to

### SIGAR LESSONS LEARNED

SIGAR this quarter published a Lessons Learned Program report, *Corruption in Conflict*, on the U.S. response to corruption in Afghanistan. See Section 2 for more information.

On March 19, President Ghani created the **Higher Council on Governance, Justice, and the Fight Against Corruption**. The council will oversee the drafting and implementation of a national anticorruption strategy. President Ghani will chair the council, whose members will include Chief Executive Abdullah, the two vice presidents, the chief justice, the minister of justice, and the attorney general.

Sources: UN, report of the Secretary-General, *The situation in Afghanistan and its implications for international peace and security*, 6/10/2016, p. 11; OSD-Policy, response to SIGAR vetting, 7/16/2016.

addressing corruption. According to TI, only two of the 22 commitments have been fully implemented. TI did highlight the establishment on the National Procurement Agency and the Anti-Corruption Justice Center as signs of progress.<sup>690</sup>

## Anti-Corruption Justice Center

On May 5, President Ghani announced the establishment of a specialized anticorruption court, the Anti-Corruption Justice Center (ACJC).<sup>691</sup> The ACJC brings together Major Crimes Task Force (MCTF) investigators, Afghan Attorney General's Office (AGO) prosecutors, and judges to combat serious corruption.<sup>692</sup> In July, the **Higher Council on Governance, Justice, and the Fight Against Corruption** established the ACJC's jurisdiction as covering major corruption cases committed in any province involving senior officials or substantial monetary losses of a minimum of 5 million afghanis (approximately \$73,000).<sup>693</sup>

According to Resolute Support, the international community is demanding that ACJC investigators, prosecutors, and judges be vetted and polygraphed. While the MCTF has complied with this requirement, the AGO and Supreme Court have resisted or refused this requirement. However, the AGO has recently relented and agreed to systematic and regular polygraph examination of its prosecutors. Resolute Support fears that without proper vetting of ACJC personnel, there is a strong likelihood that the ACJC could be captured by corrupt elements due to institutional corruption within the AGO and court system.<sup>694</sup>

The ACJC has been assigned seven primary court and seven appellate court judges, 25 prosecutors, 12 MCTF investigators, and sufficient administrative staff to support all of its functions. All of the principal personnel have been approved by President Ghani. As of late September, the prosecutors assigned to the ACJC were working at the same location as the MCTF investigators.<sup>695</sup>

On October 2, President Ghani chaired a meeting of the Higher Council on Governance, Justice, and the Fight Against Corruption for a symbolic inauguration of the ACJC. During his remarks, President Ghani reported that his office had transferred 16 cases to the ACJC for prosecution and stated that prosecutors and judges should contact him directly if anyone attempted to interfere with their cases.<sup>696</sup>

## Afghan Attorney General's Office

On April 9, the lower house of parliament approved the nomination of Mohammad Farid Hamidi for attorney general.<sup>697</sup> According to Resolute Support, the new attorney general has yet to deliver any serious corruption prosecutions to court and has not yet demonstrated the resolve to be a leader against corruption. Other anticorruption bodies, in particular the Major Crimes Task Force, continued to feel stymied by the AGO.<sup>698</sup>

Between March 2015 and March 2016, the AGO reported that it prosecuted 163 Afghan officials for embezzlement, 145 individuals for bribery (including 94 from the military police and five from the National Directorate of Security), and 1,030 officials for misuse of authority.<sup>699</sup>

In September, the AGO announced that ACJC had prepared five large corruption cases, including embezzlement by a number of general officers in the Ministry of Defense.<sup>700</sup>

## **Independent Joint Anti-Corruption Monitoring and Evaluation Committee**

A presidential decree established the MEC in March 2010. Its mandate is to develop anticorruption recommendations and benchmarks, to monitor efforts to fight corruption, and to report on these efforts. It includes three Afghan members and three international members, and is led by an Afghan executive director. The MEC has approximately 20 staff. USAID notes that the MEC may increase its staff since President Ghani has increasingly sought analytical products from it.<sup>701</sup>

This quarter, the MEC released a report on corruption vulnerabilities in the importation and supply of fuel and liquid gas and a critique of the draft set of short-term deliverables for the updated Self-Reliance through Mutual Accountability Framework (SMAF). In its critique, the MEC argued that, despite strong sentiments expressed by both the Afghan government and international community regarding the central importance of reducing corruption, the draft contains only one measure that refers directly to tackling corruption. According to the MEC, this one corruption-related deliverable—which requires five revenue-generating ministries to publicly report on the implementation of their anticorruption action plans in 2017—is overly modest and repeats previous commitments that were due by the end of 2015.<sup>702</sup>

The MEC's vulnerability assessment of fuel and liquid gas imports estimated that more than \$70 million in potential revenue has been lost due to large-scale smuggling. The MEC found that some equipment at the borders—including scanners, weigh scales, and quality control laboratories—were sabotaged by government employees to facilitate smuggling, bribery, and customs evasion. The MEC proposed 36 recommendations, including substantial legal reform and uniform application of the laws, establishment of effective leadership, monitoring the system of importation, better equipment at border customs houses, structural and human-resource reforms, and better management of the exemption for fuel and liquid gas for international forces.<sup>703</sup>

## **High Office of Oversight and Anticorruption**

The High Office of Oversight and Anti-Corruption (HOO) was established in July 2008 by presidential decree to oversee and coordinate implementation of the Afghan government's anticorruption strategy. The HOO collects corruption complaints through a hotline and complaint boxes installed in



several ministries and other public-service delivery institutions, and conducts the initial investigation of corruption allegations that it receives before referring allegations to the Attorney General's Office (AGO) for further investigation and possible prosecution. According to USAID, these investigations seldom lead to prosecution. Mutual recrimination between AGO and HOO is common.<sup>704</sup> The HOO is also charged with collection and verification of asset declarations submitted by Afghan government officials.<sup>705</sup>

This quarter, SIGAR released a follow-up to a 2009 report on the HOO. The new report found that the HOO still suffered from a lack of independence and authority to fulfill its mandate, a lack of enforcement power, and, in some instances, a failure to register and verify asset declarations. Moreover, the asset declarations that were verified by the HOO contained errors and omissions that would have hindered robust verification efforts. Because the HOO was unable to provide SIGAR with supporting documentation showing how it verified asset declarations and the outcomes of verification efforts, those errors in and omissions from verified declaration forms raised questions regarding the efficacy of the process.<sup>706</sup>

Further, SIGAR found there were still no penalties for failing to comply with HOO requests, and that the office lacked authority and enforcement power. The HOO director general told SIGAR that his office lacked the personnel needed to effectively obtain asset registrations and verify the assets of Afghan officials. SIGAR reviewed the filing history of 27 top officials under the Ghani administration who were required to submit asset declaration forms to the HOO for verification. As of March 2016, the HOO reported that it verified one asset-declaration form (President Ghani's) and had 22 others under review. Four officials had yet to submit their legally required asset declarations.<sup>707</sup>

## **Security Services**

According to Resolute Support, the Ministries of Defense and Interior have initiated significant anticorruption efforts, at least in theory. MOD and MOI have both formally developed Counter and Anti-Corruption (CAC) implementation plans. According to Resolute Support, however, implementation of these plans is rather slow. While MOD is making some progress, MOI has not started implementing its plan, as it has not yet been approved.<sup>708</sup>

CSTC-A plans to leverage conditionality language contained in the fiscal year (FY) 1395 (December 22, 2015–December 21, 2016) commitment letters to ensure MOD and MOI compliance with these CAC plans. MOD and MOI are required to provide CSTC-A with updates on CAC implementation milestones. CSTC-A use this data to assess, on a quarterly basis, progress and effectiveness of the CAC plan implementation.<sup>709</sup>

## **Ministry of Defense**

Three active forums are addressing corruption issues within MOD: the Counter Corruption Working Group, the Senior High Level Committee on Anti-Corruption, and the Senior Leader Counter Corruption Panel.

Of the various MOD anticorruption efforts, Resolute Support reported no measurable or significant progress since last quarter. Resolute Support reports that MOD anticorruption meetings are generally formulaic and devoid of substantive discussions and decisions on the way ahead concerning systemic and specific corruption cases. This quarter, the Minister of Defense directed the MOD Inspector General to fulfil its mandate. Resolute Support hopes that this guidance, combined with the efforts of the recently established Anti-Corruption Justice Center (ACJC), will improve MOD anticorruption performance.<sup>710</sup>

## **Ministry of Interior**

The executive-level anticorruption Transparency, Accountability, and Law Enforcement Committee (TALE), chaired by the MOI Inspector General (MOI IG), has met three times since its establishment in 2015. According to Resolute Support, this committee is an effective forum for cross-coordination and development of anticorruption policy recommendations. However, since the new MOI IG was appointed in April, there have been no TALE meetings. The MOI recently established province- and multi-province zonal-level TALE committees.<sup>711</sup> This quarter, MOI IG appointed 21 personnel to these zonal positions.<sup>712</sup>

Overall, however, Resolute Support observed no significant progress in MOI's anticorruption efforts this quarter. While MOI approved a Counter Administrative Corruption Policy in April, implementation has not yet started, as the policy has not been approved by the Higher Council for Governance, Justice, and the Fight Against Corruption.<sup>713</sup>

## **Major Crimes Task Force**

Since a January change in MCTF leadership, the MCTF has opened 187 cases (including 81 corruption investigations), arrested 148 suspects, and seized several hundred thousand dollars in assets and counterfeit currency, 120 tons of illegally mined semiprecious lapis lazuli, and 836 tons of other minerals. This is a significant increase in MCTF efforts compared to the previous seven-month period that saw the MCTF open 25 cases and arrest 36 lower-level personnel.

The MCTF is currently partnering with SIGAR on eight investigations. One recently concluded case resulted in the arrest of the provincial police chief of Kapisa Province—the first arrest of such an official—for his role in a fuel-theft scheme. The MCTF made this arrest despite political interference by senior MOI and AGO officials. The chief of military prosecutions at the AGO, however, immediately released the prisoner. Two other joint SIGAR/MCTF investigations involve U.S. citizens and many millions of donor nation dollars.<sup>714</sup>

Despite recent progress, Resolute Support reports that the MCTF's effectiveness against high-level corruption continues to be limited by external factors, such as AGO corruption and political pressure. Resolute Support

reports that the MOI's commander of the Afghan Uniform Police threatened to kill MCTF personnel if they initiated an investigation without the commander's approval. Additionally, Resolute Support reports that the Minister of Interior himself ordered the MCTF to release a suspect due to shared geographic heritage. The MCTF successfully resisted this order.<sup>715</sup>

Recently, President Ghani directed the MCTF to investigate the current governor of Nangarhar Province and personnel within the Ministry of Telecommunication and Information Technology for corruption. According to Resolute Support, there are active investigations involving many of the Afghan ministries.<sup>716</sup> On October 2, the governor of Nangarhar Province resigned, citing insufficient central government attention to the province and unspecified interference with his work.<sup>717</sup>

## HUMAN RIGHTS

### Refugees and Internal Displacement

There have been significant changes in refugee movements during the quarter. According to State, there was a rapid increase in Afghan refugees returning to Afghanistan. From January through June, only 7,804 Afghans holding Pakistani Proof of Residency (POR) cards returned to Afghanistan. Since July, over 115,000 registered Afghan refugees have repatriated. The United Nations High Commissioner for Refugees (UNHCR) believes that as many as 221,000 could return in 2016. State sees four primary factors for this increase in returns: (1) Pakistani authorities introduced tighter border controls, especially at the Torkham border crossing, that separated families and negatively affected cross-border commerce for Afghans; (2) Pakistan has issued multiple short-term extensions of the POR cards that have generated concern among the Afghan refugee population about their long-term prospects in Pakistan, especially amid instances of harassment and anti-Afghan rhetoric; (3) the political and social climate in Pakistan has put pressure on Afghans, with many having lost their livelihoods as a result; and (4) UNHCR doubled the repatriation grant on June 25, 2016.<sup>718</sup>

Undocumented Afghans (migrants) are also returning in large numbers in recent months. These returnees leave Pakistan for the same reasons POR card holders leave, but they are also subject to deportation because of their undocumented status. The International Organization for Migration (IOM) reports that 147,562 undocumented Afghan migrants have returned from Pakistan this year and as many as 400,000 could return to Afghanistan in 2016. Pakistan announced a moratorium on deportations until November 15, 2016, to allow undocumented Afghans to leave voluntarily or obtain the appropriate visa.<sup>719</sup>

There has also been an increase in internal displacement. According to the UN's Office for the Coordination of Humanitarian Affairs (OCHA), 221,000 people in Afghanistan fled their homes from January through August

2016. OCHA reported in August 2016 (the most recent reporting) that the total number of internally displaced persons (IDP) in Afghanistan stands at 1.2 million. UNHCR reported that through June 2016, the top three destinations for IDPs in 2016 were Kunduz, Kabul, and Nangarhar Provinces. Most IDPs leave insecure rural areas and small towns seeking relative safety and government services in larger towns and cities in the same province.<sup>720</sup>

Eurostat—the statistical office of the EU—reported 85,075 Afghans sought asylum for the first time in the EU in the first six months of 2016. The number of asylum applications from April to June was 83% higher compared to the same period in 2015.<sup>721</sup>

A few days before the Brussels Conference, the EU and Afghan government signed an agreement allowing EU member states to deport an unlimited number of rejected Afghan asylum seekers. The Afghan government, in turn, is obligated to receive its repatriated citizens, even if the repatriation is involuntary. The EU and Afghan governments also agreed to consider building a dedicated terminal at the Kabul airport to accommodate nonscheduled repatriation flights.

According to the *Guardian*, EU countries were reportedly considering withdrawing foreign assistance if Afghanistan does not agree to repatriation. EU officials, however, denied that there was any connection between the repatriation agreement and foreign assistance for Afghanistan. However, the *New York Times* quoted a member of the Afghan delegation as saying delegates were told by Afghan and international officials that the repatriation deal was a quid pro quo for EU civilian assistance.<sup>722</sup>

## Gender

The largest gender-focused initiative in USAID's history is the Promote partnership that aims to assist over 75,000 Afghan women in achieving leadership roles over five years in all parts of society, including business, academia, politics, and public policy.<sup>723</sup> See the Section 1 essay in this report for the views of a selected group of high-level Afghan women on Promote and other gender-related matters in Afghanistan.

USAID has committed \$280 million to Promote and hopes to raise an additional \$200 million from other international donors.<sup>724</sup> Table 3.18 on the following page shows the current Promote programs. However, no other donors have committed to contribute funds to Promote. Instead, Promote seeks partnership opportunities with other programs, including those of other donors. For example, Japan will be providing graduate scholarships to build the capacity of female civil servants. In turn, USAID will provide leadership skills training to Japanese-funded beneficiaries through Promote.

A second example is the collaboration between Promote Women's Right Groups and Coalitions (*Musharikat*) and the World Health Organization (WHO). *Musharikat's* Ending Violence Against Women Coalition is working with WHO to advocate, provide Promote beneficiaries with referral

# GOVERNANCE

TABLE 3.18

USAID GENDER PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Afghan Women's Leadership in the Economy	7/1/2015	6/30/2020	\$71,571,543	\$8,357,321
Women's Leadership Development	9/23/2014	9/22/2019	41,959,377	13,530,698
Promote: Women in Government	4/21/2015	4/20/2020	37,997,644	5,544,373
Promote: Women's Rights Groups and Coalitions	9/2/2015	9/1/2020	29,534,401	3,391,611
Promote: Economic Empowerment of Women in Afghanistan	5/8/2015	5/7/2018	1,500,000	300,000
Promote: Scholarships	3/4/2015	3/3/2020	1,247,522	1,247,522

Source: USAID, response to SIGAR data call, 10/13/2016.

to healthcare training and capacity building, and share resources and lessons learned.<sup>725</sup>

As of September, Promote programs have benefited 7,804 individuals, 118 civil-society organizations, and 178 businesses.<sup>726</sup> According to USAID, it is too early to identify trends related to the completion and subsequent placement of Promote-sponsored trainees. The Promote activities are just exiting the pilot stage or have recently completed the first round of programming. However, USAID observed a drop in training attendance for Women's Leadership Development (WLD) trainings in Kabul when travel stipends to attend classes were not paid. This trend was reversed when stipends were introduced. According to USAID, this may suggest some cost sensitivity associated with learning, although it is not conclusive. A Promote grantee in Jalalabad has attempted to provide the transport for students themselves rather than giving stipends. The results of this approach will be assessed for trends and lessons.<sup>727</sup>



**The USAID Afghanistan Mission Director** and Afghanistan's Minister of Interior exchange memorandums of understanding to support President Ghani's job stimulus initiative through three USAID/Promote programs. (USAID photo)

This quarter, Promote's Women's Right Groups and Coalitions initiated the "Know Your Rights" campaign for a women's rights education targeting the more than 200 women activists and civil-society organizations. The campaign focuses on key women's rights laws and international conventions through a series of educational messages delivered through the Musharikat Mobile Platform (MMP).<sup>728</sup> Through the mobile messaging, members will receive an introductory email that contains the Constitution of Afghanistan, followed by a series of texts with the key sections which directly relate to women's rights.<sup>729</sup>

Promote's Women's Leadership Development (WLD) program initiated a third round of leadership classes, enrolling 1,564 students in July. Participants in this course established women-only sports complexes, libraries, and cycling clubs, and worked with disadvantaged women to open grocery stores and poultry farms. Another group of WLD students established a women-only library at the University of Herat. During the quarter, WLD started 62 classes in five target cities. Approximately 113 WLD graduates in Herat, Kabul, Kandahar, and Mazar-e Sharif were recruited by



employers. These graduates primarily filled positions as gender specialists, program managers, and teachers at universities and schools.<sup>730</sup>

This quarter, Promote's Women in Government (WIG) program continued the training of 115 interns in a civil-service curriculum. In August, USAID signed a memorandum of understanding with the Ministry of Labor, Social Affairs, Martyred, and Disabled to train, place, and employ interns. The ministry agreed to take on the management of the internship program after the project concludes.<sup>731</sup>

In June, USAID formally launched the Promote Scholarship Program that aims to provide scholarships to 720 Afghan girls over the next five years, enabling them to complete their bachelor's degree at private universities in Afghanistan. The program will also provide 180 scholarships at regional universities. The recipients of the Promote scholarship, in turn, are expected to contribute to creating an environment that fosters women's empowerment.<sup>732</sup> This quarter, the implementing partner identified and began interviewing 316 prospective beneficiaries.<sup>733</sup>

The SMAF includes several short-term deliverables related to women's rights, including the requirement for an implementation and financing plan for the National Action Plan for Women, Peace, and Security approved at the end of 2015, with implementation starting by mid-2016; an anti-harassment regulation for improving working environments for public-sector women, to be issued by mid-2016; and dedicated violence-against-women prosecution units established in 26 provinces by December 2016.<sup>734</sup> The Afghan government reported that it achieved the deliverable related to the implementation of the National Action Plan for Women, Peace, and Security. The budget for the first phase of the action plan, scheduled to run from 2016 to 2020, has been approved at \$51.5 million. The Afghan government, however, committed only \$11 million, leaving a \$39.5 million funding gap.<sup>735</sup>

At the October Brussels Conference, the Afghan government agreed to demonstrate progress in its National Action Plan for Women through annual reports in 2017 and 2018. Within this deliverable, Afghanistan committed to increase the percentage of female civil servants from the current level (using a 2015 baseline) by two percentage points in 2017 and an additional two percentage points in 2018. The Afghan government also agreed to establish special courts on violence against women in 15 provinces by December 2017 and the remaining provinces by December 2018. Dedicated violence against women prosecution units are also to be established and functional, including adequate staffing, in all 34 provinces by December 2017. The Afghan government committed to incrementally increasing the percentage of women serving as judges and prosecutors in these special courts and prosecution units. Finally, Afghanistan committed to launch a women's economic empowerment plan by the first half of 2017 and produce an implementation report by 2018.<sup>736</sup>

## ECONOMIC CONTENTS

Key Events	175
Economic Profile	176
Banking and Finance	184
U.S. Economic and Development Support	187
Essential Services and Development	194
Transportation	199
Economic Growth	201
Education	204
Health	207

## ECONOMIC AND SOCIAL DEVELOPMENT

As of September 30, 2016, the U.S. government has provided approximately \$32.8 billion to support governance and economic and social development in Afghanistan. Most of these funds—more than \$19.4 billion—were appropriated to the U.S. Agency for International Development’s (USAID) Economic Support Fund (ESF). Of this amount, \$17.9 billion has been obligated, and \$14.6 billion has been disbursed.<sup>737</sup>

U.S.-funded civilian-assistance programs in Afghanistan focus on the country’s long-term development, self-reliance, and sustainability. They aim to bolster gains in health, education, and gender equality. They also seek to increase government revenue through private-sector-led investment and growth, and stronger regional market connectivity.<sup>738</sup>

ESF investments are made in key sectors like agriculture, extractives, and information technology. ESF programs promote improved governance, rule of law, anticorruption initiatives, and alternatives to illicit narcotics production. The ESF is also being used to help the Afghan government finish and maintain major infrastructure investments to build electric-power grids in the north and south, which are critical components of the United States’ economic-growth strategy for Afghanistan.<sup>739</sup>

### KEY EVENTS

Several events this quarter are likely to affect Afghanistan’s prospects for economic and social development:

- At the October 5, 2016, Brussels Conference on Afghanistan, donors confirmed their intention to provide \$15.2 billion between 2017 and 2020 in support of Afghanistan’s development priorities.<sup>740</sup>
- Afghanistan became the World Trade Organization’s 164th member (and ninth least-developed country) on July 29, 2016.<sup>741</sup>
- Domestic revenues collected in the first nine months of FY 1395 (December 21, 2015–December 20, 2016) rose 42.5% above the same period in FY 1394, but still covered only about 51.9% of total government expenditures, which increased 6.5%.<sup>742</sup> An Afghanistan Analysts Network report said the increase partially reflects stronger government revenue-collection efforts and new taxes at higher rates, but does not generally represent an improved economy.<sup>743</sup>

- USAID authorized disbursing \$100 million to the Afghanistan Reconstruction Trust Fund for Afghanistan's fully achieving four, and partially achieving two, economic, revenue, and policy-related development results. This was the third tranche of funds from the \$800 million New Development Partnership established in March 2015.<sup>744</sup>

## ECONOMIC PROFILE

The World Bank expects slow economic recovery over the next four years with Afghan growth prospects dependent on new sources of revenues, exports, and more donor aid (or more aid delivered on budget). Past gains are eroding: poverty, unemployment, underemployment, violence, out-migration, internal displacement, and the education gender gap have all increased, while services and private investment have decreased. The Bank said high levels of crime and corruption undermine Afghanistan's delivery of public services, deter private investment, and are the by-product of weak institutions.<sup>745</sup>

Lower foreign-military spending has reduced demand for goods and services, causing the loss of tens of thousands of jobs. Meanwhile, the strength of the insurgency has caused the government to spend more on the military and less on job-creating investments.<sup>746</sup> As a result, GDP growth is lower than Afghanistan's rapid population growth, reported to be the third highest in the world. These things limit employment opportunities and put pressure on the budget. Afghanistan's labor force needs to absorb a World Bank-estimated 400,000 new workers every year. Nearly 23% of Afghanistan's labor force was unemployed in 2013–2014, almost triple the level of the 2011–2012 surge years.<sup>747</sup>

The IMF reported that Afghanistan is facing difficult challenges in its current environment and is heavily dependent on aid, which the World Bank reported would continue beyond 2030.<sup>748</sup> The IMF said Afghanistan's "perilous" security environment, political uncertainties, and endemic corruption negatively affect development spending, private investment, institutional reforms, economic efficiency, and equality.<sup>749</sup> Inadequate infrastructure and human capital, and a large illicit narcotics sector were also notable elements preventing robust and inclusive economic development.<sup>750</sup>

While the International Monetary Fund (IMF) characterized Afghanistan's economic activity as weak, it projected Afghanistan's real (net of inflation) gross domestic product (GDP), excluding opium, to grow 2.0% in 2016, higher than the estimated 0.8% in 2015. This is an improvement, but remains far below the growth necessary to increase employment and improve living standards.<sup>751</sup> In contrast, Afghanistan's FY 1395 (2016) budget estimated GDP growth at 4.4% and its target growth rate is 4.0% for the next three years.<sup>752</sup>

The IMF is no longer forecasting revenue increases from a value-added tax or the extractives sector due to the government's current capacity constraints and poor investment climate. Instead, it predicts revenue increases from strengthened tax enforcement and compliance reforms and electricity-transit fees starting in 2018.<sup>753</sup>

Consumer prices dropped by an IMF-estimated average of 1.5% in 2015, compared to a 4.7% rise in 2014.<sup>754</sup> This was attributed to declining global commodity prices and waning domestic demand. Exchange-rate depreciation would normally cause higher consumer prices for an import-dependent nation like Afghanistan, but this was offset by declining global prices.<sup>755</sup>

Agriculture has the potential to drive strong economic growth and improve livelihoods, according to the World Bank, and the Afghan government acknowledged that the country's GDP "rises and falls" with it.<sup>756</sup> Agricultural output and income fluctuate with the weather, so economic growth based on this sector is necessarily volatile.<sup>757</sup>

Industry and services, which benefited from the Coalition's large presence, security spending, and aid flows prior to 2015, have grown at the slowest pace since 2013.<sup>758</sup> Weak human capital has limited this kind of labor-productivity-driven growth. Therefore, the World Bank predicts that natural resources will continue to play a key role in the economy with new production geographically concentrated around resource locations rather than in cities.<sup>759</sup>

## Afghanistan's Fiscal Outlook

Afghanistan's fiscal vulnerability remains high, according to the World Bank, and will require a large increase in revenues, which is plausible only with mining development and sustained levels of aid. While domestic revenues have increased, the World Bank said, so have Afghanistan's security costs.<sup>760</sup> According to DOD, the Afghan National Defense and Security Forces costs in FY 2016 were \$5.01 billion, of which the United States paid \$3.65 billion. Afghanistan budgeted AFN 158.1 billion (roughly \$2.3 billion) for the Ministry of Interior and Ministry of Defense. Of that, Afghanistan planned to contribute AFN 23 billion (\$336 million), which would amount to 17% of Afghanistan's total estimated domestic revenues for the year.<sup>761</sup> Additionally, the World Bank said the government's non-security spending will need to increase rapidly just to sustain current service levels due to population growth, operations-and-maintenance requirements on existing assets, and civil service salaries.<sup>762</sup>

Afghanistan's currency has also depreciated significantly, which the World Bank attributes to a decline in aid, the preference of Afghan consumers for the dollar, and possibly capital outflows associated with emigration. The main causes of the out-migration are lack of employment opportunities, increasing poverty, and the deteriorating security environment.<sup>763</sup>



## FY 1395 Revenues and Expenditures—First Nine Months

According to Afghan treasury department data, domestic revenues and expenditures both increased on paper in the first nine months of FY 1395 compared to the same period in FY 1394. Total domestic revenues—a figure that excludes donor grants—stood at AFN 115.6 billion (\$1.76 billion in current dollars), about 42.5% above the same period last year. Afghan government expenditures, AFN 222.6 billion (\$3.38 billion), grew by about 6.5%, with big increases in student and other social benefits, employee benefits, subsidies, and municipal and capital grants.<sup>764</sup>

Although domestic revenues increased by 42.5% year-on-year, an Afghan Analysts Network (AAN) report said it does not reflect an improved economy. Taxation and customs revenues increased a more modest, yet still respectable 14%. This is partially due to stronger revenue-collection efforts and the impact of new taxes at higher rates implemented in the latter part of 2015. Sales-tax revenues increased over 50%, while income-tax revenue increased more than 20%, as shown in Table 3.19. Revenue from

TABLE 3.19

DOMESTIC REVENUES, AS OF OCTOBER 8, 2016 (AFN)				
	Category	1394 (Through Month 9)	1395 (Through Month 9)	% Change
Taxation & Customs Revenues	Fixed Taxes	7,135,247,520	7,039,608,944	-1.34%
	Income Taxes	13,848,800,636	16,628,427,225	20.07%
	Property Taxes	569,699,903	275,849,762	-51.58%
	Sales Taxes	12,585,809,473	18,941,698,178	50.50%
	Excise Taxes	0	0	—
	Other Taxes	2,767,429,199	3,178,668,358	14.86%
	Tax Penalties and Fines	0	0	—
	Customs duties	21,108,143,464	20,009,190,806	-5.21%
Social Contributions	Retirement Contributions	2,978,520,934	2,999,460,326	0.70%
Other Revenue	Income from Capital Property	1,526,391,920	1,151,736,366	-24.55%
	Sales of Goods and Services	2,338,772,991	4,238,753,234	81.24%
	Administrative Fees	8,511,377,813	16,588,064,818	94.89%
	Royalties	121,990,779	131,400,167	7.71%
	Non Tax Fines and Penalties	634,323,887	805,094,325	26.92%
	Extractive Industry	398,626,293	662,267,247	66.14%
	Miscellaneous Revenue	6,572,532,375	9,436,065,111	43.57%
	Sale of Land and Buildings	20,426,922	1,093,653,893	5253.98%
	Major One of Revenue/Dorment [sic]	0	12,397,823,365	—

Note: At the end of FY 1394 Month 9, the exchange rate was AFN 63.85 to one U.S. dollar. At the end of FY 1395 Month 9, the exchange rate was AFN 66.54 to one U.S. dollar. The other-revenue statement line "Major One of Revenue/Dorment" was unexplained, but appears to refer to a one-off revenue gain from sale of a government asset.

Source: MOF, Sunbola Financial Statements FY1395, 10/8/2016; MOF, Sunbola Financial Statements FY1394, 10/6/2015; Da Afghanistan Bank, Exchange Rates, 9/21/2016 and 9/22/2015.

administrative fees nearly doubled. Administrative fees are levied on passports and visas, vehicle registrations, professional and commercial licenses, and airspace-overflight charges, etc.<sup>765</sup>

For reasons that remain unclear, revenues from natural resources—comprising royalties and extractives-industry line items—increased 300% from the figures the Afghan treasury reported last quarter, and 52.4% compared to the same period last year, which is unexpected given the ongoing constraints in that sector. The Afghan government also received an AFN 12.4 billion revenue boost from what appears to be a one-time receipt from an unspecified sale of government property, which had an impact on the overall revenue-collection increase. Additionally, revenue from the sale of land and buildings was substantially higher than the prior period.<sup>766</sup>

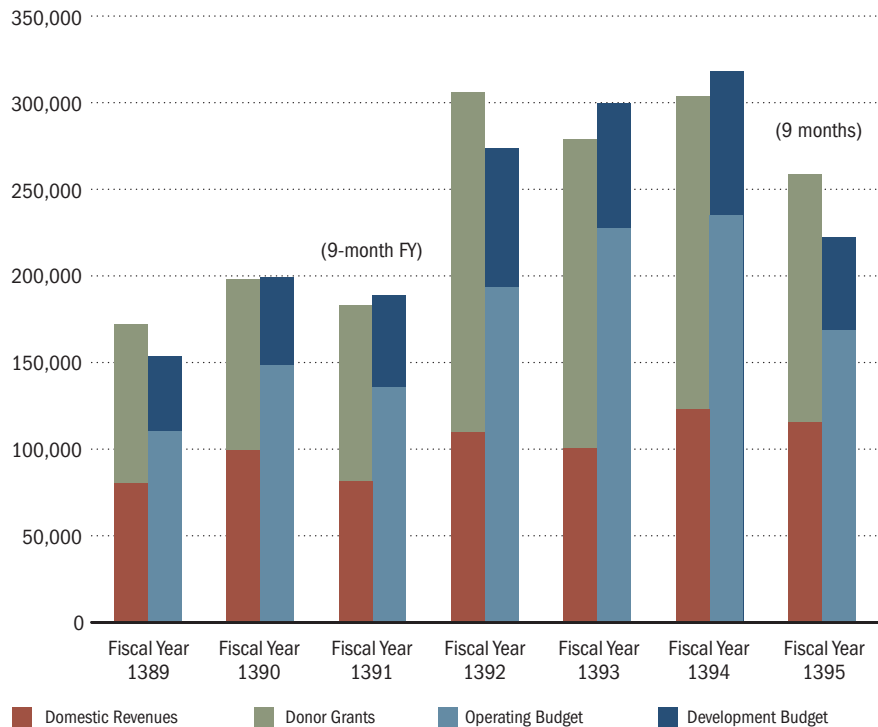
Afghanistan's currency depreciation against the U.S. dollar may affect the government's purchasing power and reduce the impact of the improved revenue collection. More than a quarter of all revenue collected in the first six months of the year was attributed to depreciation, according to the AAN report. It stated that depreciation caused the afghani value of customs duties on imports and other taxes levied on foreign-exchange flows to increase artificially. As a result, more than AFN 10 billion of total reported revenue collected in the first half of 2016 consisted of a central bank transfer of paper profits from exchange-rate changes to the budget. It was not a result of any substantial improvement in the economy, greater revenue collection, or new or higher tax rates, and should not be considered revenue because it will not be used to pay for expenditures.<sup>767</sup>

The report also said one-time revenue injections from public enterprises such as the land sale are likely unsustainable. So far in FY 1395, revenue collections include items such as AFN 2.14 billion from Kabul Bank recoveries, AFN 1 billion each from the Ministry of Urban Development and Ministry of Agriculture, Irrigation, and Livestock, proceeds from the sale of state-owned land and buildings, and passport fees. In fact, AAN argued that increased revenue from passport fees may be a sign of economic weakness and prospective human flight.<sup>768</sup>

The fiscal gap—the difference between domestic revenues and expenditures—is large.<sup>769</sup> Donor assistance reduces or closes it, as depicted in Figure 3.29 on the next page. Afghanistan's fiscal gap of 48.1% rose sharply from the 39.9% reported last quarter, but narrowed compared to 58.6% for the same period in FY 1394. Still, domestic revenues paid for only 51.9% of Afghanistan's total non-security budget expenditures so far in FY 1395, representing a net deficit of AFN 107.0 billion (\$1.6 billion). With donor contributions, the budget surplus was AFN 36.1 billion (\$549.3 million).<sup>770</sup> A fiscal gap can widen or shrink, depending on variables including budget-execution rates, donor grants received, qualification for donor incentive funds, revenue collection, and changing expenditures.<sup>771</sup>

FIGURE 3.29

## AFGHANISTAN'S DOMESTIC REVENUES AND DONOR GRANTS COMPARED TO OPERATING AND DEVELOPMENT BUDGET EXPENDITURES (AFN MILLIONS)



Note: Until recently, Afghan fiscal years ran approximately March 20 to March 20 of Gregorian calendar years. FY 1389 corresponds to March 20, 2009, to March 20, 2010, and so on. Nine-month data for fiscal year 1391 reflect a change in the timing of the Afghan fiscal year. Afghan fiscal years now generally run December 22 through December 21. Grants represent funds received from donors. Donor grants are often for specific projects or activities, but can sometimes be spent at GIROA's discretion. AFN yearly average exchange rates versus one U.S. dollar: FY 1389: 46.63, FY 1390: 47.76, FY 1391: 51.68, FY 1392: 56.53, FY1393: 57.48, FY 1394: 63.91, FY 1395: 68.26.

Source: MOF, *Sunbola Financial Statements FY 1395*, 10/8/2016; MOF, *Qaws Financial Statements FY 1394*, 2/27/2016; MOF, "Annual Fiscal Report 1393," 3/12/2015; MOF "1394 National Budget," 1/28/2015; MOF, "1393 National Budget," 2/1/2014; Da Afghanistan Bank, "Currency Hijri Monthly Average USD," accessed 10/11/2016.

The World Bank recently projected Afghanistan's revenue potential to increase from 10.2% of GDP in 2015 to 14.5% by 2030 under its baseline assumption.<sup>772</sup> In April 2016, the Bank projected expenditures to rise to 36% of GDP by 2020.<sup>773</sup> Even with a 23% improvement in actual revenue collections in FY 1394 compared to the previous year, and a 42.5% revenue increase in the first nine months of FY 1395 (year-on-year), the Bank said that it would be unrealistic to expect Afghanistan to cover the current level of expenditures, even if its revenue potential was realized in all sectors. Therefore, the government must also reduce expenditures, especially in the security sector.<sup>774</sup> This will be a difficult feat, given the continuing insurgency.

## Customs Revenue and Administration

Customs duties and fees made up 17.3% of the government's total domestic revenues in the first nine months of 2016. However, it dropped 5.2% compared to the same period last year.<sup>775</sup> It is unclear whether this is attributed to lower imports or reduced collections.<sup>776</sup> This quarter, ASYCUDA World—a Web-based customs-valuation module—was expanded from the major customs houses in Nangarhar, Kabul, and Kandahar to Herat, Aqina, and Hairatan. Afghanistan was required to implement this module in six major customs locations by December 2016 as part of the Self-Reliance through Mutual Accountability Framework (SMAF).<sup>777</sup>

This follows a nationwide expansion last quarter of a program that allows customs duties to be paid electronically from any commercial bank, rather than only at central bank offices within customs houses.<sup>778</sup> The State Department said electronic payments expedite the release of goods at the border, reduce the need to carry cash, and reduce opportunities for graft.<sup>779</sup>

The World Bank acknowledged Afghan government progress in its customs administration, but said improvements in operational performance—management, declaration processing, risk management, and inspections—would help the customs department realize more of its customs-revenue-collection potential.<sup>780</sup>

## Brussels Conference on Afghanistan

On October 5, 2016, the European Union and the government of Afghanistan co-hosted the Brussels Conference on Afghanistan, which brought together representatives from 75 countries and 26 international organizations and agencies. Donors confirmed their intention to provide \$15.2 billion between 2017 and 2020 in support of Afghanistan's development priorities.<sup>781</sup> Secretary of State John Kerry pledged to work with the United States Congress to provide civilian assistance “at or very near” the current levels, on average, through 2020.<sup>782</sup>

The Afghan government introduced the Afghanistan National Peace and Development Framework (ANPDF), the Afghan government's new five-year strategy for achieving self-reliance, and set out new commitments for the period 2017–2020 under a refreshed set of SMAF deliverables. Afghanistan also announced five new National Priority Programs (NPPs) that will guide budget allocations.<sup>783</sup>

## International Monetary Fund Support Agreement Reached

On July 20, 2016, the IMF executive board approved a three-year, \$45 million **Extended Credit Facility** (ECF) loan agreement with Afghanistan. Approximately \$6.2 million was available for immediate disbursement; the rest is subject to semi-annual reviews over the life of the program. The ECF, which follows the satisfactory conclusion of an informal Staff-Monitored

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**The Extended Credit Facility (ECF):** a three-year program that provides financial assistance to Afghanistan, as well as other countries, and is the primary IMF tool for providing medium-term assistance to low-income countries. ECF financial support is generally provided through loans at zero percent interest rates.

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Source: IMF, “IMF Extended Credit Facility,” Factsheet, 3/16/2016.

Program, will focus on institution building, fiscal and financial reforms, and combating corruption to lay the foundations for increased private-sector development. It aims to consolidate recent macroeconomic and structural gains and catalyze additional donor support. The IMF's deputy managing director and acting board chair wrote, "In view of the challenging circumstances, full ownership of the program and buy-in from stakeholders will help mitigate implementation risks and raise the likelihood of program success."<sup>784</sup>

Afghanistan's poor record with its two previous ECF arrangements, the most recent of which expired in November 2014, caused program reviews to be suspended. The IMF said both previous ECFs fell short of their goals.<sup>785</sup> The newly approved ECF could give the National Unity Government additional options for managing its financial affairs during the current period of economic and fiscal stress.

## New Development Partnership Update

This quarter, USAID authorized the disbursement of \$100 million to the Afghanistan Reconstruction Trust Fund for Afghanistan's fully achieving four, and partially achieving two, economic, revenue, and policy-related development results. This was the third tranche of funds from the \$800 million, New Development Partnership established in March 2015, which contain independent conditions that were negotiated bilaterally between the U.S. and Afghan governments.<sup>786</sup> The Afghan government receives \$20 million through U.S. funds for fully achieving each of 40 development results.<sup>787</sup> The four results met this quarter were:<sup>788</sup>

- approval of a multi-year IMF ECF arrangement
- an increase in non-tax revenue as a percent of total domestic revenue, from 16% in 2014 to 20% in 2015
- signing and implementing of a tax-administration law
- implementation of a computerized customs-management system in six major customs locations

Two partially completed results, for which \$10 million each was disbursed, included a completed legal amendment to the 2015 budget to increase revenues through new mobile-phone and business-receipt taxes, and an approved provincial budget policy.<sup>789</sup>

## Trade

Afghanistan's trade balance was an IMF-estimated negative \$7.2 billion (equivalent to 36.6% of GDP) in 2015 and is projected to be negative \$7.3 billion (equivalent to 39.6% of GDP) in 2016. Afghanistan's legal exports consist of goods (31.6%) and services (68.4%).<sup>790</sup> However, about 15–20% of the total value of Afghanistan's trade is said to be unrecorded, generally involving smuggled goods, according to the World Bank.<sup>791</sup>



## Export and Import Data

Although Afghanistan routinely sustains a large trade deficit, donor aid helped the country maintain an IMF-estimated current-account surplus equivalent to 4.7% of GDP (\$925 million) in 2015. This is projected to fall to 4.5% of GDP (\$825 million) in 2016. Without donor assistance, the IMF estimated Afghanistan to have a current-account deficit equivalent to 33.5% of its GDP in 2015 (\$6.6 billion) and is projected to grow the equivalent of 36.6% of GDP in 2016 (\$6.7 billion).<sup>792</sup>

During 2013–2015, Afghanistan exported \$2.1 billion to \$4.0 billion worth of goods and services annually, compared to imports ranging between \$8.9 billion and \$11.3 billion a year. The IMF projected Afghanistan's 2016 exports at \$2.1 billion, not including illicit narcotics (valued at \$2.7 billion in 2014). Afghanistan's 2016 imports were projected to be around \$9.0 billion, with more than \$6.7 billion paid for by official donor grants.<sup>793</sup>

IMF staff said that Afghanistan needs to increase and diversify its exports, which will stimulate innovation and good management.<sup>794</sup> The Afghan government pledged to reduce regulatory and operational barriers to facilitate this.<sup>795</sup> Exports are heavily dependent on agricultural outputs, which the World Bank said can increase if Afghanistan develops supply chains for higher value-added products. However, this will require investments to develop and improve irrigation and extension services, and to build downstream agro-processing capacities.<sup>796</sup> Weather and rainfall would, of course, continue to exert a significant influence on agricultural output and income potential.

## World Trade Organization Terms of Accession Implementation

Afghanistan became the World Trade Organization's (WTO) 164th—and ninth least-developed—member country on July 29, 2016.<sup>797</sup> Afghanistan's upper house of parliament approved seven trade-related laws on July 27 that were necessary for accession—Foreign Trade in Goods, Animal Health and Veterinary Public Health, Topography of Integrated Circuits, Protection of Trade and Industry Secrets, Plant Variety Protection, Food Safety, and amendments to the Copyrights Law.<sup>798</sup>

On July 27, Afghanistan's Cabinet also approved the new Trade Facility Agreement (TFA), which provides for the expedited movement, release, and clearance of goods; cooperation of trade facilitation and customs-compliance issues; and technical and capacity-building assistance. As a designated least-developed country, Afghanistan will have flexibility in determining when to implement the individual provisions and identifying provisions it will only be able to implement after receiving technical and capacity-building assistance. Afghanistan submitted to the WTO an “instrument of acceptance” and is the 90th WTO member to support the TFA so far. But the Afghan parliament must ratify the agreement before formal acceptance. The TFA will enter into force when two-thirds of WTO countries formally accept it.<sup>799</sup>

**The IMF said that improvements in storage facilities are making Afghanistan's exports of goods more resilient to disruptions in transport. Additionally, exporters were somewhat more confident due to Afghanistan's World Trade Organization membership and by the Afghan, Indian, and Iranian agreement to develop Iran's Chabahar port, which has direct ocean access.**

Source: IMF, “Islamic Republic of Afghanistan, Request for a Three-Year Arrangement Under the Extended Credit Facility,” 7/1/2016, p. 6.

## **Afghanistan Trade and Revenue Project**

USAID's four-year, \$77.8 million Afghanistan Trade and Revenue (ATAR) project is a trade-facilitation program designed to (1) improve trade-liberalization policies, including support for Afghanistan's accession to the WTO; (2) improve and streamline the government's ability to generate revenue by modernizing Afghanistan's customs institutions and practices; and (3) facilitate bilateral and multilateral regional-trade agreements.<sup>800</sup>

This quarter, ATAR helped the government amend its laws to comply with WTO rules and commitments, some of which were fast-tracked in the days leading up to WTO membership. ATAR then supported the Ministries of Commerce and Industry (MOCI), Justice (MOJ), and Agriculture, Irrigation, and Livestock (MAIL) in developing procedures to implement these trade laws. ATAR also took the lead in developing a technical plan, ordered by President Ashraf Ghani, to merge the Afghanistan Investment Support Agency (AISA) into MOCI. Companies will now be issued a single business license valid for three years and at a lower cost than the multiple licenses required by AISA.<sup>801</sup>

In addition, ATAR provided analytical support to aid Afghanistan's decision-making process for setting import and export duty rates that comply with its WTO commitments. ATAR's implementing partner reported that the Afghan customs department and Ministry of Finance expressed concerns that the new tariff schedule would lead to a decline in revenue collections.<sup>802</sup> Last quarter, ATAR ran baseline economic models that showed when Afghan tariffs would be lowered to comply with WTO-negotiated rates, trade would increase, consumer prices would decline, and government revenue would decrease slightly. It also concluded that potential revenue losses could be offset by other unnamed taxes; that prices of inputs and services could decrease in the long term, making Afghan producers more competitive; and that Afghan exports could double by 2021 from AFN 30 billion (approximately \$437 million in current dollars) to AFN 60 billion (\$874 million). However, this is all contingent on the Afghan government's policy decisions.<sup>803</sup>

## **BANKING AND FINANCE**

The IMF said Afghanistan's financial sector remains vulnerable with "lingering governance concerns, deteriorating asset quality, and weak profitability." Public confidence has not been fully restored in the wake of the 2010 Kabul Bank crisis. Use of bank financing remains low with an average loan-to-deposit ratio of 19.2%. For Afghanistan's three state-owned banks, that ratio was only 4.6% at the end of 2015.<sup>804</sup> In comparison, Pakistan's commercial loan-to-deposit ratio was 58.7% and India's was 78.7% (January 2016); the United States' was 107.3% (February 2016).<sup>805</sup>

The IMF reported that state-owned banks remain strategically and operationally deficient, contributing to significant fiscal risk. While the fiscal

positions of these banks are improving, IMF staff noted that Afghanistan must urgently implement a public-policy framework for them, including enhanced governance and regulatory enforcement.<sup>806</sup> The World Bank reported that the quality of commercial and state-owned bank assets has deteriorated and profitability has declined. Commercial-bank loans to the private sector grew 6.2% in 2015 and were valued at \$685 million (equivalent to 3.6% of GDP). The World Bank attributes this weak commercial lending to Afghanistan's overall economic slowdown, low investor confidence, stricter implementations of regulations governing foreign-exchange-denominated loans, and banks' risk aversion following the Kabul Bank crisis.<sup>807</sup>

This quarter, the Afghan government declared a dual strategy for financial-sector reform by addressing weaknesses and providing for more robust banking regulation and oversight. This is to include risk-based audits and reviews, establishing a unit to monitor risks from state-owned banks, ensuring government oversight regulations are appropriate and not duplicative, providing incentives for banks to lend to private enterprises, and a financial inclusion strategy to improve customer access to banking services.<sup>808</sup>

## U.S. Treasury Assistance

The U.S. Treasury's Office of Technical Assistance (OTA) continued implementing its March 2015 agreement with Afghanistan's Ministry of Finance (MOF) to develop technical-assistance and capacity-building programs.

OTA assistance is focusing on:

- **Budget:** developing baseline budgets and out-year estimates, and review fiscal performance–management-improvement plans
- **Economic crimes:** developing the capacity of Afghanistan's financial-intelligence unit and evaluating the central bank's capability to supervise money-service providers for compliance with measures against money laundering and terror financing
- **Banking:** electronic reporting and risk management, and state-bank restructuring (this assistance can be provided from the U.S. Embassy-Kabul and remotely)
- **Tax (Revenue):** collaborating with the new customs and tax academy in curriculum design, course delivery, and supplying course materials<sup>809</sup>

OTA has carried out six assessment missions to Afghanistan, but has been unable to conduct any for the past two quarters due to security concerns. Treasury said security conditions continue to be a major constraint on establishing a more sustained presence in Afghanistan.<sup>810</sup>

## Kabul Bank Theft Accountability

The current basis of donor support, the Self-Reliance through Mutual Accountability Framework (SMAF), includes a general "zero-tolerance" corruption policy and calls for transparent and accountable governance,

but it does not require the Afghan government to take all possible steps to recover more of the approximately \$987 million stolen from Kabul Bank.<sup>811</sup> However, the Department of State (State) said the United States continually stresses in meetings with Afghan officials that it will hold the government accountable to its promises to address endemic corruption, including taking action against those responsible for Kabul Bank's near collapse.<sup>812</sup>

Nevertheless, cases referred to the Attorney General's Office (AGO) have not progressed this quarter, according to the Kabul Bank Receivership (KBR) organization. The KBR said that neither the attorney general nor the AGO investigated, seized assets, or prosecuted cases against debtors because they maintain the court judgments to be "conditional" and only "non-conditional" judgments can be pursued. Additionally, the Kabul Bank Clearance Committee, established by presidential decree in 2015 to hasten the inquiry into the Kabul Bank theft, is said to be largely powerless and lacking a debt-recovery strategy. Most assets purchased with stolen Kabul Bank funds are located outside of Afghanistan, making it difficult for the government to have them seized and liquidated.<sup>813</sup> This quarter, the KBR presented the United Arab Emirates authorities an official request from the Ministry of Justice and AGO that identified certain properties worth \$50 million be seized and turned over to the Afghan government.<sup>814</sup>

The U.S. Departments of State and Justice (DOJ) continued to engage with the Kabul Bank Receivership and the Attorney General's Office.<sup>815</sup> However, DOJ did not conduct any training this quarter due to security-related travel restrictions, ongoing staff reorganization within attorney-general offices, and DOJ's own staffing limitations. With only one DOJ attorney in-country, it is considering training partnerships with other U.S. agencies, donor countries, and organizations.<sup>816</sup>

**After Kabul Bank's near-collapse in 2010, the MOF issued an eight-year, \$825 million bond to the central bank to compensate it for the losses it incurred. Repayments by the government, which sometimes include the proceeds of recovered Kabul Bank assets, are to be made quarterly through budget appropriations. Parliament has not consistently authorized these repayments, while payments that were authorized are in arrears. The Afghan government said that its repayment schedule has not been adhered to since 2014 and that it will be unable to fulfill its obligation to repay the outstanding end of 2015 balance of \$415 million.**

Source: IMF, "Islamic Republic of Afghanistan, Memorandum of Economic and Financial Policies," 11/1/2011, p. 9; Treasury, response to SIGAR data calls, 6/25/2015 and 12/30/2015; IMF, "Islamic Republic of Afghanistan, Request for a Three-Year Arrangement Under the Extended Credit Facility," 7/1/2016, pp. 45–46, 58.

### Cash and Asset Recoveries

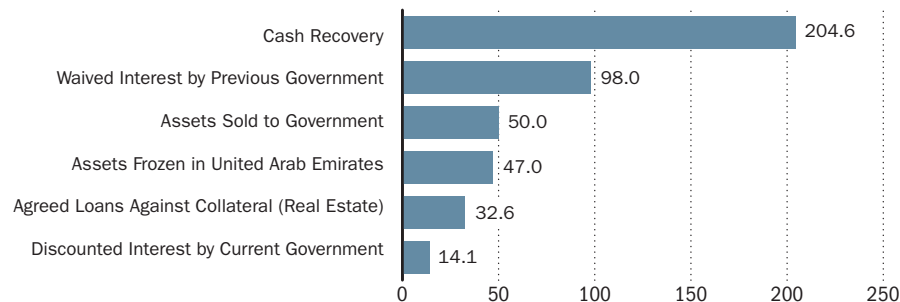
The Kabul Bank Receivership (KBR) informed the State Department that as of September 18, 2016, total recoveries—a category introduced in the last quarter of 2015—stand at \$446.3 million. It comprises cash recoveries, forgiven debts, and assets recovered or seized (but not necessarily liquidated), collateral, as well as amounts still owed by major debtors who signed loan-repayment agreements.<sup>817</sup>

Until October 2014, soon after President Ghani's presidential decree to hold accountable and recover stolen public money from those responsible for the Kabul Bank theft, a total of \$225.4 million had been recovered or obtained as assets. Since then, only an additional \$61.7 million has been recovered—\$29.1 million in cash and \$32.6 million in loan-repayment agreements, as shown in Figure 3.30.<sup>818</sup>

Amounts owed by 278 debtors have been paid off; another 33 debtors have signed repayment agreements totaling \$32.7 million. Arrangements have yet to be reached with 117 others.<sup>819</sup> The KBR reported \$540.7 million

FIGURE 3.30

**KABUL BANK DEBT RECOVERIES, AS OF SEPTEMBER 18, 2016** (\$ MILLIONS)



Source: Kabul Bank Receivership, Debts Recovery Table, 9/18/2016.

remains outstanding from the original theft. Including interest, the total is approximately \$598 million.<sup>820</sup>

The Afghan government has been unable to compel full repayment from convicted ex-Kabul Bank chairman Sher Khan Farnood and CEO Khalilullah Ferozi, both of whom are believed to remain in jail full-time, as of September 2016.<sup>821</sup> According to the KBR, Farnood still owes \$336.8 million (no change since April); Ferozi owes \$175.9 million.<sup>822</sup> The DOJ reported that it has limited access to Afghan record-keeping so it cannot reconcile, verify, or contradict what it receives from its Afghan counterparts.<sup>823</sup>

Earlier this year the KBR found an increasing number of debtors defaulting on their required payments, and it continues to encounter difficulties making major debtors pay interest on their amounts owed. They said collections this quarter have declined significantly.<sup>824</sup> The IMF reported that the collections process is “losing steam” with diminishing chances of success for claims against assets located in foreign jurisdictions.<sup>825</sup>

## U.S. ECONOMIC AND DEVELOPMENT SUPPORT

Most assistance from the Economic Support Fund goes toward USAID’s development programs. In September 2015, USAID published an updated Performance Management Plan to guide and measure its development objectives, and to articulate its development strategy through 2018. The plan will be reviewed at least annually and updated as necessary.<sup>826</sup> Figure 3.31 on the following page shows USAID assistance by sector.

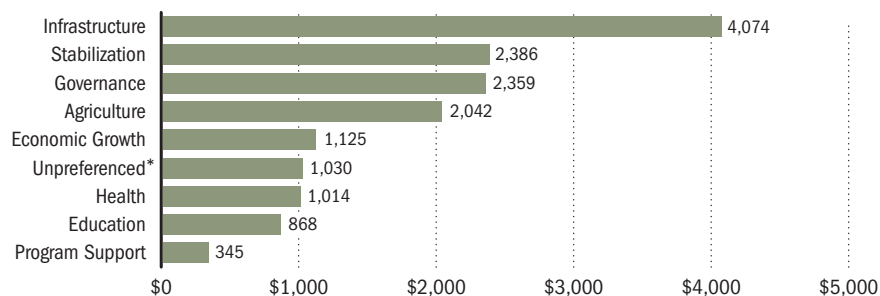
### Development Of Natural Resources

Developing Afghanistan’s natural-resources sector and reforming the fiscal administration for its extractives industries are essential to strengthening



FIGURE 3.31

**USAID DEVELOPMENT ASSISTANCE, CUMULATIVE DISBURSEMENTS, AS OF SEPTEMBER 30, 2016**  
(\$ MILLIONS)



Note: Numbers rounded. Agriculture programs include Alternative Development. Infrastructure programs include power, roads, extractives, and programs that build health and education facilities.

\*Unpreferred funds are U.S. contributions to the ARTF that can be used for any ARTF-supported initiatives.

Source: SIGAR analysis of USAID response to SIGAR data call, 10/13/2016; SIGAR analysis of World Bank, ARTF, Administrator's Report on Financial Status, as of September 21, 2016, accessed 10/18/2016.

domestic revenue collection. The security environment, insufficient infrastructure, declining global commodities prices, and inadequate capacity at the Ministry of Mines and Petroleum (MOMP) have all hampered the development of this sector.<sup>827</sup>

USAID cited other issues contributing to investor uncertainty: regulations to support implementation of the new mining law passed in November 2014 are still being developed; amendments to the law and several mineral tenders remain unsigned by President Ghani; the vote this quarter by the Economic Council of the (president's) Cabinet to cancel four major copper and gold contracts; and, a combination of corporate income taxes, export and import duties, production royalties, and other charges that constitute an uncompetitive levy of about 80% on mineral production.<sup>828</sup> Although geological surveys show that Afghanistan has significant mineral resources, mining has so far contributed only slightly to the country's GDP.<sup>829</sup> The Afghan government estimates \$300 million is lost annually by illegal mining, which not only denies Kabul much-needed revenue, but also fuels the insurgency and drives criminality.<sup>830</sup>

Actual government receipts from minerals activity in FY 1394 (2015) were only about 38% of the budget projection.<sup>831</sup> In the first nine months of FY 1395, actual receipts were AFN 793.7 million (approximately \$12.1 million). This is a 300% increase from the AFN 198.1 million reported last quarter, and a 52.4% increase compared to the same period last year.<sup>832</sup> The Afghan government set a \$400 million revenue target for the MOMP in 2016.<sup>833</sup>

## Mining Investment and Development for Afghan Sustainability

USAID’s Mining Investment and Development for Afghan Sustainability (MIDAS) program aims to strengthen the MOMP and relevant private-sector-entity capacities to exploit Afghanistan’s natural resources in accordance with international standards.<sup>834</sup> MIDAS and USAID’s other extractives-assistance programs are listed in Table 3.20.

TABLE 3.20

USAID EXTRACTIVES-ASSISTANCE PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Mining Investment and Development for Afghan Sustainability (MIDAS)	3/31/2013	3/31/2017	\$38,718,320	\$30,783,644
Sheberghan Gas Generation Activity (SGGA)	12/21/2011	7/31/2016	30,440,958	28,049,296
Sheberghan Gas Development Project (SGDP)	5/15/2012	8/31/2016	90,000,000	23,295,875

Note: SGGA and SGDP ended this quarter.

Source: USAID, response to SIGAR data call, 10/13/2016.

USAID said the MOMP currently cannot administer the approximately 339 existing extractives contracts. This caused MIDAS to be rescoped to provide technical assistance and transaction-advisory services to the MOMP in its effort to either cancel or renegotiate some or all of these contracts.<sup>835</sup>

This quarter, MIDAS advisors submitted to the MOMP legal director draft regulations that will govern bidding, licensing, and future mineral-tender processes. After internal MOMP deliberations, they will be submitted to the Ministry of Justice (MOJ) and council of ministers for review and approval. MIDAS also continued to help modify the mining law this quarter, but said no amendments advanced because of changes to MOMP leadership—the fifth time so far in the life of the program. An amendments package submitted under then-Minister of Mines and Petroleum Daud Saba was returned to the MOMP to allow Acting Minister Ghazal Habibyar the opportunity to review it and modify as desired. Three review sessions were held in August 2016, which resulted in changes to several mining definitions. This process will continue until the revised package is approved. MIDAS expects further delays once a new permanent minister is appointed.<sup>836</sup>

## Hydrocarbons

Afghanistan has only small-scale topping plants—early-stage refineries that can process only limited petroleum components of crude oil—and remains heavily dependent on fuel imports.<sup>837</sup> Oil and gas represent roughly one-fourth of all annual Afghan imports, or approximately \$1.5 billion.<sup>838</sup>

Afghanistan’s efforts to develop its oil and gas reserves focus on the Amu Darya Basin and Afghan-Tajik Basin, both in northern Afghanistan.<sup>839</sup> USAID’s implementing partner for helping the MOMP develop the gas fields

in Sheberghan reported that “sufficient levels of proven reserves will likely not be available to allow moving forward with large-scale power production for at least five to seven years.”<sup>840</sup>

This quarter, Acting Minister Habibyar requested MIDAS legal and transactional support to negotiate the terms of a financial settlement for a multi-billion exploration and production-sharing contract for the Amu Darya Basin. China National Petroleum Corporation International, Watan Oil and Gas Afghanistan Ltd., a Chinese majority-owned consortium that had contracted to perform the work in December 2011, failed to meet minimum annual production goals between 2013 and 2016. As a result, the Afghan government lost approximately \$65 million in revenue. MIDAS advisors met the acting minister to discuss strategy.<sup>841</sup>

## **Existing Sheberghan Programs Ended**

The Sheberghan gas fields hold the potential for cheap natural-gas-generated power that could be competitive with imported power from Uzbekistan, according to the World Bank.<sup>842</sup> USAID supported the Sheberghan project to help Afghanistan identify and manage gas resources to be used for power generation through two mechanisms: (1) the \$90 million, on-budget Sheberghan Gas Development Project (SGDP) to rehabilitate and drill wells in the Amu Darya Basin (\$30 million) and fund a gas-gathering system and gas-processing plant (\$60 million); and (2) the \$30.4 million, off-budget Sheberghan Gas Generation Activity (SGGA) for capacity building and technical assistance to the MOMP.<sup>843</sup> Both mechanisms ended this quarter. USAID intends a follow-on program—Extractives Technical Assistance Activity—to help the MOMP develop and exploit Afghanistan’s petroleum and gas resources. A solicitation was still being developed as of September 29, 2016.<sup>844</sup>

SGDP drilling activities in the Juma and Bashikurd gas wells were completed in January 2016; core-sample testing showed better-than-predicted commercial prospects for the oil fields, if not for the wells themselves. However, repeated contractor delays by Türkiye Petrolleri AO (TPAO), the state-owned Turkish National Petroleum Corporation, caused the performance period to be pushed back by more than three times the agreed-upon duration. SGGA assisted the MOMP in dealing with TPAO noncompliance issues throughout the life of the program.<sup>845</sup>

During TPAO drilling delays, McDaniel & Associates was contracted to evaluate data and reserve estimates for seven Sheberghan-area gas fields. It found gas resources to be significantly less than one-third of what was reported in 2005. SGGA faced a “pattern of non-cooperation from almost all staff levels at MOMP” in providing data for McDaniel’s gas-field studies, even though the analyses were for the ministry. It ultimately prevailed and saved many documents that it said were in danger of being permanently lost.<sup>846</sup> USAID’s implementing partner said the McDaniel

studies may be one of the most significant contributions made by SGDP/SGGA because the Afghan government could have signed long-term gas-supply contracts based on outdated and incorrect data, and could have exposed the government to “significant financial risk” if unable to meet its gas-delivery obligations.<sup>847</sup>

The cost of constructing a gas processing plant as called for in SGDP was found to substantially exceed the \$60 million USAID allocated for it. Instead the project scope changed to develop a model for a public-private partnership to share the costs of and revenues from designing, building, and operating a gas-gathering and -processing facility, and a gas power-generation plant. An options memorandum was presented to the MOMP and MOF for comment, but despite SGGA having discussed the project with the ministries months in advance, neither commented nor expressed an option preference.<sup>848</sup>

On October 3, 2016, the Ministry of Energy and Water signed a memorandum of understanding valued at \$250 million with Bayat Power to establish a privately-financed, Sheberghan-supplied gas power plant in Jowzjan Province, which will initially be capable of producing 52 MW of electricity. The plant is to eventually expand to produce more 200 MW of electricity and operate for at least 20 years. Bayat is to present its implementation proposal within the next three months.<sup>849</sup>

## Agriculture

Agriculture continues to be the main source of employment and subsistence for the Afghan population, accounting for about 25% of GDP, employing more than 50% of the labor force, and affecting 75% of Afghans who depend on agricultural activities for their livelihoods.<sup>850</sup>

The Afghan government said that aside from weather volatility, agricultural growth has been hampered by underinvestment in developing water resources, poor-quality inputs such as seeds and fertilizer, degrading natural resources, and weak domestic- and export-product marketing. It wants to move from an agrarian-subsistent and importing nation to an agro-industrial exporting one. This quarter, the government said it will focus on promoting agro-industry, increasing quality control, expanding cold-storage facilities, and introducing better packaging to reduce waste and spoilage—areas that show the largest potential to improve economic growth.<sup>851</sup>

USAID’s agricultural projects are designed to enhance food security, create jobs and export markets, increase incomes and productivity, and strengthen the government’s ability to promote broad-based growth. USAID aims to bolster the Ministry of Agriculture, Irrigation, and Livestock’s (MAIL) “farmer-focused” approach through the production and marketing of high-value horticultural crops and livestock products, the rehabilitation of irrigation and drainage systems, and the greater use of new technologies.<sup>852</sup>

Since 2002, USAID has disbursed more than \$2 billion to improve agricultural production, increase access to markets, and develop income alternatives to growing poppy for opium production.<sup>853</sup> USAID reported \$101.5 million worth of various Afghan agricultural commodities were sold so far in FY 2016 (October 2015 to June 2016), and \$426.3 million cumulatively from 2008 to June 2016.<sup>854</sup> Pages 138–145 of this quarterly report discuss USAID’s agriculture alternative-development programs. A list of active USAID agriculture programs is found in Table 3.21.

TABLE 3.21

USAID ACTIVE AGRICULTURE PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Capacity Building and Change Management Program II (CBCMP II)	7/10/2014	7/9/2017	\$19,999,989	\$15,718,958
Afghanistan Agriculture Extension Project II (AAEP-II)	10/1/2014	9/30/2017	20,229,771	13,794,094
Strengthening Afghan Agricultural Facilities (SAAF)	3/25/2011	12/31/2016	7,824,209	6,769,718
Mothers and Under-Five Nutrition and Child Health (MUNCH)	12/16/2014	12/31/2016	5,000,000	5,000,000
Agriculture Credit Enhancement II (ACE II)	6/24/2015	6/23/2018	18,234,849	4,670,245
Texas A&M University’s Agrilife Conflict Development	11/8/2012	11/7/2017	133,976	133,976
SERVIR	9/14/2015	9/30/2020	3,100,000	0

Note: Some of the USAID programs listed receive both Alternative Development and Agriculture Development funds. For more information on Alternative Development programs, see pp. 138–145 of this report.

Source: USAID, response to SIGAR data call, 10/13/2016.

## USAID Agricultural Agreement Signed

On July 25, 2016, USAID and MAIL signed a memorandum of understanding to leverage science, technology, innovation, and partnership (STIP) to boost economic growth through agriculture. USAID is actively implementing STIP principles in all sectors of its development portfolio.<sup>855</sup>

USAID intends to provide technical support to MAIL, the private sector, civil society, and other partners. It also plans to facilitate partnerships with the private sector and other donors, and help publicize STIP achievements. MAIL is to integrate STIP into its strategies and policies and provide institutional support to implement STIP activities. It, too, will try to facilitate partnerships with the private sector and other donors. It will also take the lead in inter-ministerial coordination in creating or implementing STIP activities.<sup>856</sup>

## Agricultural Credit Enhancement II

The Agricultural Credit Enhancement (ACE) II project is the technical-assistance/advisory-support component of the conditions-based Agricultural Development Fund (ADF) administered by the Ministry of Agriculture, Irrigation, and Livestock. ADF extends agriculture-related credit access to





**Opening day** at the Kabul International AgFair and Farmers' Celebration on March 20, 2016. (USAID photo)

small- and medium-sized farms and agribusinesses in all regional economic zones, particularly to those that add value to agricultural products, such as distributors, producers, processors, and exporters.<sup>857</sup> USAID reported that with ACE II help, ADF has cumulatively provided more than \$79.8 million in credit to over 33,494 beneficiaries.<sup>858</sup> However, ACE II implementers reported that the continuing deterioration of both security and the economy is reducing demand for agricultural credit and negatively impacting loan repayments.<sup>859</sup>

In May 2016, ACE II reviewed ADF's credit-application process and decision-making methodology to identify ways to streamline and improve the process. It proposed an electronic credit-analysis model that would standardize applications, reduce duplicative actions, and incorporate technical and marketing information into credit decisions. Its methodology would be centered on a company's ability to repay debt, thereby reducing loan losses, instead of providing loans based on credit needs as in the past.<sup>860</sup> In July 2016, ACE II developed and posted their statement of work for the design and development of this electronic database solution, and targeted August 2016 for initial implementation. The request for proposals was subsequently modified with a decision pending as of October 11, 2016.<sup>861</sup>

ACE II also continued to engage financial institutions to provide credit financing to the agricultural sector, in part through an Innovation Grant Fund, which awards the development and testing of new and innovative ways to facilitate agriculture-related financial services. This quarter, ACE II awarded its first grant under the Innovation Grant Fund to OXUS Afghanistan, a microfinance organization, to support lending

to borrowers in remote districts. The AFN 10.5 million grant (approximately \$160,000 in current dollars) will be used to develop 10 OXUS cashless branches inside ROSHAN provincial offices using the telecommunications provider's mobile-money platform for loan disbursements and repayments.<sup>862</sup>

## ESSENTIAL SERVICES AND DEVELOPMENT

Since 2002, the United States has provided reconstruction funds to increase the electricity supply, build roads and bridges, and improve health and education in Afghanistan. This section addresses key developments in U.S. efforts to improve the government's ability to deliver these essential services.

### Power Supply

Afghanistan has one of the lowest rates of electrification in the world, with only an estimated 25–33% of Afghans connected to the power grid.<sup>863</sup> Most parts of urban areas like Kabul, Herat, Kandahar, and Mazar-e Sharif have 24-hour power, although power outages are not uncommon, but only 10% of the rural population have access to grid-connected power.<sup>864</sup>

Afghanistan's limited domestic electric capacity consists of hydropower and thermal sources, plus diesel generators.<sup>865</sup> It therefore imports 77% of its total electricity. Uzbekistan provides 35.2% of the imported electricity, Tajikistan 30.5%, Iran 20.9%, and Turkmenistan 13.4%. The World Bank noted that limited access to electricity is one of Afghanistan's biggest constraints to private-sector development.<sup>866</sup> Afghanistan will need regional cooperation to meet its energy demands.<sup>867</sup>

### U.S. Power Sector Assistance

USAID believes that economic expansion and increased employment depend on maintaining and improving Afghanistan's electrical infrastructure. Since 2002, USAID disbursed more than \$1.5 billion in Economic Support Funds to build power plants, substations, and transmission lines, and provide technical assistance in the sector.<sup>868</sup> It is also helping Afghanistan's national electric utility, Da Afghanistan Breshna Sherkat (DABS), to increase electricity supply and revenue generation by improving sustainability, management, and commercial viability.<sup>869</sup> For its part, the Department of Defense (DOD) has disbursed approximately \$180 million for power projects through the Commander's Emergency Response Program, as of July 2015, and roughly \$373.8 million through the Afghanistan Infrastructure Fund (AIF), jointly managed by DOD and State.<sup>870</sup>

Afghanistan's two primary power systems are the **Northeast Power System (NEPS)** and the **Southeast Power System (SEPS)**. USAID projects to connect and increase the electricity supply in both systems include:

**USAID, in partnership with the Ministry of Energy and Water, sponsored a conference in Dubai, September 18–19 to promote foreign investments and joint-venture opportunities in Afghanistan's energy sector.**

Source: USAID, "Afghanistan Welcomes Foreign Investors to Partner in Advancing its Energy Sector," 9/19/2016.

**NEPS:** imports electricity from the Central Asian Republics to provide power to Kabul and the communities north of Kabul.

**SEPS:** draws most of its power from the Kajaki Dam and from diesel generators in Kandahar City to provide power in the Helmand and Kandahar areas.

Source: DOD, *Report on Progress Toward Security and Stability in Afghanistan*, 11/2013, p. 107.

TABLE 3.22

USAID ACTIVE POWER-INFRASTRUCTURE PROJECTS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursement, as of 9/30/2016 (\$)
Contributions to the Afghanistan Infrastructure Trust Fund (AITF)	3/7/2013	3/6/2018	\$113,670,184	\$113,000,000
Power Transmission Expansion and Connectivity (PTEC)	1/1/2013	12/31/2018	725,000,000	110,541,160
Engineering Support Program	7/23/2016	7/22/2019	125,000,000	3,416,461
Afghan Engineering Support Program	11/9/2009	11/8/2016	97,000,000	89,474,083
Kajaki Dam Unit 2	4/22/2013	9/28/2016	75,000,000	47,399,480
Utility Executive Exchange	9/30/2007	9/30/2017	698,555	698,555

Note: A new Engineering Support Program began this quarter. At least some of its funds will be used to purchase fuel. The Sheberghan Gas Generation Activity (SGGA), Sheberghan Gas Development Project (SGDP), both of which ended this quarter, and Mining Investment and Development for Afghan Sustainability (MIDAS) programs are listed in the extractives-sector programs subsection on p. 189 of this report.

Source: USAID, response to SIGAR data call, 10/13/2016; Tetra Tech, "Request for Quotations, RFQ#ESP-2016-002 Supply and Delivery of Diesel and Super Petrol," 7/27/2016.

(1) the Power Transmission Expansion and Connectivity (PTEC) project to construct a transmission line connecting Kabul with Kandahar and build the capacity of DABS to sustain energy-infrastructure investments, and (2) the now-concluded Sheberghan Gas Development Project to attract private investment to develop gas resources in Sheberghan and build power plants.<sup>871</sup> USAID's active power-infrastructure projects are listed in Table 3.22.

## Kajaki Dam–Unit 2 Turbine Installation

After a years-long effort, a third turbine, known as Unit 2, was installed in the powerhouse at Kajaki Dam and commissioned on October 1, 2016. The installation represented a major advance in DABS's efforts to increase long-term, sustainable hydropower from Kajaki Dam to Kandahar and Helmand Provinces, although it may be some time before the turbine's full capacity comes online.<sup>872</sup>

The turbine parts, transported to the power station by a British-U.S. military mission that had to fight its way to the dam site in 2008, remained unassembled in containers and under tarps until USAID transferred responsibility for installing, testing, and commissioning the third turbine to DABS, along with a \$75 million commitment, in April 2013.<sup>873</sup> The money was deobligated from a larger, \$266 million contract USAID signed with Black & Veatch in October 2010. The contract's requirements included installing the third turbine at the Kajaki Dam, but the company did not complete the task.<sup>874</sup>

Unit 2 has a power-generating capacity of 18.8 MW. Combined with the other two turbines, the powerhouse has a maximum generating capacity of 51.5 MW.<sup>875</sup> However, the Kajaki Dam reservoir is entering its seasonal low point which, coupled with "chronic" mismanagement, will not allow all three turbine units to stay online for more than a few weeks.<sup>876</sup> Unit 3 is also

## SIGAR AUDIT

A SIGAR audit is examining U.S. government efforts to increase the supply, quantity, and distribution of electric power from the Kajaki Dam.

scheduled to go offline for repairs in 2017.<sup>877</sup> No timeline was provided for when this might be completed.

USAID was funding technical support, site security, life-support services, and helicopter support to DABS.<sup>878</sup> DABS is to assume full responsibility for the Kajaki power plant, including operations and maintenance (O&M), in April 2017.<sup>879</sup> USAID's contractor, Tetra Tech, will continue to observe and advise plant O&M for six additional months until DABS operators can either work independently or hire contractors to assist.<sup>880</sup>

On October 1, 2016, the Ministry of Energy and Water and the Turkish 77 Construction Company signed a preliminary, nonbinding agreement to develop the second phase of Kajaki Dam. The agreement aims to further expand the reservoir to 2.1 billion cubic meters and adding 100 MW of electric-generating capacity through additional turbines for a total (technical) capacity of 151.5 MW.<sup>881</sup>

## Power Transmission Expansion and Connectivity Program

The U.S.-funded PTEC program was designed to strengthen and expand Afghanistan's power-generation, transmission, and distribution systems, including funding the 320-mile transmission line between Kabul and Kandahar to connect NEPS with SEPS.<sup>882</sup> PTEC's DABS commercialization and capacity-building components aim to help the utility become financially sustainable by increasing revenues using utility-management software in Kabul, Mazar-e Sharif, Herat, and Jalalabad, while reducing technical and commercial losses through training and support.<sup>883</sup> Technical losses include line heating and current leakage; commercial losses include nonpayment and energy theft.

Construction on the transmission line and substations between Arghandi and Ghazni, the first segment of the NEPS-SEPS connector, continued this quarter. Land acquisition and resettlement issues along the transmission-line path impacted timelines, but construction is scheduled to be completed in December 2016 at a cost of \$104 million. Approximately \$92 million has been disbursed as of October 11, 2016.<sup>884</sup> The Arghandi connector substation that will feed this line will not be ready until after December 2017. Alternatives to power the Arghandi-Ghazni project are under consideration.<sup>885</sup>

USAID is providing \$350 million in direct assistance to DABS in support of the second segment of the NEPS-SEPS connector, Ghazni to Kandahar—\$179.5 million was transferred to USAID through the Afghanistan Infrastructure Fund. DABS issued two requests for proposals to construct one transmission line and five substations with winning bidders selected this quarter. USAID issued an implementation letter to DABS consenting to a contract award for the substations.

According to Afghanistan's procurement process, the winning bidder was announced and the bid protest period began. Two protests were submitted

and are under review by DABS. USAID also consented to DABS negotiating with the winning bidder for the transmission lines. Awards were still pending a decision by the National Procurement Authority as of October 11, 2016. USAID said security will be a major challenge to implementing this project.<sup>886</sup>

## Power Availability in Kandahar

U.S. fuel subsidies totaling \$141.7 million for power generation at two industrial parks in Kandahar City ceased at the end of September 2015.<sup>887</sup> USAID reported that since then, power output has fallen from the diesel generators in Shorandam and Bagh-e Pol industrial parks. Five generators at Bagh-e Pol—in need of major overhauls and critical spare parts—have stopped altogether, while three generators were transferred to Shorandam to replace ones in need of scheduled maintenance. The Shorandam generators are producing between 40,000 and 48,000 kilowatt-hours (kWh) daily, running 16 hours a day, six days a week. They had been producing an average of 120,000 kWh daily on a 24-hour basis with subsidies.<sup>888</sup>

Shorandam power generation is insufficient to meet demand from the industrial park's commercial customers. For other commercial and residential customers in Kandahar, demand also greatly outstrips supply. Some additional power can be supplied from Kajaki Dam in Helmand Province and diesel generators in Breshna Kot in Kabul, but USAID said the cost per kilowatt-hour is unaffordable for most. USAID added that DABS has no business incentive to generate the necessary power if it cannot recover the costs of doing so. This results in significant load shedding—the deliberate interruption of power supply to certain areas.<sup>889</sup>

To help bridge the gap between Kandahar's electric-generation capacities and demand until the NEPS-SEPS transmission line is completed, PTEC funded a reverse auction held on July 11, 2016, whereby independent power producers competed to construct and sell power to DABS from a solar-power plant that may be able to operate at an installed capacity of 10 MW. A bidder was chosen and has successfully concluded negotiations with DABS and USAID on the provisions of the incentive contract and power-purchase agreement. The contract signing was pending as of October 10, 2016.<sup>890</sup>

## Afghanistan Infrastructure Fund Power Programs

Afghanistan Infrastructure Fund (AIF) projects were initiated to support critical counterinsurgency and economic-development objectives in Afghanistan. Although DOD's mission has since evolved to advising and assisting Afghan security forces and ministries, as well as counterterrorism operations, it is still focused on implementing AIF power projects to complete its portion of the NEPS and SEPS.<sup>891</sup>

Ongoing fighting in Kandahar and Helmand Provinces, as well as bureaucratic delays in getting right-of-way approvals for NEPS and SEPS

## SIGAR AUDIT

An ongoing SIGAR audit focuses on DOD and State Department progress in completing FY 2011 Afghanistan Infrastructure Fund projects, the impact on other infrastructure priorities and counterinsurgency objectives, and sustainment challenges.



# ECONOMIC AND SOCIAL DEVELOPMENT

TABLE 3.23

AFGHANISTAN INFRASTRUCTURE FUND POWER PROJECTS, AS OF SEPTEMBER 18, 2016 (\$ MILLIONS)						
AIF Project	Description	Notified Amount	Obligated	Disbursed	Status	
AIF FY 2011	Kandahar Power Bridging Solution	Provides fuel and O&M for diesel generators in Kandahar City	40.5	39.1	39.1	Complete
	SEPS - Kajaki Dam to Lashkar Gah	Repair, install transmission lines; rebuild, construct power substations	130.0	66.4	51.0	Terminated due to out-of-scope security cost increases
	NEPS - SEPS Connector, Arghandi to Ghazni	Design, construct transmission lines and substations (first segment of NEPS-SEPS connection) USAID: PTEC	104.0	104.0	92.0	Substations civil works ongoing; transmission tower requirements testing concluded (completion: 12/2016)
	NEPS - Arghandi to Pul-e Alam	Design, construct transmission line, towers, and power substation	93.7	50.3	23.6	Transmission line and substation under construction; community land issues affecting some tower locations (completion: 12/2016.) <sup>a</sup>
AIF FY 2012	Kandahar Power Bridging Solution	Provides fuel and O&M for diesel generators in Kandahar City	67.0	64.7	64.7	Complete
	SEPS - Maiwand to Durai Junction - Phase 2	Design, construct transmission line; rebuild and construct substations	40.0	28.7	11.6	Under construction; tower excavation, tower erection, civil work ongoing; security challenges (completion: 9/2017) <sup>b</sup>
	NEPS - Pul-e Alam to Gardez - Phase 2	Design, construct transmission line and power substation	77.5	69.2	58.0	Transmission line completed; substation design approved; substation under construction (completion: 2017) <sup>c</sup>
	NEPS - Charikar to Gul Bahar and Nejrab - Phase 3	Design, construct transmission lines and power substation	42.5	38.8	31.9	Transmission line and substation under construction; community issues affecting some tower locations (completion: 12/2016) <sup>d</sup>
AIF FY 2013	Kandahar Power Bridging Solution	Provides fuel and O&M for diesel generators in Kandahar City	37.0	34.0	34.0	Complete
	NEPS - Charikar to Gul Bahar and Nejrab -Phase 3	Design, construct transmission lines and power substation	33.0	24.1	22.3	Transmission line and substation under construction; community issues affecting some tower locations (completion: 12/2016) <sup>d</sup>
	SEPS Completion - Phase 1	Civil, structural, architectural improvements to substations in Tangi, Sangin North and South	15.0	63.1	26.0	Civil work ongoing (continued delays); major security challenges (completion: 6/2017) <sup>e</sup>
		Design, construct, transmission lines from Sangin North to Lashkar Gah	60.0			Survey work began in Sangin North; Durai to Lashkar Gah transmission towers, under construction; community issues affecting some tower locations; security challenges (completion: 12/2016) <sup>f</sup>
	NEPS - SEPS Connector, Ghazni to Kandahar	Design, construct transmission line and substations. Final phase of NEPS-SEPS connector. USAID: PTEC	179.5	350.0 <sup>g</sup>	0.0	TL: Final stages of procurement process; expected award: 9/2016 (Completion: 12/2018) SS: USAID consent to award contract to winning bidder announced; two bid protests submitted and under DABS review; expected award 9/2016 (Completion: 12/2018)
AIF FY 2014	Kandahar Power Bridging Solution	Provides fuel and O&M for diesel generators in Kandahar City	4.0	3.9	3.9	Complete
	SEPS Completion - Phase 2	Design, construct transmission line, and install equipment and commission substations	55.0	55.0	0.0	Transferred to USAID for on-budget implementation through DABS; bid proposals and reference checks under evaluation; expected award: 9/2016.
	NEPS - Gardez to Khowst - Phase 4	Design, construct transmission line and substation. DOD's final contribution to NEPS.	130.0	118.9	7.7	Distribution line design descope; transmission line design, route approved; substation designs under review; right of way under review (completion: 12/2017) <sup>h</sup>

Note: All AIF power projects are to be sustained by Afghanistan's Ministry of Energy and Water, and Da Afghanistan Breshna Sherkat (DABS), Afghanistan's national electric utility. Notified amount reflects estimated project ceiling cost. Obligations and disbursements are as of 8/31/2016. All other information is as of 9/18/2016.

<sup>a</sup> 98 of 247 towers completed. Another 100 tower excavations and 35 foundations complete. Pul-e Alam substation 38% complete. Two of four transformers descope based on estimated electricity demand and being transferred to Gardez substation. Community land issues stalled 39 towers (15.8%). Completion date at high risk for delay.

<sup>b</sup> 87 of 114 towers completed. Another 21 tower excavations and 15 foundations complete. Pushmol and Maiwand substations 34% complete. Scheduled completion date missed. At high risk for further delays.

<sup>c</sup> Gardez substation 74% complete. Cannot test/commission this segment until NEPS, phase 1 segment is energized to Pul-e Alam. Completion date pushed into 2017.

<sup>d</sup> 35 of 44 towers completed. Another 1 tower excavation and 1 foundation complete from Charikar to Gul Bahar; Conductor lines 30% strung. 100% of transmission towers erected from Gul Bahar to Nejrab; Conductor lines 55% strung. Gul Bahar substation 95% complete. Community land issues affecting 8 tower locations putting completion date at high risk for delay.

<sup>e</sup> Tangi substation 42% complete. Sangin North substation 70% complete. Sangin South substation 60% complete. Completion date at high risk for further delays. Contract modification to replace Sangin North living quarters.

<sup>f</sup> Sangin to Durai Junction segment: 2 of 205 towers completed. Another 66 tower excavations and 16 foundations complete. Durai Junction to Lashkar Gah segment: 33 of 212 towers completed. Another 123 tower excavations and 51 foundations complete. Community land issues affecting 22.6% of tower locations; Security issues. Completion date at high risk for delay.

<sup>g</sup> Includes additional, non-AIF USAID funding.

<sup>h</sup> Contract modification to design and construct transformer bay and install one transformer.

Source: OSD-Policy, response to SIGAR data calls 6/29/2016 and 9/29/2016; OSD-Policy, response to SIGAR vetting, 7/16/2016; USACE, Garrison and Infrastructure Working Group, AIF LIR, 9/15/2016; USAID, OI, response to SIGAR data call, 9/23/2016; USAID, OI, response to SIGAR vetting, 10/11/2016.



transmission lines, continued to challenge AIF contractors and some project-completion schedules.<sup>892</sup> U.S. Forces-Afghanistan (USFOR-A) has completed four AIF power projects so far. All were phases of the now-concluded Kandahar Power Bridging Solution, which provided fuel and technical support for diesel power-generation plants in Kandahar City while turbine-installation work at Kajaki Dam was under way. USFOR-A has six other ongoing power projects, while USAID has three, as shown in Table 3.23.<sup>893</sup>

AIF projects use FY 2011–FY 2014 appropriated funds. No FY 2015 or FY 2016 AIF money was requested or appropriated, but up to \$50 million from the FY 2016 Afghanistan Security Forces Fund may be used under limited circumstances to help finish existing projects.<sup>894</sup>

## TRANSPORTATION

Afghanistan's lack of transportation infrastructure hinders internal commerce, foreign trade, and economic growth. The World Bank said Afghanistan's transportation-infrastructure shortcomings constrain the service and agriculture sectors, which have typically been the leading drivers of the economy. They also hold back the mining industry, whose future revenues the Afghan government and international donor community are counting on to offset declining international aid.<sup>895</sup> This quarter, the United States continued its efforts to develop the capacity of the Ministry of Public Works in the areas of road construction, operations, and maintenance.<sup>896</sup>

### Rail

This quarter, a freight train travelled 1,864 miles from Haimen, China, near Shanghai, through Uzbekistan and Kazakhstan, arriving for the first time at Afghanistan's Hairatan rail port on the border with Uzbekistan. This new route, the Sino-Afghan Special Transportation Railway, allows goods to bypass Pakistan, whose relations with Afghanistan are tense, and save half the time of the older route.<sup>897</sup> However, Uzbekistan reportedly is blocking Afghan goods from returning to China by rail without first being inspected by Uzbek security forces. Instead of being loaded at Hairatan, Afghan goods must detour through the Amu Darya River to the border with Uzbekistan. Once cleared, the cargo would then be permitted to be transferred to rail back to China.<sup>898</sup>

Also this quarter, construction began on a rail line in Herat Province linking Iran and Afghanistan. The rail line on the Iranian side was 90% complete.<sup>899</sup>

### Roads

Since 2002, USAID has provided approximately \$2.2 billion cumulatively for more than 1,240 miles of road construction and O&M.<sup>900</sup> Afghanistan has more than 76,400 miles of road, 28,000 of which has been rehabilitated

or improved. However, the World Bank has reported 85% are in poor shape and a majority cannot be used year-round.<sup>901</sup> Afghanistan does not currently have sufficient funding and technical capacity to maintain its roads and highways, according to USAID. Afghanistan is estimated to spend \$17 million annually for O&M, \$100 million less than the Asian Development Bank says they need to spend.<sup>902</sup>

## Technical Assistance for the Ministry of Public Works Project

USAID's three-year, \$25.5 million, Technical Assistance for the Ministry of Public Works (TA-MOPW) project, a component of the Road Sector Sustainability Project (RSSP), aims to improve the capacity and effectiveness of the Ministry of Public Works (MOPW) to manage Afghanistan's road network. TA-MOPW is working with Afghan authorities in establishing a road authority, road fund, and transportation institute. A final transition plan was submitted to USAID for approval on July 10, 2016; the first draft of laws to govern these new institutions were also submitted this quarter.<sup>903</sup>

As of July 31, TA-MOPW has fully reached its year-two milestones for identifying the roads it intends to fund, short- and long-term plans for road-maintenance funding, and designs for the road fund. It almost completed its targets to finish designs for the road authority and the transportation institute study.<sup>904</sup> USAID's active road-construction and O&M programs are listed in Table 3.24.

### SIGAR AUDIT

A SIGAR audit reviewed U.S. efforts to sustain roads and strengthen the Afghan government's ability to perform road maintenance. It found that most U.S.-funded roads needed repair and that corruption, inadequate funding, insecurity, and weak capacity limit the MOPW's ability to maintain Afghanistan's road infrastructure. For more information, see Section 2.

TABLE 3.24

USAID ACTIVE ROAD-CONSTRUCTION AND OPERATIONS-AND-MAINTENANCE PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Technical Assistance to Ministry of Public Works	8/3/2014	8/2/2017	\$25,486,058	\$17,251,241
Emergency Road O&M	12/1/2015	11/30/2016	5,000,000	0

Source: USAID, response to SIGAR data call, 10/13/2016.

## Afghanistan Infrastructure Fund Road Projects

DOD has obligated \$62.2 million and disbursed \$57.4 million for five road projects under the AIF, as of August 31, 2016. Four road projects, some consisting of multiple phases, have been completed. Only the final 7 km of the Ghulam Khan Transportation Corridor, Phase II remains, as shown in Table 3.25.<sup>905</sup>

## ECONOMIC GROWTH

Afghanistan ranked 177th of 189 countries in the World Bank's *Doing Business 2016* report on regulatory quality and efficiency—a six-place rise from 2015.<sup>906</sup> Beyond security challenges that make it difficult to ignite private-sector-led and inclusive growth, the IMF recommended the

# ECONOMIC AND SOCIAL DEVELOPMENT

TABLE 3.25

AFGHANISTAN INFRASTRUCTURE FUND ROAD PROJECTS, AS OF SEPTEMBER 18, 2016 (\$ MILLIONS)							
AIF Project	Description	Notified Amount	Obligated	Disbursed	Status		
<b>AIF FY 11</b>	Lashkar Gah to Nawar Road	Design, construct 22.5 km road	22.0	20.5	20.5	Complete	
<b>AIF FY 12</b>	RC-East Border Transportation Corridor	Saracha Bridge	Design, construct 0.16 km bridge over Chaparhar River, along Hwy 7 in Nangarhar Province	8.0	6.8	6.8	Complete
		Ghulam Khan Corridor	Design, construct 24.1 km road, 4 bridges, culverts, switchback repairs in Khowst Province	27.6	12.7	11.8	Complete
	Parwan to Bamiyan Road - Section 6	Section 6.1	Design, construct 7 km road of Salang bypass in Bamiyan Province	3.0	3.0	3.0	Complete
		Section 6.2	Design, construct 11 km road of Salang bypass in Bamiyan Province	7.0	7.0	7.0	Complete
<b>AIF FY 14</b>	Dahla Dam Phase 2 - Site Preparation (Route Bear Road)	Realign 4.7 km road along NW shore of Dahla Dam	11.2	7.2	7.2	Complete	
<b>AIF FY 14</b>	Ghulam Khan Corridor - Phase 2	Design, construct remaining 7 km road to Khowst city and 1 bridge to complete Ghulam Khan Transportation Corridor	10.0	5.0	1.1	8 of 28 culverts placed; bridge pile foundations, post-tension beam forming in progress; repair plan for existing bridge pier and road deck submitted (Completion: 9/2017)	

Note: Notified amount reflects estimated project ceiling cost. Obligations and disbursements are as of 8/31/2016. All other information is as of 9/18/2016.

Source: OSD-Policy, response to SIGAR data call 9/29/2016; USACE, Garrison and Infrastructure Working Group, AIF LIR, 6/22/2016.

government eliminate regulatory and administrative barriers for businesses, improve infrastructure, and provide key business services while simultaneously strengthening structures for macroeconomic management, the financial sector, and economic governance, not all of which requires major funding to carry out.<sup>907</sup> Toward that end, a business-simplification roadmap has been approved by Afghanistan's High Economic Council, which was an SMAF indicator.<sup>908</sup>

USAID has cumulatively disbursed approximately \$1.1 billion for economic-growth programs in Afghanistan.<sup>909</sup> USAID active economic-growth programs have a total estimated cost of \$520 million and can be found in Table 3.26 on the next page.

## Assistance in Building Afghanistan by Developing Enterprises

USAID's \$105 million, Assistance in Building Afghanistan by Developing Enterprises (ABADE) program aims to help small-to-medium enterprises (SMEs) add jobs, increase investment, and improve sales of domestic products and services through public-private alliances (PPAs). ABADE has three components: implementing approved PPAs; identifying, selecting, and supporting the alliances with technical-assistance and business-advisory services; and working with the government to improve the environment for business.<sup>910</sup>

# ECONOMIC AND SOCIAL DEVELOPMENT

TABLE 3.26

<b>USAID ACTIVE ECONOMIC-GROWTH PROGRAMS</b>				
<b>Project Title</b>	<b>Start Date</b>	<b>End Date</b>	<b>Total Estimated Cost (\$)</b>	<b>Cumulative Disbursements, as of 9/30/2016 (\$)</b>
Financial Access for Investing in the Development of Afghanistan (FAIDA)	2/7/2011	2/5/2017	\$113,981,225	\$106,584,419
Assistance in Building Afghanistan by Developing Enterprise (ABADE)	10/16/2012	4/15/2017	104,997,656	89,076,197
Afghanistan Trade and Revenue Project (ATAR)	11/7/2013	11/6/2017	77,754,267	51,976,297
Afghanistan Workforce Development Program (AWDP)	4/5/2012	6/30/2018	44,919,458	32,192,844
Multi-Input Area Development-Global Development Alliance	3/23/2013	3/22/2018	30,481,436	13,161,819
Women in the Economy (WIE)	7/1/2015	6/30/2020	71,571,543	8,357,321
Afghanistan Public Financial Management (APFM)	7/27/2015	7/26/2018	22,130,033	5,501,049
Commercial Law Development Program	3/1/2014	9/30/2019	10,000,000	5,301,676
IFC PIO Grant - Support of Business Environment Reform	10/15/2010	10/30/2017	4,030,000	4,030,000
Strengthening the Revenue Collection Capacity of GIROA	11/30/2014	12/30/2018	4,000,000	1,308,132
Rebranding Afghanistan: Creating Jobs, Changing Perceptions, Empowering Women	11/2/2015	11/1/2018	4,800,000	1,250,000
E-Government Resource Center II	8/28/2013	12/1/2017	3,900,000	1,205,000
Afghanistan International Bank Guarantee Agreement	9/27/2012	9/27/2020	2,000,000	520,800
Afghanistan Investment Climate Program	3/27/2015	3/26/2020	13,300,000	420,200
Turquoise Mountain Smithsonian Exhibition	3/9/2015	12/31/2016	535,055	376,931
Mobile-izing Saving Study	9/11/2012	9/30/2018	50,022	50,022
Development Credit Authority (DCA) with FINCA, OXUS, and First Microfinance Banks	9/25/2014	9/24/2020	1,953,875	0
Regional Water Management	10/1/2015	9/30/2020	9,499,795	0

Note: The Mobile-izing Saving Study explores financial inclusion products to encourage Afghans to build savings. USAID's Development Credit Authority (DCA) provides partial-credit guarantees to mobilize local financing. FINCA, OXUS, and First Microfinance Banks are to use these guarantees to secure loans from larger lenders, and in turn lend to micro and small businesses in Afghanistan. Afghanistan International Bank is to use the DCA guarantee to mitigate its lending risk and facilitate lending to small- and medium-size enterprises.

Source: USAID, response to SIGAR data call, 10/13/2016; Innovations for Poverty Action, "Mobile-izing Savings with Defaults in Afghanistan," 12/8/2015; USAID, Development Credit Authority, "Overview," 2/2/2015.

From April 1 through June 30, 2016, the most recent data available, 36 PPAs worth \$42.5 million were completed and closed out, meaning that the deliverables from all parties have been completed. Of that, ABADE contributed \$4.2 million worth of equipment; the SMEs covered the rest. Two new PPAs were signed, valued at \$3.9 million, of which ABADE contributed \$819,000. As of June 30, 2016, ABADE had 132 active PPAs, valued at \$213 million, of which its contribution is \$32.3 million, with the rest invested by the SMEs—more than a 5-to-1 ratio. Also during this time, ABADE provided technical assistance and training in business planning and public relations, health and safety, hygiene, and sanitation. It trained 28 people, 11 of them women.<sup>911</sup>

## Afghanistan Workforce Development Program

USAID's \$62.6 million Afghanistan Workforce Development Program (AWDP) aims to increase economic opportunities for 25,000 Afghans (target ratio: 75% men, 25% women) through vocational education and training, business-management training programs, and job-placement services. AWDP also seeks to mitigate high unemployment and address the scarcity of technically skilled Afghan labor. The goal of the program, funded through on- and off-budget assistance, is to facilitate job creation, develop a skilled and semiskilled workforce, increase self-employment, and promote economic recovery in Afghanistan.<sup>912</sup>

AWDP is also supporting efforts to build the capacity of technical/vocational educators and trainers. AWDP seeks to improve the quality of these training programs through public-private partnerships, and make them more accessible.<sup>913</sup> Training areas ranged from project and financial management to construction, information technology, and marketing.

Through AWDP's off-budget component, 15,208 Afghans had been trained from April 5, 2016, through June 30, 2016 (against a target of 5,757), and 10,894 were either placed in jobs or promoted to mid-career/semi-professional jobs (against a target of 3,900). Of those, 38% of persons trained, placed, or promoted were women, exceeding the program's target of 25%. Cumulatively, 27,028 people have been trained through AWDP compared to its target of 18,571, and 17,776 have been placed and promoted compared to its 13,000 target.<sup>914</sup>

In this same reporting period, AWDP's on-budget component, working with the Ministry of Education (MOE), trained 4,887 mid-career or semi-professional job seekers and private-sector employees (36% female) in



**Afghan women** applying computer skills in USAID training program. (USAID photo)



information and communications technology, construction, financial management, program management, public-private partnerships, and master training of trainers. Of those trained, 3,630 were placed in jobs or promoted from their positions (38% female). According to USAID's implementing partner, the on-budget component faced several major impediments to reaching its original goal of increase job placements and wages of more than 24,700 Afghans. First, the MOE centralized its procurement activities causing significant delay to project review and award, which caused USAID to descope funds committed to future program tranches. Second, USAID's lengthy approval of documentation, the drawn-out presidential elections, and the resulting delay in political transition delayed the program.<sup>915</sup>

## EDUCATION

This quarter, a Human Rights Watch report documented the use of schools in Baghlan Province by Afghan national security forces while fighting against the Taliban from late 2015 through May 2016. School facilities, books, and furniture were often left damaged as a result of Taliban reprisals. The Taliban have also used schools as military bases, destroyed textbooks it deemed un-Islamic, and planted explosive devices in and around schools they occupied.<sup>916</sup> In May and July 2016, the Ministry of Education (MOE) sent directives to all security-related ministries highlighting Afghanistan's commitment to the **Safe Schools Declaration** and requesting security forces stop using schools for military purposes.<sup>917</sup>

**Safe Schools Declaration:** Introduced at the Oslo Conference on Safe Schools on May 29, 2015, it expresses support for the protection and continuation of education in armed conflict. It also endorses voluntary guidelines that urge warring parties not to use schools and universities for any purpose in support of their military effort.

Source: Global Coalition to Protect Education from Attack, "Safe Schools Declaration," accessed 9/22/2016.

**Education Management Information System:** a centralized computerized network system used to gather school data to support decision making in the Ministry of Education.

Source: USAID, *Data Quality Assessment of the Ministry of Education's Education Management Information System*, 7/2016, p. 1.

## Education Management Information System Data

According to the MOE's annual joint-sector review for FY 1394 (2015), Afghanistan reportedly has 15,249 general-education (government) schools, including 714 closed schools, with 184,024 teachers, and almost 8.7 million students enrolled.<sup>918</sup> The number of enrolled students includes both present and absent students.<sup>919</sup> The MOE counts students who have been absent for up to three years as enrolled because it says they might return to school.<sup>920</sup> The MOE acknowledged a large number of children are out of school, but is unaware of how many, who or where they are, or their backgrounds.<sup>921</sup> School administrators are not always instructed on how to fill out **Education Management Information System** (EMIS) forms, and EMIS officials lack the staff or resources for data verification and are impeded by lack of security around the country.<sup>922</sup>

## Education Management Information System Data Quality Assessment

Education has long been a concern of both the Afghan government and the international community. To better help the MOE gather school data to guide their decision making—and indirectly understand how donor

funding is benefitting Afghanistan's education system—donors funded the EMIS, which tracks critical educational statistics such as the numbers of teachers working and students enrolled. Barriers to data collection have resulted in imprecise and inaccurate EMIS data, prompting further concern from donors. To understand the scope of the problem, USAID initiated an assessment of the data-quality in EMIS to identify and address gaps in the system.<sup>923</sup> The assessment sought to answer:<sup>924</sup>

- Whether there are discrepancies between the field data and EMIS reporting, and if so, the degree of variance (i.e. are there significant numbers of ghost schools, teachers, and students?)
- How is the data being collected, processed, and reported?
- How accurate is the record-keeping and communication between schools, district education departments, provincial education directorates, and the MOE?
- What are EMIS's challenges and weaknesses that need to be addressed?
- What areas of data collection, processing, and dissemination need support and improvement?

Researchers compared national EMIS information against individual school records, similar to the MOE's 2015 assessment and verification of EMIS data.<sup>925</sup> Assessing MOE/EMIS susceptibility to corruption, arguably a more potent concern, was outside the scope of this study.

## Data Collection Challenges

The assessors were not able to physically observe how many of the students reported in EMIS actually exist and attend classes, nor could they observe how many teachers exist and engage in classroom instruction. This was mostly due to the timing of the field work. Survey data was collected from December 2015 through February 2016, when 82% of the schools visited were out of session on winter holiday schedules. Therefore, head counts could not be performed, and officials were often unavailable to be interviewed. By contrast, the data from EMIS that the survey would be compared against was from several months earlier at the end of the school year.<sup>926</sup>

The survey manager was murdered during the data-collection period. This had a profound impact on the study, affecting data management and quality, and resulting in smaller sample size. Other problems plaguing the survey included an inability to visit some schools because of security problems, including the kidnapping of a survey team. Also, assessors did not always follow protocols, leading to the rejection of data from four provinces.<sup>927</sup>

## Findings

USAID's implementing partner admitted that while the data is not nationally representative, it is still useful for understanding EMIS and identifying data-quality challenges.<sup>928</sup> Despite its shortcomings and inability to answer

key questions, the assessment found that EMIS had made “substantial” progress in the last five years. With support from the MOE and donors, EMIS has developed the capacity to manage a nationwide information system. However, there remains a gap between its actual capacity and what is needed to ensure the information is accurate and reliable. Key weaknesses were identified, including lack of oversight, inconsistent monitoring at schools, insufficient capacity and training on EMIS forms and procedures, inadequate financing and overreliance on donor-funded assistance, and lack of coordination resulting in duplicative data collection and inefficiencies.<sup>929</sup>

The survey’s inability to finally answer some key questions about Afghanistan’s education system seem to be due to poor management and planning. The data that it did collect only raises more concern. For example, the number of students recorded in EMIS was an average 37.1 students higher per school than that recorded through the survey. This was not the case for the number of teachers in EMIS, which was only 0.39 teachers higher than the survey.<sup>930</sup>

USAID designed a capacity-building project that specifically aims to reform teacher recruitment and placement, EMIS data integrity, and textbook distribution. An award and initial implementation is expected by December 31, 2016.<sup>931</sup>

## USAID Programs

USAID aims to improve equitable access to quality education in Afghanistan through community-based classes in remote regions. USAID also seeks to develop relevant, in-demand technical skills to better prepare Afghans for

TABLE 3.27

USAID ACTIVE EDUCATION PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Increasing Access to Basic Education and Gender Equality	9/17/2014	12/31/2019	\$77,402,457	\$77,402,457
Afghanistan University Support and Workforce Development Program	1/1/2014	12/31/2018	91,927,769	33,371,745
Basic Education, Literacy, and Technical-Vocational Education (BELT), Textbooks	11/16/2011	12/31/2016	26,996,813	24,970,742
Support to American University of Afghanistan	8/1/2013	11/29/2019	45,902,538	25,630,052
Strengthening Education in Afghanistan (SEA II)	5/19/2014	9/30/2020	44,835,920	10,405,632
Early Grade Reading Survey	7/27/2015	3/27/2017	12,487,469	6,566,780
Assessment of Learning Outcomes and Social Effects in Community-Based Education	1/1/2014	12/31/2017	7,262,016	2,753,951
Afghans Read Program (ARP)	4/4/2016	4/3/2021	69,547,810	1,556,389
PROMOTE Scholarships	3/4/2015	3/3/2020	1,247,522	1,247,522
BELT/All Children Reading and Improved Access	7/27/2015	3/27/2017	472,585	466,116
Let Girls Learn Initiative and Girls' Education Challenge Program (GEC)	N/A	N/A	25,000,000	0

Source: USAID, response to SIGAR data call, 10/13/2016.

employment. Its programs focus on early-grade reading, textbooks and other learning materials, and raising literacy rates through teacher and educator training.<sup>932</sup> USAID had disbursed approximately \$868 million for education programs in Afghanistan, as of September 30, 2016.<sup>933</sup> USAID's active education programs have a total estimated cost of \$403 million and can be found in Table 3.27.

## HEALTH

Afghanistan's health indicators have improved since 2002, though they remain below average among low-income countries. Afghanistan's public health is beset by many challenges: tuberculosis, polio, poor maternal health, and one of the world's highest levels of child malnutrition, according to the World Bank.<sup>934</sup>

### USAID Funding and Health Programs

U.S.-funded health-sector programs aim to preserve and enhance gains made since 2002. USAID assistance to the Ministry of Public Health includes capacity-building, training, and quality-assurance activities to strengthen the ministry's management and control over healthcare delivery across Afghanistan.<sup>935</sup>

U.S. on- and off-budget assistance to Afghanistan's health sector totaled more than \$1 billion as of September 30, 2016.<sup>936</sup> On-budget assistance to the MOPH provides basic health care and essential hospital services. Off-budget assistance includes activities to strengthen health systems, engage the private sector, reduce child and maternal deaths, reduce tuberculosis-related deaths, reduce child undernutrition, improve the use of modern family-planning methods, and eliminate polio.<sup>937</sup>

USAID believes that the MOPH's ability to deliver quality healthcare through the **Basic Package of Health Services (BPHS)** and **Essential Package of Hospital Services (EPHS)**—the cornerstone of health-service delivery in Afghanistan—is critical to improve health outcomes.<sup>938</sup> USAID's active health programs have a total estimated cost of \$326 million, and are listed in Table 3.28 on the following page.

### Helping Mothers and Children Thrive

USAID's Helping Mothers and Children Thrive (HEMAYAT) program aims to increase access to and utilization of family-planning and maternal-health services through BPHS and also strengthen referral systems to hospitals through EPHS.<sup>939</sup>

This quarter, HEMAYAT, in coordination with the MOPH, established a health training and resource center in Mazar-e Sharif to build the capacity of health personnel and ensure the delivery of quality health services. It also developed chlorhexidine (antiseptic) public-awareness material for

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**BPHS:** provides primary healthcare services—such as immunizations and prenatal care—at small and rural health clinics, and forms the core of health-service delivery for all primary-care facilities in Afghanistan.

**EPHS:** outlines the medical services each type of hospital in the Afghan healthcare system should provide in terms of general services, staff, equipment, diagnostic services, and medications while promoting a health-referral system that integrates the BPHS with hospitals.

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Source: SIGAR 13-9-AR, *Health Services in Afghanistan: Two New USAID-Funded Hospitals May Not be Sustainable and Existing Hospitals are Facing Shortages in Some Key Medical Positions*, 4/2013, p. 1.

TABLE 3.28

USAID ACTIVE HEALTH PROGRAMS				
Project Title	Start Date	End Date	Total Estimated Cost (\$)	Cumulative Disbursements, as of 9/30/2016 (\$)
Strengthening Pharmaceutical System	8/28/2011	7/10/2017	\$34,399,936	\$30,080,836
Disease Early Warning System Plus (DEWS Plus)	1/1/2015	12/30/2020	32,728,000	17,727,468
Helping Mother and Children Thrive (HEMAYAT)	1/7/2015	1/6/2020	60,000,000	15,991,421
Central Contraceptive Procurement	3/11/2009	9/8/2022	25,000,000	13,035,571
Regional Fortification in the Central Asian Republics and Afghanistan	9/29/2014	9/29/2016	9,722,000	9,722,000
Demographic and Health Surveys	9/9/2013	9/8/2018	6,699,863	5,453,731
Weekly Iron Folic Acid Supplementation	11/7/2014	12/31/2017	5,610,012	5,408,826
Enhance Community Access, Use of Zinc, Oral Rehydration Salts for Management of Childhood Diarrhea	7/21/2015	7/7/2020	15,002,610	4,400,000
Health Sector Resiliency (HRS)	9/28/2015	9/27/2020	37,936,471	3,206,214
Challenge Tuberculosis	1/1/2015	9/29/2019	15,000,000	2,831,372
Sustaining Health Outcomes through the Private Sector (SHOPS Plus)	6/1/2016	6/1/2018	6,000,000	2,518,981
Global Health Supply Chain Quality Assessment	1/2/2015	1/1/2020	1,500,000	1,500,000
Family Planning and Assessment	5/16/2015	12/31/2016	634,833	634,833
Coordinating Comprehensive Care for Children (4 Children)	9/15/2014	9/16/2019	20,000	20,000
Initiative for Hygiene, Sanitation, and Nutrition (IHSAN)	5/5/2016	5/4/2021	75,503,848	0

Note: The Regional Fortification in the Central Asian Republics and Afghanistan project aims to increase iron, zinc, folic acid, and vitamin A nutrient intake by 20% through distribution of fortified wheat and edible oil.

Source: USAID, response to SIGAR data call, 10/13/2016; Global Alliance for Improved Nutrition, "Regional Fortification in the Central Asian Republics," accessed 1/15/2016.

## SIGAR AUDIT

An ongoing SIGAR audit is focusing on USAID's efforts to support and improve Afghanistan's healthcare services and focuses on the extent to which USAID assessed the overall impact of its efforts and the extent to which USAID collects, verifies, and reconciles healthcare data to determine its accuracy.

newborn umbilical-cord care, provided input on chlorhexidine use for a national scale-up plan, and helped to add chlorhexidine into community health workers' drug-supply kits.<sup>940</sup>

Also this quarter, HEMAYAT conducted family-planning methods and counseling training for 241 private healthcare providers across nine provinces; family planning and environmental- mitigation-system training for 159 private health providers in seven provinces; tested a gender- and health-training package for 26 gender- and gender-based-violence master trainers, gender experts, professional health associations, and healthcare providers; and continued to advocate for the inclusion of long-term reversible contraceptives into Afghanistan's essential-drug list.<sup>941</sup>

## Polio

Afghanistan and Pakistan are the only two countries where polio is still endemic.<sup>942</sup> Both countries, which share a 1,500-mile border, suffer from the Taliban's opposition to vaccination campaigns.<sup>943</sup>





**A community health worker** counsels an expectant mother in Balkh Province. (USAID photo)

Afghanistan reportedly had eight new polio cases in 2016, as of October 12, matching the same number of cases at this point last year. The most recent case was on August 11 in Paktika Province, close to the Pakistan border.<sup>944</sup> The United Nations estimates that 320,000 children in Afghanistan—up from 200,000 reported last quarter—have not been vaccinated, mostly due to fighting and insurgents’ preventing access to children. Almost half the children are from Kunduz Province.<sup>945</sup> USAID obligated nearly \$25 million for polio eradication in Afghanistan between FY 2003 and FY 2014, and plans an additional \$3 million in FY 2015 funds.<sup>946</sup>



# 4 OTHER AGENCY OVERSIGHT



## OTHER AGENCY OVERSIGHT CONTENTS

Completed Oversight Activities	213
Ongoing Oversight Activities	218

**Photo on previous page**

A member of the U.S. 455th Expeditionary Security Forces Squadron exits an old bunker at Bagram Airfield, Afghanistan, after a security check. (U.S. Air Force photo by Senior Airman Justyn M. Freeman)

## OTHER AGENCY OVERSIGHT

SIGAR’s enabling legislation requires it to keep the Secretary of State and the Secretary of Defense fully informed about problems relating to the administration of reconstruction programs, and to submit a report to Congress on SIGAR’s oversight work and on the status of the U.S. reconstruction effort no later than 30 days after the end of each fiscal quarter. Each quarter, SIGAR requests updates from other agencies on completed and ongoing oversight activities. This section compiles these updates. Publicly available copies of completed reports are posted on the agencies’ respective websites.

The descriptions appear as submitted, with minor changes to maintain consistency with other sections of this report: acronyms and abbreviations in place of full names; standardized capitalization, punctuation, and preferred spellings; and third-person instead of first-person construction.

These agencies perform oversight activities in Afghanistan and provide results to SIGAR:

- Department of Defense Office of Inspector General (DOD IG)
- Department of State Office of Inspector General (State OIG)
- Government Accountability Office (GAO)
- U.S. Army Audit Agency (USAAA)
- U.S. Agency for International Development Office of Inspector General (USAID OIG)

### COMPLETED OVERSIGHT ACTIVITIES

Table 4.1 lists the five oversight projects related to reconstruction that participating agencies reported as completed this quarter.

TABLE 4.1

RECENTLY COMPLETED OVERSIGHT ACTIVITIES OF OTHER U.S. AGENCIES, AS OF SEPTEMBER 30, 2016			
Agency	Report Number	Date Issued	Project Title
DOD IG	DODIG-2016-140	9/29/2016	Assessment of U.S. and Coalition Efforts to Train, Advise, and Assist Afghan National Army Special Operations Force (ANASOF)
DOD IG	DODIG-2016-131	8/30/2016	Designation of Contracting Officer's Representatives and Oversight Framework Could Be Improved for Contracts In Afghanistan



# OTHER AGENCY OVERSIGHT

TABLE 4.1 (CONTINUED)

<b>RECENTLY COMPLETED OVERSIGHT ACTIVITIES OF OTHER U.S. AGENCIES, AS OF SEPTEMBER 30, 2016</b>			
<b>Agency</b>	<b>Report Number</b>	<b>Date Issued</b>	<b>Project Title</b>
State OIG	AUD-MERO-16-49	9/20/2016	Additional Actions Are Needed To Fully Comply With Section 846 of the National Defense Authorization Act for Fiscal Year 2013 Concerning Critical Environment Contracting
GAO	GAO-16-406	9/8/2016	Defense Infrastructure: Actions Needed to Enhance Oversight of Construction Projects Supporting Military Contingency Operations
GAO	GAO-16-781	6/28/2016	Waste Management: DOD Has Generally Addressed Legislative Requirements on the Use of Burn Pits But Needs to Fully Assess Health Effects

Source: DOD IG, response to SIGAR data calls, 9/23/2016 and 10/18/2016; State OIG, response to SIGAR data call, 9/28/2016; GAO, response to SIGAR data call, 10/3/2016; USAID OIG, response to SIGAR data call, 9/14/2016; USAAA, response to SIGAR data call, 10/4/2016.

## **U.S. Department of Defense Office of Inspector General**

During this quarter, DOD IG released one report related to Afghanistan reconstruction.

### **Assessment of U.S. and Coalition Efforts to Train, Advise, and Assist Afghan National Army Special Operations Force (ANASOF)**

The results of this audit are classified.

### **Designation of Contracting Officer’s Representatives and Oversight Framework Could Be Improved for Contracts in Afghanistan**

The DOD OIG determined that contracting officer’s representatives appointed after the release of DOD Instruction 5000.72 were not designated in accordance with the instruction. In addition, some contracts did not have quality-assurance surveillance plans, did not define responsibilities for in-country representatives, or had a contracting officer’s representative who was assigned to multiple contracts and may not have been able to perform all oversight responsibilities. Without a strong oversight framework, the contracting activities had limited assurance that the contractors were meeting the performance standards required by the contracts.

## **U.S. Department of State Office of Inspector General-Middle East Regional Operations**

During this quarter, State OIG released one report related to Afghanistan reconstruction.

### **Additional Actions Are Needed To Fully Comply With Section 846 of the National Defense Authorization Act for Fiscal Year 2013 Concerning Critical Environment Contracting**

State OIG reviewed the Department’s risk assessments for Afghanistan and Iraq and nine risk mitigation plans to determine whether all high-risk areas identified had corresponding mitigating actions as required by Section 846 of the National Defense Authorization Act for Fiscal Year 2013. State OIG

found that the Department of State's Critical Environment Contracting Analytics Staff (CECAS) and the stakeholders conducted comprehensive risk assessments for the two countries and identified high-risk areas that met Section 846 requirements. In total, the assessments identified 32 high-risk areas for Afghanistan and 52 high-risk areas for Iraq.

However, State OIG's review of the risk-mitigation plans found that CECAS and the stakeholders did not always develop mitigating actions for each high-risk area identified, as required by Section 846. Specifically, OIG could not identify mitigating actions for 14 of the 32 high-risk areas in Afghanistan and for 32 of the 52 high-risk areas in Iraq.

State OIG made two recommendations to the Bureau of Administration, Office of Logistics, to address the deficiencies identified by the audit, both of which are considered resolved.

## Government Accountability Office

During this quarter, GAO issued two products related to Afghanistan reconstruction.

### **Defense Infrastructure: Actions Needed to Enhance Oversight of Construction Projects Supporting Military Contingency Operations**

Since contingency operations began in Iraq and Afghanistan, the Department of Defense (DOD) has not tracked the universe and cost of all U.S. Central Command (CENTCOM) contingency construction projects supporting operations there. According to senior DOD officials, DOD is not required to track all contingency construction projects separately from all other DOD projects, but DOD has been able to generate specific data on MILCON-funded contingency construction projects when requested.

Senior DOD officials stated that they were unaware of the magnitude of their use of O&M funds because DOD has not tracked the universe and cost of O&M-funded unspecified minor military-construction projects in support of contingency operations. GAO identified O&M-funded construction costs for fiscal years 2009–2012 of at least \$944 million for 2,202 of these projects in Afghanistan, costs that are significant compared with the \$3.9 billion DOD reported as enacted for MILCON-funded projects there in the same period. DOD has routinely used O&M funding to more quickly meet requirements because the MILCON review process can take up to 2 years. However, DOD's use of O&M funding has posed risks. For example:

**Financial risk:** In 2010, DOD identified needed concrete shelters at Bagram Airfield, Afghanistan, staying below the O&M maximum by dividing a single requirement into separate projects. DOD reported in 2015 that it should have used MILCON funds for the shelters, determining that the obligations incurred had exceeded the statutory maximum for O&M-funded unspecified minor military construction projects, resulting in an Antideficiency Act violation.

# OTHER AGENCY OVERSIGHT

Duplication risk: In 2015, officials at a base in the CENTCOM area of responsibility decided to use O&M funding for temporary facilities for a squadron while in the same year requesting MILCON funding for a permanent facility for the same squadron, which could result in providing the same service to the same beneficiaries.

For MILCON-funded contingency construction projects, DOD has guidance for determining the appropriate level of construction, or building standard, based on the facility's life-expectancy requirements, but as of July 2015 had not documented the rationale for such determinations for 11 of the 39 projects in fiscal years 2011–2015 that cost over \$40 million each. Further, for eight of the 11 projects, senior DOD officials could not confirm what level of construction the projects represented based on DOD standards aimed at helping to match investments with requirements. Senior DOD officials acknowledged that an absence of such documentation could lead to DOD constructing facilities in excess of requirements because of the resulting lack of communication with those who design and construct the facilities.

DOD has not developed a formal process for reevaluating ongoing contingency construction projects when missions change. According to CENTCOM documentation, beginning in November 2011 DOD undertook five rounds of reviews of planned and ongoing projects in Afghanistan anticipating a change in the mission. However, without a requirement for such reviews, DOD risks constructing facilities that may not be needed to support U.S. forces in the CENTCOM area of responsibility and in future contingencies worldwide.

GAO made six recommendations, including that DOD track the universe and cost of O&M-funded projects (DOD did not concur), review construction projects to ensure funds were properly used (DOD did not concur), examine approaches to shorten project approval times (DOD partially concurred), document level-of-construction determinations (DOD partially concurred), and require project reviews when missions change (DOD partially concurred). GAO maintains that its recommendations are valid.

## **Waste Management: DOD Has Generally Addressed Legislative Requirements on the Use of Burn Pits But Needs to Fully Assess Health Effects**

In assessing the Department of Defense's (DOD) March 2016 report to Congress on the use of burn pits, GAO found that it generally addressed the requirements in section 313 of the Carl Levin and Howard P. "Buck" McKeon National Defense Authorization Act (NDAA) for Fiscal Year (FY) 2015. To complete this report, DOD tasked the military services, the Joint Staff, and the overseas combatant commands to provide information on the requirements in the mandate, including policies and procedures related to the disposal of covered waste (including certain types of hazardous waste,

# OTHER AGENCY OVERSIGHT

medical waste, and items such as tires, treated wood, and batteries) in burn pits during contingency operations.

GAO found that DOD's report fully addressed four of the seven reporting requirements and partially addressed the remaining three. For example, the report addressed who is responsible for ensuring compliance with the legislative requirements, but partially addressed whether the waste categories are appropriately and clearly distinguished in surveys and assessments.

Although DOD established guidance to meet applicable legislative requirements through the issuance of DOD Instruction 4715.19, U.S. Central Command is the only overseas geographic combatant command that has established complementary policies and procedures for implementing this guidance. The instruction applies to all the combatant commands, but it does not specify how combatant commanders will ensure compliance with requirements in the instruction.

Officials from the other geographic combatant commands stated that their commands have not developed similar policies and procedures because they do not utilize burn pits and there is an absence of current contingency operations in their respective areas of responsibility. Nonetheless, while most of the overseas geographic commands may not currently be involved in contingency operations within their areas of responsibility, waste disposal would likely be required if such operations arise in the future, and the use of burn pits would be one option for disposing of waste. Establishing policies and procedures would better position these commands to implement DOD's instruction.

The effects of exposing individuals to burn-pit emissions are not well understood, and DOD has not fully assessed these health risks. DOD officials stated that there are short-term effects from being exposed to toxins from the burning of waste. However, the officials also stated that DOD does not have enough data to confirm whether direct exposure to burn pits causes long-term health issues. Although DOD and the Department of Veterans Affairs have commissioned studies to enhance their understanding of burn pit emissions, the current lack of data on emissions specific to burn pits and related individual exposures limits efforts to characterize potential long-term health impacts on servicemembers and other base personnel.

A 2011 report by the Institute of Medicine outlined the data needed for assessing exposures and potential related health risks, and the Department of Veterans Affairs has established a registry to collect some information. However, DOD has not undertaken data-gathering and research efforts to specifically examine this relationship to fully understand any associated health risks.

GAO made three recommendations to include establishing policies and procedures and ensuring research specifically examines the relationship between direct burn-pit exposure and long-term health issues. DOD concurred with the first recommendation and partially concurred with the second, citing research

# OTHER AGENCY OVERSIGHT

it has or has plans to conduct. GAO agrees this research contributes to general understanding, but continues to believe more specific research is needed.

## U.S. Army Audit Agency

The USAAA completed no audits related to Afghanistan reconstruction this quarter.

## U.S. Agency for International Development Office of Inspector General

This quarter, USAID completed no audits related to Afghanistan reconstruction.

## ONGOING OVERSIGHT ACTIVITIES

As of September 30, 2016, the participating agencies reported 15 ongoing oversight activities related to reconstruction in Afghanistan. The activities reported are listed in Table 4.2 and described in the following sections by agency.

TABLE 4.2

ONGOING OVERSIGHT ACTIVITIES OF OTHER U.S. AGENCIES, AS OF SEPTEMBER 30, 2016			
Agency	Project Number	Date Initiated	Project Title
DOD IG	D2016-DISPA2-0195.000	8/11/2016	Evaluation of Airborne ISR Allocation Process Supporting Counterterrorism Operations in Afghanistan
DOD IG	D2016-D000JB-0172.000	7/26/2016	Audit of Controls Over Afghanistan Ministry of Defense Fuel Contracts
DOD IG	D2016-D00SPO-0153.000	5/17/2016	Assessment of U.S./Coalition Efforts to Enable the Afghan Ministry of Defense to Develop its Oversight and Internal Control Capability
DOD IG	D2016-D000JB-0150.000	5/5/2016	Audit of Reliability of Navy Financial Data Reported for Operation Freedom's Sentinel
DOD IG	D2016-D000JB-0089.000	3/9/2016	Audit of the Government of Islamic Republic of Afghanistan's Controls Over U.S. Direct Assistance Funded Contracts
DOD IG	D2016-D00OPT-0030.000	10/16/2015	Summary Report on Inspections of DOD Facilities and Military Housing
State OIG	16AUD072	7/1/2016	Audit of the Antiterrorism Assistance Program in Countries Under the Department of State Bureaus of Near Eastern Affairs (NEA) and South and Central Asian Affairs (SCA)
State OIG	16AUD074	6/1/2016	Audit of Counter Narcotics and Police Reform Program Compliance Follow-up in Pakistan and Afghanistan
State OIG	16AUD044	10/1/2015	Audit of Embassy Kabul Construction and Commissioning
GAO	101053	8/1/2016	Afghan Defense and Security Forces' Equipment and Capability
GAO	100993	7/14/2016	OIG Oversight of US Government's Efforts in Afghanistan
GAO	100914	6/6/2016	DOD Deployed Biometrics and Forensics
GAO	100431	1/21/2016	DOD Use of Overseas Contingency Operations (OCO) Funds
USAID OIG	FF1C0216	5/11/2016	Audit of USAID/Afghanistan's New Development Partnership
USAID OIG	FF1C0116	1/19/2016	Audit of USAID/Afghanistan's Use of the Afghanistan Reconstruction Trust Fund

Source: DOD IG, response to SIGAR data calls, 9/23/2016 and 10/18/2016; State OIG, response to SIGAR data calls, 9/28/2016 and 10/18/2016; GAO, response to SIGAR data call, 10/3/2016; USAID OIG, response to SIGAR data call, 9/14/2016; USAAA, response to SIGAR data call, 10/4/2016.



## **U.S. Department of Defense Office of Inspector General**

The Department of Defense continues to face many challenges in executing its Overseas Contingency Operations (OCO). The Department of Defense Office of Inspector General (DOD OIG) has identified priorities based on those challenges and high risks. DOD OIG oversight focuses on the areas of monitoring and oversight of acquisition and contracting processes that support training, equipping, and sustaining Afghanistan Security Forces (ASF). The DOD OIG will also continue to review and assess the Department's efforts to train and equip Afghan National Security Forces.

The DOD OIG-led Southwest Asia Joint Planning Group assists in the coordination and deconfliction of federal and DOD OCO-related oversight activities. The DOD OIG, working with the SIGAR as well as fellow Inspectors General and Defense oversight community members, has issued the FY 2016 Comprehensive Oversight Plan for Overseas Contingency Operations (COP-OCO), formerly known as the Comprehensive Oversight Plan for Southwest Asia. The COP-OCO includes the Joint Strategic Oversight Plans (JSOP) for Operation Inherent Resolve and Afghanistan. The Afghanistan JSOP includes Operation Freedom's Sentinel (OFS), as well as reconstruction and humanitarian assistance programs and activities that are separate from OFS.

DOD IG has six ongoing projects this quarter that relate to reconstruction or security operations in Afghanistan.

### **Evaluation of Airborne ISR Allocation Process Supporting Counterterrorism Operations in Afghanistan**

**(Project No. D2016-DISPA2-0195.000, Initiated August 11, 2016)**

The DOD OIG is determining whether US Forces-Afghanistan's airborne Intelligence, Surveillance, and Reconnaissance (ISR) allocation process effectively supports U.S. counterterrorism operations.

### **Audit of Controls Over Afghanistan Ministry of Defense Fuel Contracts**

**(Project No. D2016-D000JB-0172.000), Initiated July 26, 2016)**

This project is part of a series of audits related to Afghanistan contract oversight. The DOD OIG is determining whether the Combined Security Transition Command-Afghanistan and the Afghanistan Ministry of Defense have established effective controls for oversight of Ministry of Defense fuel contracts.

### **Assessment of U.S./Coalition Efforts to Enable the Afghan Ministry of Defense to Develop its Oversight and Internal Control Capability**

**(Project No. D2016-D00SP0-0153.000, Initiated May 17, 2016)**

DOD IG is determining whether U.S. Government and Coalition Train-Advise-Assist efforts will enable the Afghan Ministry of Defense (MOD) and

# OTHER AGENCY OVERSIGHT

subordinate organizations to develop a Transparency, Accountability and Oversight capability that helps the MOD to run efficient and effective operations, report reliable information about its operations, and comply with applicable laws and regulations.

## **Audit of Reliability of Navy Financial Data Reported for Operation Freedom's Sentinel**

**(Project No. D2016-D000JB-0150.000, Initiated May 5, 2016)**

DOD is determining whether the Navy has adequate accountability of DOD funds supporting Operation Freedom's Sentinel by determining the accuracy of obligations and disbursements, as reported in the Cost of War report, for select Navy appropriations.

## **Audit of the Government of Islamic Republic of Afghanistan's Controls Over U.S. Direct Assistance Funded Contracts**

**(Project No. D2016-D000JB-0089.000, Initiated March 9, 2016)**

DOD is determining whether the Combined Security Transition Command-Afghanistan and the Government of Islamic Republic of Afghanistan's Ministries of Defense and Interior have established and implemented effective controls over the contract management process.

## **Summary Report on Inspections of DOD Facilities and Military Housing**

**(Project No. D2016-D000PT-0030.000, Initiated October 16, 2015)**

This project will collectively evaluate the results of the previous DOD IG inspections of buildings and housing facilities in Afghanistan, Japan, Korea, and regions of the continental United States, as well as the ongoing facility inspection in Jordan. DOD IG is performing additional analysis based on these reports to identify any potential broader findings and recommendations related to electrical system safety, fire protection systems, environmental health and safety, etc. Specifically, DOD IG will evaluate common deficiencies and systemic issues found throughout DOD facilities during the previous inspections. DOD IG will also evaluate DOD policy regarding health and safety standards and requirements for DOD-occupied facilities world-wide.

## **U.S. Department of State Office of Inspector General-Middle East Regional Operations**

State OIG has three ongoing projects this quarter related to Afghanistan reconstruction.

## **Audit of the Antiterrorism Assistance Program in Countries Under the Department of State Bureaus of Near Eastern Affairs (NEA) and South and Central Asian Affairs (SCA)**

**(Project No. 16AUD072, Initiated July 1, 2016)**

Audit to determine the extent to which the Bureaus of Diplomatic Security (DS) and Counterterrorism (CT) have (1) Developed specific, measureable, and outcome-oriented goals and objectives; (2) Developed and implemented an evaluation process to assess host country performance; and (3) Established letters of agreement with host countries for sustaining the Antiterrorism Assistance (ATA) programs. The audit will also assess DS and CT's contract monitoring and oversight, and invoice review processes.

## **Audit of Counter Narcotics and Police Reform Program Compliance Follow-up in Pakistan and Afghanistan**

**(Project No. 16AUD074, Initiated June 1, 2016)**

Audit to determine whether INL has: (1) complied with prior OIG recommendations to (a) implement performance measurement plans for its programs in Pakistan and Afghanistan, (b) monitor progress towards its program goals, and (c) fund its programs appropriately; and (2) applied the recommendations to its programs in other countries.

## **Audit of Embassy Kabul Construction and Commissioning**

**(Project No. 16AUD044, Initiated October 1, 2015)**

Audit to determine whether the Bureau of Overseas Building Operations followed Department policies and guidance governing the affirmation of substantial completion and final acceptance of construction projects at U.S. Embassy Kabul.

## **Government Accountability Office**

GAO has four ongoing projects this quarter related to Afghanistan reconstruction.

## **Afghan Defense and Security Forces' Equipment and Capability**

**(Project No. 101053, Initiated August 1, 2016)**

H. Rpt. 114-537 (passed the House 5/18/16) to Accompany H.R.4909 National Defense Authorization Act of FY 2017 (Division A-Department of Defense Authorizations-Title XII-Matters Related to Foreign Nations-Assistance to the Afghan National Defense and Security Forces.) directs GAO to review major weapon systems and equipment provided to the Afghan National Defense and Security Forces (ANDSF) in light of the deteriorating security situation. The mandate calls for GAO to (1) Outline all major weapon systems and equipment procured for the ANDSF, consistent with the program of record; (2) summarize how such weapon systems and equipment support the overall strategy for the ANDSF; (3) describe the current capability and

# OTHER AGENCY OVERSIGHT

capacity of the ANDSF to operate and sustain such weapon systems and equipment; and (4) identify gaps in ANDSF capability given the evolving security situation and overall strategy.

## **OIG Oversight of US Government's Efforts in Afghanistan (Project No. 100993, Initiated July 14, 2016)**

GAO is to review the authorities and activities of the OIGs at the Department of State, DOD, USAID, and the Special IG for Afghanistan Reconstruction regarding oversight of the expenditures of U.S. funds in Afghanistan since January 1, 2015. The engagement team will review enabling legislation and directive guidance that outlines the oversight mandate of each IG and identify any overlap or gaps in the oversight among the mandates of each IG. We will also describe the oversight activities and primary areas of focus of each IG and review other matters the engagement team deems relevant.

## **DOD Deployed Biometrics and Forensics (Project No. 100914, Initiated June 6, 2016)**

DOD relies on expeditionary biometric and forensic capabilities to identify, target, and disrupt terrorists and enemy combatants globally. For example, in support of operations in Iraq and Afghanistan, DOD trained service members to collect biometric data on persons of interest to identify enemy combatants, and deployed forensic laboratories to analyze evidence collected from the battlefield to aid in the capture and prosecution of enemy combatants. DOD initially established and funded its deployable biometric and forensic capabilities using Overseas Contingency Operations funding, and is now transitioning these capabilities to its base budget to support enduring mission requirements.

To what extent has DOD: (1) Developed a process for determining and validating its future deployable biometrics and forensics requirements? (2) Taken actions to ensure that its deployable biometrics and forensics capabilities—including materiel solutions, trained personnel, and funding—are available to meet validated requirements? (3) Taken actions to address prior GAO recommendations regarding its biometrics and forensics capabilities since 2011?

## **DOD Use of Overseas Contingency Operations (OCO) Funds (Project No. 351991, Initiated January 21, 2016)**

Since September 2001, DOD has received more than \$1.5 trillion designated as Overseas Contingency Operations (OCO), Global War on Terror (GWOT), or as emergency funding for the wars in Iraq and Afghanistan, as well as other activities like disaster relief and evacuation efforts. In FY 2015, Congress appropriated \$64 billion in OCO-designated funds as DOD continues to draw down troops in Afghanistan. Despite a significant reduction

# OTHER AGENCY OVERSIGHT

in the number of troops deployed to Afghanistan, OCO-designated funding remains proportionally high. In fact, the cost per deployed troop supported by OCO-designated funding has grown from roughly \$1 million per troop in FY 2013 to \$4 Million per troop in FY 2015.

GAO has reported on the need for DOD to improve the reliability of its OCO cost reporting and to become more disciplined in its approach to developing OCO budgets, including moving long-term enduring costs funded by OCO-designated appropriations into the base defense budget to better account for the true costs of its operations and plan for future budget needs. Spending these funds for activities unrelated to war operations hides the true cost of government and inhibits the Congress's ability to knowledgeably set funding levels for government programs.

## **U.S. Army Audit Agency**

This quarter the USAAA has no ongoing audits related to Afghanistan reconstruction.

## **U.S. Agency for International Development Office of Inspector General**

This quarter USAID OIG has two ongoing audits related to reconstruction initiatives.

### **Audit of USAID/Afghanistan's New Development Partnership (Project No. FF1C0216, Initiated May 11, 2016)**

*Audit Objectives:* Has USAID/Afghanistan adopted internal policies and procedures to adequately verify the achievement of New Development Partnership indicators contained in the July 25, 2015 NDP results framework; and, has USAID/Afghanistan adequately verified the achievement of completed indicators under the New Development Partnership for any payments made to date?

### **Audit of USAID/Afghanistan's Use of the Afghanistan Reconstruction Trust Fund**

**(Project No. FF1C0116, Initiated January 20, 2016)**

*Audit Objective:* Has USAID/Afghanistan adopted effective and consistent practices to provide reasonable assurance that activities implemented through the Afghanistan Reconstruction Trust Fund contribute to achieving USAID's objectives in Afghanistan?

## APPENDICES AND ENDNOTES CONTENTS

Appendix A	218
Appendix B	224
Appendix C	226
Appendix D	230
Endnotes	237

### **The Official Seal of SIGAR**

The official seal of SIGAR represents the coordination of efforts between the United States and Afghanistan to provide accountability and oversight of reconstruction activities. The phrases in Dari (top) and Pashto (bottom) on the seal are translations of SIGAR's name.



# APPENDICES AND ENDNOTES



# APPENDICES

## APPENDIX A

### CROSS-REFERENCE OF REPORT TO STATUTORY REQUIREMENTS

This appendix cross-references the pages of this report to the quarterly reporting and related requirements under SIGAR’s enabling legislation, the National Defense Authorization Act for Fiscal Year 2008, Pub. L. No. 110-181, § 1229 (Table A.1), and to the semiannual reporting requirements prescribed for inspectors general more generally under the Inspector General Act of 1978, as amended (5 U.S.C. App. 3) (Table A.2).

TABLE A.1

<b>CROSS-REFERENCE TO SIGAR QUARTERLY REPORTING REQUIREMENTS UNDER PUB. L. NO. 110-181, § 1229</b>			
<b>Public Law Section</b>	<b>SIGAR Enabling Language</b>	<b>SIGAR Action</b>	<b>Report Section</b>
<b>Purpose</b>			
Section 1229(a)(3)	To provide for an independent and objective means of keeping the Secretary of State and the Secretary of Defense fully and currently informed about problems and deficiencies relating to the administration of such programs and operations and the necessity for and progress on corrective action.	Ongoing; quarterly report	Full report
<b>Supervision</b>			
Section 1229(e)(1)	The Inspector General shall report directly to, and be under the general supervision of, the Secretary of State and the Secretary of Defense.	Report to the Secretary of State and the Secretary of Defense	Full report
<b>Duties</b>			
Section 1229(f)(1)	OVERSIGHT OF AFGHANISTAN RECONSTRUCTION – It shall be the duty of the Inspector General to conduct, supervise, and coordinate audits and investigations of the treatment, handling, and expenditure of amounts appropriated or otherwise made available for the reconstruction of Afghanistan, and of the programs, operations, and contracts carried out utilizing such funds, including subsections (A) through (G) below.	Review appropriated/available funds  Review programs, operations, contracts using appropriated/available funds	Full report
Section 1229(f)(1)(A)	The oversight and accounting of the obligation and expenditure of such funds	Review obligations and expenditures of appropriated/available funds	SIGAR Oversight Funding
Section 1229(f)(1)(B)	The monitoring and review of reconstruction activities funded by such funds	Review reconstruction activities funded by appropriations and donations	SIGAR Oversight
Section 1229(f)(1)(C)	The monitoring and review of contracts funded by such funds	Review contracts using appropriated and available funds	Note 1
Section 1229(f)(1)(D)	The monitoring and review of the transfer of such funds and associated information between and among departments, agencies, and entities of the United States, and private and nongovernmental entities.	Review internal and external transfers of appropriated/available funds	Appendix B
Section 1229(f)(1)(E)	The maintenance of records on the use of such funds to facilitate future audits and investigations of the use of such fund[s]	Maintain audit records	SIGAR Oversight Appendix C Appendix D

*Continued on the next page*

# APPENDICES

TABLE A.1 (CONTINUED)

<b>CROSS-REFERENCE TO SIGAR QUARTERLY REPORTING REQUIREMENTS UNDER PUB. L. NO. 110-181, § 1229</b>			
<b>Public Law Section</b>	<b>SIGAR Enabling Language</b>	<b>SIGAR Action</b>	<b>Report Section</b>
Section 1229(f)(1)(F)	The monitoring and review of the effectiveness of United States coordination with the Governments of Afghanistan and other donor countries in the implementation of the Afghanistan Compact and the Afghanistan National Development Strategy	Monitoring and review as described	Audits
Section 1229(f)(1)(G)	The investigation of overpayments such as duplicate payments or duplicate billing and any potential unethical or illegal actions of Federal employees, contractors, or affiliated entities, and the referral of such reports, as necessary, to the Department of Justice to ensure further investigations, prosecutions, recovery of further funds, or other remedies	Conduct and reporting of investigations as described	Investigations
Section 1229(f)(2)	<b>OTHER DUTIES RELATED TO OVERSIGHT –</b> The Inspector General shall establish, maintain, and oversee such systems, procedures, and controls as the Inspector General considers appropriate to discharge the duties under paragraph (1).	Establish, maintain, and oversee systems, procedures, and controls	Full report
Section 1229(f)(3)	<b>DUTIES AND RESPONSIBILITIES UNDER INSPECTOR GENERAL ACT OF 1978 –</b> In addition, ... the Inspector General shall also have the duties and responsibilities of inspectors general under the Inspector General Act of 1978.	Duties as specified in Inspector General Act	Full report
Section 1229(f)(4)	<b>COORDINATION OF EFFORTS –</b> The Inspector General shall coordinate with, and receive the cooperation of, each of the following: (A) the Inspector General of the Department of Defense, (B) the Inspector General of the Department of State, and (C) the Inspector General of the United States Agency for International Development.	Coordination with the inspectors general of DOD, DOS, and USAID	Other Agency Oversight
<b>Federal Support and Other Resources</b>			
Section 1229(h)(5)(A)	<b>ASSISTANCE FROM FEDERAL AGENCIES –</b> Upon request of the Inspector General for information or assistance from any department, agency, or other entity of the Federal Government, the head of such entity shall, insofar as is practicable and not in contravention of any existing law, furnish such information or assistance to the Inspector General, or an authorized designee.	Expect support as requested	Full report
Section 1229(h)(5)(B)	<b>REPORTING OF REFUSED ASSISTANCE –</b> Whenever information or assistance requested by the Inspector General is, in the judgment of the Inspector General, unreasonably refused or not provided, the Inspector General shall report the circumstances to the Secretary of State or the Secretary of Defense, as appropriate, and to the appropriate congressional committees without delay.	None reported	N/A

*Continued on the next page*



# APPENDICES

TABLE A.1 (CONTINUED)

<b>CROSS-REFERENCE TO SIGAR QUARTERLY REPORTING REQUIREMENTS UNDER PUB. L. NO. 110-181, § 1229</b>			
<b>Public Law Section</b>	<b>SIGAR Enabling Language</b>	<b>SIGAR Action</b>	<b>Report Section</b>
<b>Reports</b>			
Section 1229(i)(1)	QUARTERLY REPORTS – Not later than 30 days after the end of each fiscal-year quarter, the Inspector General shall submit to the appropriate committees of Congress a report summarizing, for the period of that quarter and, to the extent possible, the period from the end of such quarter to the time of the submission of the report, the activities during such period of the Inspector General and the activities under programs and operations funded with amounts appropriated or otherwise made available for the reconstruction of Afghanistan. Each report shall include, for the period covered by such report, a detailed statement of all obligations, expenditures, and revenues associated with reconstruction and rehabilitation activities in Afghanistan, including the following –	Report – 30 days after the end of each calendar quarter  Summarize activities of the Inspector General  Detailed statement of all obligations, expenditures, and revenues	Full report Appendix B
Section 1229(i)(1)(A)	Obligations and expenditures of appropriated/donated funds	Obligations and expenditures of appropriated/donated funds	Appendix B
Section 1229(i)(1)(B)	A project-by-project and program-by-program accounting of the costs incurred to date for the reconstruction of Afghanistan, together with the estimate of the Department of Defense, the Department of State, and the United States Agency for International Development, as applicable, of the costs to complete each project and each program	Project-by-project and program-by-program accounting of costs. List unexpended funds for each project or program	Funding Note 1
Section 1229(i)(1)(C)	Revenues attributable to or consisting of funds provided by foreign nations or international organizations to programs and projects funded by any department or agency of the United States Government, and any obligations or expenditures of such revenues	Revenues, obligations, and expenditures of donor funds	Funding
Section 1229(i)(1)(D)	Revenues attributable to or consisting of foreign assets seized or frozen that contribute to programs and projects funded by any U.S. government department or agency, and any obligations or expenditures of such revenues	Revenues, obligations, and expenditures of funds from seized or frozen assets	Funding
Section 1229(i)(1)(E)	Operating expenses of agencies or entities receiving amounts appropriated or otherwise made available for the reconstruction of Afghanistan	Operating expenses of agencies or any organization receiving appropriated funds	Funding Appendix B
Section 1229(i)(1)(F)	In the case of any contract, grant, agreement, or other funding mechanism described in paragraph (2)* – (i) The amount of the contract or other funding mechanism; (ii) A brief discussion of the scope of the contract or other funding mechanism; (iii) A discussion of how the department or agency of the United States Government involved in the contract, grant, agreement, or other funding mechanism identified and solicited offers from potential contractors to perform the contract, grant, agreement, or other funding mechanism, together with a list of the potential individuals or entities that were issued solicitations for the offers; and (iv) The justification and approval documents on which was based the determination to use procedures other than procedures that provide for full and open competition	Describe contract details	Note 1

*Continued on the next page*

# APPENDICES

TABLE A.1 (CONTINUED)

<b>CROSS-REFERENCE TO SIGAR QUARTERLY REPORTING REQUIREMENTS UNDER PUB. L. NO. 110-181, § 1229</b>			
<b>Public Law Section</b>	<b>SIGAR Enabling Language</b>	<b>SIGAR Action</b>	<b>Report Section</b>
Section 1229(i)(3)	PUBLIC AVAILABILITY – The Inspector General shall publish on a publicly available Internet website each report under paragraph (1) of this subsection in English and other languages that the Inspector General determines are widely used and understood in Afghanistan.	Publish report as directed at <a href="http://www.sigar.mil">www.sigar.mil</a>  Dari and Pashto translation in process	Full report
Section 1229(i)(4)	FORM – Each report required under this subsection shall be submitted in unclassified form, but may include a classified annex if the Inspector General considers it necessary.	Publish report as directed	Full report
Section 1229(j)(1)	Inspector General shall also submit each report required under subsection (i) to the Secretary of State and the Secretary of Defense.	Submit quarterly report	Full report

Note 1: Although this data is normally made available on SIGAR's website ([www.sigar.mil](http://www.sigar.mil)), the data SIGAR has received is in relatively raw form and is currently being reviewed, analyzed, and organized for future SIGAR use and publication.

\* Covered "contracts, grants, agreements, and funding mechanisms" are defined in paragraph (2) of Section 1229(i) of Pub. L. No. 110-181 as being—

"any major contract, grant, agreement, or other funding mechanism that is entered into by any department or agency of the United States Government that involves the use of amounts appropriated or otherwise made available for the reconstruction of Afghanistan with any public or private sector entity for any of the following purposes:

To build or rebuild physical infrastructure of Afghanistan.

To establish or reestablish a political or societal institution of Afghanistan.

To provide products or services to the people of Afghanistan."

# APPENDICES

TABLE A.2

<b>CROSS-REFERENCE TO SEMIANNUAL REPORTING REQUIREMENTS UNDER SECTION 5 OF THE IG ACT OF 1978, AS AMENDED (5 U.S.C. APP. 3) (“IG ACT”)</b>			
<b>IG Act Section</b>	<b>IG Act Language</b>	<b>SIGAR Action</b>	<b>Section</b>
Section 5(a)(1)	Description of significant problems, abuses, and deficiencies	Extract pertinent information from SWA/JPG member reports List problems, abuses, and deficiencies from SIGAR audit reports, investigations, and inspections	Other Agency Oversight  See Letters of Inquiry at <a href="http://www.sigar.mil">www.sigar.mil</a>
Section 5(a)(2)	Description of recommendations for corrective action...with respect to significant problems, abuses, or deficiencies	Extract pertinent information from SWA/JPG member I reports  List recommendations from SIGAR audit reports	Other Agency Oversight  See Letters of Inquiry at <a href="http://www.sigar.mil">www.sigar.mil</a>
Section 5(a)(3)	Identification of each significant recommendation described in previous semiannual reports on which corrective action has not been completed	List all instances of incomplete corrective action from previous semiannual reports	In process
Section 5(a)(4)	A summary of matters referred to prosecutive authorities and the prosecutions and convictions which have resulted	Extract pertinent information from SWA/JPG member reports  List SIGAR Investigations that have been referred	Other Agency Oversight
Section 5(a)(5)	A summary of each report made to the [Secretary of Defense] under section 6(b)(2) (instances where information requested was refused or not provided)	Extract pertinent information from SWA/JPG member reports  List instances in which information was refused SIGAR auditors, investigators, or inspectors	Other Agency Oversight
Section 5(a)(6)	A listing, subdivided according to subject matter, of each audit report, inspection report and evaluation report issued...showing dollar value of questioned costs and recommendations that funds be put to better use	Extract pertinent information from SWA/JPG member reports  List SIGAR reports	Other Agency Oversight
Section 5(a)(7)	A summary of each particularly significant report	Extract pertinent information from SWA/JPG member reports  Provide a synopsis of the significant SIGAR reports	Other Agency Oversight A full list of significant reports can be found at <a href="http://www.sigar.mil">www.sigar.mil</a>
Section 5(a)(8)	Statistical tables showing the total number of audit reports and the total dollar value of questioned costs	Extract pertinent information from SWA/JPG member reports  Develop statistical tables showing dollar value of questioned cost from SIGAR reports	See reports of SWA/JPG members  In process
Section 5(a)(9)	Statistical tables showing the total number of audit reports, inspection reports, and evaluation reports and the dollar value of recommendations that funds be put to better use by management	Extract pertinent information from SWA/JPG member reports  Develop statistical tables showing dollar value of funds put to better use by management from SIGAR reports	See reports of SWA/JPG members  In process
Section 5(a)(10)	A summary of each audit report, inspection report, and evaluation report issued before the commencement of the reporting period for which no management decision has been made by the end of reporting period, an explanation of the reasons such management decision has not been made, and a statement concerning the desired timetable for achieving a management decision	Extract pertinent information from SWA/JPG member reports  Provide a synopsis of SIGAR audit reports in which recommendations by SIGAR are still open	See reports of SWA/JPG members  None



# APPENDICES

TABLE A.2 (CONTINUED)

<b>CROSS-REFERENCE TO SEMIANNUAL REPORTING REQUIREMENTS UNDER SECTION 5 OF THE IG ACT OF 1978, AS AMENDED (5 U.S.C. APP. 3) (“IG ACT”)</b>			
<b>IG Act Section</b>	<b>IG Act Language</b>	<b>SIGAR Action</b>	<b>Section</b>
Section 5(a)(11)	A description and explanation of the reasons for any significant revised management decision	Extract pertinent information from SWA/JPG member reports	See reports of SWA/JPG members
		Explain SIGAR audit reports in which significant revisions have been made to management decisions	None
Section 5(a)(12)	Information concerning any significant management decision with which the Inspector General is in disagreement	Extract pertinent information from SWA/JPG member reports	See reports of SWA/JPG members
		Explain SIGAR audit reports in which SIGAR disagreed with management decision	No disputed decisions during the reporting period
Section 5(a)(13)	Information described under [Section 804(b)] of the Federal Financial Management Improvement Act of 1996 (instances and reasons when an agency has not met target dates established in a remediation plan)	Extract pertinent information from SWA/JPG member reports	See reports of SWA/JPG members
		Provide information where management has not met targets from a remediation plan	No disputed decisions during the reporting period
Section 5(a)(14)(A)	An Appendix containing the results of any peer review conducted by another Office of Inspector General during the reporting period; or	SIGAR has posted in full the results of, and reports from, SIGAR’s most recent peer reviews (completed during July 2010, prior to the current reporting period), on its website	Posted in full at <a href="http://www.sigar.mil">www.sigar.mil</a>
Section 5(a)(14)(B)	If no peer review was conducted within that reporting period, a statement identifying the date of the last peer review conducted by another Office of Inspector General	A peer review was conducted in the reporting period.	Posted in full at <a href="http://www.sigar.mil">www.sigar.mil</a>
Section 5(a)(15)	A list of any outstanding recommendations from any peer review conducted by another Office of Inspector General that have not been fully implemented, including a statement describing the status of the implementation and why implementation is not complete	None – all peer review recommendations effectively addressed, and remedial measures implemented, by 9/30/2015	Recommendations and related materials posted in full at <a href="http://www.sigar.mil">www.sigar.mil</a>
Section 5(a)(16)	Any peer reviews conducted by SIGAR of another IG Office during the reporting period, including a list of any outstanding recommendations made from any previous peer review . . . that remain outstanding or have not been fully implemented	Not applicable (SIGAR did not conduct, or participate in the conduct, of a peer review of another Office of Inspector General during the reporting period)	SIGAR Oversight

# APPENDICES

## APPENDIX B

### U.S. FUNDS FOR AFGHANISTAN RECONSTRUCTION (\$ MILLIONS)

Table B.1 lists funds appropriated for Afghanistan reconstruction by program, per year, as of September 30, 2016. Table B.2 lists fund appropriated for counter-narcotics initiatives since 2002.

TABLE B.2

COUNTERNARCOTICS, CUMULATIVE AMOUNT APPROPRIATED, SINCE 2002 (\$ MILLIONS)	
ASFF	\$1,311.92
DOD CN	2,996.85
ESF	1,598.39
INCLE	2,178.47
DEA <sup>a</sup>	440.20
<b>Total</b>	<b>\$8,525.83</b>

Table B.2 Note: Numbers have been rounded. Counternarcotics funds cross-cut both the Security and Governance & Development spending categories; these funds are also captured in those categories in Table B.1. Figures represent cumulative amounts appropriated for counternarcotics initiatives in Afghanistan since 2002. Initiatives include eradication, interdiction, support to Afghanistan's Special Mission Wing (SMW), counternarcotics-related capacity building, and alternative agricultural development efforts. ESF and INCLE figures show the cumulative amounts appropriated for counternarcotics initiatives from those funds. SIGAR excluded ASFF funding for the SMW after FY 2013 from this analysis due to the decreasing number of counternarcotics missions conducted by the SMW.

<sup>a</sup> DEA receives funding from State's Diplomatic & Consular Programs account in addition to DEA's direct line appropriation listed in Appendix B.

Table B.2 Source: SIGAR, analysis of counternarcotics funding, 10/21/2016; State, response to SIGAR data call, 10/12/2016; DOD, response to SIGAR data calls, 10/12/2016 and 3/8/2016; USAID, response to SIGAR data call, 10/13/2016; DOJ, response to SIGAR data call, 9/30/2016.

Table B.1 Note: Numbers have been rounded. DOD reprogrammed \$1 billion from FY 2011 ASFF, \$1 billion from FY 2012 ASFF, and \$178 million from FY 2013 ASFF to fund other DOD OCO requirements. ASFF data reflects the following rescissions: \$1 billion from FY 2012 in Pub. L. No. 113-6, \$764.38 million from FY 2014 in Pub. L. No. 113-235, and \$400 million from FY 2015 in Pub. L. No. 114-113. DOD reprogrammed \$230 million into FY 2015 ASFF. DOD transferred \$101 million from FY 2011 AIF, \$179.5 million from FY 2013 AIF, and \$55 million from FY 2014 AIF to the ESF to fund infrastructure projects implemented by USAID.

Table B.1 Source: DOD, response to SIGAR data calls, 10/18/2016, 10/12/2016, 10/11/2016, 10/22/2012, 10/14/2009, and 10/1/2009; State, response to SIGAR data calls, 10/18/2016, 10/12/2016, 5/4/2016, 10/20/2015, 4/15/2015, 4/15/2014, 6/27/2013, 10/5/2012, and 6/27/2012; Treasury, response to SIGAR data call, 7/9/2015; OMB, response to SIGAR data calls, 4/16/2015, 7/14/2014, 7/19/2013, and 1/4/2013; USAID, response to SIGAR data calls, 10/19/2016, 7/11/2016, 10/15/2010, 1/15/2010, and 10/9/2009; DOJ, response to SIGAR data calls, 9/30/2016 and 7/7/2009; USA, response to SIGAR data call, 4/2009; DFAS, "AR(M) 1002 Appropriation Status by FY Program and Subaccounts September 2016," 10/19/2016; OSD Comptroller, 16-22 PA: Omnibus 2016 Prior Approval Request, 6/30/2016; Pub. L. Nos. 114-113, 113-235, 113-76, 113-6, 112-74, 112-10, 111-212, 111-118.

TABLE B.1

U.S. FUNDING SOURCES	AGENCY	TOTAL	FY 2002-04
<b>Security</b>			
Afghanistan Security Forces Fund (ASFF)	DOD	64,152.65	0.00
Train & Equip (DOD)	DOD	440.00	150.00
Foreign Military Financing (FMF)	State	1,059.14	662.34
International Military Education and Training (IMET)	State	17.07	1.24
Drug Interdiction & Counter-Drug Activities (DOD CN)	DOD	2,996.85	71.80
<b>Total - Security</b>		<b>68,665.71</b>	<b>885.37</b>
<b>Governance &amp; Development</b>			
Commander's Emergency Response Program (CERP)	DOD	3,684.00	40.00
Afghanistan Infrastructure Fund (AIF)	DOD	988.50	0.00
Task Force for Business and Stability Operations (TFBSO)	DOD	822.85	0.00
Economic Support Fund (ESF)	USAID	19,411.12	1,248.06
Development Assistance (DA)	USAID	886.50	213.98
Afghanistan Freedom Support Act (AFSA)	DOD	550.00	450.00
Child Survival & Health (CSH + GHAI)	USAID	554.63	90.60
Commodity Credit Corp (CCC)	USAID	31.48	8.80
USAID (Other)	USAID	52.11	5.50
Non-Proliferation, Antiterrorism, Demining & Related (NADR)	State	730.94	145.60
Provincial Reconstruction Team Advisors	USDA	5.70	0.00
Treasury Technical Assistance	Treasury	4.45	1.96
International Narcotics Control & Law Enforcement (INCLE)	State	4,875.86	280.00
Drug Enforcement Administration (DEA)	DOJ	232.09	7.17
<b>Total - Governance &amp; Development</b>		<b>32,830.22</b>	<b>2,491.67</b>
<b>Humanitarian</b>			
Pub. L. No. 480 Title I	USDA	5.00	5.00
Pub. L. No. 480 Title II	USAID	891.28	205.60
Disaster Assistance (IDA)	USAID	592.91	294.00
Transition Initiatives (TI)	USAID	37.69	30.98
Migration & Refugee Assistance (MRA)	State	1,144.17	265.90
Voluntary Peacekeeping (PKO)	State	69.33	53.83
Emergency Refugee & Migration Assistance (ERMA)	State	25.20	25.00
Food for Progress	USDA	109.49	14.04
416(b) Food Aid	USDA	95.18	95.18
Food for Education	USDA	50.49	15.39
Emerson Trust	USDA	22.40	0.00
<b>Total - Humanitarian</b>		<b>3,043.14</b>	<b>1,004.92</b>
<b>Civilian Operations</b>			
Oversight		422.05	0.00
Other		10,262.05	403.34
<b>Total - Civilian Operations</b>		<b>10,684.10</b>	<b>403.34</b>
<b>Total Funding</b>		<b>115,223.17</b>	<b>4,785.30</b>

# APPENDICES

	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
	995.00	1,908.13	7,406.40	2,750.00	5,606.94	9,166.77	10,619.28	9,200.00	4,946.20	3,962.34	3,939.33	3,652.26
	290.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	396.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.95	0.98	1.19	1.66	1.40	1.76	1.56	1.18	1.42	1.50	1.05	1.20
	224.54	108.05	290.97	192.81	230.06	392.27	379.83	472.99	255.81	238.96	0.00	138.76
	<b>1,907.28</b>	<b>2,017.17</b>	<b>7,698.57</b>	<b>2,944.47</b>	<b>5,838.40</b>	<b>9,560.80</b>	<b>11,000.67</b>	<b>9,674.16</b>	<b>5,203.44</b>	<b>4,202.80</b>	<b>3,940.38</b>	<b>3,792.22</b>
	136.00	215.00	209.00	488.33	550.67	1,000.00	400.00	400.00	200.00	30.00	10.00	5.00
	0.00	0.00	0.00	0.00	0.00	0.00	299.00	400.00	145.50	144.00	0.00	0.00
	0.00	0.00	0.00	0.00	14.44	59.26	239.24	245.76	138.20	122.24	3.72	0.00
	1,283.00	473.39	1,224.60	1,399.51	2,077.48	3,346.00	2,168.51	1,836.76	1,802.65	907.00	831.90	812.27
	169.21	185.08	166.81	149.43	0.40	0.30	0.00	0.00	0.35	0.00	0.95	0.00
	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	38.00	41.45	100.77	63.04	58.23	92.30	69.91	0.00	0.25	0.01	0.06	0.00
	0.00	0.00	0.00	10.77	4.22	4.22	3.09	0.38	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	21.96	2.81	4.90	6.25	7.10	1.84	0.80	0.82	0.13
	40.65	35.72	36.72	29.72	59.92	70.74	69.30	65.32	52.60	43.20	43.50	37.96
	0.00	0.00	0.00	0.00	5.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.95	0.19	0.13	0.75	0.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	709.28	232.65	251.74	307.56	493.90	589.00	400.00	357.92	593.81	225.00	250.00	185.00
	16.77	23.66	20.38	40.59	18.88	19.20	18.70	18.70	17.00	18.70	9.05	3.31
	<b>2,493.85</b>	<b>1,207.14</b>	<b>2,010.15</b>	<b>2,511.66</b>	<b>3,287.12</b>	<b>5,185.92</b>	<b>3,673.99</b>	<b>3,331.93</b>	<b>2,952.19</b>	<b>1,490.96</b>	<b>1,149.99</b>	<b>1,043.66</b>
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	49.20	56.60	60.00	60.00	177.00	58.13	112.55	0.00	46.20	66.00	0.00	0.00
	4.23	0.04	0.03	16.87	27.13	29.71	66.39	56.00	21.51	28.19	25.71	25.71
	1.60	0.00	0.00	0.00	0.75	0.85	1.08	0.63	0.32	0.83	0.60	0.60
	47.10	41.80	54.00	44.25	76.79	80.93	65.00	99.56	76.07	107.89	129.27	129.27
	15.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	0.00	0.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	30.10	23.24	9.47	20.55	12.09	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	10.02	25.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0.00	0.00	0.00	22.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	<b>157.75</b>	<b>146.76</b>	<b>123.50</b>	<b>164.07</b>	<b>293.96</b>	<b>169.62</b>	<b>245.01</b>	<b>156.18</b>	<b>144.09</b>	<b>202.91</b>	<b>155.58</b>	<b>155.58</b>
	0.00	0.00	2.50	14.30	25.20	34.40	37.20	59.00	58.70	62.65	68.60	59.50
	136.29	131.90	207.80	435.51	1,065.86	1,761.70	905.10	1,425.47	1,272.59	852.62	909.50	754.36
	<b>136.29</b>	<b>131.90</b>	<b>210.30</b>	<b>449.81</b>	<b>1,091.06</b>	<b>1,796.10</b>	<b>942.30</b>	<b>1,484.47</b>	<b>1,331.29</b>	<b>915.27</b>	<b>978.10</b>	<b>813.86</b>
	<b>4,695.16</b>	<b>3,502.96</b>	<b>10,042.52</b>	<b>6,070.00</b>	<b>10,510.54</b>	<b>16,712.43</b>	<b>15,861.97</b>	<b>14,646.74</b>	<b>9,631.01</b>	<b>6,811.94</b>	<b>6,224.05</b>	<b>5,728.54</b>

# APPENDICES

## APPENDIX C

### SIGAR WRITTEN PRODUCTS\*

#### SIGAR Audits

##### Completed Alert Letters

SIGAR completed two alert letters during this reporting period.

##### COMPLETED SIGAR ALERT LETTERS AS OF SEPTEMBER 30, 2016

Report Identifier	Report Title	Date Issued
SIGAR 17-2 AL	Fire Doors at the MOI Compound in Kabul	10/2016
SIGAR 17-1 AL	Response to Inquiry Letter on USAID's Cooperative Agreement	10/2016

##### Completed Performance Audits

SIGAR completed two performance audits during this reporting period.

##### COMPLETED SIGAR PERFORMANCE AUDITS AS OF SEPTEMBER 30, 2016

Report Identifier	Report Title	Date Issued
SIGAR 17-11-AR	U.S. Efforts to Sustain Afghanistan's Road Infrastructure	10/2016
SIGAR 17-10-AR	USAID Measuring Impacts of Stabilization Initiatives Program	10/2016

##### Ongoing Performance Audits

SIGAR had 11 performance audits in progress during this reporting period.

##### ONGOING SIGAR PERFORMANCE AUDITS AS OF SEPTEMBER 30, 2016

Project Identifier	Project Title	Date Initiated
SIGAR 115A	U.S. Government Efforts to Increase the Supply, Quantity, and Distribution of Electric Power from the Kajaki Dam	4/2016
SIGAR 114A	Task Force for Business and Stability Operations' Programs and Activities in Afghanistan from 2010 through 2014	3/2016
SIGAR 112A	Administration, Monitoring, and Reporting of the Afghanistan Reconstruction Trust Fund	12/2015
SIGAR 111A	Award, Administration, and Performance of Legacy Research Contracts	8/2015
SIGAR 110A	Effectiveness of the Commander's Emergency Response Program in Afghanistan	8/2015
SIGAR 109A	U.S. Salary Supplements for Afghan Government Employees and Technical Advisors	6/2015
SIGAR 108A	USAID's Efforts to Support Land Reform in Afghanistan	5/2015
SIGAR 106A	Accountability for ANSF Organizational Clothing and Individual Equipment	4/2015
SIGAR 105A	USAID's Efforts to Support and Improve Afghanistan's Health Sector	4/2015

*Continued on the next page*

\* SIGAR may also report on products and events occurring after September 30, 2016, up to the publication date.

# APPENDICES

Project Identifier	Project Title	Date Initiated
SIGAR 102A	Afghanistan Infrastructure Fund Follow-Up	11/2014
SIGAR 100A	DOD Oversight of Infrastructure Projects Transferred to the Afghan Government	8/2014

## Completed Financial Audits

SIGAR completed six financial audits during this reporting period.

### COMPLETED SIGAR FINANCIAL AUDITS AS OF SEPTEMBER 30, 2016

Report Identifier	Report Title	Date Issued
SIGAR 17-07-FA	DOD Contract with AECOM for Construction of Nimroz Border Patrol Facilities	10/2016
SIGAR 17-06-FA	State Grants for Afghanistan Counternarcotic Program	10/2016
SIGAR 17-05-FA	USAID Contract with Counterpart International for the Promoting Afghan Civic Education (PACE) Program	10/2016
SIGAR 16-61-FA	DOD Contract with DynCorp, International LLC for Mentoring and Trainings Service in Support of the ANDSF	9/2016
SIGAR 16-54-FA	DOD Contract with PRI/DJI, A Construction JV for Runway Renovation at Shindand Air Base	8/2016
SIGAR 16-53-FA	DOD Contract with Mission Essential Personnel LLC for Translation/Linguist Support Services	8/2016

## Ongoing Financial Audits

SIGAR had 17 financial audits in progress during this reporting period.

### ONGOING SIGAR FINANCIAL AUDITS AS OF SEPTEMBER 30, 2016

Project Identifier	Project Title	Date Initiated
F-103	DOD Contract with AAR Parts Trading Inc.; AAR Defense Systems and Logistics Subsidiary for C-130H Contractor Logistic Support for the Afghan Air Force	6/2016
F-102	DOD Contract with Sierra Nevada Corp. for Afghan National Army Special Operations Forces Contractor Logistics Support for PC-12 Fixed Wing Aircraft	6/2016
F-101	DOD Contract with Lockheed Martin Integrated Systems Inc. for Afghan Air Force Spare Parts Surge Buy in Support of the Afghan Security Forces	6/2016
F-100	DOD Contract with Textron Inc. for Training and Logistics Support with the Afghan National Army Mobile Strike Force Vehicle Program	6/2016
F-099	DOD Contract with Textron Inc. for Mobile Strike Force Vehicle Interim Contractor Training Support for the Afghan National Army	6/2016
F-098	State Grant with Sesame Street for Media Programs	5/2016
F-096	USAID Cooperative Agreement with International Relief and Development (IRD) for the Kandahar Food Zone (KFZ) Program	3/2016
F-095	USAID Cooperative Agreement with Volunteers for Economic Growth Alliance (VEGA) for Assistance in Building Afghanistan by Developing Enterprise (ABADE)	3/2016
F-094	USAID Cooperative Agreement with Roots of Peace for Commercial Horticulture and Agriculture Marketing Program (CHAMP)	3/2016

*Continued on the next page*

# APPENDICES

## ONGOING SIGAR FINANCIAL AUDITS AS OF SEPTEMBER 30, 2016

Project Identifier	Project Title	Date Initiated
F-093	USAID Cooperative Agreement with Management Sciences for Health (MSH) for Strengthening Pharmaceutical Systems (SPS)	3/2016
F-092	USAID Contract with Chemonics International, Inc. for Financial Access for Investing in the Development of Afghanistan (FAIDA)	3/2016
F-091	USAID Implementation Letter with Da Afghanistan Breshna Sherkat (DABS) for Kajaki Dam Unit 2	3/2016
F-090	USAID Contract with Checchi and Company Consulting, Inc (CCCI) for Services Under Program Project Offices for Results Tracking (SUPPORT II)	3/2016
F-089	DOD Contract with Sterling Global Operations for Afghanistan -wide Mine, Battle Area, and Range Clearance -Phase II	11/2015
F-087	State Grant with Sayara Media and Communications for Afghanistan Counternarcotic Program	11/2015
F-086	State Grant with Aga Khan Foundation USA for the Strengthening Afghan Governance and Alternative Livelihoods (SAGAL) Program	11/2015
F-084	USAID Contract with Black & Veatch Special Projects Corporation for the Kandahar-Helmand Power Program	10/2015

## SIGAR Inspections Completed Inspections

SIGAR completed four Inspection reports this reporting period.

### COMPLETED SIGAR INSPECTIONS AS OF SEPTEMBER 30, 2016

Product Identifier	Product Title	Date Issued
SIGAR 17-09-IP	Salang Hospital	10/2016
SIGAR 17-08-IP	Herat University Women's Dormitory	10/2016
SIGAR 17-03-IP	Special Mission Wing Facilities at Kandahar Airfield	10/2016
SIGAR 16-56-IP	Gardez Hospital	8/2016

## SIGAR Special Projects Completed Special Projects

SIGAR completed two Special Project products this reporting period.

### COMPLETED SIGAR SPECIAL PROJECTS AS OF SEPTEMBER 30, 2016

Product Identifier	Product Title	Date Issued
SIGAR 17-04-SP	Department of Agriculture Funds Obligated for Afghanistan Reconstruction	10/2016
SIGAR 16-60-SP	Afghanistan's High Office of Oversight: Personal Asset Declarations of High Ranking Government Officials are Not Consistently Registered and Verified	9/2016



## Special Projects Inquiry Letters

SIGAR completed five Special Projects inquiry letters this reporting period.

### COMPLETED SIGAR SPECIAL PROJECTS INQUIRY LETTERS AS OF SEPTEMBER 30, 2016

Project Identifier	Product Title	Date Issued
SIGAR 16-57 SP	USAID Implementing the MEC Report Recommendations on the Afghan Ministry of Public Health	8/2016
SIGAR 16-55 SP	Afghanistan Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC) Ministry of Public Health Assessment	8/2016
SIGAR 16-52 SP	Anti-Corruption Justice Center	8/2016
SIGAR 16-51 SP	Anti-Corruption Justice Center	8/2016
SIGAR 16-50 SP	DOD Efforts to Eliminate Ghost Personnel from ANDSF Systems	8/2016

## SIGAR Lessons Learned Projects Completed Lessons Learned Projects

SIGAR completed two Lessons Learned projects this reporting period.

### COMPLETED SIGAR LESSONS LEARNED PROJECTS AS OF SEPTEMBER 30, 2016

Project Identifier	Project Title	Date Initiated
SIGAR 16-59 LL	Lessons from the Coalition: International Experiences from the Afghanistan Reconstruction	9/2016
SIGAR 16-58 LL	Corruption in Conflict: Lessons from the U.S. Experience in Afghanistan	9/2016

## Ongoing Lessons Learned Project

SIGAR has six ongoing Lessons Learned projects this reporting period.

### ONGOING SIGAR LESSONS LEARNED PROJECTS AS OF SEPTEMBER 30, 2016

Project Identifier	Project Title	Date Initiated
SIGAR LL-07	Stabilization	2/2016
SIGAR LL-06	Security Sector Reconstruction	2/2016
SIGAR LL-05	Private Sector Development and Economic Growth	10/2015
SIGAR LL-04	Counternarcotics in Afghanistan Reconstruction	4/2015
SIGAR LL-02	U.S. Coordination with External Partners in Administering Aid	12/2014
SIGAR LL-01	Interagency Coordination on Strategy and Planning	12/2014

## APPENDIX D

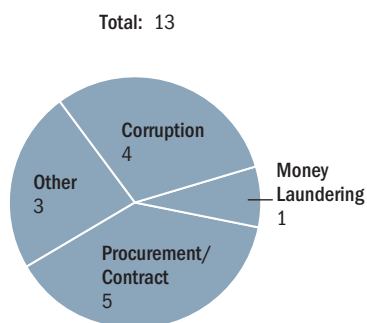
### SIGAR INVESTIGATIONS AND HOTLINE

#### SIGAR Investigations

This quarter, SIGAR opened 13 new investigations and closed 28, bringing the total number of ongoing investigations to 254. Of the new investigations, most were corruption and theft, as shown in Figure D.1. Of the closed investigations, most were closed due to lack of investigative merit, as shown in Figure D.2.

FIGURE D.1

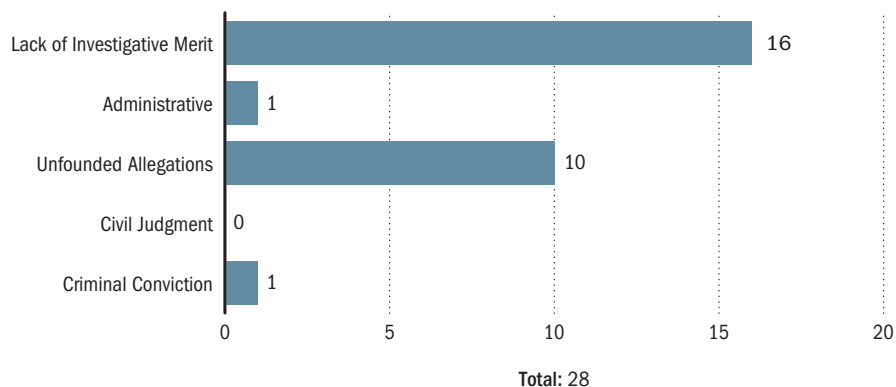
**SIGAR NEW INVESTIGATIONS,  
APRIL 1–JUNE 30, 2016**



Source: SIGAR Investigations Directorate, 10/05/2016.

FIGURE D.2

**SIGAR INVESTIGATIONS: CLOSED INVESTIGATIONS, JULY 1–SEPTEMBER 30, 2016**



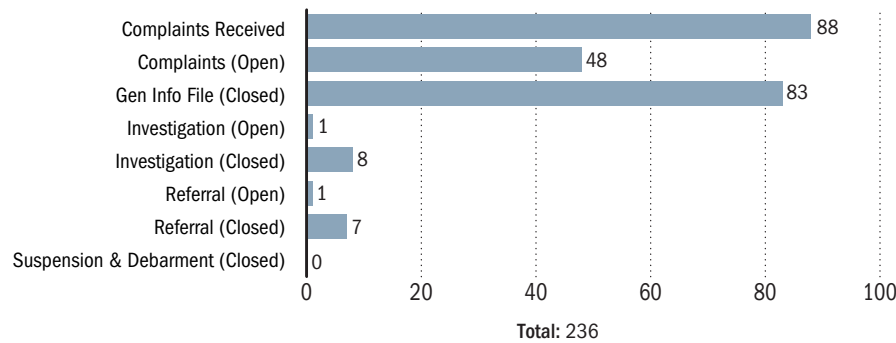
Source: SIGAR Investigations Directorate, 10/12/2016.

## SIGAR Hotline

The SIGAR Hotline received 88 complaints this quarter. In addition to working on new complaints, the Investigations directorate continued its work this quarter on complaints received prior to October 1, 2016. This quarter, the directorate processed 236 complaints, most of which are under review or were closed, as shown in Figure D.3. Of the complaints received, most were received electronically, as shown in Figure D.4.

FIGURE D.3

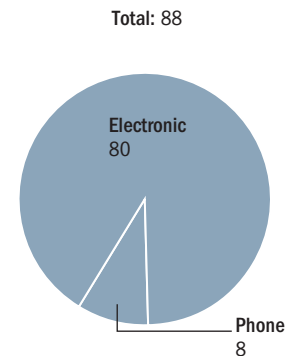
STATUS OF SIGAR HOTLINE COMPLAINTS: SEPTEMBER 30, 2016



Note: 88 complaints received during quarter; total includes status changes for complaints made in earlier periods.

FIGURE D.4

SOURCE OF SIGAR HOTLINE COMPLAINTS, JULY 1–SEPTEMBER 30, 2016



Source: SIGAR Investigations Directorate, 10/13/2016.

## SIGAR SUSPENSIONS AND DEBARMENTS

Table D.1 (next page) is a comprehensive list of finalized suspensions, debarments, and special entity designations relating to SIGAR’s work in Afghanistan as of October 7, 2016. *SIGAR lists its suspensions, debarments, and special entity designations for historical purposes only.* For the current status of any individual or entity listed herein as previously suspended, debarred or listed as a special entity designation, please consult the System for Award Management, [www.sam.gov](http://www.sam.gov).

Entries appearing in both the suspension and debarment sections are based upon their placement in suspended status following criminal indictment or determination of non-responsibility by agency suspension and debarment official. Final debarment was imposed following criminal conviction in U.S. Federal District Court and/or final determination by agency suspension and debarment official regarding term of debarment.

# APPENDICES

TABLE D.1

<b>SPECIAL ENTITY DESIGNATIONS, SUSPENSIONS, AND DEBARMENTS AS OF SEPTEMBER 30, 2016</b>		
<b>Special Entity Designations</b>		
Arvin Kam Construction Company	Khan, Haji Mohammad Almas	Saadat, Wakil
Arvin Kam Group LLC, d.b.a. "Arvin Kam Group Security," d.b.a. "Arvin Kam Group Foundation," d.b.a. "Arvin Global Logistics Services Company"	Noh-E Safi Mining Company	Triangle Technologies
Ayub, Mohammad	Noor Rahman Company	Wasim, Abdul Wakil
Fruzi, Haji Khalil	Noor Rahman Construction Company	Zaland, Yousef
Haji Amir Muhammad	Nur Rahman Group, d.b.a. "NUCCL Construction Company," d.b.a. "RUCCL Rahman Umar Construction Company," d.b.a. "Rahman Trading and General Logistics Company LLC	Zurmat Construction Company
Haji Dhost Mohammad Zurmat Construction Company	Rahman, Nur, a.k.a. "Noor Rahman," a.k.a. "Noor Rahman Safa"	Zurmat Foundation
Jan, Nurullah	Rhaman, Mohammad	Zurmat General Trading
		Zurmat Group of Companies, d.b.a. "Zurmat LLC"
		Zurmat Material Testing Laboratory
<b>Suspensions</b>		
Al-Watan Construction Company	United States California Logistics Company	Pudenz, Adam Jeff Julias
Basirat Construction Firm	Yousef, Najeebullah	Elham, Yaser, a.k.a. "Najibullah Saadullah"
Brophy, Kenneth	Rahimi, Mohammad Edris	Everest Faizy Logistics Services
Naqibullah, Nadeem	Wooten, Philip Steven	Faizy Elham Brothers Ltd.
Rahman, Obaidur	Domineck, Lavette Kaye	Faizy, Rohullah
Campbell, Neil Patrick	Markwith, James	Hekmat Shadman General Trading LLC
Borcata, Raul A.	All Points International Distributors Inc.	Hekmat Shadman Ltd., d.b.a. "Hikmat Shadman Ltd."
Close, Jarred Lee	Cipolla, James	Hikmat Shadman Construction and Supply Company
Logistical Operations Worldwide	Hercules Global Logistics	Hikmat Shadman Logistics Services Company, d.b.a. "Hikmat Shadman Commerce Construction and Supply Company," d.b.a. "Hikmat Shadman Commerce Construction Services"
Robinson, Franz Martin	Schroeder, Robert	Saif Hikmat Construction Logistic Services and Supply Co.
Taylor, Zachery Dustin	AISC LLC	Shadman, Hikmatullah, a.k.a. "Hikmat Shadman," a.k.a. "Haji Hikmatullah Shadman," a.k.a. "Hikmatullah Saadulah"
Aaria Group Construction Company	American International Security Corporation	Travis, James Edward
Aaria Group	Brothers, Richard S.	Sherzai, Akbar Ahmed
Aaria Herai General Trading	David A Young Construction & Renovation Inc.	Bertolini, Robert L.
Aaria M.E. General Trading LLC	Force Direct Solutions LLC	Kahn, Haroon Shams, a.k.a. "Haroon Shams"
Aaria Middle East	Harris, Christopher	Shams Constructions Limited
Aaria Middle East Company LLC	Hernando County Holdings LLC	Shams General Services and Logistics Unlimited
Aaria Middle East Company Ltd. - Herat	Hide-A-Wreck LLC	Shams Group International, d.b.a. "Shams Group International FZE"
Aaria Supplies Company Ltd.	Panthers LLC	Shams London Academy
Aaria Supply Services and Consultancy	Paper Mill Village Inc.	Shams Production
Aftech International	Shroud Line LLC	Shams Welfare Foundation
Aftech International Pvt. Ltd.	Spada, Carol	Autry, Cleo Brian
Alam, Ahmed Farzad	Taylor, Michael	Chamberlain, William Todd
Albahar Logistics	Welventure LLC	Cook, Jeffrey Arthur
American Aaria Company LLC	World Wide Trainers LLC	Harper, Deric Tyron
American Aaria LLC	Young, David	Swim, Alexander
Barakzai, Nangialai	Espinoza, Mauricio	
Formid Supply and Services	Long, Tonya	
Greenlight General Trading	Brophy, Kenneth Michael	
Kabul Hackle Logistics Company	Rivera-Medina, Franklin Delano	
Sharpway Logistics	Peace Thru Business	

# APPENDICES

TABLE D.1 (CONTINUED)

## SPECIAL ENTITY DESIGNATIONS, SUSPENSIONS, AND DEBARMENTS AS OF SEPTEMBER 30, 2016 (CONTINUED)

<b>Suspensions (continued)</b>		
Walls, Barry Lee, Jr.	Al Bait Al Amer	Top Techno Concrete Batch
Ciampa, Christopher	Al Iraq Al Waed	Edmondson, Jeffrey B.
Casellas, Luis Ramon	Al Quraishi Bureau	Lugo, Emanuel
International Contracting and Development	Al Zakoura Company	Montague, Geoffrey K.
Sobh, Adeeb Nagib, a.k.a. "Ali Sobh"	Al-Amir Group LLC	Pena, Ramiro
Stallion Construction and Engineering Group	Al-Noor Contracting Company	Ware, Marvin
Wazne Group Inc., d.b.a. "Wazne Wholesale"	Al-Noor Industrial Technologies Company	Green, Robert Warren
Wazne, Ayman, a.k.a. "Ayman Ibrahim Wazne"	California for Project Company	Bailly, Louis Matthew
Hampton, Seneca Darnell	Civilian Technologies Limited Company	Albright, Timothy H.
Green, George E.	Industrial Techniques Engineering Electromechanically Company	Bailly, Louis Matthew
Tran, Anthony Don	Jamil, Omar K.	Bunch, Donald P.
Vergez, Norbert	Pulsars Company	Epps, Willis
Mayberry, Teresa	San Francisco for Housing Company	Kline, David
Addas, James	Sura Al Mustakbal	Morgan, Sheldon J.
Advanced Ability for U-PVC		
<b>Debarments</b>		
Farooqi, Hashmatullah	Radhi, Mohammad Khalid	Kunari, Haji Pir Mohammad
Hamid Lais Construction Company	Safi, Fazal Ahmed	Mushfiq, Muhammad Jaffar
Hamid Lais Group	Shin Gul Shaheen, a.k.a. "Sheen Gul Shaheen"	Mutallib, Abdul
Lodin, Rohullah Farooqi	Espinoza-Loor, Pedro Alfredo	Nasrat, Sami
Bennett & Fouch Associates LLC	Campbell, Neil Patrick	National General Construction Company
Brandon, Gary	Navarro, Wesley	Passerly, Ahmaad Saleem
K5 Global	Hazrati, Arash	Rabi, Fazal
Ahmad, Noor	Midfield International	Rahman, Atta
Noor Ahmad Yousufzai Construction Company	Moore, Robert G.	Rahman, Fazal
Ayeni, Sheryl Adenike	Noori, Noor Alam, a.k.a. "Noor Alam"	Roshandil, Mohammad Ajmal
Cannon, Justin	Northern Reconstruction Organization	Saber, Mohammed
Constantino, April Anne	Shamal Pamir Building and Road Construction Company	Safi, Azizur Rahman
Constantino, Dee	Wade, Desi D.	Safi, Matiullah
Constantino, Ramil Palmes	Blue Planet Logistics Services	Sahak, Sher Khan
Crilly, Braam	Mahmodi, Padres	Shaheed, Murad
Drotleff, Christopher	Mahmodi, Shikab	Shirzad, Daulet Khan
Fil-Tech Engineering and Construction Company	Saber, Mohammed	Uddin, Mehrab
Handa, Sdiharth	Watson, Brian Erik	Watson, Brian Erik
Jabak, Imad	Abbasi, Shahpoor	Wooten, Philip Steven
Jamally, Rohullah	Amiri, Waheedullah	Espinoza, Mauricio
Khalid, Mohammad	Atal, Waheed	Alam, Ahmed Farzad
Khan, Daro	Daud, Abdulilah	Greenlight General Trading
Mariano, April Anne Perez	Dehati, Abdul Majid	Aaria Middle East Company LLC
McCabe, Elton Maurice	Fazli, Qais	Aaria Middle East Company Ltd. - Herat
Mihalcz, John	Hamdard, Mohammad Yousuf	Aaria M.E. General Trading LLC
Qasimi, Mohammed Indress		Aaria Middle East

# APPENDICES

TABLE D.1 (CONTINUED)

<b>SPECIAL ENTITY DESIGNATIONS, SUSPENSIONS, AND DEBARMENTS AS OF SEPTEMBER 30, 2016 (CONTINUED)</b>		
<b>Debarments (continued)</b>		
Barakzai, Nangialai	Khan, Solomon Sherdad, a.k.a. "Solomon"	Johnson, Angela
Formid Supply and Services	Mursalin, Ikramullah, a.k.a. "Ikramullah"	CNH Development Company LLC
Aaria Supply Services and Consultancy	Musafer, Naseem, a.k.a. "Naseem"	Johnson, Keith
Kabul Hackle Logistics Company	Ali, Esrar	Military Logistic Support LLC
Yousef, Najeebullah	Gul, Ghanzi	Eisner, John
Aaria Group	Luqman Engineering Construction Company, d.b.a. "Luqman Engineering"	Taurus Holdings LLC
Aaria Group Construction Company	Safiullah, a.k.a. "Mr. Safiullah"	Brophy, Kenneth Michael
Aaria Supplies Company Ltd.	Sarfarez, a.k.a. "Mr. Sarfarez"	Abdul Haq Foundation
Rahimi, Mohammad Edris	Wazir, Khan	Adajar, Adonis
All Points International Distributors Inc.	Akbar, Ali	Calhoun, Josh W.
Hercules Global Logistics	Crystal Construction Company, d.b.a. "Samitullah Road Construction Company"	Clark Logistic Services Company, d.b.a. "Clark Construction Company"
Schroeder, Robert	Samitullah (Individual uses only one name)	Farkas, Janos
Helmand Twinkle Construction Company	Ashna, Mohammad Ibrahim, a.k.a. "Ibrahim"	Flordeliz, Alex F.
Waziri, Heward Omar	Gurvinder, Singh	Knight, Michael T., II
Zadran, Mohammad	Jahan, Shah	Lozado, Gary
Afghan Mercury Construction Company, d.b.a. "Afghan Mercury Construction & Logistics Company"	Shahim, Zakirullah a.k.a. "Zakrullah Shahim", a.k.a. "Zikrullah Shahim"	Mijares, Armando N. Jr.
Mirzali Naseeb Construction Company	Alyas, Maiwand Ansunullah a.k.a. "Engineer Maiwand Alyas"	Mullakhiel, Wadir Abdullahmatin
Montes, Diyana	BMCSC	Rainbow Construction Company
Naseeb, Mirzali	Maiwand Haqmal Construction and Supply Company	Sardar, Hassan, a.k.a. "Hassan Sardar Inqilab"
Robinson, Franz Martin	New Riders Construction Company, d.b.a. "Riders Construction Company," d.b.a. "New Riders Construction and Services Company"	Shah, Mohammad Nadir, a.k.a. "Nader Shah"
Smith, Nancy	Riders Constructions, Services, Logistics and Transportation Company	Tito, Regor
Sultani, Abdul Anas a.k.a. "Abdul Anas"	Riders Group of Companies	Brown, Charles Phillip
Faqiri, Shir	Domineck, Lavette Kaye	Sheren, Fasela, a.k.a. "Sheren Fasela"
Hosmat, Haji	Markwith, James	Anderson, Jesse Montel
Jim Black Construction Company	Martinez, Rene	Charboneau, Stephanie, a.k.a. "Stephanie Shankel"
Arya Ariana Aryayee Logistics, d.b.a. "AAA Logistics," d.b.a. "Somo Logistics"	Maroof, Abdul	Hightower, Jonathan
Garst, Donald	Qara, Yousef	Khan, Noor Zali, a.k.a. "Wali Kahn Noor"
Mukhtar, Abdul a.k.a. "Abdul Kubar"	Royal Palace Construction Company	Saheed, a.k.a. "Mr. Saheed;" a.k.a. "Sahill;" a.k.a. "Ghazi-Rahman"
Noori Mahgir Construction Company	Bradshaw, Christopher Chase	Weaver, Christopher
Noori, Sherin Agha	Zuhra Productions	Al Kaheel Oasis Services
Long, Tonya	Zuhra, Niaza	Al Kaheel Technical Service
Isranuddin, Burhanuddin	Boulware, Candice a.k.a. "Candice Joy Dawkins"	CLC Construction Company
Matun, Navidullah, a.k.a. "Javid Ahmad"	Dawkins, John	CLC Consulting LLC
Matun, Wahidullah	Mesopotamia Group LLC	Complete Manpower Solutions
Navid Basir Construction Company	Nordloh, Geoffrey	Mohammed, Masiuddin, a.k.a. "Masi Mohammed"
Navid Basir JV Gagar Baba Construction Company	Kieffer, Jerry	Rhoden, Bradley L., a.k.a. "Brad L. Rhoden"
NBCC & GBCC JV		Rhoden, Lorraine Serena
Noori, Navid		Royal Super Jet General Trading LLC
Asmatullah, Mahmood, a.k.a. "Mahmood"		Super Jet Construction Company
Khan, Gul		Super Jet Fuel Services



# APPENDICES

TABLE D.1 (CONTINUED)

<b>SPECIAL ENTITY DESIGNATIONS, SUSPENSIONS, AND DEBARMENTS AS OF SEPTEMBER 30, 2016 (CONTINUED)</b>		
<b>Debarments (continued)</b>		
Super Jet Group	Haidari, Mahboob	LTCCORP O&G LLC
Super Jet Tours LLC, d.b.a. "Super Jet Travel and Holidays LLC"	Latifi, Abdul	LTCCORP Renewables LLC
Super Solutions LLC	McCammon, Christina	LTCCORP Inc.
Abdullah, Bilal	Mohibzada, Ahmadullah, a.k.a. "Ahmadullah Mohebzada"	LTCCORP/Kaya Djibouti LLC
Farmer, Robert Scott	Neghat, Mustafa	LTCCORP/Kaya East Africa LLC
Mudiyanselage, Oliver	Qurashi, Abdul	LTCCORP/Kaya Romania LLC
Kelly, Albert, III	Raouf, Ashmatullah	LTCCORP/Kaya Rwanda LLC
Ethridge, James	Shah, David	LTCORP Technology LLC
Fernridge Strategic Partners	Touba, Kajim	Toltest Inc., d.b.a. "Wolverine Testing and Engineering," d.b.a. "Toledo Testing Laboratory," d.b.a. "LTC," d.b.a. "LTC Corp," d.b.a. "LTC Corp Ohio," d.b.a. "LTC Ohio"
AISC LLC	Zahir, Khalid	Toltest/Desbuild Germany JV LLC
American International Security Corporation	Aryubi, Mohammad Raza Samim	Veterans Construction/Lakeshore JV LLC
David A Young Construction & Renovation Inc.	Atlas Sahil Construction Company	Afghan Royal First Logistics, d.b.a. "Afghan Royal"
Force Direct Solutions LLC	Bab Al Jazeera LLC	American Barriers
Harris, Christopher	Emar-E-Sarey Construction Company	Arakozia Afghan Advertising
Hernando County Holdings LLC	Muhammad, Pianda	Dubai Armored Cars
Hide-A-Wreck LLC	Sambros International, d.b.a. "Sambros International LTD," d.b.a. "Sambros-UK JV"	Enayatullah, son of Hafizullah
Panthers LLC	Sambros JV Emar-E-Sarey Construction Company, d.b.a. "Sambros JV ESCC"	Farhas, Ahmad
Paper Mill Village Inc.	Antes, Bradley A.	Inland Holdings Inc.
Shroud Line LLC	Lakeshore Engineering & Construction Afghanistan, Inc., d.b.a. "Lakeshore General Contractors Inc."	Intermaax FZE
Spada, Carol	Lakeshore Engineering Services, Inc.	Intermaax Inc.
Welventure LLC	Lakeshore Engineering Services/Toltest JV LLC	Karkar, Shah Wali
World Wide Trainers LLC	Lakeshore Toltest - Rentenbach JV LLC	Sandman Security Services
Young, David Andrew	Lakeshore Toltest Corporation, d.b.a. "Lakeshore Group," d.b.a. "LTC Newco d.b.a. "LTC CORP Michigan," d.b.a. "Lakeshore Toltest KK"	Siddiqi, Atta
Woodruff and Company	Lakeshore Toltest Guam LLC	Specialty Bunkering
Travis, James Edward	Lakeshore Toltest JV LLC	Spidle, Chris Calvin
Khairfullah, Gul Agha	Lakeshore Toltest RRC JV LLC	Vulcan Amps Inc.
Khalil Rahimi Construction Company	Lakeshore/Walsh JV LLC	Worldwide Cargomasters
Momand, Jahanzeb, a.k.a. "Engineer Jahanzeb Momand"	LakeshoreToltest METAG JV LLC	Aziz, Haji Abdul, a.k.a. "Abdul Aziz Shah Jan," a.k.a. "Aziz"
Yar-Mohammad, Hazrat Nabi	LTC & Metawater JV LLC	Castillo, Alfredo Jr.
Walizada, Abdul Masoud, a.k.a. "Masood Walizada"	LTC Holdings Inc.	Abbasi, Asim
Alizai, Zarghona	LTC Italia SRL	Muturi, Samuel
Aman, Abdul	LTC Tower General Contractors LLC	Mwakio, Shannel
Anwari, Laila	LTCCORP Commercial LLC	Ahmad, Jaweed
Anwari, Mezhgan	LTCCORP E&C Inc.	Ahmad, Masood
Anwari, Rafi	LTCCORP Government Services - OH Inc.	A & J Total Landscapes
Arghandiwal, Zahra, a.k.a. "Sarah Arghandiwal"	LTCCORP Government Services Inc.	Aryana Green Light Support Services
Azizi, Farwad, a.k.a. "Farwad Mohammad Azizi"	LTCCORP Government Services-MI Inc.	Mohammad, Sardar, a.k.a. "Sardar Mohammad Barakzai"
Bashizada, Razia		Pittman, James C., a.k.a. "Carl Pittman"
Coates, Kenneth		
Gibani, Marika		

# APPENDICES

TABLE D.1 (CONTINUED)

<b>SPECIAL ENTITY DESIGNATIONS, SUSPENSIONS, AND DEBARMENTS AS OF SEPTEMBER 30, 2016 (CONTINUED)</b>		
<b>Debarments (continued)</b>		
Poaipuni, Clayton	Singh, Roop	Insurance Group of Afghanistan
Wiley, Patrick	Masraq Engineering and Construction Company	Ratib, Ahmad, a.k.a. "Nazari"
Crystal Island Construction Company	Miakhil, Azizullah	Jamil, Omar K.
Afghan Columbia Constructon Company	Stratton, William G	Rawat, Ashita
Ahmadi, Mohammad Omid	Umeer Star Construction Company	Casellas, Luis Ramon
Dashti, Jamsheed	Zahir, Mohammad Ayub	Saber, Mohammad a.k.a. "Saber," a.k.a. "Sabir"
Hamdard, Eraj	Marshal Afghan American Construction Company	Zahir, Shafiullah Mohammad a.k.a. "Shafiullah," a.k.a. "Shafie"
Hamidi, Mahrokh	Marshal, Sayed Abbas Shah	Achiever's International Ministries Inc., d.b.a. "Center for Achievement and Development LLC"
Raising Wall Construction Company	Peace Thru Business	Bickersteth, Diana
Artemis Global, Inc., d.b.a. "Artemis Global Logistics and Solutions," d.b.a. "Artemis Global Trucking LLC"	Pudenz, Adam Jeff Julias	Bonview Consulting Group Inc.
O'Brien, James Michael, a.k.a. "James Michael Wienert"	Green, Robert Warren	Fagbenro, Oyetayo Ayoola, a.k.a. "Tayo Ayoola Fagbenro"
Tamerlane Global Services Inc. d.b.a. "Tamerlane Global LLC," d.b.a. "Tamerlane LLC," d.b.a. "Tamerlane Technologies LLC"	Mayberry, Teresa	Global Vision Consulting LLC
Jean-Noel, Dimitry	Addas, James	HUDA Development Organization
Hampton, Seneca Darnell	Advanced Ability for U-PVC	Strategic Impact Consulting, d.b.a. "Strategic Impact Karkon Afghanistan Material Testing Laboratory"
Dennis, Jimmy W.	Al Bait Al Amer	Davies, Simon
Timor, Karim	Al Iraq Al Waed	Gannon, Robert, W.
Wardak, Khalid	Al Quraishi Bureau	Gillam, Robert
Rahmat Siddiqi Transportation Company	Al Zakoura Company	Mondial Defence Systems Ltd.
Siddiqi, Rahmat	Al-Amir Group LLC	Mondial Defense Systems USA LLC
Siddiqi, Sayed Attaullah	Al-Noor Contracting Company	Mondial Logistics
Umbrella Insurance Limited Company	Al-Noor Industrial Technologies Company	Khan, Adam
Taylor, Michael	California for Project Company	Khan, Amir, a.k.a. "Amir Khan Sahel"
Gardazi, Syed	Civilian Technologies Limited Company	Sharq Afghan Logistics Company, d.b.a. "East Afghan Logistics Company"
Smarasinghage, Sagara	Industrial Techniques Engineering Electromechanically Company	Hafizullah, Sayed; a.k.a. "Sadat Sayed Hafizullah"; a.k.a. "Sayed Hafizullah Delsooz"
Security Assistance Group LLC	Pena, Ramiro	Sadat Zohori Construction and Road Building Company; d.b.a. "Sadat Zohori Cons Co."
Bailly, Louis Matthew	Pulsars Company	
Kumar, Krishan	San Francisco for Housing Company	
Raj, Janak	Sura Al Mustakbal	
	Top Techno Concrete Batch	
	Albright, Timothy H.	

## APPENDIX E

## ABBREVIATIONS AND ACRONYMS

ACRONYM OR ABBREVIATION	DEFINITION
AABIS	Afghan Automated Biometric Identification System
AAEP	Afghanistan Agriculture Extension Project
AAF	Afghan Air Force
AAN	Afghan Analysts Network
ABADE	Assistance Building in Afghanistan by Developing Enterprises
ABP	Afghan Border Police
ACAP	Afghan Civilian Assistance Program
ACC	Army Contracting Command
ACCE	Asian Centre for Certification and Education of Addiction Professionals
ACE	Agricultural Credit Enhancement
ACEP	Afghan Civil Engagement Program
ACJC	Anti-Corruption Justice Center
ACKU	Afghanistan Center at Kabul University
ADALAT	Afghanistan Development Assistance for Legal Access and Transparency
ADF	Agricultural Development Fund
ADS	Automated Directives System
AECOM	AECOM International Development Inc.
AERCA	Afghanistan Electoral Reform and Civic Advocacy Program
AFN	afghani (currency)
AFP	Agence France Presse
AFSA	Afghan Freedom Support Act
AGO	Attorney General's Office
AHRIMS	Afghan Human Resource Information Management System
AIF	Afghanistan Infrastructure Fund
AIHRC	Afghanistan Independent Human Rights Commission
AISA	Afghanistan Investment Support Agency
AITF	Afghanistan Infrastructure Trust Fund
ALBA	Assistance to Legislative Bodies of Afghanistan
ALP	Afghan Local Police
ANA	Afghan National Army
ANASOC	ANA Special Command
ANCOP	Afghan National Civil Order Police
ANDSF	Afghan National Defense and Security Forces
ANP	Afghan National Police
ANPDF	Afghanistan National Peace and Development Framework

*Continued on the next page*

# APPENDICES

ACRONYM OR ABBREVIATION	DEFINITION
ANPR	Afghanistan National Peace and Reconciliation Strategy
AO	Abandoned Ordinance
APFM	Afghanistan Public Financial Management program
APPS	Afghan Personnel Pay System
APRP	Afghan Peace and Reintegration Plan
AROC	Afghanistan Resources Oversight Council
ARP	Afghans Read Program
ARTF	Afghanistan Reconstruction Trust Fund
ASFF	Afghanistan Security Forces Fund
ASSF	Afghan Special Security Forces
ATAR	Afghanistan Trade and Revenue Project
A-TEMP	Afghanistan Technical Equipment Maintenance Program
AUP	Afghan Uniform Police
AUW	Asian University for Women
AWDP	Afghanistan Workforce Development Program
BBG	Broadcasting Board of Governors
BELT	Basic Education, Literacy, and Technical-Vocational Education and Training
BPHS	Basic Package of Health Services
CAC	Counter and Anti-Corruption
CBARD	Community-Based Agriculture and Rural Development Project
CBCMP	Capacity Building and Change Management Program
CBR	Capacity Building for Results Program
CCAP	Citizens' Charter Afghanistan Project
CCC	Commodity Credit Corp
CCCI	Checchi and Company Consulting, Inc.
CCM	Correction Case Management
CDC	Community Development Councils
CERP	Commander's Emergency Response Program
CHAMP	Commercial Horticulture and Agricultural Marketing Program
C-IED	counter-improvised-explosive device
CLIN	contract line item numbers
CLRWG	Criminal Law Reform Working Group
CMS	case-management system
CN	Counternarcotics
CNCE	Counter Narcotics Community Engagement
CNPA	Counternarcotics Police of Afghanistan
COR	Contracting Officer's Representatives
CoreIMS	Core Information Management System
CPD	Central Prison's Directorate
CPMD	Construction and Properties Management Department

*Continued on the next page*

# APPENDICES

ACRONYM OR ABBREVIATION	DEFINITION
CSH	Child Survival and Health
CSO	civil-society organization
CSSP	Corrections System Support Program
CSTC-A	Combined Security Transition Command-Afghanistan
CTA	Central Transfer Account
DA	Development Assistance
DABS	Da Afghanistan Breshna Sherkat
DASD	Deputy Assistant Secretary of Defense (U.S.)
DCA	Development Credit Authority
DCAR	Delegated Cooperation Agreement
DCIS	Defense Criminal Investigative Service
DDR	disarmament, demobilization, and reintegration
DEA	Drug Enforcement Administration (U.S.)
DFID	Department for International Development
DIG	Deputy Inspector General
DOD	Department of Defense (U.S.)
DOD CN	Department of Defense Drug Interdiction and Counter-Drug Activities fund (U.S.)
DOD IG	Department of Defense Office of Inspector General
DOJ	Department of Justice (U.S.)
DOWA	Department of Women's Affairs
ECC	Electoral Complaints Commission
ECF	Extended Credit Facility
EF	essential function
EFT	electronic funds-transfer
EGRC	E-Government Resource Center
EMIS	Education Management Information System (Afghan)
EPHS	Essential Package of Hospital Services
ERMA	Emergency Refugee & Migration Assistance
ERW	Explosive Remnants of War
ESF	Economic Support Fund
EU	European Union
EVAW	Law on Elimination of Violence Against Women
FAIDA	Financial Access for Investing in the Development of Afghanistan
FAR	Federal Acquisition Regulation
FBI	Federal Bureau of Investigation
FMF	Foreign Military Financing
FMF	Factory Mutual Engineering and Research
FY	fiscal year
GAO	Government Accountability Office (U.S.)
GC	general counsel

*Continued on the next page*

# APPENDICES

ACRONYM OR ABBREVIATION	DEFINITION
GCSPU	General Command Special Police Units
GDP	gross domestic product
GDPDC	General Directorate of Prisons and Detention Centers
GEC	Girls' Education Challenge Program
GER	Gender, Equity, and Human Rights
GFP	Gender Focal Point
GIROA	Government of the Islamic Republic of Afghanistan
GLE	Governor-Led Eradication
GPI	Good Performer's Initiative
GPS	Global Positioning System
GS IG	MOD General Staff Inspector General (Afghan)
HEMAYAT	Helping Mothers and Children Thrive
HIG	Hezb-e Islami Gulbuddin
HOO	High Office of Oversight for Anti-Corruption (aka "HOOAC") (Afghan)
IBC	International Building Code
ICRC	International Committee of the Red Cross
ID	ANDSF Identification Card System
IDA	Disaster Assistance
IDP	Internally Displaced Persons
IEC	Independent Election Commission (Afghan)
IED	Improvised-Explosive Devices
IG	inspector general
IHSAN	Initiative for Hygiene, Sanitation, and Nutrition
IIU	Intelligence Investigation Unit
IMET	International Military Education and Training
IMF	International Monetary Fund
IMSMA	Information Management System for Mine Action
INCLE	International Narcotics Control and Law Enforcement (U.S.)
INL	Bureau of International Narcotics and Law Enforcement Affairs (U.S.)
INSCOM	Intelligence and Security Command (Army)
IOM	International Organization for Migration
IRD	International Relief and Development Inc.
ISIL	Islamic State in Iraq and the Levant
ISLA	Initiative to Strengthen Local Administrations
JCMB	Joint Coordination and Monitoring Board
JRD	Juvenile Rehabilitation Directorate
JSSP	Justice Sector Support Program (State)
JTP	Justice Training Transition Program (State)
JWIP	Judicial Wire-Intercept Unit
KBR	Kabul Bank Receivership Organization

*Continued on the next page*



# APPENDICES

<b>ACRONYM OR ABBREVIATION</b>	<b>DEFINITION</b>
KFZ	Kandahar Food Zone
KKA	Ktah Khas Counterterrorism Unit
LLP	Lessons Learned Program
LOTFA	Law and Order Trust Fund for Afghanistan
M&E	Monitoring and Evaluation
MACCA	Mine Action Coordination Centre of Afghanistan
MAIL	Ministry of Agriculture, Irrigation and Livestock (Afghan)
MAPA	Mine Action Programme of Afghanistan
MCG	Maintenance Cash Grants
MCN	Ministry of Counter-Narcotics (Afghan)
MCTF	Major Crimes Task Force
MEC	Monitoring and Evaluation Committee (Afghan)
MIDAS	Mining Investment and Development for Afghan Sustainability
MIDAS	Mining Investment and Development for Afghan Sustainability
MISTI	Measuring Impacts of Stabilization Initiatives
MISTI	Measuring Impacts of Stabilization Initiatives Program
MMP	Musharikat Mobile Platform
MOCI	Ministry of Commerce and Industry (Afghan)
MOCIT	Ministry of Communications and Information Technology (Afghan)
MOD	Ministry of Defense (Afghan)
MOE	Minister of Education (Afghan)
MOF	Ministry of Finance (Afghan)
MOHE	Ministry of Higher Education (Afghan)
MOI	Ministry of Interior (Afghan)
MOI HQ & IS	Ministry of Interior Headquarters and Institutional Support (Afghan)
MOJ	Ministry of Justice (Afghan)
MOMP	Ministry of Mines and Petroleum (Afghan)
MOPH	Ministry of Public Health (Afghan)
MOPW	Ministry of Public Works (Afghan)
MORE	Ministry of Women's Affairs Organizational Restructuring and Empowerment project
MOU	memorandum of understanding
MOWA	Ministry of Women's Affairs
MPD	Ministry of Interior and Police Development Project
MRA	Migration and Refugee Assistance
MSH	Management Sciences for Health
MT	metric ton
MUNCH	Mothers Under-Five Nutrition and Child Health Program
NADR	Non-Proliferation, Antiterrorism, Demining & Related
NATO	North Atlantic Treaty Organization
NDAP	National Drug Action Plan

*Continued on the next page*

# APPENDICES

ACRONYM OR ABBREVIATION	DEFINITION
NDP	New Development Partnership
NEI	Northern Electrical Interconnect
NEPS	Northeast Power System
NGO	nongovernmental organization
NIU	National Interdiction Unit
NPP	National Priority Program
NSOCC-A	NATO Special Operations Component Command-Afghanistan
NSP	National Solidarity Program
NUG	National Unity Government
O&M	operations and maintenance
OCC	operational-coordinational center
OCHA	Office for the Coordination of Humanitarian Affairs
OCIE	operational clothing and individual equipment
OCO	overseas contingency operations
OFAC	Office of Foreign Assets Control (U.S. Treasury)
OIG	Office of the Inspector General
OMB	Office of Management and Budget (U.S.)
OPPD	Office of Program and Project Development (USAID)
ORC	operation readiness cycle
OSD	Office of the Secretary of Defense (U.S.)
OTA	Office of Technical Assistance (U.S. Treasury)
PACC	Parliamentary Anti-Corruption Caucus
PACE	Promoting Afghan Civic Education Program
PAI	Personnel Asset Inventory
PAS	Public Affairs Section (U.S. Embassy Kabul)
PCH	Partnership Contracts for Health
PKO	Voluntary Peacekeeping
PM/WRA	Bureau of Political-Military Affairs-Office of Weapons Removal and Abatement (U.S.)
PMP	Performance-Measurement Plan
POAM	Plan of Action and Milestones
POR	Proof of Residency
PPA	Public-Private Alliance
PTEC	Power Transmission Expansion and Connectivity
QDDR	Quadrennial Diplomacy and Development Review
RADP	Regional Agriculture Development Program
RC	recurrent cost
RNIFC	regional narcotics interagency fusion cell
RS	Resolute Support
RSSP	Road Sector Sustainability Program
SAAF	Strengthening Afghan Agricultural Facilities

*Continued on the next page*

# APPENDICES

<b>ACRONYM OR ABBREVIATION</b>	<b>DEFINITION</b>
SAGAL	Strengthening Afghan Governance and Alternative Livelihoods
SEA	Strengthen Education in Afghanistan
SEHAT	System Enhancing for Health Actions in Transition Program
SEPS	Southeast Power System
SGDP	Sheberghan Gas Development Program
SGGA	Sheberghan Gas Generation Activity
SHAHAR	Strong Hubs for Afghan Hope and Resilience
SHOPS Plus	Sustaining Health Outcomes through the Private Sector
SIGAR	Special Inspector General for Afghanistan Reconstruction
SIU	Sensitive Investigation Unit
SMAF	Self-Reliance through Mutual Accountability Framework
SME	Small-to-Medium Enterprise
SMW	Special Mission Wing (Afghan)
SOM	Senior Officials Meeting
SPM	Support to Payroll Management
SPS	Strengthening Pharmaceutical Systems
SRAP	U.S. Special Representative for Afghanistan and Pakistan
State OIG	Department of State Office of the Inspector General
STIP	science, technology, innovation, and partnership
SUPPORT	Services Under Program Project Offices for Results Tracking
TAA	train-advise-assist
TAAC	Train, Advise, Assist Command
TALE	Transparency, Accountability, and Law Enforcement Committee
TA-MOPW	Technical Assistance for the Ministry of Public Works Project
TFA	Trade Facility Agreement
TFBSO	Task Force for Business and Stability Operations in Afghanistan
TI	Transition Initiatives
TMAF	Tokyo Mutual Accountability Framework
TtEC	Tetra Tech EC
TTHS	Trainee, Transient, Holdee, and Students
UL	Underwriters Laboratory
UN	United Nations
UNAMA	UN Assistance Mission in Afghanistan
UNDP	UN Development Programme
UNHCR	UN High Commissioner for Refugees
UNICEF	UN Children's Fund
UNMACA	UN Mine Action Centre for Afghanistan
UNODC	UN Office on Drugs and Crime
USAAA	U.S. Army Audit Agency
USACE	U.S. Army Corps of Engineers

*Continued on the next page*

# APPENDICES

<b>ACRONYM OR ABBREVIATION</b>	<b>DEFINITION</b>
USAID	U.S. Agency for International Development
USAID OIG	USAID Office of the Inspector General
USDA	U.S. Department of Agriculture
USFOR-A	U.S. Forces-Afghanistan
USIP	United States Institute of Peace
UXO	unexploded ordnance
VEGA	Volunteers for Economic Growth Alliance
WAW	Women for Afghan Women
WB	World Bank
WHI	Warnock Hersey-Interteck
WHO	World Health Organization
WIE	Women in the Economy Project
WIG	Women in Government Program
WLD	Women's Leadership Development Program
WTO	World Trade Organization

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**A young woman waits** to see a midwife at a health clinic in Parwan Province, Afghanistan. Midwifery has helped reduce the country's high maternal-mortality rate. (World Bank photo by Graham Crouch)

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